CITY OF ATLANTA, GEORGIA

1998 BUDGET

BILL CAMPBELL

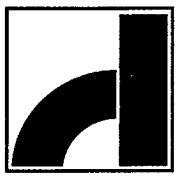
Mayor

FINANCE/EXECUTIVE COMMITTEE
ATLANTA CITY COUNCIL

Lee Morris, Chairperson
Michael Julian Bond
Julia Emmons
C.T. Martin
Felicia Moore
Clair Muller
"Able" Mable Thomas

BUDGET COMMISSION

Bill Campbell, Mayor, Chairperson
Lee Morris, Chairperson of Finance/Executive Committee (Pending mayoral appointment), Councilmember
Vern McCarty, Councilmember
Judith Blackwell, Acting Chief Financial Officer, Secretary



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Atlanta,

Georgia

For the Fiscal Year Beginning

January 1, 1997

Linda K. Savitsky
President

Jeffrey L. Esser
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of Atlanta for its annual budget for the fiscal year beginning January 1, 1997.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The Award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

CITY OF ATLANTA OFFICIALS

EXECUTIVE

Mayor ..... Bill Campbell

LEGISLATIVE

City Council (Elected)

President of Council ..... Robert "Robb" Pitts

Members of Council

District 1 - Vern McCarty
District 2 - Debi Starnes
District 3 - Michael Julian Bond
District 4 - Cleta Winslow
District 5 - Sherry Dorsey
District 6 - Cathy Woolard
District 7 - Lee Morris
District 8 - Clair Muller
District 9 - Felicia Moore
District 10 - C.T. Martin
District 11 - Jim Maddox
District 12 - Derrick Boazman

Members of Council-At-Large

City Council-At-Large - Post 1 - "Able" Mable Thomas
City Council-At-Large - Post 2 - Julia Emmons
City Council-At-Large - Post 3 - Doug Alexander

ADMINISTRATIVE

(Appointed)

Chief Operating Officer
Larry Wallace

Chief of Staff
DeWayne N. Martin

Chief Financial Officer
Judith Blackwell, Acting

Director, City Council Staff ..... Robert Barger
Commissioner of Planning, Development & Neighborhood Conservation ..... Michael A. Dobbins
Aviation General Manager ..... Angela Gittens
City Attorney ..... Clifford E. Hardwick
Chief Judge, Municipal Court ..... Barbara Harris
Police Chief ..... Beverly Harvard
Commissioner of Public Works ..... Jarvis Middleton
Commissioner of Administrative Services ..... Herb McCall
Acting Commissioner of Parks, Recreation & Cultural Affairs ..... William C. Gary, Jr.
Fire Chief ..... Winston L. Minor
Commissioner of Corrections ..... Thomas J. Pocock
Commissioner of Personnel & Human Resources ..... Benita C. Ransom
Commissioner of Water ..... Remedios del Rosario
Chief Judge, Traffic Court ..... Andrew J. Hairston
Municipal Clerk ..... Olivia P. Woods

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1998 BUDGET

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CITY OF ATLANTA
55 TRINITY AVENUE, S.W.
ATLANTA, GEORGIA 30335-0300
(404) 330-6100

BILL CAMPBELL
MAYOR

February 16, 1998

The Honorable Robert "Robb" Pitts, President
Atlanta City Council
Honorable Members of the City Council
City of Atlanta
55 Trinity Avenue S.W.
Atlanta, Georgia 30335

President Pitts and Members of Council:

I am pleased to submit to you the 1998 Adopted Budget for the City of Atlanta. This budget includes anticipated revenues and adopted expenditures for the operating funds, specifically, the General Fund, Airport Revenue Fund, Water and Sewer Revenue Fund, Parks Facilities Revenue Fund, Underground Atlanta Facilities Revenue Fund and the Internal Service Fund. The financial information presented for each organizational unit is consolidated for all operating funds received by that organization, with the source of those funds identified. This letter will focus primarily on the General Fund budget, which totals $408,574,000. This represents a decrease of $14.7 million or 3.3% from the previous year.

During my first term as Mayor, I pledged not to increase taxes for the citizens of Atlanta. That pledge has been kept. Moreover, that pledge has been exceeded. In each of the first four years of my administration, we reduced the City's portion of the general property tax. In fact, between my first budget in 1994 and my 1997 Budget, the City's portion of the general property tax levy was reduced by 42.8%.

The Adopted Budget will maintain these dramatic reductions while creating a more efficient government structure that will provide improved city services in a more efficient and cost effective manner.

As you know, the State, County, School Board, and the City make up your property tax bill of levies. Each of these bodies sets its own millage rate. The City's Maintenance & Operations portion of the millage has been reduced from 11.49 mills in 1993 to 6.57 mills in 1998, a decrease of 4.92 mills or 42.8%.

The success of the Atlanta Board of Education in passing the referendum allowing a 1 cent optional sales tax, has allowed them to roll back a portion of their operating levy as well. In my opinion, this will make the total property tax rate for Atlanta more competitive with other cities and provide an opportunity to improve our schools, a key driver of Atlanta's economic future.

During 1997, the City of Atlanta's Business license tax rates were also rolled back for the second consecutive time representing a total reduction of $12 million. The City has decided to phase in the previous business licenses roll back over the next two years to create an additional budget reserve. Our business license rates now compare favorably to those of surrounding jurisdictions. This should make Atlanta an even more attractive location for businesses.

These significant tax reductions to the citizens and to the business community will, of course, be reflected in lower operating revenues for the general fund. Therefore, the 1998 Adopted Budget reflects prudent management adjustments that will allow the City of Atlanta to manage government more efficiently while continuing to provide the quality services that the citizens of Atlanta have come to expect.

As part of the City's goal of providing additional efficiency in service delivery, the Adopted Budget includes a $14.7 million reduction from the previous years' budget, which represents the second consecutive year's reduction. These cost containment measures are necessary to ensure proper management of our resources following an extremely strong economic period.

The City of Atlanta, as in any service-oriented business, spends its largest budgeted expenditures on personnel costs. In keeping with the objective of operating government more efficiently, the implementation of the Voluntary Incentive Program (VIP) (Early Retirement Program) at 73 plus years was approved which has result in a total reduction of approximately 543 eligible employees. We had conservatively assumed 66% for purposes of calculating salary savings and were able to generate 62% or approximately $29 million from

all retired candidates. This net effect included a slight offset from an increase in the City's contributions dedicated to pension contributions and retirees' medical care. We have also maintained the actuarially sound position of the current pension fund. The total savings realized from the VIP were approximately $2 million or 6% less than anticipated.

Implementation of this VIP program adds substantial cash to the General Fund and allows for reallocation of these monies to fund new program initiatives as well as a merit increment and a cost of living adjustment (COLA) for employees.

The General Fund budget contains 5972 positions, a net decrease of 9. There are 18 new positions and 17 abolished positions included in this budget. Additionally, 10 positions were transferred to the Trust Fund. This represents a total of 61 fewer full time positions in the General Fund than when I took office in 1994. We will have an opportunity to reduce these numbers even further after full implementation of the VIP program.

Revenues

The budget anticipation rate for 1998 is 98.22% of the 1997 recurring revenues, and along with the cash carry forward and other adjustments is expected to produce funds available for the budget of $408,574,000.

During 1997, the General Fund realized normal growth. Overall revenues totaled $393.5 million, which is 23.6 million or 6.38% greater than the $369.9 million anticipated for the 1997 budget. The primary reason for this increase can be attributed to enhanced collections in certain revenue categories. In summary, revenue sources showing significant increases are as follows:

• Current year property tax	$4.0M
• Insurance Premium tax	$1.0M
• Prior year property taxes	$3.0M
• Prior year sanitary services fees	$4.7M
• Sale of Land and Structures	$2.4M
• Gen. Business Licenses	$3.9M
• Interest on taxes	$2.2M
• Indirect/direct cost recovery	$4.3M
• Current Year Sanitary	$1.0M
• Other taxes	$3.4M
• Other increases	$3.8M
Total Major Increases	$33.7M

These increases were offset in part by decreases in sales tax revenues of $2.4 million and prior year traffic ticket collections of $8.5 million less than was anticipated.

Dependence on sales tax as a means of funding City operations.

Due to a combination of tax reductions and the increased debt service on our much needed infrastructure improvements, the property tax revenue has declined for the fourth year in a row. Sales tax has now surpassed property tax as the primary source of funding for City operations. In 1994, sales tax represented 16.39% of total revenue while property taxes represented 25.93%. In 1997, sales tax grew to

19.11% of total revenue while property taxes, the most stable revenue source, decreased to 17.47%. For 1998, it is estimated that sales taxes will represent 20.17% of total revenues. Property taxes will increase to 17.56%, due to growth in the tax digest as driven by the economy.

The International City/County Management Association suggests as a benchmark that property taxes represent 20% or more of total revenue for cities depending on property taxes as a primary source of revenue. In 1997, the City's property tax revenue dropped below that suggested benchmark. Therefore we will not introduce an additional property tax rollback. We must take care not to rely too heavily on sales tax as a primary source of revenue given its potential volatility. We must seek to broaden and strengthen our property tax base. Initiatives such as Renaissance Atlanta, with its goal of forging a strategic, action oriented vision and plan for bolstering Atlanta's economy and neighborhoods, consolidating the various economic development authorities, corporations and agencies under the umbrella of one super agency, as well as the Targeted Neighborhood Development Initiative, are all projects designed to strengthen our property tax base rather than raise our property taxes.

In this budget, we continue to aggressively pursue cost containment and collection of outstanding and delinquent revenues. The special emphasis on uncollected revenues is as follows:

Collection Enhancements

The Finance Department is aggressively pursuing revenues due the City by (a) increasing internal collection staff and (b) hiring outside collection agencies to pursue moneys due the City of Atlanta, such as delinquent property taxes and business license fees, and (c) by engaging in an audit program to expand our business license fee base by identifying non-reporting businesses in the Atlanta area.

Revenue Enhancements

Sanitary Service charges are designed to capture the city's cost of providing the service. We will increase sanitary charges in 1998. This increase is necessary to comply with unfunded state mandates on diversion of yard waste from landfills as well as keeping in line with growing solid waste costs. The General Assembly

adopted legislation, that prohibited municipalities from carrying yard waste to landfills and also required a reduction in the waste stream by 25%. Additionally, there has not been an increase in changes for the base operations since 1990 despite ongoing service demands. The general fund revenue impact is $5.5 million. The average monthly household total charges would increase by $3.27 to $25.05 from an average household bill of $21.78.

In the 1998 budget, the implementation of a storm water utility charge has been added. The City has completed several drainage basin studies, which identify a need to further enhance service delivery in this area. In addition to ongoing operating and maintenance costs, there are also infrastructure demands, which can only be addressed through the implementation of a new fee for these expenses. This fee will help to establish a proactive program of managing storm water quality and unfunded mandates. In 1997, storm water costs were approximately $2 million; however, costs are projected to increase to as much as $7 million annually.

The fee structure for building permits and inspections by the Bureau of Buildings are also in need of adjustment to fully recover direct and indirect costs and to keeping pace with inflationary growth. This fee adjustment will raise the current fee from $3 per $1,000 valuation to $4 per $1,000 valuation. The general fund revenue impact is $750,000.

Expenditures

The budget adoption of $408,574,000 represents a decrease of approximately $15 million from last year's budget. This year's budget in fact cuts expenditures by 3.33% while maintaining excellent service levels in areas vital to Atlanta's quality of life: public safety, public works and parks. The budget cuts were made possible in part by voluntary cuts submitted by individual departments as part of their ongoing commitment to manage government more efficiently. Voluntary department cuts were combined with a reduction in other operating costs to bring them in line with historical expenditure levels, and amounted to a budget reduction of $10 million.

Additional items funded in the 1998 Adopted Budget focus primarily on enhancing and supporting public safety agencies in the City. Crime has been reduced by 24% as a result of police presence and visibility, a better-staffed court system, a more efficient corrections department, greater recreational opportunities for our youth, and neighborhoods made safer by better lighting and fewer dilapidated structures which serve as havens for crime. The number of arrests has increased, the number of crimes reported, especially violent crimes, is down, and the 1998 Budget continues to emphasize the goal of prioritizing public safety by adding additional tools and personnel to the public safety area.

The 1998 Adopted Budget continues to address infrastructure needs by again providing $500,000 to be matched with State, Federal and Private Sector grants for increased sidewalk repairs or construction.

The service focus for 1998 emphasizes three major priorities put forth in the Atlanta 2000 Management Plan. This year's budget is built around **Prioritizing Public Safety, Managing Government More Efficiently, and Addressing our Infrastructure Needs as a Preventive Investment.**

The 1997 Highlights, presented for the individual departments, reflect commitments to one or more of these priority areas. Program enhancements included in this Adopted Budget are based on the impact such enhancements would have in helping to achieve these priorities. A more detailed explanation of how these priorities and their related goals are to be achieved can be found in each department's Business Plan.

Our successes in these areas in 1997 and the initiatives Adopted for 1998 are briefly summarized below.

Prioritizing Public Safety

The City of Atlanta's public safety program represents by far the largest single commitment of the City's general tax revenues, accounting for over 46% of the General Fund Budget. It includes law enforcement and crime prevention such as police walking beats which have been increased by 39%, bicycle patrols which have been extended to all zones; and fire safety where 10,706 free smoke detectors were distributed and 66 residential inspections and over 3,000 commercial fire safety inspections have been conducted by the Fire Department. Atlanta Fire Department emergency medical services, the municipal and the traffic court systems, and Atlanta/Fulton Emergency Management are also included under public safety. Other city programs such as street lighting, housing code enforcement, late night basketball, after school tutorials and Operation Take Back continue to provide assistance and support to our comprehensive effort to make our city safer.

In 1997, we continued to make significant strides towards making a safer City. Among our many achieved accomplishments, was the fact that our Narcotics Unit increased the arrest of drug violators by 118% over the previous year, making 4346 arrests compared to 1585 in 1996. We also experienced a reduction in auto theft, dropping 11% from 1996. In zone two, 41 new active neighborhood watch programs were initiated, representing 18% of all active programs. Three business watch programs were also implemented, with one hundred fifty seven businesses participating.

Prioritizing public safety in the broadest sense also includes many of our neighborhood initiatives. In 1997, we continue to rid the City of unsafe and abandoned structures, demolishing a total of 818 dilapidated units through the City's "Clean and Close" Compliance Program. Simultaneously, 3,750 new living units, including 600 loft conversions, were processed; housing inspections increased by 10% to 31,141; 5,674 code complaints were resolved; and a total of 3,289 housing units cited for code violations were brought into compliance.

The Management Plan and the Budget integrate the programs and services of the various City agencies, which are intended to achieve the goal of reducing both the

incidence and perception of crime. We continue to focus on the root causes of crime in order to reduce crime, and make the citizens and visitors to Atlanta feel safer. The following description highlights some of the ways the Adopted Budget continues to support this goal.

We funded up to seven classes of Police Recruits. Each class will be comprised of 30 Recruits, producing at total of 210 new hires. Additionally, we increased funding for the operations of the Corrections Department, to assist with the demands engendered by an increase in the inmate population. Developmental impact fees were appropriated by the Mayor's Administration to help facilitate the construction of 2 new fire stations and 1 police station. Fire Station #4 will be constructed at Fourth and Edgewood Street, while station #14 will be built on Lee Street. A new police station will also be constructed on Cascade Circle, SW. In addition, funding is provided for 12 new code enforcement officers as well as monies for a deputy code enforcement program. We have also implemented a pilot quarter master system for dispensing employee uniforms. These measures are designed to address citizen's concerns for public safety and neighborhood vitality.

Addressing our Infrastructure Needs as a Preventive Investment

Enduring assets, such as streets, municipal buildings and bridges are built at tremendous cost. Their decline can have a far-reaching effect on business activity, property values, and operating expenditures. Deferring maintenance of such assets can also create significant unfunded liability. Reconstruction costs are several times more costly than ongoing maintenance. Policy options and funding will be developed during 1998 to suggest appropriate levels of spending, as well as a means of financing a program for maintaining our substantial investment in these fixed assets.

In 1997, my administration initiated a Pedestrian Safety Program, which built 15.4 miles of sidewalks and 41 speed bumps in neighborhoods. Furthermore, $6.5 million was appropriated in developmental impact fees for improvements that were included but not limited to 19 sidewalks, 2 streetscapes, and 8 greenway trail projects. In 1998, we budgeted $2.5 million and 22 projects for sidewalk construction and installation. In 1997, we paved 38 miles of street and completed the replacement of the Montgomery Ferry Road and Macon Drive bridges.
In 1998, we are expecting to construct 2 new fire stations. Station #4 will be built at Fourth and Edgewood Streets, while station #14 will be built on Lee Street. In

addition, money has been put in place to complete Phase II of the Vehicle Exhaust Emission System project in 16 fire stations. The Chief Operating Officer, along with the Fire Chief are currently designing a replacement and repair schedule for stations in need of refurbishment or repair.

The City has acknowledged the need to continue improving its wastewater collection and treatment systems. In addition to the over $250 million of bonds issued for infrastructure improvements in 1993, my administration issued storm water bonds as apart of the 1994 bond authorization. Another bond issue of $267 million this past summer, coupled with contributions from other cities and counties and a 1998 bond issuance will pay for more than $860 million in further wastewater improvements, many of which are underway.

The past year also saw us make significant strides towards the completion of the Combined Sewer Overflow project. We completed nine (9) capital improvement projects designed to treat effluents from those segments of the sewer system that combine storm water and waste water collection. Along with this, we are anticipating the completion of the Utoy Creek Sewer Separation Project by fall of this year. The estimated cost of this project exceeds $200 million. In the midst of all of this, the City will continue its series of sewer system evaluation surveys. Ultimately, we will implement the recommendations garnered from each evaluation.

Additionally we will construct capital improvements for the City's two water supply facilities. The estimated cost for this is $105 million. We are in the process of developing a cost-effective strategy, which will address periodic discharges from the water treatment plant to the Chattahoochee River
In addition, the City began earlier this year to review and improve its management systems, including filling key vacancies in the management staff for the water pollution abatement programs. A key aspect of that review is the study of privatization of City services. We have appropriated $4.1 million in the 1998 Adopted budget for privatization efforts for Water and Wastewater.

This community's decision to invest its financial and human capital heavily in water pollution abatement and drinking water improvements has been validated by a lengthy, in-depth evaluation of our facilities and management programs conducted by the Georgia Environmental Protection Division (EPD) and the US Environmental Protection Agency (EPA) with full cooperation from the City's

professional environmental staff. The preliminary results of that joint review process confirm a range of problems that require the concerted pursuit by the City, EPD, and EPA of short-term improvements. A vigorous public process will be critical for evaluating and selecting wise alternatives for restoring our urban streams for the 21st Century. Our long-term goal must be nothing less than to establish Atlanta's program as a National Model for Urban Stream Restoration. Achieving that goal will require full participation of the public and unwavering commitment of the necessary resources.

Managing Government More Efficiently

When I was elected Mayor, I said I would find a way to improve City services without raising taxes. Throughout the City, in every department, employees are coming up with new ideas that help the City meet or exceed customer expectations. Throughout the City, we are working smarter to serve citizens better.

In addition to the four current full time Financial Collectors, and six License Code Compliance investigators; the Department of Finance has included six additional full time Collector positions and four License Code Compliance positions in the 1998 Adopted Budget.

Based on historical data, each License Code Compliance Officer generates approximately $400,000 annually. Each Financial Collector averages $1.1 million per year. Due to enhancement of these positions, additional revenue will range from $5 to $8 million, with $1 to $4 million allocable to the General Fund. Total costs for funding these positions is approximately $350,000. No additional revenues to be collected from this initiative have been anticipated in the 1998 budget. Instead, such collections will be used to further strengthen the City's reserves in the form of the cash carry forward for use in the 1999 budget.

This budget also contains funding which continues to support the goal of Managing Government More Efficiently. Highlights of those efficient management programs are as follows:

- Providing Quality Service training for all employees.

- Providing funding for employee training in areas that 80 percent of employees requested (job-related, personal and professional growth, and safety).

- Providing, through an agreement with Georgia State University, tuition reimbursement for interested and qualified employees.

- Continuing to fund promotional testing for Corrections. This extends the program that has led to national recognition for the City of Atlanta in the area of police and fire promotional exams.

- QPAI's has now been 100% implemented by the Department of Personnel thereby converting all city employees to a uniform system of performance appraisal.

- Including funding for implementing a 1998 Employee Pay Increment to be implemented as the balance of the QPAIs employee evaluation system is put in place.

- Funding a Cost of Living Adjustment (COLA) for all employees.

- Pay parity for Sworn Fire and Correction Officers.

Conclusion

We have come a long way over the past four years, and we still have more to do. The programs in the 1998 Adopted Budget and Management plan reflect my continued commitment to excellence and improved service with no property tax increase. Over the past four years, we have reduced taxes, made a safer city our highest priority, reduced crime, made a commitment to our city's ailing infrastructure, reinvested in our neighborhoods and youth, invited the world to our home, and remained focused on what it truly means to serve the Citizens of Atlanta.

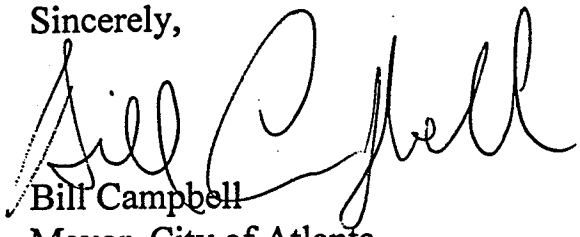
Now the hard part begins - improving on what we have already accomplished. We have added resources to our court system and our Corrections Department to address increased arrests and a growing jail population. In last year's budget message, I noted a need for at least 30 new corrections officers. We added over 50 Corrections Officers to the General and Trust Funds. We have also added to judicial staffing levels in order to accommodate the growing number of arrests in the City. We have made significant progress in addressing our more immediate concerns in public safety. I would like to address issues, which demand our collective attention in the near future.

Specifically, with regards to infrastructure maintenance, please note that we will not tolerate the deterioration of our assets, such as streets, municipal buildings and bridges. Based on their cost of construction, many of these assets are simply irreplaceable, and their decline can have a far-reaching effect on business activity, property values, and operating expenditures. Deferring maintenance of such assets is not a reasonable option. Policy options will be developed during 1998 to suggest appropriate levels of spending, as well as a means of financing a program for maintaining our substantial investment in these fixed assets.

The sanitary charge rate increase in this budget will go towards expanding on our solid waste service delivery. The state has mandated that municipalities reduce their waste stream by 25%. The implementation of our composting program was a necessary remedy to an important environmental concern, however it was an unfunded mandated which need to be addressed. This rate increase will allow the City to efficiently meet this service demand while also providing recycling services.

I appreciate the support of the citizens of Atlanta and of the City Council in making 1997 another successful year for the City, and I look forward to an even better year in 1998.

Sincerely,



Bill Campbell
Mayor, City of Atlanta

CITY OF ATLANTA - 2000

MANAGEMENT PLAN

"Special thanks to the Bureau of Program and Performance Evaluation"

INTRODUCTION

The Office of Program and Performance Evaluation has prepared an analysis highlighting the City of Atlanta's performance in key operational areas based upon the 1997 Atlanta 2000 Management Plans and Business Plans. This analysis focuses on positive achievements reported by select City operating departments as well as potential areas of concern.

The Management and Business Plans outline operationally "where the City wants to go" as well as "how it plans to get there". The Plans help City managers focus on both long and short term goals, while also helping to identify areas requiring attention. These Plans are based upon and related to the three priorities that the Mayor has articulated for the City of Atlanta through the year 1997 - Creating a Safer City, Delivering Quality Customer Service and promoting Neighborhood Vitality and Economic Development.

It is the goal of the Office of Program and Performance Evaluation to evolve the Management and Business plan to the point where its operational measures relate directly to the annual operating budgets for each relevant area. Sound management practice dictates that operational considerations precede the budgeting process. Therefore, we should strive to reach the point where the City's Management and Business Plan is developed in conjunction with the budget in each area, and the Desired Outcomes and Strategic Activities are tied to the necessary funding within the various departmental cost centers.

Our intent is to review and highlight **select initiatives and activities reported on the 1997 Management and Business Plans.** The analysis is **not** intended to review all City departments, nor all areas reporting information on the Management and Business Plans.

The analysis is organized in this manner:

- An overview of 1997 achievement in Management Plan performance organized by City Priority (i.e., Creating a Safer City, Delivering Quality Customer Service, and Promoting Neighborhood Vitality and Economic Development), as well as activities or initiatives which are in need of improvement.

- Brief graphical summaries highlighting 1997 achievement in Management Plan performance, by department.

- Brief graphical summaries of desired outcomes, strategies, or initiatives which showed a need for improvement in 1997, by department.

QSI: Atlanta's Commitment to Quality

When Bill Campbell was elected Mayor, he said he would find a way to improve City services without raising taxes. The cornerstone of that pledge is QSI, Quality Service Improvement.

QSI is built on the principles of Total Quality Management. In QSI, you put the customer at the center of every job, set clear standards for quality in each job, and give each person the knowledge and training to meet those standards. The private sector has successfully used quality principles -- Japan rebuilt its economy after World War II using quality techniques, and quickly surpassed the world in the automotive and electronic industries-- and the public sector all around the country is rapidly embracing these principles as well.

QSI is the strategy we've developed out of our strong commitment to quality, and it's making a difference throughout this government. We're improving customer service and operational efficiency, and employee morale is rising as each of us becomes empowered to improve professionally and personally.

The entire City management team--from the City Council to the Cabinet, to our division heads--has made a commitment to quality.

Excerpts from City Beat (Special Edition)

Quality Service Initiative (QSI) has been implemented as official City policy. The Mayor created a vision for change and the entire City management team—from the City Council to the Cabinet, to division heads, to city employees—was involved in developing the strategy: As architect and champion of QSI, the Chief Operating Officer is putting the Mayor's commitment to quality customer service into operation.

Cabinet members (consisting of department heads and agency heads) met continuously to discuss and reformulate the City of Atlanta's Mission Statement, and create the City's management philosophy and value statement. In addition, the Cabinet identified the City's priorities, goals and objectives and reached a consensus.

City departments developed a five (5) year strategic plan called the City of Atlanta's Management Plan.

The Management Plan outlines the desired outcomes (over a five year period) which the City hopes to achieve under each of the three priorities: Creating a Safer City; Delivering Quality Customer Services; and Neighborhood Vitality and Economic Development. An associated Business Plan detailing the annual strategic activities necessary to achieve the desired results was also created. (Details of each Department's commitment to the Management Plan can be found in the Operating Section of this budget document.)

The process consisted of utilizing mid-level implementation teams. This approach stresses the importance of involving employees in decision making about implementation.

Mid-level implementation teams, consisting of middle managers and employees, were created to foster early successes in pilot projects ensure commitments for subsequent QSI efforts in the organization. These teams provided models for subsequent emulation (or cascading) throughout the City government.

As part of the commitment to improve quality customer services, Georgia State University conducted a customer satisfaction survey for the City of Atlanta. The City survey measured how residents feel about City services and about how they are treated by City employees. Program and service adjustments were made in the 1996 Budget based on these survey results.

Training is one of the most important facets of QSI. Training gives every employee the knowledge and skills needed to continually improve the quality of service to the City's external and internal customers. Management plans to train all employees on quality management concepts and tools.

Municipal service delivery is only as good as the employees who deliver those services. QSI changes the way employees are evaluated. QPAI was designed by the Department of Personnel and Human Resources, in conjunction with City employees and union representatives. The Quality Performance Appraisal Initiative (QPAI) is designed to link Quality Service Improvement (QSI) and the City's Management Plan to individual job performance. Individual job elements clearly link QSI, management priorities, job expectations, work performance and compensation.

Departments report monthly on their performance and the information is received, monitored and evaluated by the Office of Program and Performance Evaluation. Quarterly Performance Reports are submitted to the Mayor and City Council.

CITY OF ATLANTA - 2000

CITY'S VISION AND MISSION

VISION

Atlanta, a global leader creating and supporting an environment where all people thrive and prosper.

MISSION

Our mission is to provide leadership, services and support necessary to achieve a high quality of life for all people.

CITY'S MANAGEMENT PHILOSOPHY AND VALUES

PHILOSOPHY

* **To invest in our work force**
* **To deliver quality customer services**
* **To live within our means**
* **To find a better way**

VALUES

* **To serve everyone equitably**
* **To strive for excellence**
* **To value our employees**
* **To promote public trust**
* **To celebrate diversity**
* **To seek a global role**

CITY OF ATLANTA PRIORITIES, GOALS AND OBJECTIVES

Priority A. CREATING A SAFER CITY

Goal: ***To maintain an environment in which citizens, workers and visitors feel safe and secure.***

Objectives:

1. Reduce perception of street crime downtown.
2. Reduce violent crime.
3. Reduce crime in neighborhoods.
4. Reduce juvenile crime.
5. Increase capacity to respond and handle medical emergencies and disastrous incidents.

Priority B. DELIVERING QUALITY CUSTOMER SERVICES

Goal: ***To provide services that are appropriate, cost effective and responsive to citizen's needs.***

Objectives:

1. Increase efficiency and effectiveness of City employees.
2. Increase responsiveness to citizens' complaints and inquiries and make customer satisfaction the highest City priority.
3. Invest in City employees through the provision of adequate training, appropriate equipment and fair compensation.

Priority C. NEIGHBORHOOD VITALITY AND ECONOMIC DEVELOPMENT

Goal: ***To Make Atlanta Neighborhoods Attractive, Vibrant and Sustainable Places to Live and the City a Good Place for Business Investment.***

Objectives:

1. Improve City's Infrastructure - Lighting, Parks, Sidewalks, & Storm Draining, etc.
2. Increase demolition of dilapidated housing clearing/cleaning vacant lots.
3. Increase the number of minority firms & neighborhood residents participating on City projects.
4. Develop and implement a comprehensive economic development and neighborhood revitalization plan for the City.
5. Create and expand economic development opportunities, which will attract private investments in the City.

OVERVIEW

The City of Atlanta experienced significant achievements in its operational performance in 1997. Several departments including Planning, Administrative Services, Corrections and Public Works exceeded their performance targets for selected desired outcomes. A summary of this information highlights some important trends.

CREATING A SAFER CITY

The Department of Planning, Housing, and Neighborhood Conservation exceeded its 1997 performance targets for the number of inspections conducted, number of cases prosecuted, and the number of units that were demolished or cleaned and closed. Improving blighted neighborhoods continues to be a top priority for this administration. The Department of Fire has experienced a 90% decline in deaths due to fire during the past three years. In addition, the Department of Police has steadily increased its sworn staffing levels by 10% from 1996 to 1997. The Traffic Court Solicitor was able to increase its conviction rate by 37% in 1997 by increasing the number of solicitors and investigators and implementing more effective witness management and preparation programs.

QUALITY CUSTOMER SERVICE

Environmental policies such as composting and recycling have helped the city reduce its tonnage of solid waste deposited at landfills by 6.4 percent, while exceeding the target by 5.4 percent. In the Bureau of Motor Transport, turnaround time for repairing medium and heavy trucks has been reduced by 1.8 days since 1996.

NEIGHBORHOOD VITALITY AND ECONOMIC DEVELOPMENT

Hartsfield Airport continues to be an economic catalyst for the City of Atlanta. Revenue from airport parking increased 14 million dollars during 1997, which represents a 23% increase over 1996. In addition to airline passengers, the concessions and Shops of Hartsfield are experiencing an increase in the number of patrons. The installation of the Utoy Sewer Separation was a major contributing factor in the Department of Public Works exceeding their performance target for the total linear feet of sanitary sewer lines planned for installation. The completion of this project will assist in the mitigation of sewer overflows and seepage into area streams and waterways.

OPPORTUNITIES FOR IMPROVEMENT

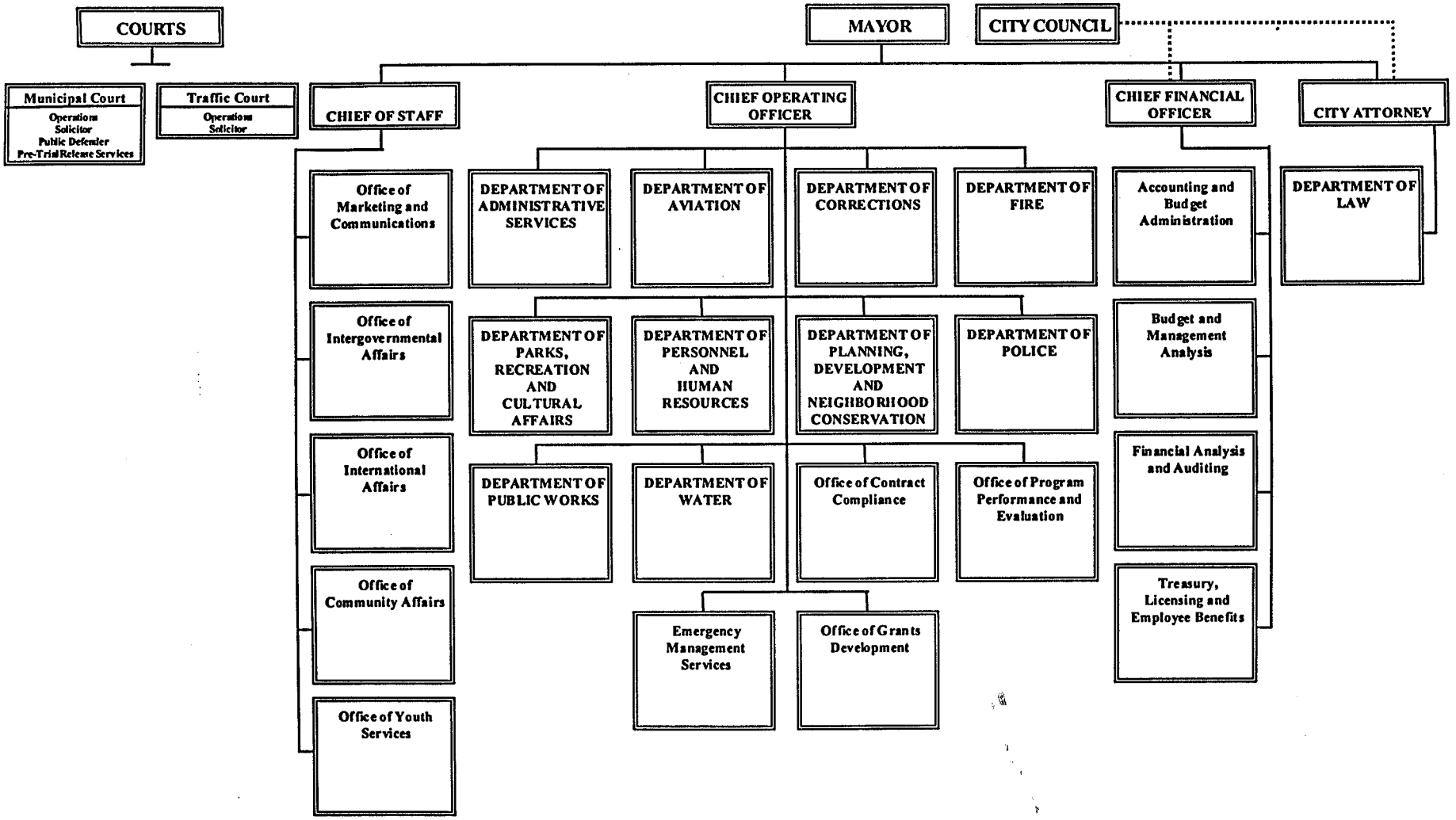
In addition to operational achievements, areas that are in need of improvement have been identified in the Departments of Fire, Administrative Services (Bureau of Motor Transport), and Traffic Court Solicitor, to name a few. Although the Fire Department has experienced a 90% decline in deaths due to

fire, the agency still has not met its performance target of responding to 54% of fire calls in four minutes or less. However, the monitoring of this performance goal has allowed Fire to develop a plan of action to successfully achieve this goal. The Department of Corrections is still in the process of planning the building out of the shell space in the Atlanta City Detention Center which will help alleviate the jail over-crowding problem. The success of this performance goal is dependent on the issuance of certificates of participation by the Department of Finance to underwrite jail expansion construction costs. Completion of the build-out of the shell space remains a departmental priority into 1998.

These achievements and opportunities for improvement represent some of the performance targets documented in this report. Many of the above performance indicators will be tracked in 1998, while others have been redefined or deleted.

Information derived from this process will help the City of Atlanta monitor its failures and successes in order to evaluate community needs, allocate appropriate resources, establish performance and productivity standards and most importantly, **MEASURE RESULTS.**

CITY OF ATLANTA
1998 ORGANIZATION CHART



FINANCIAL POLICIES AND STRATEGIES

The City of Atlanta is a municipal corporation governed by the Mayor and the City Council. The accounting principles of the City of Atlanta, Georgia (the "City"), conform to generally accepted accounting principles ("GAAP") applicable to governmental entities. The Government Accounting Standards Board ("GASB") is the accepted standards setting body for establishing governmental accounting and financial reporting principles. The significant financial policies of the City are described below.

Operating Budget Policies

Annual budgets are adopted for the General, Special Revenue, and Debt Service Funds with the level of legal budgetary control established at the department level by City Council. The City is required to adopt a balance budget each year and maintains budgetary controls to ensure compliance with legal provisions of the annual appropriated budget approved by the Mayor and City Council. The amounts of anticipated revenues and appropriated expenditures for the annual budget are controlled by the City Charter and various ordinances adopted by the City Council. Appropriations for capital projects are adopted by the City Council principally on an individual basis, when the project is initially approved.

Since the legally adopted budget is on a cash basis, which differs significantly from GAAP, a reconciliation from the cash basis to GAAP basis is presented annually in the City's Comprehensive Annual Financial Report.

The responsibility for revenue anticipations and specified appropriations is fixed by law with the Budget Commission, which is composed of the Mayor, the Chief Financial Officer, the Chair of the City Council Finance Committee and two other members of City Council. The Budget Commission may not anticipate in any year an amount in excess of 99% of the normal revenues of the City actually collected during the previous year (unless tax rates or fees are increased) plus any accumulated cash surplus carried forward from the previous year. Amounts sufficient to provide for debt service, including sinking fund requirements, are appropriated by the Budget Commission. The amount remaining from such anticipations, after providing for the above required appropriations, may be appropriated by the Mayor and City Council for any department or purpose authorized by law not later than the second regular meeting of City Council in the second month of the fiscal year.

After the initial annual budget is adopted, it may be amended for interdepartmental transfers of appropriations with the approval of City Council. Intradepartmental transfers of appropriation among individual budgetary accounts may be initiated by a department head with the approval of the Chief Operating Officer, the Chair of the City Council Finance Committee, and Chief Financial Officer. Total appropriations for any fund may be increased if, during the year, sources of revenue become available to the City in excess of original anticipations, and these amounts are anticipated by the Budget Commission and subsequently appropriated by City Council. During 1996, supplemental anticipations and appropriations occurred as legal amendments to the budget were adopted in accordance with the procedures described above.

Encumbrance accounting, under which purchase orders and contracts are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of the formal budgetary process. All appropriations, except for the General Fund's reserved fund balance, lapse at the end of the year, but are considered during the following year's budgeting process. Contractually encumbered appropriations and certain unencumbered appropriations in the General Fund do not lapse, but are carried forward to the ensuing budget year.

Accounting, Auditing and Financial Reporting Policies

The City will produce Annual Financial Reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board. An independent audit is performed annually. In addition, the City continues to maintain a strong internal audit capability.

The accounting and financial reporting treatment applied to a fund is determined by its measurements focus. All governmental funds and expendable trust funds are accounted for using a current financial resources measurement focus (also know as the spending measurement focus). With this measurement focus, general only current assets and current liabilities are included on the balance sheet. Operating statements of these funds present increases (I.e., revenues and other financing sources) and decreases (I.e., expenditures and other financing uses) in net current assets.

All proprietary funds and pension trust funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity (I.e., net total assets) is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases (e.g., revenues) and decreases (e.g., expenses) in net total assets. The accrual basis of accounting is utilized by proprietary fund types. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

The modified accrual basis of accounting is used by all governmental fund types, expendable trust funds and agency funds. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (I.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The City considers revenues as available if they are collected within 45 days after year-end. All revenues are considered susceptible to accrual except revenues from licenses and permits, fines, forfeitures and penalties because they are generally not measurable until received in cash.

The City also reports deferred revenue on its combined balance sheet. Deferred revenues arise when a potential accrued basis revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenues also arise when resources are received by the City before it has a legal claim to them, such as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the City has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include: (a) principal and interest on general long-term debt, which is recognized when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year, and (b) accumulated unpaid vacation pay, compensatory pay, accrued workers' compensation, and arbitrage rebate which are recognized in the governmental funds only to the extent they will be paid from available expendable financial resources. Those liabilities that are not to be paid from current resources are recorded in the General Long-Term Obligations Account Group.

Debt Administration Policy

The City's fiscal policy for incurred indebtedness depends upon the type of debt issued. Debt associated with Proprietary (Enterprise) Funds is handled differently from General Obligation debt. Enterprise Funds have their own revenue sources (user fees) and are subject to different bond covenants that are General Obligation issues. For enterprise debt, a reserve must be set aside within six months of the issuance of debt that will cover the payments for the year in which the highest principal and interest are due. Revenues minus operating expenses (net operating revenues) must exceed principal and interest payments by 20%. If not, the user fees must be increased to provide extra revenues and cover this margin.

The Georgia Constitutional limit on general obligation bonds is 8% of the assessed property value for general government purposes and 4% for school purposes.

Financial Management Policies

Ordinance Adopted February, 1987

WHEREAS, the City of Atlanta financial standing and reputation has been and continues to be excellent; and

WHEREAS, this successful financial management excellence has been achieved despite the absence of formal, adopted City financial management policies; and

WHEREAS, as the City continues to face even more complex financial conditions, it becomes more appropriate for format, City policies governing financial management to be adopted:

THEREFORE, BE AND IT IS HEREBY ORDAINED BY THE COUNCIL OF THE CITY OF ATLANTA, GEORGIA, as follows:

SECTION 1: That the following Financial Management Policies be and are hereby adopted to guide certain aspects of the financial management of the City of Atlanta:

1. The operating budget shall be developed with a sharp focus on long-term solvency. Long-term financial commitments to continuing outlays shall be avoided unless sustained revenue growth is assured (or) official actions taken to increase existing revenues or authorize new ones sufficient to maintain the commitment.

2. Current expenditures shall in all cases be supported by current revenues, and debt shall not be used for current expenses.

3. Non-recurring revenue and resources shall not be used to finance continuing operations.

4. Each enterprise operation of the City shall maintain revenues which support the full (direct and indirect) cost of the individual operation.

5. Operating fund balance shall be maintained at levels sufficient to absorb unpredictable revenue shortfalls and to ensure desired cash flow levels. If fund balances are truly "surplus", they should be committed first to capital needs. With regard to the General Fund, cash balances available at year-end shall, in combination with new revenues, be sufficient to preclude any requirement for short-term debt to sustain City operations.

Financial Management Policies (Continued)

6. The City shall establish and maintain a high level of accounting practice. Accounting systems and standards shall conform to General Accepted Accounting Principles (GAAP) for governments as promulgated by the Governmental Accounting Standards Board (GASB).

7. An annual audit shall be performed by an independent public accounting firm with the subsequent issue of a Comprehensive Annual Financial Report (CAFR) that includes audited general purpose financial statements and audited individual fund statements with both introductory and statistical sections, by the end of the sixth month after the close of the fiscal year. The Report shall be prepared in conformity with Generally Accepted Accounting Principles (GAAP) for governments.

8. Full disclosure shall be provided in the Comprehensive Annual Financial Report and bond representations.

9. Financial systems shall be maintained to monitor expenditures, revenues, and performance of all municipal programs on an ongoing basis.

10. The City shall develop capital budgets and capital programs that facilitate advance planning for capital purposes. All capital expenditure commitments shall be made with the full knowledge of current and future operating requirements necessary to accompany the capital expenditure. Official commitment to fund necessary operating requirements must precede the commitment of capital funding.

11. Capital plans shall include replacement schedules that anticipate the inevitable aging and obsolescence of facilities and equipment. These depreciable assets should be financed through internal funds whenever feasible.

12. Any capital project financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project.

13. Competitive sales should be used to market debt whenever feasible. In negotiated underwritings, procedures should be implemented to ensure that underwriter profits are reasonable and that costs to the public are minimized.

14. All funds not immediately required for expenditure shall be invested by the Commissioner of Finance prudently in those securities authorized by State statutes and the City Code. The security of public deposits and investments shall be assumed through such measures as proper collateralization, credit analysis, and professional evaluation of the risk-return relationship.

15. Revenues and expenditures shall be projected annually for at least three years beyond the current fiscal year.

16. The City's overall revenue structure shall be reviewed periodically to determine its stability, equity, efficiency, and capacity to finance future operations. Where possible under Federal and State statutes, the City of Atlanta shall strive to diversify its sources of revenue so as not to be solely dependent on any one revenue source.

17. User charges shall be utilized whenever practical, especially if a particular service can be directly identified as benefiting one individual or entity.

18. All retirement systems will be financed in a manner to systematically fund liabilities. The City shall assure that sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period.

SECTION 2: That these Financial Management Policies shall become effective upon adoption by the Council and approval by the Mayor or through action of law, and shall remain in effect until amended or specifically repealed.

SECTION 3: That all ordinances and parts of ordinances in conflict herewith be and are hereby repealed.

DESCRIPTION OF FUNDS

Introduction

The City uses funds and account groups to report its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts. An account group, on the other hand, is a financial reporting device designed to provide accountability for certain assets and liabilities that are not recorded in the funds because they do not directly affect net expendable available financial resources. The fund types established by the City (primary government) are described below and throughout this document.

This section contains the 1998 budgets and prior two years' data for each fund and fund group. It includes fund groups and fund descriptions, narrative descriptions of the 1998 fund budgets, and discussions of past year's activities and current trends.

The Fund Budgets Section shows 1996 and 1997 actual expenditures and 1998 budgets at a summary level and 1996 and 1997 receipts and 1998 anticipations at detail levels. Receipts and anticipations are shown at the account level of detail in most funds with accounts further broken down to show receipts from specific sponsors (grantors) in several funds where grant receipts are significant.

The fund structure of the City is organized to conform with the GAAFR (Government, Accounting, Auditing and Financial Reporting) standards. It consists of three groups of funds:

1. GOVERNMENTAL FUND TYPES

General Fund - The General Fund is the principal operating fund of the City and is used to account for all activities of the City not otherwise accounted for by a specified fund.

Special Revenue Funds - These funds account for activities carried out by the City under the terms of certain intergovernmental grants.

Debt Service Fund - This fund is used to account for the accumulation of resources and the subsequent disbursement of such resources to pay principal and interest on long-term debt of the City (other than certificates of participation and the debt of the Enterprise Funds). Bond ordinances require the City to account for debt service transactions in separate funds, restrict the flow of cash between such funds, and comply with various other covenants.

Capital Projects Funds - These funds account for the accumulation of resources and the subsequent disbursement of such resources to acquire or renovate major fixed assets.

2. PROPRIETARY FUND TYPES

Enterprise Funds - Operations of Enterprise Funds are designed to be self-supporting. The Department of Aviation, Water and Sewerage System, Parks and Recreational Facilities (Cyclorama), and Underground Atlanta are accounted for as enterprise funds. Separate fund accounts within each of the enterprise funds are required to be maintained in accordance with various bond ordinances and have been combined for financial reporting purposes.

Internal Service Fund - The activities of the Bureaus of Management Information Systems and Motor Transport Services are accounted for in the Internal Service Fund. This fund is self supporting.

3. FIDUCIARY FUND TYPES

Trust and Agency Funds - These funds account for activities in which the City acts as agent or trustee for an individual or organization. Additionally, these funds account for receipt and disbursements of certain intergovernmental grants and contributions from certain private individuals. The Expendable Trust Funds are reported in the same manner as Governmental Fund types. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

1998 BUDGET SUMMARY

BY FUND GROUPS

The City of Atlanta's budget is subdivided into a set of funds and fund groups which account for City revenues and expenditures by source and application. The three fund groups are Governmental, Proprietary, and Fiduciary.

The 1998 Adopted Budget for all fund totals $2,382,567,038 which is a 20% increase over the 1997 total of $1,985,477,636 as depicted below:

Fund Group	1997 Budget	1998 Budget	Total Increase (Decrease)	% Increase (Decrease)
Governmental	813,734,177	821,688,715	7,954,538	0.98
Proprietary	1,137,435,705	1,530,474,129	393,038,424	34.55
Fiduciary	34,307,754	30,404,194	(3,903,560)	(11.38)
TOTAL	**1,985,477,636**	**2,382,567,038**	**397,089,402**	**20.00**

The Governmental Funds budget reflects a .98% increase which is primarily due to the creation of the 1997 Bond Project Fund and the 1997 G.O. Public Improvement Bond Fund.

The Proprietary Funds budget increased 34.55% from last year as a result of the creation of the Water and Sewer 1997 Bond Construction Fund budget in July of 1997.

The Fiduciary Funds budget has decreased (11.38%) from last year due to the reduction in appropriation for the property tax collection A.B.E., WPC collections, Fulton Co., outstanding balances were appropriated in the subsequent year.

1998 CITY OF ATLANTA BUDGET

$2,382,567,038

GOVERNMENTAL FUNDS
$821,688,715

- GENERAL FUND
  $408,574,000
- SPECIAL REVENUE FUNDS
  $168,467,521
- CAPITAL PROJECTS FUNDS
  $171,953,203
- DEBT SERVICE FUND
  $70,467,593
- SPECIAL ASSESSMENT FUNDS
  $2,226,399

PROPRIETARY FUNDS
$1,530,474,129

- AVIATION FUNDS
  $779,128,903
- WATER & SEWERAGE & SANITARY FUNDS
  $691,397,645
- PARKS FACILITIES FUND
  $1,618,877
- INTERNAL SERVICE FUND
  $29,448,299
- UNDERGROUND ATLANTA FACILITIES FUND
  $9,375,281
- SANITARY OPERATIONS FUNDS
  $19,505,122

FIDUCIARY FUNDS
$30,404,194

- AGENCY FUND
  $3,536,969
- TRUST FUND
  $13,773,831
- RENTAL REHAB. TRUST FUND
  $213,112
- HOME INVESTMENT TRUST FUND
  $5,574,254
- MUNICIPAL MARKET LOAN TRUST FUND
  $7,306,028

1998 BUDGET SUMMARY

ALL FUNDS

MAJOR ACCOUNT GROUP:	GOVERNMENTAL FUNDS	PROPRIETARY FUNDS	FIDUCIARY FUNDS	TOTAL
SUMMARY OF 1998 ANTICIPATIONS				
Property Taxes	97,236,269	-	57,160	97,293,429
Other Taxes	163,825,236	-	37,762	163,862,998
Licenses and Permits	39,066,873	1,500	-	39,068,373
Intergovernmental Revenues	156,716,602	79,653,296	13,092,171	249,462,069
Charges for Services	50,688,427	178,747,072	627,004	230,062,503
Fines and Penalties	13,101,269	-	182,679	13,283,948
Miscellaneous Revenues	18,043,624	178,406,955	253,490	196,704,069
Sales, Recoveries and Other Financing Sources	40,706,916	123,548,230	-	164,255,146
Total Anticipated Receipts	**579,385,215**	**560,357,053**	**14,250,266**	**1,153,992,534**
Cash and Securities Available January 1, 1998	249,288,649	970,117,076	16,153,928	1,235,559,653
Due From Other Funds	(6,985,149)	-	-	(6,985,149)
GRAND TOTAL - ALL FUNDS	**821,688,715**	**1,530,474,129**	**30,404,194**	**2,382,567,038**
SUMMARY OF 1998 APPROPRIATIONS				
Personnel Expenses	276,207,521	110,832,809	2,393,536	389,433,866
Other Current Operating Exp.	123,773,451	239,642,255	21,245,604	384,661,310
Loans/Adv/Invest/Losses	-	707	-	707
Internal Service Expenses	19,285,671	25,273,197	109,110	44,667,978
Intergovernmental and Interfund Payments	55,923,841	7,539,405	1,397,656	64,860,902
Capital Expenses	134,709,804	685,714,814	1,835,990	822,260,608
Debt Service Expenses	50,579,105	233,439,365	79,525	284,097,995
Reserve for Appropriation	161,209,322	228,031,577	3,342,773	392,583,672
GRAND TOTAL - ALL FUNDS	**821,688,715**	**1,530,474,129**	**30,404,194**	**2,382,567,038**

1998 GOVERNMENTAL FUNDS BUDGET

The Governmental Funds group is one of three fund groups in the City's budget. The funds in this Fund group, account for those transactions that are supported by general taxation, intergovernmental grants, special assessments, and other sources that are not restricted to enterprise operations or held in a trustee capacity.

The General Fund; largest of the Governmental Fund group, comprises mostly of general tax revenues and provides basic city services, such as police and fire services, solid waste pickup and disposal, and parks and leisure services.

The Special Revenue Funds (currently comprised of the Community Development Block Grants and various intergovernmental grants) account for grants from outside agencies, which are designated by law or policy for specific purposes. The Emergency Telephone System Fund was established to account for all E-911 expenditures.

The Capital Projects Funds include the Annual Bond Fund and the 1987-1997 Bond Project Funds. The Annual Bond Fund accounts for all General Obligation Bonds issued through 1986 under the city's authority to issue $8 million in bonds annually without separate voter approval. Since 1987, separate funds have been established for each annual bond issue. Also in the governmental funds, Capital Projects group is the Park Improvement Fund, whose income stems primarily from a special tax levy restricted to capital improvements of park facilities. The General Government Capital Outlay Fund was established to account for all general government capital expenditures other than those funded from the annual general obligation bonds. Funds for the Capital Project Funds group are used for the acquisition, development, and improvement of governmental fixed assets.

The Debt Service Fund was established to account for the accumulation and disbursement of principal and interest on long term general obligation municipal debt and is financed by a dedicated tax levy and interest income. In accordance with the change in the fund structure for the annual general obligation bonds previously mentioned, separate sinking funds have been established for each issue from 1987-1989; since 1990 all the issues have been accounted for in the Bond Sinking Fund as will subsequent issues.

The Special Assessment Fund accounts for the accumulation and expenditure of resources for various public improvements such as sidewalks, curbs and gutters which are financed through assessments to individual property owners.

	1997 BUDGET	1998 BUDGET	TOTAL INC/(DEC)	% INC/(DEC)
General Fund	423,322,984	408,574,000	(14,748,984)	(3.48)
Special Revenue Funds:				
Intergovernmental Grant Fund	41,650,591	50,798,354	9,147,763	21.96
Community Development Fund	19,540,268	20,158,694	618,426	3.16
Emergency Telephone System Fund	4,864,844	5,322,769	457,925	9.41
Empowerment Zone	97,188,542	92,187,704	(5,000,838)	(5.15)
Sub Total	163,244,245	168,467,521	5,223,276	3.20

1998 GOVERNMENTAL FUNDS BUDGET (Continued)

	1997 BUDGET	1998 BUDGET	TOTAL INC/(DEC)	% INC/(DEC)
Capital Projects Funds:				
Annual Bond Fund	1,783,067	2,133,067	350,000	19.63
Parks Improvement Fund	18,233,400	14,705,042	(3,528,358)	(19.35)
1987 Bond Project Fund	383,963	358,558	(25,405)	(6.62)
1988 Bond Project Fund	786	-	(786)	(100.00)
1989 Bond Project Fund	433,585	277,772	(155,813)	(35.94)
1990 Bond Project Fund	532,555	523,700	(8,856)	(1.66)
1991 Bond Project Fund	1,498,738	904,094	(594,644)	(39.68)
1992 Bond Project Fund	1,786,999	1,309,744	(477,255)	(26.71)
General Government Capital Outlay Fund	21,398,491	20,587,296	(811,195)	(3.79)
1993 Bond Project Fund	1,055,436	426,771	(628,665)	(59.56)
1993 School Improvement Bond Fund	26,089,644	12,985,446	(13,104,198)	(50.23)
1994 Referendum G.O. Bond Fund	39,437,853	28,239,696	(11,198,157)	(28.39)
1994 Bond Project Fund	3,824,868	2,481,506	(1,343,362)	(35.12)
1995 Bond Project Fund	8,344,830	3,253,810	(5,091,020)	(61.01)
1996 Bond Project Fund	7,928,593	7,298,142	(630,451)	(7.95)
1996 G.O. Public Improv. Bond Part B Fund	28,462,317	27,380,118	(1,082,199)	(3.80)
1997 Bond Project Fund	-	7,974,883	7,974,883	100.00
1997 G.O. Public Improv. Bond Fund	-	41,113,558	41,113,558	100.00
Sub Total	161,195,125	171,953,203	10,758,078	6.67
Debt Service Funds:				
Bond Sinking Fund	62,938,596	69,161,093	6,222,497	9.89
1989 Refunding Bond Fund	1,364,400	1,306,500	(57,900)	(4.24)
Sub Total	64,302,996	70,467,593	6,164,597	9.59
Special Assessment Fund	1,668,827	2,226,399	557,572	33.41
GRAND TOTAL - GOVERNMENTAL FUNDS	**813,734,177**	**821,688,715**	**7,954,538**	**0.98**

1998 PROPOSED SUMMARY

GOVERNMENTAL FUNDS

DEPARTMENT/AGENCY	General	Community Development	Inter-Govt'l.	Emergency Telephone System	Park Improvement	General Government Cap. Outlay	Bond Projects	Bond Sinking	Special Assessment	Empowerment Zone	Total
City Council	3,676,908	-	-	-	-	-	-	-	-		3,676,908
Office of Mayor	564,733	-	104,091	-	-	-	-	-	-	-	668,824
Chief of Staff and Reporting Offices	3,564,253	-	-	-	-	-	-	-	-	-	3,564,253
Executive Offices and Misc. Offices	2,006,178	45,674	-	-	-	-	48,105	-	-	-	2,099,957
Administrative Services	9,707,671	163,420	43,000	-	-	6,151,593	7,093,304	-	-	-	23,158,988
Law	3,316,562	9,289	-	-	-	-	-	-	-	-	3,325,851
Finance	9,146,588	86,025	-	-	-	-	1,875,564	-	-	-	11,108,177
Planning, Dev. and Neigh. Consv.	10,305,989	17,137,048	26,492,675	-	-	23,581	208,057	-	462,721	90,495,983	145,126,054
Public Works	58,737,961	682,280	1,106,678	-	-	7,473,357	97,532,149	-	710,259	-	166,242,684
Parks, Recreation & Cultural Affairs	25,537,408	1,956,006	1,010,930	-	13,280,174	3,125,968	84,650	-	-	-	44,995,136
Water	-	20,650	10,590	-	-	-	-	-	-	-	31,240
Personnel and Human Resources	4,062,914	-	-	-	-	-	9,677	-	-	-	4,072,591
Judicial Agencies	20,608,093	-	10,636	-	-	-	-	-	-	-	20,618,729
Fire	48,202,307	58,301	-	-	-	855,000	2,032,564	-	-	-	51,148,172
Police	97,553,440	-	21,950,601	-	-	250,000	-	-	-	1,691,721	121,445,762
Corrections	21,535,042	-	-	-	-	-	90,724	-	-	-	21,625,766
Non-Departmental	90,047,953	-	69,152	5,322,769	1,424,868	2,707,796	28,992,573	69,161,093	1,053,419	-	198,779,623
GRAND TOTAL - ALL FUNDS	**408,574,000**	**20,158,693**	**50,798,353**	**5,322,769**	**14,705,042**	**20,587,295**	**137,967,367**	**69,161,093**	**2,226,399**	**92,187,704**	**821,688,715**

1998 BUDGET

GOVERNMENTAL FUNDS

MAJOR ACCOUNT GROUP:	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECTS FUNDS	DEBT SERVICE FUNDS	SPECIAL ASSESSMENT FUND	TOTAL
SUMMARY OF 1998 ESTIMATED RECEIPTS						
Property Taxes	68,136,586	-	4,821,208	24,278,475	-	97,236,269
Other Taxes	163,825,237	-	-	-	-	163,825,237
Licensees and Permits	39,066,873	-	-	-	-	39,066,873
Intergovernmental Revenues	533,000	156,183,601	-	-	-	156,716,601
Charges for Services	45,395,310	5,293,117	-	-	-	50,688,427
Fines and Penalties	13,101,269	-	-	-	-	13,101,269
Miscellaneous Revenues	9,178,804	83,523	250,000	-	8,531,297	18,043,624
Sales, Recoveries and Other Financing Sources	35,009,121	2,396,912	414,332	2,886,550	-	40,706,915
Total Anticipated Receipts	**374,246,200**	**163,957,153**	**5,485,540**	**27,165,025**	**8,531,297**	**579,385,215**
Cash and Securities Available January 1, 1998	34,327,800	5,190,618	166,467,663	43,302,568	-	249,288,649
Due From Other Funds	-	(680,251)	-	-	(6,304,898)	(6,985,149)
GRAND TOTAL - ALL FUNDS	**408,574,000**	**168,467,520**	**171,953,203**	**70,467,593**	**2,226,399**	**821,688,715**
SUMMARY OF 1998 APPROPRIATIONS						
Personnel Expenses	257,264,680	17,013,013	1,929,827	-	-	276,207,520
Other Current Operating Exp.	61,270,383	51,689,368	10,349,805	-	463,896	123,773,452
Loans/Adv/Invest/Losses	-	-	-	-	-	-
Internal Service Expenses	18,671,067	247,440	367,164	-	-	19,285,671
Intergovernmental and Interfund Payments	32,824,827	5,322,769	16,469,745	1,306,500	-	55,923,841
Capital Expenses	7,247,384	9,325,524	117,427,812	-	709,084	134,709,804
Debt Service Expenses	21,751,631	80,720	312,623	28,434,132	-	50,579,106
Reserve for Appropriation	9,544,028	84,788,686	25,096,227	40,726,961	1,053,419	161,209,321
GRAND TOTAL - ALL FUNDS	**408,574,000**	**168,467,520**	**171,953,203**	**70,467,593**	**2,226,399**	**821,688,715**

1998 GENERAL FUND REVENUES

ANTICIPATIONS

Under the City of Atlanta's Charter, revenue anticipated in any individual revenue category in any budget year cannot exceed 99 percent of the actual collection in the previous year unless a rate increase has been enacted. Consequently, most revenue categories show lower 1998 anticipation levels than actual 1997 collections. This restriction in revenue estimating typically results in receipts exceeding anticipations in most categories, and serves to provide the city with a sound financial outlook.

Revenues anticipated for 1998, coupled with the cash and securities available at the beginning of the year equal the total General Fund appropriations of $408,574,000.

	1997 Actual	1998 Anticipations	Increase (Decrease)	% Change
Taxes	238,862,426	231,961,823	(6,900,603)	(2.89)
Licenses and Permits	42,520,605	39,066,873	(3,453,732)	(8.12)
Intergovernmental Revenues	533,644	533,000	(644)	(0.12)
Charges for Services	43,600,158	45,395,310	1,795,152	4.12
Fines and Forfeits	14,272,905	13,101,269	(1,171,636)	(8.21)
Miscellaneous Revenues	10,972,891	9,178,803	(1,794,088)	(16.35)
Sales, Recoveries and Other Financing Sources	42,456,079	35,009,121	(7,446,958)	(17.54)
Sub Total	393,218,709	374,246,200	(18,972,509)	(4.82)
Cash and Securities Available January 1, 1998		34,327,800		
TOTAL - GENERAL FUND RECEIPTS		**408,574,000**		

Property Taxes and Local Option Sales Taxes

Property taxes include amounts levied against all real, public utility and tangible property. The City shares a common tax base with the Atlanta Board of Education, portions of Fulton and DeKalb counties and a hospital authority. Distribution of the City's 1998 levy (tax rate per $1,000 assessed value) is to its funds and to the Atlanta Board of Education which operates as a separate legal entity and is not included in the City's budget process.

Tax bills are sent to property owners in early July. The County acts as the City's agent in billing and collecting property taxes levied. The billing and collection fees due to the County are withheld from cash received by the City and are reported as a reduction to property tax revenue. Real and tangible property taxes are payable to the County on August 15th and, if not paid, become delinquent on August 16th. Public utility taxes are due in December and, if not paid before December 20, become delinquent. Once taxes become delinquent, the Tax Assessors' Office adds penalties to the original tax and sends past due notices. The delinquent tax payer then has 30 days to remit payment. After the 30-day period, the Tax Assessors' Office then begins procedures to sell the property for the collection of the past due tax. The collection for the City is typically from July 1 to December 31, with pursuance of delinquent taxes early in the following year.

The City's annual tax millage rate is approved by the City Council in the second Council meeting in February each year. The millage rate is based on the anticipated tax digest that is submitted to the State of Georgia on May 30. The tax digest is based on real and tangible assessed property values as of January 1. The tax assessment responsibility is the privy of Fulton County.

The millage rate for general government services for 1998 is 6.57 mills, the same as 1997. Assessed values are established by the Tax Assessors' Office, at 40% of appraised market value as required by the State of Georgia. A revaluation of all property is done yearly, based on statistical analysis.

The City levies a 1% Local Option Sales Tax which is collected by the State of Georgia and remitted to the City on a two-month lag. The tax law requires an offsetting reduction in property tax during each subsequent year of assessment equal to the amount of sales tax revenue received in the prior year. The 1997 sales tax revenues experienced a $5.1 million reduction from the Olympic high of $80,298 received in 1996. As a result of this 1997 reduction, sales tax anticipations for 1998 had a 4.22% decrease from the 1997 anticipations.

Georgia Supreme Court on April 8, 1996 ruled that the City of Atlanta and the Atlanta School Board agreement in the sharing of the 1% local option sales tax was illegal. As a result of this ruling, the City of Atlanta reduced it's mileage rate and will retain all sales tax revenue previously shared with the Atlanta School Board.

Licenses and Permits

Overall revenue from licenses and permits are anticipated at 91.88% of 1997's actual collections. General Business Licenses, which comprises over 65% of the expected revenue for this category, is anticipated at nearly 87.73% of last year's receipts.

Intergovernmental Revenues

Intergovernmental revenues are anticipated at 99.88% of last year's actual receipts. This revenue source represents a reimbursement from Fulton County for debt service applicable to Atlanta Zoo.

Charges for Services

Anticipations for 1998 are 104.11% of 1997 receipts. Revenue derived from Sanitary Services Fees, which comprises over 90% of the expected revenue in this category, is anticipated at 105.15% of last year's receipts.

Fines and Penalties

This category's anticipations are estimated at 91.8% of last year's receipts. Traffic and Parking fines and General Fines constitute over 96% of the total expected revenue in the category.

Miscellaneous Revenues

Overall 1998 anticipations in this category are 83.65% of actual 1997 receipts. Traditionally, revenue derived from interest earning and gain on sale of investments of City funds comprised the largest revenue portion in this category.

Sales, Recoveries and Other Financing Sources

The overall anticipations for this category is at 82.46%. Recovery of indirect cost, which represent most of the annual revenue in this category is anticipated at 91.29% of 1997 actual receipts.

GENERAL FUND
1998 ANTICIPATIONS VS. PRIOR YEAR'S ACTUAL RECEIPTS

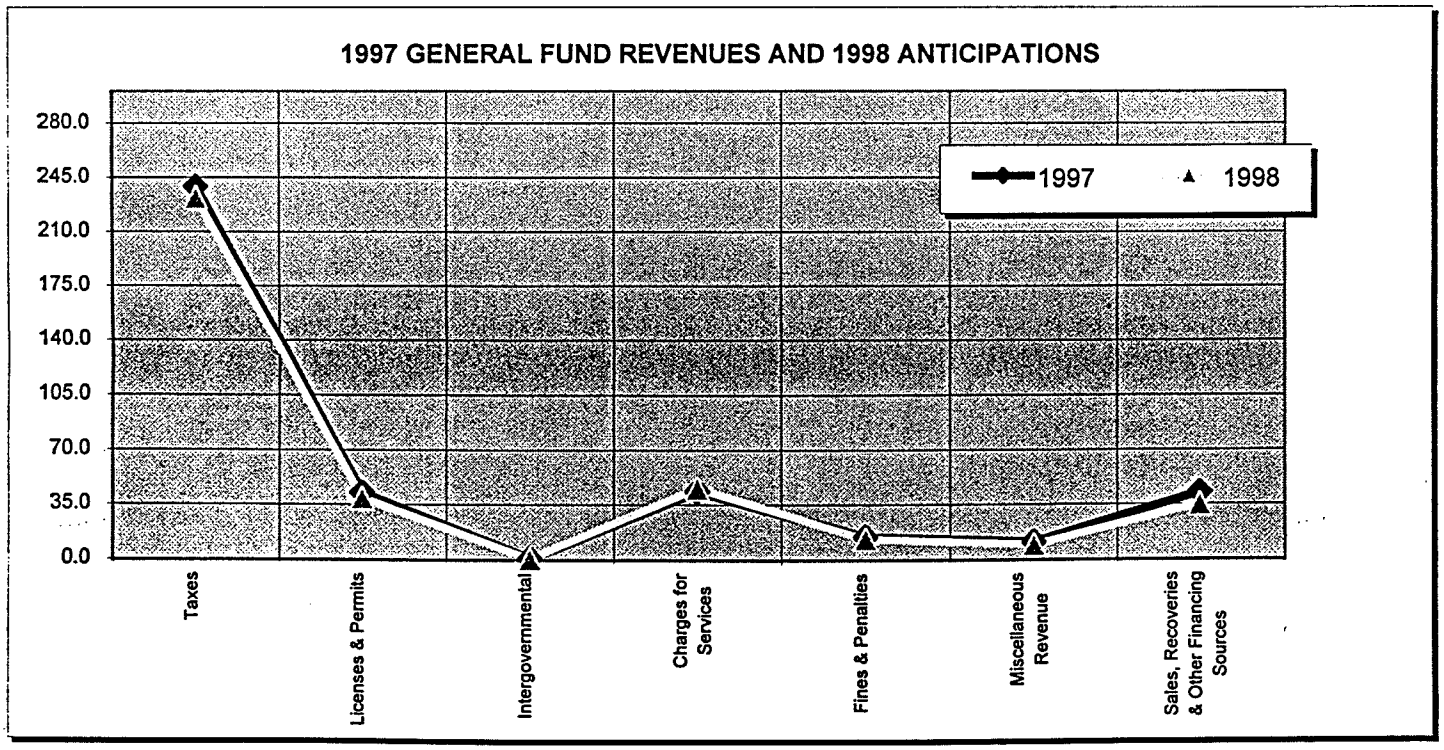
Revenue By Source	1997 Actual	% of Total	1998 Anticipations	% of Total
Property Taxes:				
Tangible Property Tax	68,725,852		65,142,614	
Intangible Property Tax	3,465,988		2,993,973	
Interest on Taxes	4,479,431		3,255,994	
	76,671,271	19.50	71,392,581	19.08
Other Taxes:				
Tax on Public Utilities	29,116,831		28,825,663	
Tax on Insurance Premiums	14,740,367		14,592,962	
Tax on Alcoholic Beverages	10,106,148		10,005,086	
Hotel/Motel Gross Receipts Tax	30,311,927		30,008,807	
Alcoholic Beverages By-the-Drink Tax	2,724,860		2,697,613	
Sales Tax	75,191,022		74,439,111	
	162,191,155	41.25	160,569,242	42.90
Licenses and Permits:				
General Business Licenses	30,634,292		26,876,377	
Construction Permits	5,230,302		5,925,515	
Other	6,656,011		6,264,981	
	42,520,605	10.81	39,066,873	10.44
Intergovernmental Revenue:	533,644	0.14	533,000	0.14
Charges for Services:				
Court Costs, Fees and Charges	-		-	
Fulton County Tax Assessors	-		-	
Services to Others	80,911		-	
Zoning Related	183,265		165,837	
Sale of Material	538,783		489,121	
Police Services	1,528,732		1,498,911	
Protective Inspections	867,647		827,577	
Highways and Streets Services and Fees	68,644		44,817	
Parking Meters	136,539		118,633	
Sanitary Services	39,989,728		42,049,364	
Recreation Fees	184,256		182,413	
Other	21,652		18,636	
	43,600,158	11.09	45,395,310	12.13
Fines and Forfeits:				
Court Fines	12,624,598		12,500,838	
Forfeitures	1,648,307		600,431	
	14,272,905	3.63	13,101,269	3.50
Miscellaneous Revenues:	10,972,891	2.79	9,178,803	2.45
Other Financing Sources:				
Sale of Property	3,687,536		1,356,634	
Recoveries	38,768,543		33,652,487	
	42,456,080	10.80	35,009,121	9.35
Total Receipts & Anticipations	**393,218,709**	**100.00%**	**374,246,200**	**100.00%**
Cash and Securities Available January 1, 1998			34,327,800	
GRAND TOTAL - GENERAL FUND BUDGET			**408,574,000**	

CITY OF ATLANTA

GENERAL FUND REVENUES (1994-1997)
1998 ANTICIPATIONS

Actual Receipts/Current Year Projections
(In Millions)

	1994	% TOTAL	1995	% TOTAL	1996	% TOTAL	1997	% TOTAL	1998	% TOTAL
Taxes	248.3	64.8	247.4	63.6	246.7	60.7	238.9	60.8	232.0	62.0
% Change	5.2		(0.4)		(0.3)		(3.2)		(2.9)	
Licenses & Permits	34.7	9.1	35.5	9.1	40.5	10.0	42.5	10.8	39.1	10.4
% Change	4.2		2.3		14.1		4.9		(8.0)	
Intergovernmental	1.6	0.4	1.1	0.3	1.1	0.3	0.5	0.1	0.5	0.1
% Change	166.7		(31.3)		0.0		(54.5)		0.0	
Charges for Services	41.2	10.8	41.3	10.6	40.9	10.1	43.6	11.1	45.4	12.1
% Change	17.4		0.2		(1.0)		6.6		4.1	
Fines & Penalties	11.9	3.1	11.8	3.0	11.0	2.7	14.3	3.6	13.1	3.5
% Change	(6.3)		(0.8)		(6.8)		30.0		(8.4)	
Miscellaneous Revenue	8.5	2.2	8.1	2.1	14.4	3.5	11.0	2.8	9.2	2.5
% Change	18.1		(4.7)		77.8		(23.6)		(16.4)	
Sales, Recoveries & Other Financing Sources	36.8	9.6	43.6	11.2	51.6	12.7	42.4	10.8	35.0	9.4
% Change	44.3		18.5		18.3		(17.8)		(17.5)	
Total	**383.0**	**100.0**	**388.8**	**100.0**	**406.2**	**100.0**	**393.2**	**100.0**	**374.3**	**100.0**
% Change	**9.3**		**1.5**		**4.5**		**(3.2)**		**(4.8)**	



CITY OF ATLANTA

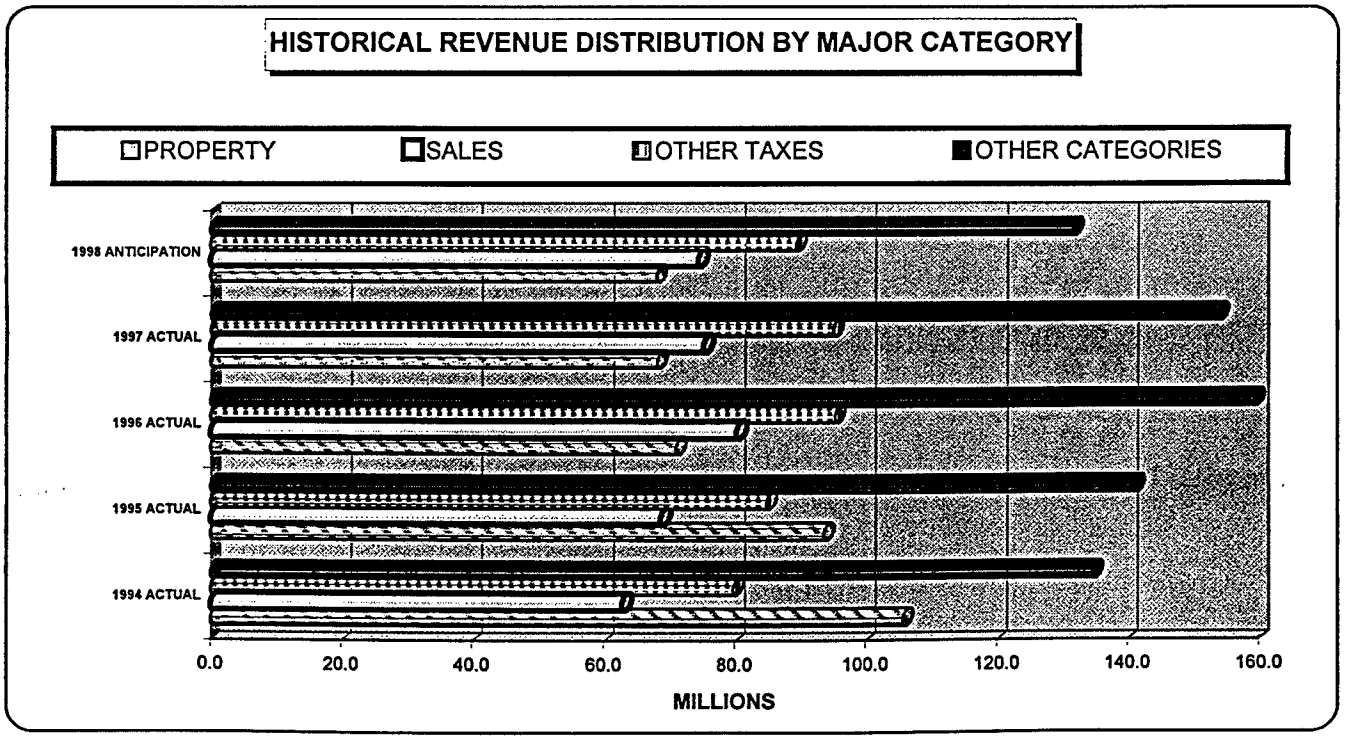
GENERAL FUND REVENUES (1994-1997)
1998 ANTICIPATIONS

TAXES
(In millions)

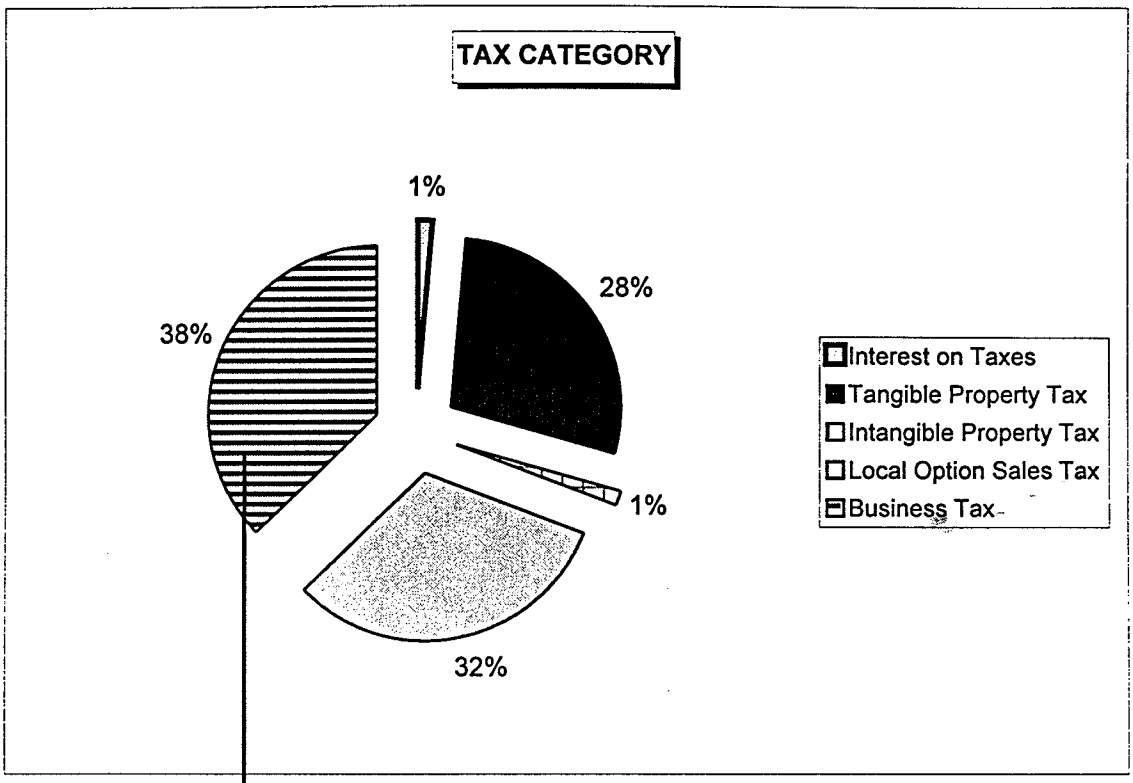
SOURCE:		1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ACTUAL	% TOTAL	1997 ACTUAL	% TOTAL	1998 ANTIC	% TOTAL
TAXES:	Property	105.7	27.6	93.7	24.1	71.1	17.5	68.2	17.4	68.1	18.7
	Sales	62.8	16.4	68.7	17.7	80.3	19.8	75.2	19.2	74.4	20.5
	Other	79.8	20.8	84.9	21.9	95.4	23.5	95.1	24.2	89.4	24.6
	Total Taxes	248.3	64.8	247.3	63.7	246.8	60.8	238.5	60.8	231.9	63.8
Other Categories		134.7	35.2	141.1	36.3	159.4	39.2	154.0	39.2	131.6	36.2
Total		**383.0**	**100.0**	**388.4**	**100.0**	**406.2**	**100.0**	**392.5**	**100.0**	**363.5**	**100.0**

Income from taxes is the City's largest revenue source, currently exceeding 61.9% of total projected revenue. Tax revenues have remained rather constant as a portion of total revenue. However, taxes have become a smaller percentage of total revenue, ranging from 64.8% in 1993 to 60.8% in 1997.

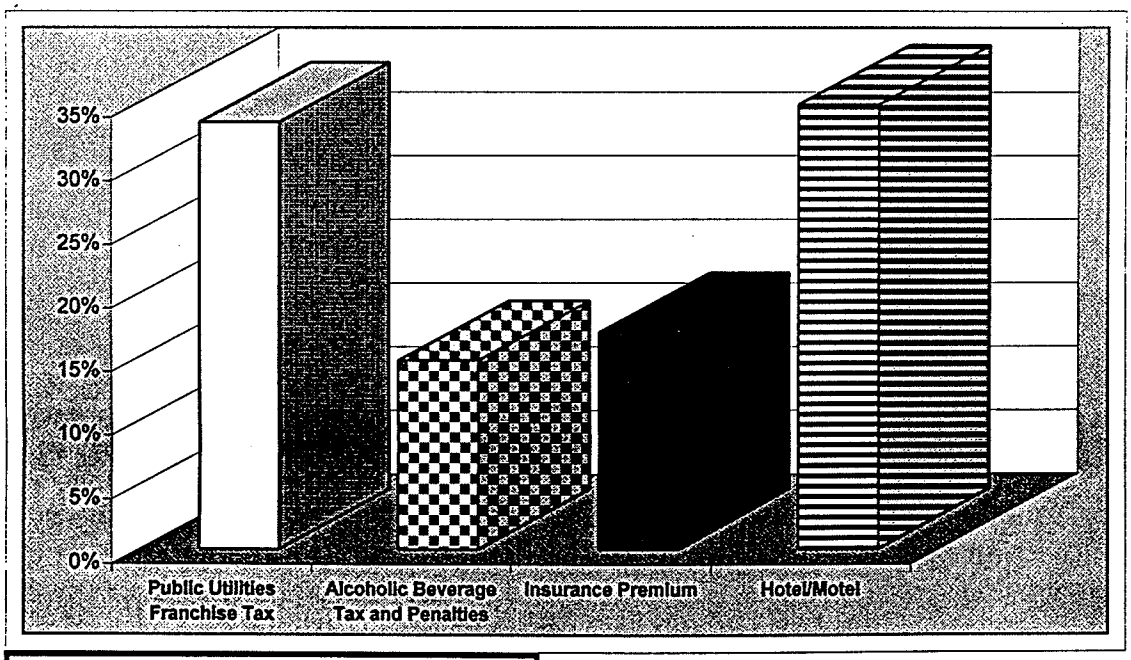
Sales taxes constitute the greatest percentage of all taxes collected. In recent years, the property tax has declined slightly as a percentage of total tax while sales taxes have grown, since a moderate decline in 1993. Property tax anticipations for 1998 are higher because our method of roll-back was changed to avoid further depletion of property tax revenue. Previous years' decreases were made to keep the City's commitment to citizens not to increase taxes to retire debt on this bond issue. Revenues from other taxes have remained relatively steady as a percentage of total taxes remaining fairly constant at about 37% over the five year period.



CITY OF ATLANTA
GENERAL FUND REVENUES



1998 TOTAL BUSINESS TAX CATEGORIES



PROJECTED TOTAL 1998 - $232

Antic Taxes

CITY OF ATLANTA

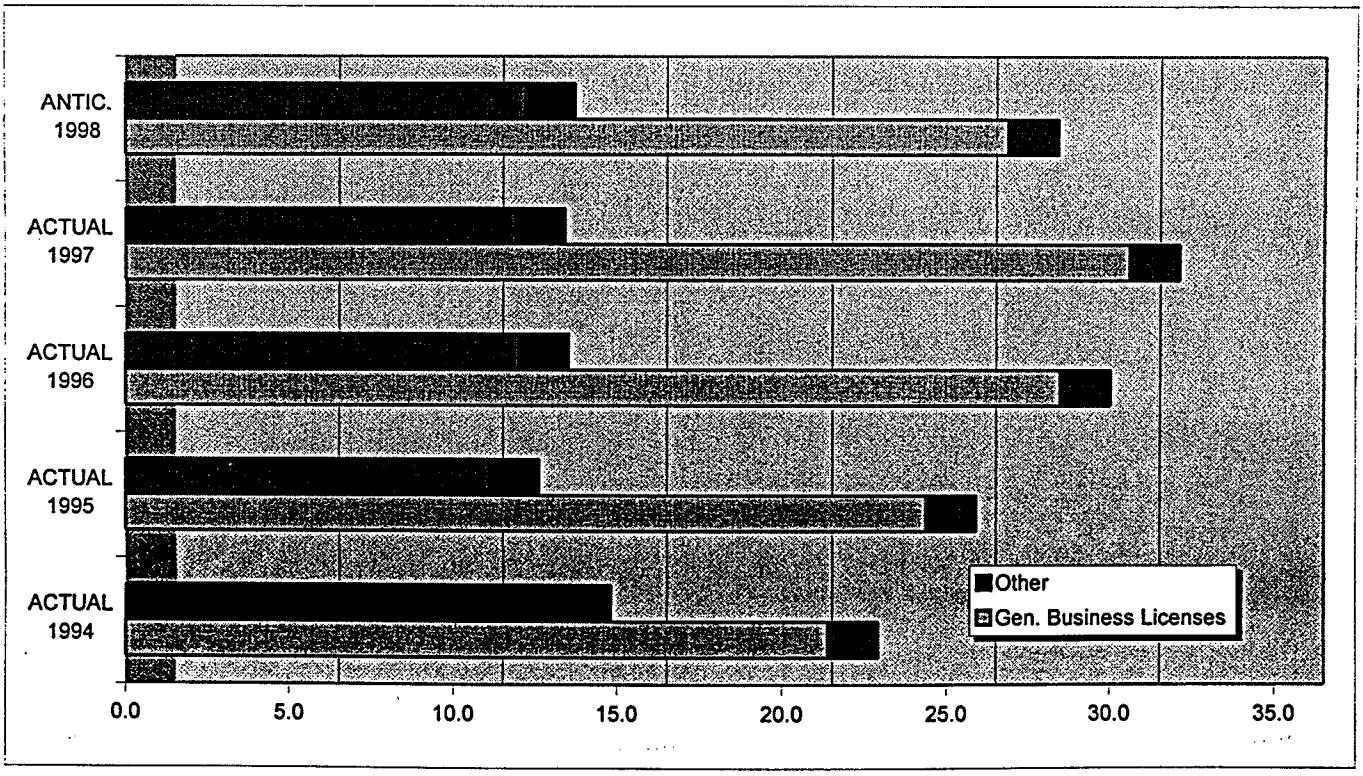
GENERAL FUND REVENUES (1994-1997)
1998 ANTICIPATIONS

LICENSES AND PERMITS
(In millions)

SOURCE:	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ACTUAL	% TOTAL	1997 ACTUAL	% TOTAL	1998 ANTIC	% TOTAL
Gen. Business Licenses	21.4	61.7	24.4	68.7	28.5	70.4	30.6	72.0	26.9	68.8
Other	13.3	38.3	11.1	31.3	12.0	29.6	11.9	28.0	12.2	31.2
Total	**34.7**	**100.0**	**35.5**	**100.0**	**40.5**	**100.0**	**42.5**	**100.0**	**39.1**	**100.0**

Licenses and Permits represent the fourth largest revenue source by category. This source constitutes approximately 10.44% of anticipated receipts. General business licenses represents approximately 69% of anticipated receipts in this category. Revenue from the "Other" license category grew steadily in the late 1980's. This category of revenues began to increase in 1996, as the Olympics and economic conditions improved business activity, especially in the construction industry.

LICENSES AND PERMITS



CITY OF ATLANTA

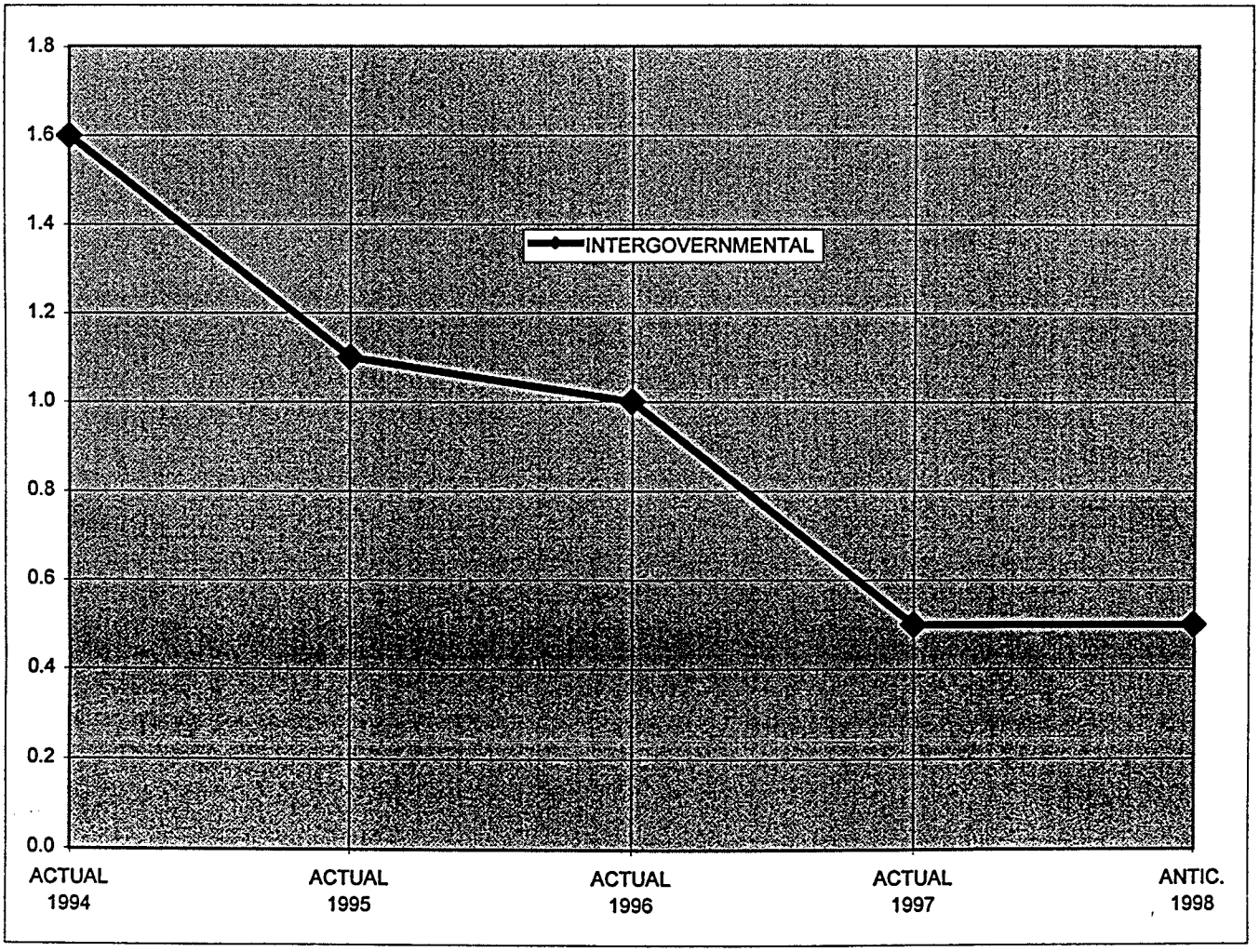
GENERAL FUND REVENUES (1994-1997)
1998 ANTICIPATIONS

INTERGOVERNMENTAL REVENUE
(In millions)

SOURCE:	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ACTUAL	% TOTAL	1997 ACTUAL	% TOTAL	1998 ANTIC	% TOTAL
All Other	1.6	100.0	1.1	100.0	1.0	100.0	0.5	100.0	0.5	100.0
Total	**1.6**	**100.0**	**1.1**	**100.0**	**1.0**	**100.0**	**0.5**	**100.0**	**0.5**	**100.0**

The support of the City's General Fund from Intergovernmental Revenue over the last five years has been small, never representing more than .5% of total receipts. In 1998 projections totaled approximately 0.14% of total General Fund anticipations, which should be generated from Zoo Atlanta.

GENERAL FUND INTERGOVERNMENTAL REVENUES



CITY OF ATLANTA

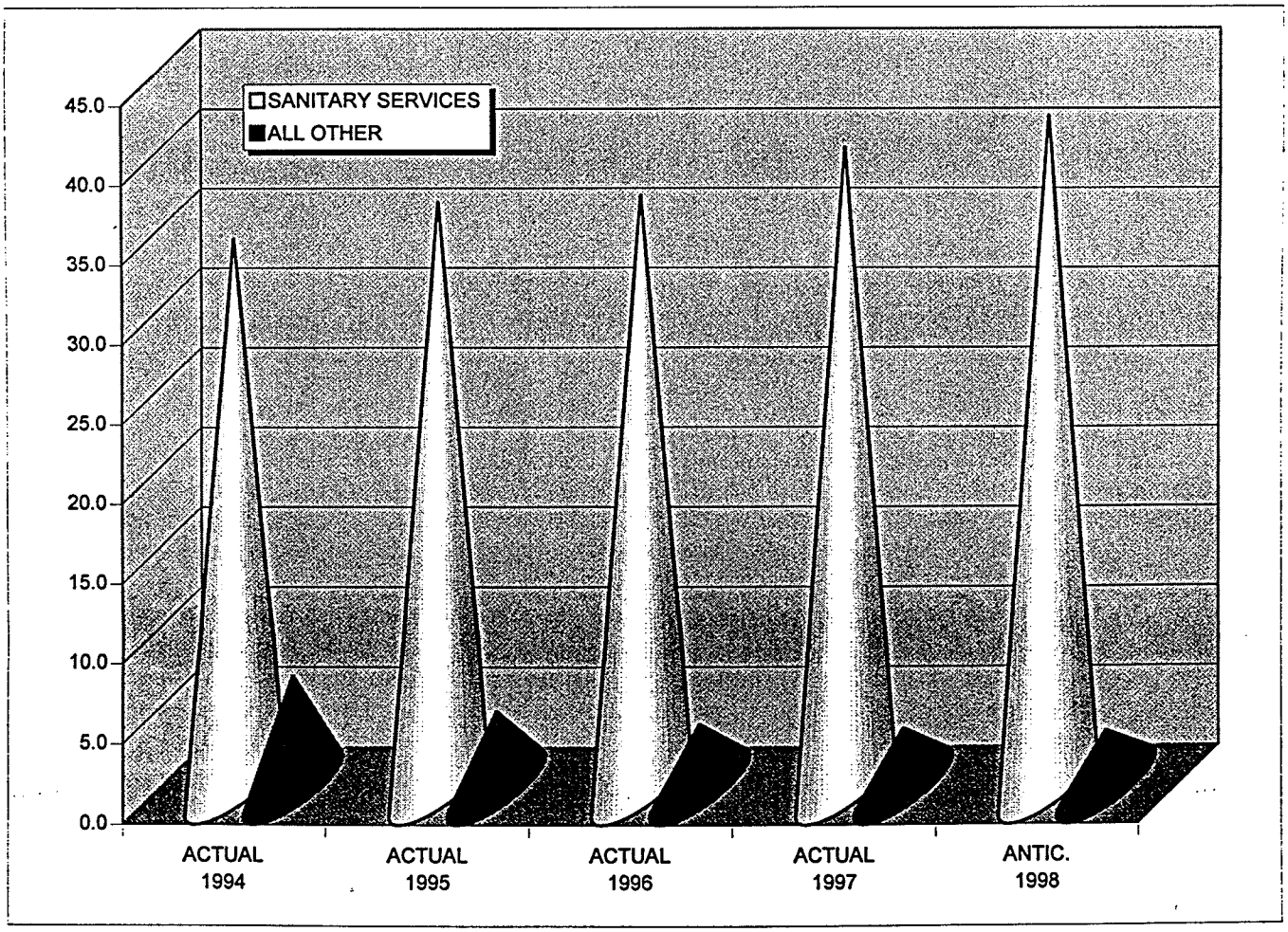
GENERAL FUND REVENUES (1994-1997)
1998 ANTICIPATIONS

CHARGES FOR SERVICES
(In millions)

SOURCE:	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ACTUAL	% TOTAL	1997 ACTUAL	% TOTAL	1998 ANTIC	% TOTAL
Sanitary Services	34.3	83.3	36.6	88.6	37.0	90.5	40.0	91.7	42.0	92.5
All Other	6.9	16.7	4.7	11.4	3.9	9.5	3.6	8.3	3.4	7.5
Total	**41.2**	**100.0**	**41.3**	**100.0**	**40.9**	**100.0**	**43.6**	**100.0**	**45.4**	**100.0**

Revenues from Charges for Services represent the fourth largest revenue category. Receipts in 1997 increased as a result of increased collections of delinquent sanitary service fees. 1998 anticipations, however, reflect the normal collection rate increase and growth.

CHARGES FOR SERVICES



CITY OF ATLANTA

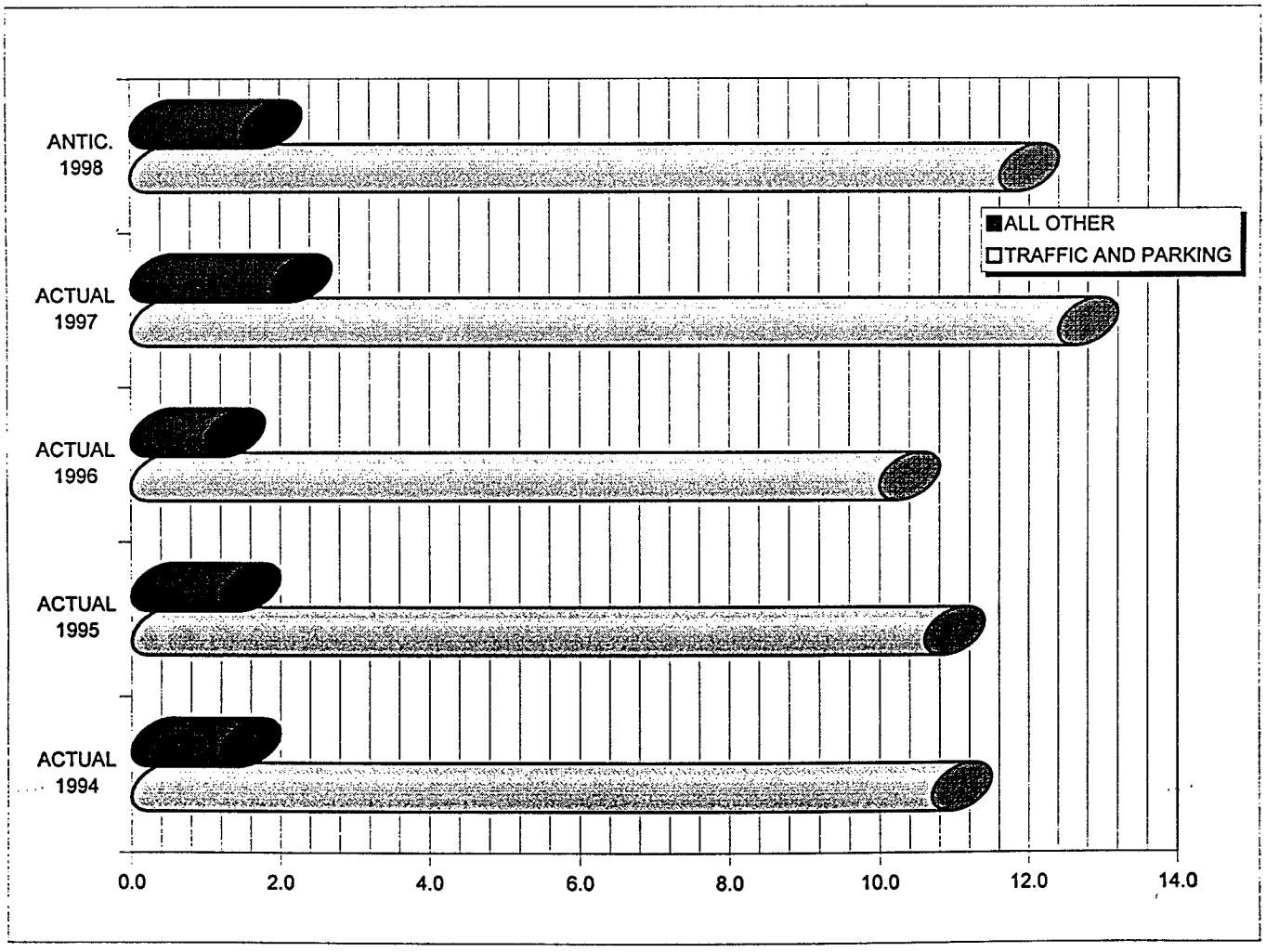
GENERAL FUND REVENUES (1994-1997)
1998 ANTICIPATIONS

FINES AND PENALTIES
(In millions)

SOURCE:	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ACTUAL	% TOTAL	1997 ACTUAL	% TOTAL	1998 ANTIC	% TOTAL
Traffic and Parking	10.7	89.9	10.6	89.8	10.0	90.9	12.4	86.7	11.6	88.5
All Other	1.2	10.1	1.2	10.2	1.0	9.1	1.9	13.3	1.5	11.5
Total	**11.9**	**100.0**	**11.8**	**100.0**	**11.0**	**100.0**	**14.3**	**100.0**	**13.1**	**100.0**

Actual revenues from Fines and Penalties vary depending on levels of enforcement activity. This category accounts for approximately 3.5% of total General Fund 1998 estimated revenue. Most of these receipts are derived from traffic and parking fines.

FINES AND PENALTIES (DOLLARS)



CITY OF ATLANTA

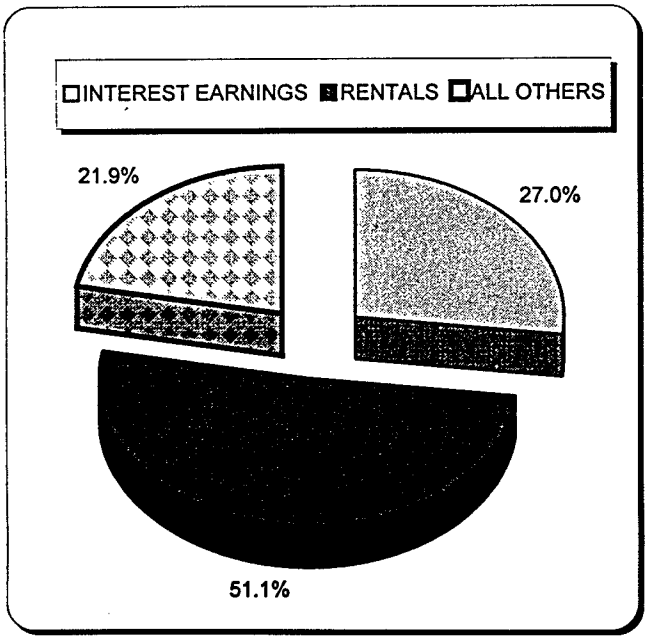
GENERAL FUND REVENUES (1994-1997)
1998 ANTICIPATIONS

MISCELLANEOUS REVENUE
(In millions)

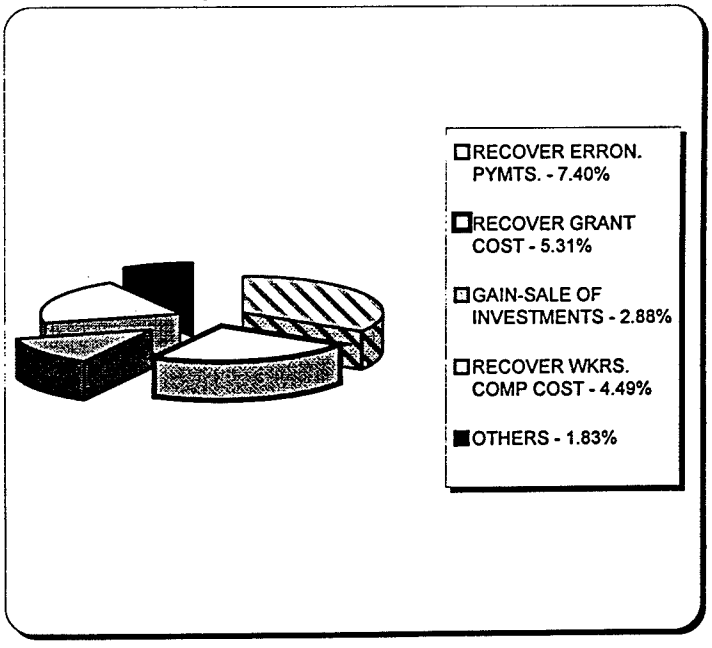
SOURCE:	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ACTUAL	% TOTAL	1997 ACTUAL	% TOTAL	1998 ANTIC	% TOTAL
Interest Earnings	1.1	12.9	2.4	29.6	3.0	20.8	3.3	30.0	2.5	27.2
Rental Income	2.7	31.8	2.7	33.3	4.5	31.3	5.0	45.5	4.7	51.1
All Other	4.7	55.3	3.0	37.0	6.9	47.9	2.7	24.5	2.0	21.7
Total	**8.5**	**100.0**	**8.1**	**100.0**	**14.4**	**100.0**	**11.0**	**100.0**	**9.2**	**100.0**

Most of the revenue in the miscellaneous category is derived from interest earnings and rental of city properties. Revenue levels have fluctuated since 1994 primarily due to receipts derived from interest earnings, which have been affected by changes in interest rates and the amount of funds available to invest.

MISCELLANEOUS REVENUE CATEGORY



ALL OTHERS CATEGORY



CITY OF ATLANTA

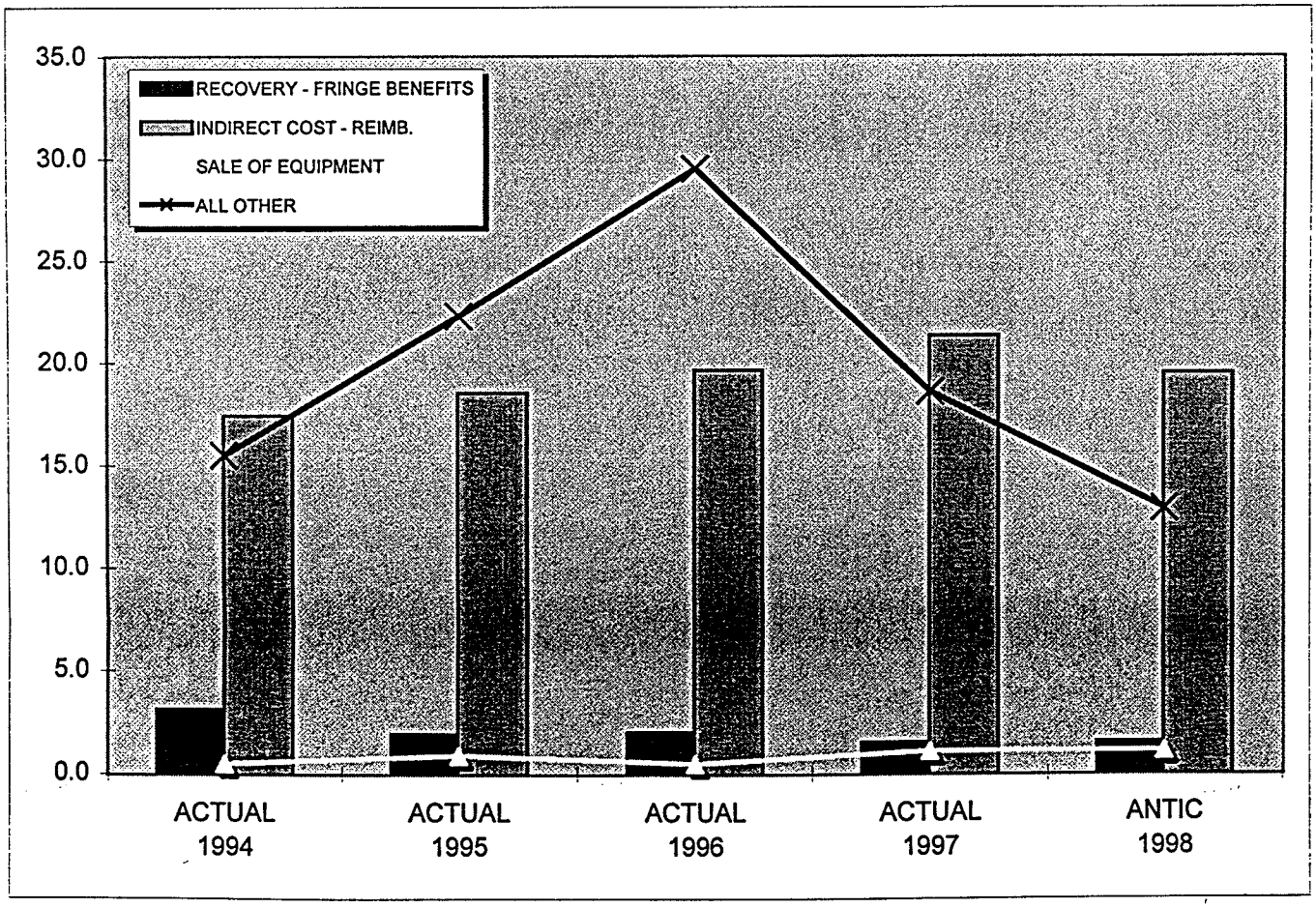
GENERAL FUND REVENUES (1994-1997)
1998 ANTICIPATIONS

SALES, RECOVERIES AND OTHER FINANCING SOURCES
(In millions)

SOURCE:	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ACTUAL	% TOTAL	1997 ACTUAL	% TOTAL	1998 ANTIC	% TOTAL
Recovery - Fringe Benefits	3.1	8.5	1.9	4.4	2.0	3.9	1.5	3.5	1.5	4.3
Indirect Cost - Reimb.	17.4	47.7	18.5	42.4	19.6	38.0	21.3	50.1	19.5	55.7
Sale of Equipment	0.5	1.4	0.9	2.1	0.5	1.0	1.1	2.6	1.1	3.1
All Other	15.5	42.5	22.3	51.1	29.5	57.2	18.6	43.8	12.9	36.9
Total	**36.5**	**100.0**	**43.6**	**100.0**	**51.6**	**100.0**	**42.5**	**100.0**	**35.0**	**100.0**

This revenue category represent the fifth largest revenue source. During 1997, it constituted approximately 10.8% of total receipts. Indirect Cost-Reimbursement represented approximately 38.0% of total receipts in this category.

OTHER FINANCING CATEGORY



CITY OF ATLANTA
1998 BUDGET
1A01 - GENERAL FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
TAXES:				
611101	Taxes, Current Property	63,708,102	60,728,297	60,121,014
611103	Taxes, Real Estate Transactions	1,318,250	1,949,357	1,492,780
611104	Taxes, Intangible Record	1,375,967	1,516,356	1,501,193
611201	Taxes, Prior Year Property	7,352,229	7,997,555	5,021,600
611202	Taxes, Prior Year Intangible Property	938,292	276	-
612102	Taxes, Local Option Sales	80,297,450	75,191,022	74,439,111
613101	Taxes, Public Utility Franchise	28,981,021	29,116,831	28,825,663
613201	Taxes, Insurance Premium	13,896,912	14,740,366	14,592,962
613310	Taxes, Alcoholic Beverage, CY	11,607,950	10,100,158	9,999,157
613311	Taxes, Alcoholic Beverage By Drink, CY	2,559,034	2,672,950	2,646,222
613320	Taxes, Alcoholic Beverage, PY	5,623	5,989	5,929
613321	Taxes, Alcoholic Beverage By Drink, PY	22,722	51,910	51,391
613401	Taxes, Hotel/Motel Occupancy	17,712	-	-
613410	Taxes, Hotel/Motel Occupancy, CY	31,273,896	29,876,774	29,578,006
613420	Taxes, Hotel/Motel Occupancy, PY	81,556	435,154	430,801
614101	Taxes, Interest on	2,696,757	3,642,983	2,500,000
614201	Taxes, Penalties On	617,920	836,448	755,994
	Total Taxes	**246,751,393**	**238,862,426**	**231,961,823**
LICENSES AND PERMITS:				
621110	Licenses, Beer/Wine-Pkg., CY	186,825	211,500	209,385
621111	Licenses, Beer/Wine-CSD, CY	427,350	339,375	335,981
621112	Licenses, Whiskey-Pkg., CY	247,510	153,710	152,173
621113	Licenses	1,959,128	2,010,685	1,990,578
621114	Licenses, Beer/Wine-MFC, CY	8,000	3,594	3,558
621120	Licenses, Beer/Wine-Pkg., PY	75,375	20,250	20,047
621121	Licenses, Beer/Wine-CSD, PY	100,500	50,300	49,797
621122	Licenses, Whiskey-Pkg., PY	57,016	11,778	11,660
621124	Licenses, Beer/Wine-MFG, PY	556,000	246,929	242,480
621210	Licenses, General Business, CY	24,695,268	26,933,778	23,389,400
621211	Licenses, Financial Institutions, CY	2,112,733	2,142,890	2,121,461
621212	Licenses, Insurance, CY	3,375	24,186	17,462
621220	Licenses, General Business, PY	1,626,235	770,643	556,404
621221	Licenses, Financial Institutions, PY	1	26	-
621310	Licenses, Gen Profess., CY	184,087	878,197	869,416
621320	Licenses, Gen Profess., PY	1,947,946	2,051,673	2,031,157
621222	Licenses, Insurance, PY	32,763	25,155	18,162
622101	Permits, Building	2,609,797	2,489,490	3,214,595
622102	Permits, HVAC	653,452	737,441	730,066
622103	Permits, Plumbing	816,826	724,403	717,159
622104	Permits, Electrical	1,011,942	1,045,835	1,035,377
622105	Permits, Fire Occupancy	344,414	230,624	228,318
622106	Permits, Elec Low Voltage	-	2,510	-
622201	Permits, Car for Hire	147,179	284,260	281,418
622202	Permits, Wrecker	4,385	-	-
622203	Permits, Commercial Parking	6,600	7,748	6,585
622204	Permits, Residential Pkg.	72	-	-
622301	Permits, Signs	140,319	65,783	59,205

CITY OF ATLANTA
1998 BUDGET
1A01 - GENERAL FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
LICENSES AND PERMITS: (Continued)				
622303	Permits, Festival	178,286	43,382	34,706
622304	Permits, Close St./Sidewalk	107,195	106,707	96,036
622305	Permits, Land Disturbance	5,061	11,460	-
622306	Permits, Commercial Parking Facilities	4,304	3,928	-
623101	Licenses, Interest On	3,007	47,088	33,998
623201	Licenses, Penalty On	263,207	845,277	610,290
	Total Licenses and Permits	**40,516,158**	**42,520,605**	**39,066,873**
INTERGOVERNMENTAL REVENUE:				
633201	Local Shared Revenues	1,053,471	533,644	533,000
	Total Intergovernmental Revenue	**1,053,471**	**533,644**	**533,000**
CHARGES FOR SERVICES:				
641103	Fees, Returned Checks	4,488	4,420	-
644106	Election Qualifying Fees	-	66,750	-
641107	Fees, Domestic Partnership	65	70	-
641108	Fees, Admin. Services	9,066	9,671	-
641201	Rezoning Petitions	114,575	77,089	69,796
641202	Zoning Appeals	129,475	106,075	96,041
641203	Filing Fees	250	100	-
641301	Garnishment Fees	550	1,125	-
641304	Telephone Usage	15,677	20,707	18,636
641401	Maps, Codes, Records	303,107	462,232	439,121
641402	Paper for Recycling	55,521	75,594	50,000
641403	Junk	1,994	958	-
642101	Police Service, Fulton County	43,325	20,117	19,916
642102	Police Service, Atlanta Housing Authority	185,000	2,564	-
642103	Police Service, Atlanta Board of Education	931,286	1,206,201	1,194,139
642105	Police Service, Burglar Alarm	133,125	299,850	284,858
642203	Fire Education Fees	655	-	-
642311	Police Inspection Fees	1,275,092	665,264	658,611
642312	Street/Sidewalk/Curb/Drive Inspection	188,125	138,131	110,505
642321	Liquor License, Fire Inspection	9,850	9,625	7,700
642322	Liquor License, Building Inspection	9,095	7,250	5,800
642331	Occupancy Certificates	59,975	47,327	44,960
642332	Owner Requested Housing Inspection	496	50	-
643101	Streets/Sidewalk/Curbs, Current	91,436	15,099	13,589
643102	Streets/Sidewalk/Curbs, Prior	208	-	-
643103	Fees, Subdivision Plan Review	3,745	8,995	4,498
643104	Fees, Inspections, Curbs/Paving	25,498	44,550	26,730
643201	Parking Meters	105,893	136,359	118,633
643301	Sanitary Service, Current	31,096,063	31,767,034	37,049,364
643302	Sanitary Service, Prior	5,778,429	8,219,744	5,000,000
643303	Sanitary Service Surcharge, Commercial	135,108	-	-
643305	Incinerator/Landfill Disposal	3,770	2,951	-
644101	Fees, Golf	77,703	98,629	97,642

CITY OF ATLANTA
1998 BUDGET
1A01 - GENERAL FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
CHARGES FOR SERVICES: (Continued)				
644102	Fees, Swimming	49,133	55,024	54,474
644103	Fees, Tennis	38,515	30,603	30,297
644105	Fees, Recreation Activity	150	-	-
	Total Charges for Services	**40,876,443**	**43,600,158**	**45,395,310**
FINES AND FORFEITS:				
651101	Traffic and Parking Fines	9,956,500	12,383,230	11,597,125
651201	General Fines	615,542	915,450	903,713
652101	Unclaimed Money, Prisoner	197,038	241,368	-
652102	Unclaimed Articles	52,492	67,530	54,024
652103	Bonds Forfeited/Collected	46,269	342,989	274,392
652104	FIFA Costs and Penalties	156,537	286,333	272,016
652105	Licenses/Permit, Adm Fines	9,195	36,005	-
	Total Fines and Forfeits	**11,033,573**	**14,272,905**	**13,101,269**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	3,035,040	3,269,734	2,475,654
662101	Land Rentals, General	1,382,782	1,019,876	1,009,677
662201	Building Rentals, General	1,132,750	1,256,916	1,244,347
662311	Food, Drink and Notions	30,833	50,552	50,046
662312	Public Telephones	273,766	247,623	198,099
662316	Towing Concessions	455,235	538,855	533,466
662391	Concessions, Other	2,603,267	73,862	70,169
662501	Rental, R-O-W's	25,675	494,643	317,000
662502	U S Marshal Lease/Rental	2,001,600	1,281,090	1,268,279
664101	Private Contrib. & Donations	2,560	-	-
666001	Gain-Sale of Investments	747,532	440,848	264,509
669101	Recover Erroneous Payment	378,933	715,196	679,436
669102	Recover Training/Travel Cost	22,273	121,540	97,232
669106	Recover on Purchases	639,449	142,086	71,043
669107	Recover Grant Costs	1,226,788	774,766	487,383
669109	Recover Workers Comp Cost	445,589	515,578	412,462
669110	Recover W/C Subrogation	18,096	29,726	-
669111	Recover Advance Interest	10,573	-	-
	Total Miscellaneous Revenues	**14,432,741**	**10,972,891**	**9,178,803**
OTHER FINANCING SOURCES:				
691101	Sale of Equipment	503,421	1,076,259	1,065,495
691102	Sale of Land and Structures	313,290	2,429,000	200,000
691103	Compensation for Loss - Fixed Asset	137,817	182,278	91,139
692201	Recover Fringe Benefits	1,994,623	1,505,120	1,481,596
692202	Recover Indirect Costs	19,575,216	21,334,512	19,476,228
692203	Indirect Costs, Prior Year	175,017	-	-
692303	Recover Direct Costs	16,905,448	9,110,064	6,000,000

CITY OF ATLANTA
1998 BUDGET
1A01 - GENERAL FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
OTHER FINANCING SOURCES: (Continued)				
692401	Oper Trans from Fund 3P01	2,301,823	252,300	126,150
692402	Oper Trans from Fund 3P02	529,902	-	113,704
692405	Oper Trans from Fund 1B03	5,324,616	5,414,722	5,360,575
692408	Oper Trans from Fund 2J01	2,803,295	1,151,825	1,094,234
694007	Spec. Non-Recurring Revenue	1,000,000	-	-
	Total Other Financing Sources	**51,564,468**	**42,456,080**	**35,009,121**
Total Receipts - General Fund		**406,228,247**	**393,218,709**	**374,246,200**
Cash and Securities Available January 1, 1998				34,327,800
GRAND TOTAL - GENERAL FUND				**408,574,000**

1998 GENERAL FUND APPROPRIATIONS

The Adopted Budget maintains dramatic reductions while creating a more efficient government structure that will provide improved city services in a more cost effective manner. As part of this process of cost effectiveness and efficiency in service delivery, the Adopted Budget was reduced by $14.7 millions from the previous year. Instituting proper cost containment measures and good management procedures will enable us to maintain adequate level of services with fewer resources.

The City of Atlanta, as any service-oriented business, allocates its largest budgeted expenditure on Personnel costs. In keeping with the objective of a more efficient City government, certain measures were instituted or did occur that have had an impact of the City's resources. Below are some the major issues and their impact on the Budget.

PERSONNEL EXPENSES:
The Voluntary Incentive Program (VIP), Early Retirement Program at 73 plus years, was approved and has resulted in a total reduction of approximately 249 eligible employees in General Fund. The Savings generated from the cost of these positions have facilitated the reduction of appropriation for fiscal year 1998.

As a result of the VIP savings, the City was able to continue its initiative for public safety enhancement. The Administration instituted Parity for Sworn Corrections and Fire Services Officers, COLA (cost of living adjustment) of 1% for all city employees and merit increase. Twenty (20) Corrections Officer positions were created in order to avoid the high overtime expenses

The 1998 Budget includes fifty-eight (58) previously funded grants Police positions that have now been transferred to General Fund Police Department's Field Operations. Five positions were added in Traffic Court to help deal with the collection of overdue fines.

OPERATING EXPENSES:
The major changes in operating expenses were due mainly to the funding of the maintenance contract of citywide radio systems.

INTERNAL SERVICES EXPENSES:
This account reflects a 14.73% reduction from the previous year. The reduction in the account can be attributed to the cost containment measures instituted in the Internal Services Fund, which has a symbiotic relation with the Internal Services Account in General Fund.

Approximately 80% of the revenue, which supports the Internal Service Fund Bureaus, are generated from the General Fund Internal Services Account. Consequently, the VIP Savings realized in the Internal Services Fund generated a reduction in the General Fund Account.

INTERGOVERNMENT/INTERFUND EXPENSES:
Increases in this account are attributable mainly to increases in matching fund subsidies to the various Police grants. The major grants which received subsidies were Police Overtime Block Grant, Domestic Violence, Cops More, Universal Hiring, Local Law Enforcement, Byrane Memorial Grant and Weed and Seed.

1998 GENERAL FUND APPROPRIATIONS (Continued)

CAPITAL EXPENSES:
Reduction in Capital expense reflects the high bulk purchase of motor vehicles in the third quarter of 1997. The fifty-three (53) vehicles purchased by the Police Department drew upon the GMA Loan Pool Fund.

DEBT SERVICE EXPENSES:
This account was in line with last year's budget; no significant increases.

RESERVED FOR APPROPRIATION:
The increase in this account is due mainly to the Two Million ($2,000,000) dollar that was budgeted for potential loss of revenue if privatization is implemented. Furthermore, an additional One Million ($1,000,000) dollar was generated as Savings from phasing in the business license rollback in two years, as oppose to the originally planned one-year.

GENERAL FUND BUDGET

1A01 - GENERAL FUND

EXPENDITURES AND BUDGET SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
City Council	3,497,714	3,930,462	3,676,908
Office of Mayor	601,269	473,713	564,733
Chief of Staff and Reporting Offices	3,361,510	3,290,895	3,564,253
Executive Offices and Misc. Offices	1,699,372	1,819,222	2,006,178
Administrative Services	10,744,480	11,114,338	9,707,671
Law	3,103,444	3,268,856	3,316,562
Finance	9,426,794	9,408,115	9,146,588
Tax Assessors	126	-	-
Planning, Development & Neighborhood Conservation	11,545,576	11,009,107	10,305,989
Public Works	65,978,920	60,745,295	58,737,960
Parks, Recreation & Cultural Affairs	26,862,335	27,057,228	25,537,408
Aviation	-	-	-
Water	-	-	-
Personnel and Human Resources	4,241,062	4,293,783	4,062,915
Judicial Agencies	15,814,347	19,634,496	20,608,093
Fire	48,839,224	49,550,129	48,202,307
Police	95,536,852	103,228,758	97,553,440
Corrections	21,276,463	24,108,629	21,535,042
Non-Departmental	82,539,966	79,140,228	90,047,953
TOTAL - GENERAL FUND	**405,069,454**	**412,073,254**	**408,574,000**

MAJOR ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Personnel Expenses	252,859,368	265,377,712	257,264,680
Other Current Operating Expenses	60,249,810	62,714,072	61,270,383
Loans/Adv/Invest/Losses	19,015	1,354	-
Internal Service Expenses	24,908,228	21,898,130	18,671,067
Intergovernmental/Interfund Expenses	37,045,247	32,881,009	32,824,827
Capital Expenses	13,085,428	9,477,691	7,247,384
Debt Service Expenses	16,902,358	19,723,286	21,751,631
Reserve for Appropriation	-	-	9,544,028
TOTAL - GENERAL FUND	**405,069,454**	**412,073,254**	**408,574,000**

SPECIAL REVENUE FUNDS

The Special Revenue Funds have been established to account for revenues and expenses associated with funding from various intergovernmental grants. Currently, there are three funds, the Community Development Block Grant Fund, the Emergency Telephone System, the Intergovernmental Grant Fund and the Empowerment Zone Fund which account for governmental funding from outside agencies designated by law or policy for specific purposes. The 1998 budget for the respective funds is based solely upon funds anticipated to be received during the year and/or funds carried forward from the previous year(s).

The following table shows a comparison between last year's Special Revenue Fund budget and the current year's; however, comparisons can be misleading due to the non-recurring nature of many grant programs and do not fully reflect a decline in grant awards which has occurred.

	1997 Budget	1998 Budget	% Change
Community Development Fund	19,540,268	20,158,694	3.2
Intergovernmental Grant Fund	41,650,591	50,798,354	22.0
Emergency Telephone System Fund	4,864,844	5,322,769	9.4
Empowerment Zone Fund	97,188,542	92,187,704	(5.1)
TOTAL - SPECIAL REVENUE FUNDS	**163,244,245**	**168,467,521**	**3.2**

Community Development Fund

The Community Development Fund includes federal funding received by the City which is authorized by the Housing and Community Development Act of 1974, as amended. The primary funding source is the Community Development Block Grant (CDBG) program which began in 1975 and replaced various categorical grant and loan programs including urban renewal, neighborhood development program, open space, urban beautification and historic preservation grants, public facilities loans, water and sewer and neighborhood facilities grants, and Model Cities supplemental grants.

The City of Atlanta receives an annual entitlement CDBG grant from the U.S. Department of Housing and Urban Development. Funds must be used to meet one of three national objectives: benefit low and moderate income persons, prevent and eliminate slum and blight, or address urgent needs which threaten the health or welfare of a community where other financial resources are unavailable to meet the needs. The City of Atlanta allocates its funding to a variety of eligible community and economic development projects according to the following local objectives:

- **Economic development** which directly impacts low and moderate income neighborhoods and Central Business District revitalization or stabilization through job and business retention, and which provides for job creation or job retention for low and moderate income persons.

- Housing which substantially expands opportunities for low and moderate income households through major rehabilitation, weatherization and construction measures, code compliance, new housing support or anti-displacement efforts.

Community Development Fund (Continued)

- **Environmental/community facilities** which encourage stabilization and revitalization of low and moderate income neighborhoods including improvements to parks and recreational facilities, sidewalks and streets, neighborhood centers, sewers and street lights.
- **Social services** which address the needs of the elderly, youth, illiterate, homeless and those persons requiring assistance in becoming self-supporting.
- **Special needs** which address the handicapped or support historic preservation.
- **Facilities for the homeless** which provide comprehensive services and/or address areas of unmet needs for the City's homeless population.

Intergovernmental Grant Fund

The Intergovernmental Grant Fund consists of various grants from federal or state government and other local jurisdictions and private organizations that are not associated with the City's Proprietary Funds or held in a trustee or agency capacity. City of Atlanta matching funds which may be required under terms and conditions of individual grants are transferred into the Intergovernmental Grant Fund. Monies from grants are tied to specific programs that are governed by specific laws or policies set forth in individual grant agreements. Many of the grants are non-recurring, but there are several that have been received continuously for many years, such as the Summer Food Program, the Local Assistance Road Program and Rat Attack.

Due to the non-recurring nature of these grants and the frequent lag between receipt of a grant and the expenditure of funds, it is difficult to identify trends in funding levels.

Emergency Telephone System Fund

The Emergency Telephone System Fund consists of collections of an Enhanced 911 fee levied against telephone subsidies beginning in 1991. Until 1993, the collection of these fees were accounted for in the General Fund in Revenue from Charges for Services category.

Empowerment Zone Fund

The U.S. Department of Health and Human Services awarded the State of Georgia $100,000,000.00 for the City of Atlanta's participation in the Empowerment Zone Enterprise Community Initiative. The City of Atlanta created the Empowerment Zone fund to account for the Social Service Block Grant, (SSBG), designated for benchmark implementation, programming and administrative costs associated with the Empowerment Zone initiative of the City of Atlanta.

CITY OF ATLANTA
1998 BUDGET
1B01 - COMMUNITY DEVELOPMENT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grants/Entitlements			
U.S. HUD, CDBG			
B-92-ED-13-0002	-	518,913	283,105
B-93-ED-13-0002	-	-	197,983
B-94-MC-13-0002	3,217,038	-	-
B-95-MC-13-0002	9,605,969	3,918,031	-
B-96-MC-13-0002	-	7,645,805	5,492,195
B-97-MC-13-0002	-	-	12,785,000
U.S. HUD, UDAG B-83-AA-13-0056	-	-	50,000
U.S. HUD, Sec. 108 Loan (88) B-88-MC-13-0002	-	-	10,505
U.S. HUD, Housing Division, GA-06-SPG-22	-	89,941	89,731
U.S. HUD, Homeless Act of '86 (P.L.99-500)			
S-97-MC-13-0002	-	162,339	178,661
5-92-MC-13-0002	-	4,671	1,160
S-93-MC-13-0002	-	6,481	13,519
5-94-MC-13-0002	-	20,000	160,489
S-95-MC-13-0002	-	385,829	-
S-96-MC-13-0002	-	261,957	81,043
U.S. HUD, Sec. Discretionary Funds			
B-90-SP-04-16211	-	21,788	-
B-90-SP-04-16212	-	-	364
B-90-SP-04-16207	-	22,094	-
B-90-SP-04-16208	-	-	1,688
Total Intergovernmental Revenue	**12,823,007**	**13,057,847**	**19,345,444**
CHARGES FOR SERVICES:			
641104 Fees, Loan Application/Contractor			
U.S. HUD, CDBG			
B-96-MC-13-0002	70	-	-
B-97-MC-13-0002	-	65	-
Sub Total	70	65	-
641401 Maps, Codes, Records			
B-96-MC-13-0002	50	-	-
B-97-MC-13-0002	-	10	-
Sub Total	50	10	-
Total Charges for Services	**120**	**75**	**-**
MISCELLANEOUS REVENUES:			
661001 Interest Earnings			
U.S. HUD, CDBG			
B-89-MC-13-0002	-	1,594	-
B-95-MC-13-0002	71,648	-	-
B-96-MC-13-0002	34,890	-	-
B-97-MC-13-0002	-	157,791	1,111
Sub Total	106,538	159,385	1,111

CITY OF ATLANTA
1998 BUDGET
1B01 - COMMUNITY DEVELOPMENT FUND

RECEIPTS AND ANTICIPATIONS

	SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES: (Continued)				
661002	Principal Repayments			
	U.S. HUD, CDBG			
	B-95-MC-13-0002	18,715	-	-
	B-96-MC-13-0002	984,899	-	-
	B-97-MC-13-0002	-	903,680	-
	Sub Total	1,003,614	903,680	-
662101	Land Rentals, General			
	U.S. HUD, CDBG B-96-MC-13-0002	667	-	-
662201	Building Rentals, General			
	U.S. HUD, CDBG B-96-MC-13-0002	12,900	-	-
669101	Recover Erroneous Payment	186,810	100	-
	Total Miscellaneous Revenues	**1,310,529**	**1,063,165**	**1,111**
OTHER FINANCING SOURCES:				
691102	Sale of Land and Structures	87,525	-	-
692303	Recover Direct Cost	19,826	1,910	-
692403	Oper Trans from Fund 1A01	27,456	-	-
694003	Escrow Deposit	-	3,290	-
	Total Other Financing Sources	**134,807**	**5,200**	**-**
Total Receipts - Community Development Fund		**14,268,463**	**14,126,287**	**19,346,555**
Cash and Securities Available January 1, 1998				812,139
GRAND TOTAL - COMMUNITY DEVELOPMENT FUND				**20,158,694**

CITY OF ATLANTA
1998 BUDGET
1B01 - COMMUNITY DEVELOPMENT FUND

RECEIPTS AND ANTICIPATIONS

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Executive Offices & Misc. Offices	55,246	57,829	45,674
Administrative Services	451,717	60	163,420
Law	88,646	89,519	9,289
Finance	630,594	1,983,796	86,025
Public Works	335,251	76,588	682,280
Parks, Recreation & Cultural Affairs	3,393,454	3,007,974	1,956,006
Water	-	29,350	20,650
Fire Services	-	12,840	58,301
Planning, Development & Neighborhood Conservation	9,136,678	8,317,577	17,137,048
TOTAL - COMMUNITY DEVELOPMENT FUND	**14,091,586**	**13,575,533**	**20,158,694**
MAJOR ACCOUNT GROUP			
Personnel Expenses	1,663,657	1,507,512	507,092
Other Current Operating Expenses	7,919,547	6,285,048	13,918,060
Internal Service Expenses	738,814	741,572	14,612
Capital Expenses	3,249,989	3,111,194	1,539,521
Debt Service Expenses	519,579	1,930,207	80,720
Reserve for Appropriation	-	-	4,098,690
TOTAL - COMMUNITY DEVELOPMENT FUND	**14,091,586**	**13,575,533**	**20,158,694**

CITY OF ATLANTA
1998 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
631101	Federal Grants/Entitlements			
	U.S. Dept. of Interior, Natl. Park Serv.			
	13-CTY-02809401	-	-	200,000
	13-CTY-02809402 (FYE '94)	-	50,000	-
	U.S. Dept. Comm., (EDA) 04-01-04087 (FY '94)	2,700,072	299,928	-
	U.S. Dept. of Comm., (EDA) 04-39-04038	174,250	225,527	491,023
	U.S. Dept. of Comm.,(EDA) 04-01-04155	889,772	110,228	-
	U.S. Dept. Agri., Food & Nutrition Service			
	'94 Summer Program	-	-	142,669
	'95 Summer Program	-	-	261,649
	'96 Summer Program	1,338,812	-	128,143
	'97 Summer Program	-	1,266,987	433,013
	USDA Forest Service Participation Agreement	-	-	974
	U.S. HUD, Housing Assist. Payment Prg.			
	GA06-K269-001	293,583	135,877	58,525
	GA06-K269-002	843,679	547,238	15,008,378
	GA06-K269-005	174,546	171,554	1,553,296
	GA06-K269-006	281,836	374,980	3,650,301
	U.S. HUD, Housing Division GA-06-SPG-506	-	-	750,000
	U.S. HUD, Com Plng/Dev, Spec Needs Asst			
	GA06H93-F022(93)	302,464	41,204	31,910
	GA06H94-F025(94)	431,727	224,478	74,499
	GA06H95-F025	1,592,560	438,855	217,726
	GA06H96-F031	756,390	1,129,336	931,274
	GA06H97-F025	-	1,400,530	2,689,470
	U.S. HUD, CPD Off. of Tech. Asst., B-91-SK-GA-0001	-	-	20,887
	U.S. EPA, Region #4, Grants Mgmt. Office			
	PJ994902-95-0 (10/1/95-9/30/96)	12,380	-	37,620
	V984036-94-0	-	-	100,000
	U.S. EPA, WPC X994873-95-0	-	-	10,000
	U.S. EPA, Off of Env. Ed/Outrch 2/28/94	-	-	195
	National Endowment for the Arts			
	94-4143-0151 (6/1/94-6/30/95)	8,000	-	-
	94-6242-0028 (7/1/94-6/30/97)	33,244	17,453	15,799
	USDL, JTPA F-5424-5-00-80-60 (6/1/94-6/30/95)	41,110	41,768	-
	U.S. Dept. of Justice			
	Bureau of Justice Asst., 92-MU-CX-0013	364,280	178,687	632,337
	Natl. Inst. of Justice, X-C-75-60-0-0	51,192	-	-
	Bureau of Justice Asst., 94-DL-CX-0022	540,628	554,264	-
	Bureau of Justice Asst., 94-DD-CX-K026	25,967	350	-
	Bureau of Justice Asst., 95-CL-WX-0116	13,677	128,894	2,519,767
	9/18/95 Agreement	354,553	-	245,447
	95CCWX0349	1,555,722	997,276	3,234,387
	96DVWX0094	-	75,835	143,337
	95-TC-WK-1069	-	-	20,000
	96-LB-VX-1681	-	3,532,868	-
	97-CL-WX-0071	-	-	705,456
	95CCWX0349 (10/97)	-	-	3,750,000
	97-LB	-	-	3,784,248
	Sub Total	12,780,444	11,944,117	41,842,330

CITY OF ATLANTA
1998 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE: (Continued)			
632101 State Grants/Entitlements			
U.S. EPA, WPC, CX820448-01-0 (9/28/92-9/27/93)	-	6,299	-
GA DNR, Land & Water Fund, 13-00782	-	36,000	-
GA DNR, Historic Preservation			
Urban Design Commission Publication	-	4,000	-
13-96-11073-01 (96)	-	3,700	-
13-97-12012-02 (1997)	-	1,179	5,521
GA DNR, EPA			
6/2/95 - 12/1/96 Agreement	13,870	-	136,130
Scrap Tire Grant (1997)	-	-	267,063
Scrap Tire Grant Enforcement/Educ. (1997)	-	-	75,000
GA DHR, Office of Energy Resources			
415-490363 (5/12/94)	35,000	-	-
7/1/95 Agreement	-	-	15,000
6/30/94 Agreement	-	25,000	-
2/7/96 Agreement	-	-	21,000
GA DNR-Office of Disabilities Prev. 1997 Grant	-	10,250	64,750
GA Criminal Justice Coord. Council			
DCSI-95-109(95)	-	298,564	17,420
VW-95-03 (6/1/96-5/31/97)	13,875	-	6,125
'96 Olympic Agreement	-	3,936,406	-
GA Dept. of Transp., Highways & Streets			
93-0-0662(5/17/93)	441,600	-	-
LAU-17-8531-26(121)	-	280	-
LAU-19-8531-36(12)-1989	-	17,994	-
LAU-21-8530-78(89)C1	-	242	-
LAU-21-8531-53(121)C1	-	10,153	99,128
LAU-21-8531-52(121)C1	-	-	3,183
SAPS-3(236)C1(92)	-	-	1,922
LAU-21-8530-79(89)C1	-	-	7,794
LAU-22-8531-61(121)C1	-	-	140,990
LAU-22-8531-66(121)C1	-	-	1,041
LAU-22-8530-85(89)C1	-	-	625
STPN-20-2 (144)	-	-	329,558
NH-003-2(68) SP	-	-	132,184
LAU-24-8532-3(121)C1	498,506	-	82,807
LAU-24-8532-5(121)C1	35,383	-	31,359
LAU-24-8532-6(121)C1	-	-	14,525
LAU-24-8532-6(121)C1	-	-	194,247
GA Dept. of Community Affairs/Gov's. Emerg. Fund			
11/17 Agreement (LDF-95-R1-39)	-	-	4,625
June, 1995	-	-	25,000
10/3/95 Agreement	19,873	-	-
11/6/95 Agreement	11,250	-	-
11/95 Agreement	6,250	-	-
October, '95 Agreement	134,000	-	-
8/11/95 Agreement	178,500	-	71,500
10/31 Agreement (Clark/Atlanta)	187,500	62,500	-
10/31 Agreement (Litter Abatement)	37,500	-	12,500

CITY OF ATLANTA
1998 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE: (Continued)				
632101	State Grants/Entitlements			
	GA Dept. of Community Affairs/Gov's. Emerg. Fund			
	10/31 Agreement (Jericho Road)	22,500	-	7,500
	2/97 Agreement (Research Atlanta)	-	7,000	-
	2/97 Agreement (Piedmont Park Conserv.)	-	25,000	-
	97-65041 (5/19/97)	-	10,000	-
	97-65040 (5/19/97)	-	15,000	-
	7/97 Agreement (Juvenile Delinquency)	-	37,500	12,500
	8/97 Agree. (Juv. Delinq.); 7/97 Agree. (Rec. Prg.)	-	37,500	12,500
	Sub Total	1,635,607	4,544,567	1,793,497
633101	Local Grants/Entitlements			
	U.S. EPA, WPC, X994873-95-0	787	-	-
	U.S. EPA, Off. of Env. ED/Outreach			
	94-6242-0028 (7/1/94-6/30/97)	2,300	4,200	48,820
	GA Governor's Office of Highway Safety			
	CP-97-14-120	-	-	210,000
	GA DNR, EPA			
	Proj. 44 (2/16/95-3/31/97)	10,000	13,469	-
	3/20/95-3/31/96 Agreement	-	-	37,500
	GA DNR-Office of Disabilities Prev. 1997 Grant	-	2,000	-
	GA Criminal Justice Coord. Council			
	VW-95-03 (6/1/96-5/31/97)	6,667	-	-
	Fulton Co. Arts Council			
	1995 City Gallery at Chastain	850	-	-
	#95-0748 (6/21/95)	3,500	-	-
	1996 City Gallery at Chastain	3,000	-	-
	#0591-5/15/96	3,150	-	-
	#0591(A)-5/15/96	-	-	3,000
	5/1/97-4/30/98 Agreement	-	3,600	2,400
	GA Council for the Arts & Humanities			
	FY96-41-9-0009 (7/1/95-6/30/96)	3,423	-	-
	1996 City Gallery at Chastain	500	500	-
	1996-1997 City Gallery East	-	-	2,738
	1997-1998 City Gallery at Chastain	-	-	1,200
	1997-1998 City Gallery East	-	-	2,190
	Atlanta Housing Authority			
	4/26/93 AHA Cont ADDEN #1	-	825,000	-
	4/26/93 AHA Cont ADDEN #2	315,000	226,505	-
	SOS Coordinating Organization 12/10/92 Agreement	2,850	-	-
	Annie E. Casey Foundation - 7/5/95 Agreement	-	25,000	-
	Robert Wood Johnson Foundation (8/8/95)	11,742	-	-
	(FEMA) October, 1995	850,045	-	-
	Int'l Cncl/Lcl Environmental Initiatives Cont. #1	-	12,000	500
	Int'l Cncl/Lcl Environmental Initiatives Cont. #2	-	21,500	21,500
	Path Foundation 1/26/96 LOA	-	-	4,500
	Sub Total	1,213,814	1,133,774	334,348
	Total Intergovernmental Revenue	**15,629,865**	**17,622,458**	**43,970,175**

CITY OF ATLANTA
1998 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	-	67,240	52,760
669101	Recover Erroneous Payment			
	U.S. Dept. of Agri., Food & Nutrition Service			
	'96 Summer Program	2,145	-	-
	U.S. HUD, Housing Assist. Payment Prg.			
	GA06-K269-001	-	71	-
	GA06-K269-002	160	440	-
	U.S. Dept. of Justice			
	Bureau of Justice Asst., 92-MU-CX-0013	1,024	5	-
	Annie E. Casey Foundation - 7/5/95 Agreement	-	3,389	-
	Sub Total	3,329	3,905	-
	Total Miscellaneous Revenue	**3,329**	**71,145**	**52,760**
OTHER FINANCING SOURCES:				
692303	Recover Direct Cost			
	U.S. Dept. of Agri., Food & Nutrition Service			
	'89 Summer Program	83	-	-
	'90 Summer Program	108	-	-
	'91 Summer Program	115	-	-
	'92 Summer Program	149	-	-
	'92 Summer Program	-	38	-
	U.S. HUD, Housing Assist. Payment Prg.			
	GA06-K269-001	-	113	-
	GA06-K269-002	-	63	-
	GA06-K269-005	-	18	-
	U.S. HUD, Com Plng/Dev, Spec Needs Asst			
	GA06H95-F025	-	34	-
	GA06H94-F025(94)	-	76	-
	U.S. Dept. of Justice			
	Bureau of Justice Asst., 92-MU-CX-0013	-	226	-
	Bureau of Justice Asst., 94-DL-CX-0022	-	1,706	-
	Bureau of Justice Asst., 95-CL-WX-0116	-	6	-
	95CCWX0349	-	2,648	-
	Sub Total	455	4,927	-
692402	Oper Trans from Fund 3P02			
	GA DNR, EPA			
	Scrap Tire Grant Enforcement/Educ. (1997)	-	25,000	-
692403	Oper Trans from Fund 1A01			
	U.S. Dept. of Justice			
	Bureau of Justice Asst., 92-MU-CX-0013	-	62,699	-
	Bureau of Justice Asst., 95CCWX0349	621,856	350,000	1,282,437
	96-LB-VX-1681	-	320,319	-
	97-CL-WX-0071	-	235,153	-
	95CCWX0349 (10/97)	-	137,500	1,112,500
	97-LB	-	420,447	-

CITY OF ATLANTA
1998 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
OTHER FINANCING SOURCES: (Continued)				
692403	Oper Trans from Fund 1A01			
	GA DNR-Office of Disabilities Prev. 1997 Grant	-	75,000	-
	GA Governor's Office of Highway Safety			
	CP-97-14-120	-	90,000	-
	Sub Total	621,856	1,691,118	2,394,937
692409	Oper Trans from Fund 1C33			
	U.S. Dept. of Comm. (EDA)			
	04-01-04087 ('94)	496,145	-	-
	04-01-04155	927,085	15,934	1,975
	Sub Total	1,423,230	15,934	1,975
	Total Other Financing Sources	**2,045,541**	**1,736,979**	**2,396,912**
Total Receipts - Intergovernmental Grant Fund		**17,678,735**	**19,430,582**	**46,419,848**
Cash Available January 1, 1998				4,378,506
Due to Cash Pool				-
GRAND TOTAL - INTERGOVERNMENTAL GRANT FUND				**50,798,354**

CITY OF ATLANTA
1998 BUDGET
1B03 - EMERGENCY TELEPHONE SYSTEM FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
CHARGES FOR SERVICES:				
642106	Police Serv-Recover E911	-	5,346,583	5,293,117
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	-	59,305	29,652
666001	Gain-Sale of Investments	-	10,214	-
	Total Miscellaneous Revenue	-	69,518	29,652
Total Receipts - Emergency Telephone System Fund		-	5,416,101	5,322,769
GRAND TOTAL - EMERGENCY TELEPHONE SYSTEM FUND				5,322,769

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Non-Departmental	-	5,416,101	5,322,769
TOTAL - EMERGENCY TELEPHONE SYSTEM FUND	-	5,416,101	5,322,769
MAJOR ACCOUNT GROUP			
Loans/Adv/Invest/Losses	-	1,379	-
Intergovernmental/Interfund Expenses	-	5,414,722	5,322,769
TOTAL - EMERGENCY TELEPHONE SYSTEM FUND	-	5,416,101	5,322,769

CITY OF ATLANTA
1998 BUDGET
1B04 - EMPOWERMENT ZONE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
631101	Federal Grants/Entitlements U.S. HUD, Title XX, OBR Act '93, 95EZ-U-029-01A	-	4,316,916	92,867,983
MISCELLANEOUS REVENUES:				
669101	Recover Erroneous Payment	-	600,000	-
669112	Recover Loan	-	600,000	-
	Total Miscellaneous Revenue	-	**1,200,000**	-
Total Receipts - Empowerment Zone Fund		-	**5,516,916**	**92,867,983**
Cash and Securities Available January 1, 1998				259
Due to General Fund				(272,378)
Due to Cash Pool				(408,160)
GRAND TOTAL - EMPOWERMENT ZONE FUND				**92,187,704**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Police	-	680,279	1,691,721
Planning, Development & Neighborhood Conservation	-	5,520,558	90,495,984
TOTAL - EMPOWERMENT ZONE FUND	-	**6,200,838**	**92,187,704**
MAJOR ACCOUNT GROUP			
Personnel Expenses	-	272,120	1,100,797
Other Current Operating Expenses	-	5,788,317	14,386,233
Internal Service Expenses	-	3,986	33,097
Capital Expenses	-	136,415	178,585
Reserve for Appropriation	-	-	76,488,992
TOTAL - EMPOWERMENT ZONE FUND	-	**6,200,838**	**92,187,704**

CAPITAL PROJECTS FUNDS

The Capital Projects Funds consist of the Annual Bond Fund, the 1987-1997 Bond Project Funds, the Park Improvement Fund, the General Government Capital Outlay Fund and the 1993 School Improvement Bond Fund. These funds account for proceeds used in obtaining, renovating, and constructing major fixed assets.

The Annual Bond Fund and the 1987-1997 Bond Project Funds provide for disbursement of the proceeds of an annual $8 million General Obligation Bond issue, which is divided into $4 million for general city purposes and $4 million for school purposes. The City has been authorized since 1968 to annually issue general obligation bonds of $8 million without referendum. These bonds are backed by the "full faith and credit" of the City's property tax base. Historically, the City has used these funds to support an array of programs including economic development, transportation, public safety and judicial systems, recreational and cultural opportunities and environmental protection and enhancement. Individual bond issue proceeds are allocated to broad bond purposes. The last bond issue was dedicated primarily to land acquisition, signal modernization, installation, freeway lighting and bridge improvements.

Prior to 1987, each general obligation issue was accounted for in the Annual Bond Fund. Beginning in 1987, each annual bond issue has been accounted for separately through the establishment of a specific project fund.

The Park Improvement Fund accounts for the disbursement of the City's dedicated half millage property tax levy for capital improvements to recreational and cultural facilities. Under provisions of Georgia Law and the Atlanta City Charter, up to one-half of the levy may be used for debt service on Atlanta Stadium Revenue Bonds.

The 1998 Park Improvement Fund budget of $14,705,042 is 19.35% less than 1997. The budget contains $3,528,358 less than 1997 primarily for reimbursement to the county for erroneous tax bills to citizens.

The General Government Capital Outlay Fund was established in 1991 to account for all general government capital expenditures other than those funded from the annual general obligation bond proceeds.

	1997 Budget	1998 Budget	% Change
Capital Projects Funds:			
Annual Bond Fund	1,783,067	2,133,067	19.63
Park Improvement Fund	18,233,400	14,705,042	(19.35)
1987 Bond Project Fund	383,963	358,558	(6.62)
1988 Bond Project Fund	786	-	(100.00)
1989 Bond Project Fund	433,585	277,772	(35.94)
1990 Bond Project Fund	532,555	523,700	(1.66)
1991 Bond Project Fund	1,498,738	904,094	(39.68)
1992 Bond Project Fund	1,786,999	1,309,744	(26.71)
General Government Capital Outlay Fund	21,398,491	20,587,296	(3.79)
1993 Bond Project Fund	1,055,436	426,771	(59.56)
1993 School Improvement Fund	26,089,644	12,985,446	(50.23)
1994 Referendum G.O. Bond Fund	39,437,853	28,239,696	(28.39)
1994 Bond Project Fund	3,824,868	2,481,506	(35.12)
1995 Project Fund	8,344,830	3,253,810	(61.01)
1996 Bond Project Fund	7,928,593	7,298,142	(7.95)
1996 G.O. Public Improvement Part B Fund	28,462,317	27,380,118	(3.80)
1997 Bond Project Fund	-	7,974,883	100.00
1997 G.O. Public Improvement Bond Fund	-	41,113,558	100.00
TOTAL - CAPITAL PROJECT FUNDS	**161,195,125**	**171,953,203**	**6.67**

CITY OF ATLANTA
1998 BUDGET
1C21 - ANNUAL BOND FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	93,272	91,252	-
666001	Gain-Sale of Investments	35,066	11,796	-
692302	Sale of Land & Structures	-	46,500	413,500
692303	Recover Direct Costs	2,594	898	500
Total Receipts - Annual Bond Fund		**130,932**	**150,445**	**414,000**
Cash and Securities Available January 1, 1998				1,719,068
GRAND TOTAL - ANNUAL BOND FUND				**2,133,067**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Administrative Services	22,133	-	242,574
Finance	120,324	65,979	310,007
Public Works	261,143	148,769	1,074,615
Corrections	-	-	18,400
Fire Services	-	-	460,000
Non-Departmental	-	54	27,472
TOTAL - ANNUAL BOND FUND	**403,599**	**214,802**	**2,133,067**
MAJOR ACCOUNT GROUP			
Personnel Expenses	104,002	51,994	140,299
Other Operating Expenses	42,144	97,597	303,640
Loans/Adv/Invest/Losses	-	54	-
Internal Service Expenses	1,894	666	2,856
Capital Expenses	255,560	64,491	1,658,801
Reserve for Appropriation	-	-	27,472
TOTAL - ANNUAL BOND FUND	**403,599**	**214,802**	**2,133,067**
BOND PURPOSE			
Municipal Buildings	82,185	-	354,005
Traffic Improvements	30,465	94,974	947,295
Storm Sewers and Solid Waste	147,307	53,796	35,095
Fire Improvements	-	-	460,000
Administration and Planning	143,642	66,032	336,672
TOTAL - ANNUAL BOND FUND	**403,599**	**214,802**	**2,133,067**

CITY OF ATLANTA
1998 BUDGET
1C22 - PARK IMPROVEMENT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
TAXES:				
611101	Taxes, Current Property	7,527,935	4,625,953	7,401,677
611201	Taxes, Prior Year Property	374,795	574,968	250,000
	Total Taxes	**7,902,730**	**5,200,922**	**7,651,677**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	381,792	511,203	250,000
666001	Gain-Sale of Investments	120,887	67,000	-
669106	Recover on Pur/Dir Expense	751,376	-	-
	Total Miscellaneous Revenues	**1,254,055**	**578,203**	**250,000**
OTHER FINANCING SOURCES:				
692203	Indirect Costs, Prior Year	-	93,208	-
692303	Recover Direct Cost	8,410	4,159	-
	Total Other Financing Sources	**8,410**	**97,367**	**-**
Total Receipts - Park Improvement Fund		**9,165,195**	**5,876,492**	**7,901,677**
Cash and Securities Available January 1, 1998				6,803,365
TOTAL - PARK IMPROVEMENT FUND				**14,705,042**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Parks, Recreation & Cultural Affairs	5,502,675	3,937,825	13,280,174
Non-Departmental	1,530,801	2,885,293	1,424,868
TOTAL - PARK IMPROVEMENT FUND	**7,033,476**	**6,823,118**	**14,705,042**
MAJOR ACCOUNT GROUP			
Personnel Expenses	793,467	880,874	1,078,426
Other Operating Expenses	574,067	504,302	1,404,288
Loans/Adv/Invest/Losses	3,654	262	-
Internal Service Expenses	327,293	201,777	357,496
Intergovernmental/Interfund Expenses	1,794,654	2,883,272	2,560,014
Capital Expenses	3,540,341	2,352,631	7,103,574
Reserve for Appropriation	-	-	2,201,244
TOTAL - PARK IMPROVEMENT FUND	**7,033,476**	**6,823,118**	**14,705,042**

CITY OF ATLANTA
1997 BUDGET
1C23 - 1987 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	19,873	20,350	-
Total Receipts - 1987 Bond Project Fund	**19,873**	**20,350**	**-**
Cash and Securities Available January 1, 1998			358,558
TOTAL - 1987 BOND PROJECT FUND			**358,558**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Administrative Services	-	29,284	155,463
Finance	750	-	4,222
Public Works	-	16,471	27,960
Corrections	-	-	72,324
Non-Departmental	-	-	98,589
TOTAL - 1987 BOND PROJECT FUND	**750**	**45,755**	**358,558**
MAJOR ACCOUNT GROUP			
Other Operating Expenses	750	-	6,406
Capital Expenses	-	45,755	253,563
Reserve for Appropriation	-	-	98,589
TOTAL - 1987 BOND PROJECT FUND	**750**	**45,755**	**358,558**
BOND PURPOSE			
Municipal Buildings	-	29,284	72,324
Traffic Improvements	-	16,471	27,960
Administration and Planning	750	-	258,274
TOTAL - 1987 BOND PROJECT FUND	**750**	**45,755**	**358,558**

CITY OF ATLANTA
1998 BUDGET
1C25 - 1989 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	23,806	18,762	-
OTHER REVENUE SOURCES:			
692303 Recover Direct Cost	68	-	-
Total Receipts - 1989 Bond Project Fund	**23,874**	**18,762**	**-**
Cash and Securities Available January 1, 1998			277,772
TOTAL - 1989 BOND PROJECT FUND			**277,772**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Administrative Services	54,316	162,610	118,004
Finance	1,500	-	19,822
Parks	-	23	-
Public Works	-	-	51,318
Non-Departmental	-	11,943	88,628
TOTAL - 1989 BOND PROJECT FUND	**55,816**	**174,576**	**277,772**
MAJOR ACCOUNT GROUP			
Personnel Expenses	15,780	23,061	28,201
Other Operating Expenses	28,292	6,650	21,971
Intergovernmental/Interfund Expenses	-	11,943	-
Capital Expenses	11,744	132,922	138,971
Reserve for Appropriation	-	-	88,628
TOTAL - 1989 BOND PROJECT FUND	**55,816**	**174,576**	**277,772**
BOND PURPOSE			
Traffic Improvements	-	-	51,318
Municipal Buildings	54,316	162,610	118,004
Municipal Arts	-	23	-
Administration and Planning	1,500	11,943	108,450
TOTAL - 1989 BOND PROJECT FUND	**55,816**	**174,576**	**277,772**

CITY OF ATLANTA
1998 BUDGET
1C27 - 1990 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	29,764	27,607	-
Total Receipts - 1990 Bond Project Fund	**29,764**	**27,607**	**-**
Cash and Securities Available January 1, 1998			523,700
TOTAL - 1990 BOND PROJECT FUND			**523,700**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Administrative Services	51,630	11,187	361,338
Finance	1,500	1,000	7,719
Public Works	79,861	-	100,251
Non-Departmental	-	24,275	54,392
TOTAL - 1990 BOND PROJECT FUND	**132,991**	**36,462**	**523,700**
MAJOR ACCOUNT GROUP			
Other Operating Expenses	2,312	5,673	84,607
Intergovernmental/Interfund Expenses	-	24,275	-
Capital Expenses	130,679	6,514	384,701
Reserve for Appropriation	-	-	54,392
TOTAL - 1990 BOND PROJECT FUND	**132,991**	**36,462**	**523,700**
BOND PURPOSE			
Storm Sewer	-	-	66,000
Traffic Improvements	79,861	-	34,251
Municipal Buildings	51,630	11,187	361,337
Administration and Planning	1,500	25,275	62,112
TOTAL - 1990 BOND PROJECT FUND	**132,991**	**36,462**	**523,700**

CITY OF ATLANTA
1998 BUDGET
1C28 - GENERAL GOVERNMENT CAPITAL OUTLAY FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	1,049,109	887,724	-
667401	DIF - Transport - City Wide	2,258,425	1,552,007	-
667402	DIF - Admin. - Transport - City Wide	1,645,893	-	-
	Total Miscellaneous Revenues	**4,953,427**	**2,439,731**	**-**
OTHER REVENUE SOURCES:				
692303	Recover Direct Cost	-	43	-
693602	COPS Proceeds	7,500,000	7,927,082	-
697101	DRF - Fire - City Wide	354,119	299,787	-
697201	DRF - Parks North	738,819	993,158	-
697202	DRF - Parks South	90,977	29,283	-
697203	DRF - Parks West	39,167	20,473	-
697301	DRF - Police City Wide	102,304	86,320	-
	Total Other Revenue Sources	**8,825,386**	**9,356,103**	**-**
Total Receipts - General Government Capital Outlay Fund				-
Cash and Securities Available January 1, 1998				20,587,296
TOTAL - GENERAL GOVERNMENT CAPITAL OUTLAY FUND				**20,587,296**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Administrative Services	1,547,237	2,462,636	6,151,593
Fire	-	-	855,000
Planning, Development & Neighborhood Conservation	22,116	7,309	23,581
Police	-	-	250,000
Public Works	4,231,953	2,218,167	7,473,357
Parks, Recreation & Cultural Affairs	67,599	50,000	3,125,968
Non-Departmental	9,488,667	8,005,524	2,707,796
TOTAL - GENERAL GOVERNMENT CAPITAL OUTLAY FUND	**15,357,572**	**12,743,636**	**20,587,296**
MAJOR ACCOUNT GROUP			
Personnel Expenses	22,065	-	19,441
Other Operating Expenses	2,156,895	735,272	86,775
Intergovernmental/Interfund Expenses	6,210,398	7,404,431	-
Capital Expenses	5,673,691	2,500,257	11,044,369
Debt Service	1,294,523	2,103,676	312,623
Reserve for Appropriation	-	-	9,124,088
TOTAL - GENERAL GOVERNMENT CAPITAL OUTLAY FUND	**15,357,572**	**12,743,636**	**20,587,296**

CITY OF ATLANTA
1998 BUDGET
1C29 - 1991 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	97,976	66,763	-
Total Receipts - 1991 Bond Project Fund	**97,976**	**66,763**	**-**
Cash and Securities Available January 1, 1998			904,094
TOTAL - 1991 BOND PROJECT FUND			**904,094**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Administrative Services	605,071	582,642	297,714
Finance	1,500	1,500	16,512
Public Works	250,588	57,864	415,544
Parks, Recreation & Cultural Affairs	2,553	636	-
Non-Departmental	-	16,279	162,205
Fire	15,395	2,485	12,120
TOTAL - 1991 BOND PROJECT FUND	**875,107**	**661,406**	**904,094**
MAJOR ACCOUNT GROUP			
Other Operating Expenses	214,531	56,771	259,685
Intergovernmental/Interfund Expenses	-	16,279	-
Capital Expenses	660,576	588,357	482,204
Reserve for Appropriation	-	-	162,205
TOTAL - 1991 BOND PROJECT FUND	**875,107**	**661,406**	**904,094**
BOND PURPOSE			
Municipal Buildings	605,071	582,642	297,713
Traffic Improvement	250,588	8,202	188,056
Municipal Arts	2,553	636	-
Sewer	-	49,662	227,488
School Improvements	-	16,279	-
Administration and Planning	1,500	1,500	178,717
Fire	15,395	2,485	12,120
TOTAL - 1991 BOND PROJECT FUND	**875,107**	**661,406**	**904,094**

CITY OF ATLANTA
1998 BUDGET
1C30 - 1992 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	119,106	85,553	-
Total Receipts - 1992 Bond Project Fund	**119,106**	**85,553**	**-**
Cash and Securities Available January 1, 1998			1,309,744
TOTAL - 1992 BOND PROJECT FUND			**1,309,744**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Administrative Services	6,510	276,942	700,799
Finance	1,500	1,500	35,623
Planning, Development & Neighborhood Conservation	175,238	5,099	208,056
Public Works	638,751	147,523	169,876
Parks, Recreation & Cultural Affairs	5,000	-	-
Non-Departmental	389,000	131,744	195,390
TOTAL - 1992 BOND PROJECT FUND	**1,215,999**	**562,808**	**1,309,744**
MAJOR ACCOUNT GROUP			
Other Operating Expenses	1,500	1,500	36,518
Intergovernmental/Interfund Expenses	-	131,744	-
Capital Expenses	1,214,499	429,564	1,077,837
Reserve for Appropriation	-	-	195,389
TOTAL - 1992 BOND PROJECT FUND	**1,215,999**	**562,808**	**1,309,744**
BOND PURPOSE			
Storm Sewer	115,861	4,174	894
Municipal Buildings	6,510	282,042	908,856
Traffic Improvements	911,890	143,348	168,982
Municipal Arts	5,000	-	-
Administration and Planning	176,738	133,244	231,012
TOTAL - 1992 BOND PROJECT FUND	**1,215,999**	**562,808**	**1,309,744**

CITY OF ATLANTA
1998 BUDGET
1C31 - 1993 SCHOOL IMPROVEMENT BOND FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	1,747,351	1,266,874	-
666001	Gain-Sale of Investments		615	
	Total Miscellaneous Revenues	**1,747,351**	**1,267,489**	**-**
Total Receipts - 1993 School Improvement Bond Fund		**1,747,351**	**1,267,489**	**-**
Cash and Securities Available January 1, 1998				12,985,446
TOTAL - 1993 SCHOOL IMPROVEMENT BOND				**12,985,446**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Finance	1,500	-	38,578
Non-Departmental	43,515,077	14,371,686	12,946,868
TOTAL - 1993 SCHOOL IMPROVEMENT BOND	**43,516,577**	**14,371,686**	**12,985,446**
MAJOR ACCOUNT GROUP			
Other Operating Expenses	1,500	-	38,577
Intergovernmental/Interfund Expenses	43,515,077	14,371,686	5,737,204
Reserve for Appropriation	-	-	7,209,664
TOTAL - 1993 SCHOOL IMPROVEMENT BOND	**43,516,577**	**14,371,686**	**12,985,446**
BOND PURPOSE			
Administration and Planning	43,516,577	14,371,686	12,985,446
TOTAL - 1993 SCHOOL IMPROVEMENT BOND	**43,516,577**	**14,371,686**	**12,985,446**

CITY OF ATLANTA
1998 BUDGET
1C32 - 1993 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	69,105	45,854	-
OTHER FINANCING SOURCES:			
692303 Recover Direct Cost	-	376	333
Total Receipts - 1993 Bond Project Fund	**69,105**	**46,230**	**333**
Cash and Securities Available January 1, 1998			426,438
TOTAL - 1993 BOND PROJECT FUND			**426,771**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Administrative Services	54,321	457,247	4,477
Finance	48,627	103,366	257,386
Public Works	585,490	9,032	157,705
Parks, Recreation & Cultural Affairs	3,605	1,612	-
Non-Departmental	-	103,637	7,203
TOTAL - 1993 BOND PROJECT FUND	**692,043**	**674,894**	**426,771**
MAJOR ACCOUNT GROUP			
Personnel Expenses	47,675	100,509	113,000
Other Operating Expenses	45,652	452,064	124,949
Internal Service Services	952	1,356	1,911
Intergovernmental/Interfund Expenses	-	103,637	-
Capital Expenses	597,764	17,328	179,708
Reserve for Appropriation	-	-	7,203
TOTAL - 1993 BOND PROJECT FUND	**692,043**	**674,894**	**426,771**
BOND PURPOSE			
Traffic Improvement	569,490	-	146,080
Municipal Arts	3,605	1,613	-
Municipal Buildings		457,247	4,476
School/Admin/Improvements	-	103,637	-
Administration and Planning	118,948	103,365	264,589
Storm Sewer	-	9,032	11,626
TOTAL - 1993 BOND PROJECT FUND	**692,043**	**674,894**	**426,771**

CITY OF ATLANTA
1998 BUDGET
1C33 - 1994 REFERENDUM G.O. BOND FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	1,768,957	1,099,824	-
666001	Gain-Sale of Investments	1,194,015	722,876	
669106	Recover on Pur/Dir Exp.	-	532,580	-
	Total Miscellaneous Revenues	**2,962,972**	**2,355,280**	**-**
OTHER FINANCING SOURCES:				
692303	Recover Direct Cost	-	365	-
Total Receipts - 1994 Referendum G.O. Bond Fund		**2,962,972**	**2,355,644**	**-**
Cash and Securities Available January 1, 1998				28,239,696
TOTAL - 1994 REFERENDUM G.O. BOND FUND		**2,962,972**	**2,355,644**	**28,239,696**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Executive Offices	39,236	41,519	48,105
Administrative Services	43,361	45,700	50,270
Finance	1,500	-	251,774
Public Works	11,649,054	13,450,649	24,405,731
Non-Departmental	11,454,714	15,934	3,483,816
TOTAL - 1994 REFERENDUM G.O. BOND FUND	**23,187,865**	**13,553,802**	**28,239,696**

MAJOR ACCOUNT GROUP

Personnel Expenses	287,527	300,836	550,461
Other Operating Expenses	5,154,799	5,094,515	6,058,455
Internal Service Expenses	-	-	4,900
Intergovernmental/Interfund Expenses	1,423,230	15,934	-
Capital Expenses	16,322,309	8,142,517	18,147,512
Reserve for Appropriation	-	-	3,478,368
TOTAL - 1994 REFERENDUM G.O. BOND FUND	**23,187,865**	**13,553,802**	**28,239,696**

BOND PURPOSE

Traffic Improvement & Administration	11,645,922	7,649,480	12,422,085
Administration and Planning	84,097	328,070	4,304,958
Storm Sewer	11,457,846	5,576,252	11,512,253
TOTAL - 1994 REFERENDUM G.O. BOND FUND	**23,187,865**	**13,553,802**	**28,239,296**

CITY OF ATLANTA
1998 BUDGET
1C34 - 1994 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	215,721	160,119	-
Total Receipts - 1994 Bond Project Fund	**215,721**	**160,119**	**-**
Cash and Securities Available January 1, 1998			2,481,506
TOTAL - 1994 BOND PROJECT FUND			**2,481,506**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Administrative Services	20,285	43,565	74,026
Finance	-	1,500	55,161
Public Works	523,023	805,674	1,916,538
Parks, Recreation & Cultural Affairs	27,579	3,121	4,650
Non-Departmental	26,000	649,621	431,131
TOTAL - 1994 BOND PROJECT FUND	**596,887**	**1,503,481**	**2,481,506**
MAJOR ACCOUNT GROUP			
Other Operating Expenses	-	1,500	263,755
Intergovernmental/Interfund Expenses	-	649,621	4,211
Capital Expenses	596,887	852,360	1,786,620
Reserve for Appropriation	-	-	426,920
TOTAL - 1994 BOND PROJECT FUND	**596,887**	**1,503,481**	**2,481,506**
BOND PURPOSE			
Traffic Improvement & Administration	543,023	805,674	1,707,970
Municipal Arts	27,579	3,121	4,650
Municipal Buildings	-	43,565	74,000
School Improvements	-	-	208,594
Administration and Planning	26,285	651,121	486,292
TOTAL - 1994 BOND PROJECT FUND	**596,887**	**1,503,481**	**2,481,506**

CITY OF ATLANTA
1998 BUDGET
1C35 - 1995 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	436,014	261,863	-
Total Receipts - 1995 Bond Project Fund	**436,014**	**261,863**	**-**
Cash and Securities Available January 1, 1998			3,253,810
TOTAL - 1995 BOND PROJECT FUND			**3,253,810**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Administrative Services	-	111,473	188,527
Finance	49,033	12,900	38,067
Public Works	-	1,051,013	2,529,110
Parks, Recreation & Cultural Affairs	-	30,323	9,677
Non-Departmental	-	4,147,176	488,428
TOTAL - 1995 BOND PROJECT FUND	**49,033**	**5,352,884**	**3,253,810**
MAJOR ACCOUNT GROUP			
Other Operating Expenses	49,033	12,900	38,067
Intergovernmental/Interfund Expenses	-	4,147,176	74,893
Capital Expenses	-	1,192,808	2,727,315
Reserve for Appropriation	-	-	413,535
TOTAL - 1995 BOND PROJECT FUND	**49,033**	**5,352,884**	**3,253,810**

CITY OF ATLANTA
1998 BUDGET
1C36 - 1996 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	13,662	421,158	-
OTHER FINANCING SOURCES:				
693101	Bond Proceeds	8,000,000	-	-
693102	Premium on Bonds	85,957	-	-
	Total Other Financing Sources	**8,085,957**	**-**	**-**
Total Receipts - 1996 Bond Project Fund		**8,099,619**	**421,158**	**-**
Cash and Securities Available January 1, 1998				7,298,142
TOTAL - 1996 BOND PROJECT FUND				**7,298,142**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Administrative Services	-	893,887	1,595,113
Finance	171,026	21,644	48,949
Fire Services	-	39,557	960,443
Non-Departmental	-	-	4,350,158
Parks, Recreation & Cultural Affairs	-	-	40,000
Public Works	-	96,521	303,479
TOTAL - 1996 BOND PROJECT FUND	**171,026**	**1,051,609**	**7,298,142**
MAJOR ACCOUNT GROUP			
Other Operating Expenses	171,026	61,201	59,392
Intergovernmental/Interfund Expenses	-	-	4,148,423
Capital Expenses	-	990,408	2,888,592
Reserve for Appropriation	-	-	201,735
TOTAL - 1996 BOND PROJECT FUND	**171,026**	**1,051,609**	**7,298,142**
BOND PURPOSE			
Municipal Buildings & Facilities	-	1,029,965	2,859,035
Municipal Arts	-	-	40,000
Administration and Planning	171,026	21,644	4,399,107
TOTAL - 1996 BOND PROJECT FUND	**171,026**	**1,051,609**	**7,298,142**

CITY OF ATLANTA
1998 BUDGET
1C37 - 1996 G.O. PUBLIC IMPROVEMENT BOND PART B

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	48,462	1,158,794	-
666001	Gain-Sale of Investments	-	247,976	-
	Total Miscellaneous Revenues	**48,462**	**1,406,770**	**-**
OTHER FINANCING SOURCES:				
693101	Bond Proceeds	28,500,000	-	-
693102	Premium on Bonds	429,678	-	-
	Total Other Financing Sources	**28,929,678**	**-**	**-**
Total Receipts - 1996 G.O. Public Improvement Bond Part B		**28,978,140**	**1,406,770**	**-**
Cash and Securities Available January 1, 1998				27,380,118
TOTAL - 1996 G.O. PUBLIC IMPROVEMENT BOND PART B				**27,380,118**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Finance	515,823	43,816	418,501
Public Works	-	2,445,177	25,554,823
Non-Departmental	-	-	1,406,794
TOTAL - 1996 G.O. PUBLIC IMPROVEMENT BOND PART B	**515,823**	**2,488,993**	**27,380,118**
MAJOR ACCOUNT GROUP			
Other Operating Expenses	515,823	1,280,869	1,189,477
Capital Expenses	-	1,208,124	24,783,847
Reserve for Appropriation	-	-	1,406,794
TOTAL - 1996 G.O. PUBLIC IMPROVEMENT BOND PART B	**515,823**	**2,488,993**	**27,380,118**
BOND PURPOSE			
Traffic Improvements	-	19,347	15,670,653
Storm Sewers	-	2,425,830	9,884,293
Administration and Planning	515,823	43,816	1,825,272
TOTAL - 1996 G.O. PUBLIC IMPROVEMENT BOND PART B	**515,823**	**2,488,993**	**27,380,218**

CITY OF ATLANTA
1998 BUDGET
1C38 - 1997 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	-	34,077	-
OTHER FINANCING SOURCES:			
693101 Bond Proceeds	-	8,000,000	-
Total Receipts - 1997 Bond Project Fund	-	8,034,077	-
Due To			(773)
Cash and Securities Available January 1, 1998			7,975,656
TOTAL - 1997 BOND PROJECT FUND			7,974,883

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Administrative Services	-	-	3,305,000
Finance	-	11,888	84,883
Parks, Recreation & Cultural Affairs	-	-	40,000
Non-Departmental	-	47,305	3,945,000
Fire	-	-	600,000
TOTAL - 1997 BOND PROJECT FUND	-	59,193	7,974,883
MAJOR ACCOUNT GROUP			
Other Operating Expenses	-	59,193	84,883
Intergovernmental/Interfund Expenses	-	-	3,945,000
Capital Expenses	-	-	3,945,000
TOTAL - 1997 BOND PROJECT FUND	-	59,193	7,974,883

CITY OF ATLANTA
1998 BUDGET
1C39 - 1997 G.O. PUBLIC IMPROVEMENT BOND FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	-	132,377	-
OTHER FINANCING SOURCES:			
693101 Bond Proceeds	-	41,360,000	-
Total Receipts - 1997 G.O. Public Improvement Bond Fund	-	41,492,377	-
Cash and Securities Available January 1, 1998			41,113,558
TOTAL - 1997 G.O. PUBLIC IMPROVEMENT BOND FUND			41,113,558

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Finance	-	58,041	288,358
Public Works	-	-	40,825,200
Non-Departmental	-	320,777	-
TOTAL - 1997 G.O. PUBLIC IMPROVEMENT BOND FUND	-	378,819	41,113,558
MAJOR ACCOUNT GROUP			
Other Operating Expenses	-	378,819	288,358
Capital Expenses	-	-	40,825,200
TOTAL - 1997 G.O. PUBLIC IMPROVEMENT BOND FUND	-	378,819	41,113,558

DEBT SERVICE FUNDS

The Bond Sinking Funds are legally required accounting entities to insure the allocation of principal and interest payments due for the protection of the bond holders. The money for these funds is raised through a special City Bond Tax levy against real and personal property. The millage associated with this levy is determined as the rate which will allow the City to make principal and interest payments for the upcoming fiscal year. The funds raised through this tax levy are to be used only for the retirement of City and Board of Education outstanding bond issues.

There is provision for appropriation to sinking funds to allow the City to make principal and interest payments to the paying agent on a timely basis as the amounts become due. The interest payments are due semi-annually, requiring payment by the City before the receipt from Fulton County of the tax revenues. Therefore, it is necessary to maintain reserves that allow the City to make these interest payments when they are due.

In 1987, the City established the 1987 Bond Sinking Fund in order to separately account for all proceeds connected with the general obligation bond issue for that year. Each year thereafter until 1990 individual funds were established to account for debt service associated with each annual bond issue. In 1990, it was decided to account for each annual general obligation bond issue's debt service separately within the Bond Sinking Fund.

In 1989 the Refunding Bond Fund was established to account for the debt service associated with the refunding of various outstanding general obligation bond issues at lower interest rates.

The tax levy for the City in 1997 is 1.32 mills.

DEBT SERVICE FUNDS	1997 Budget	1998 Budget	Variance	% Change
Bond Sinking Fund	62,938,595	69,161,093	6,222,498	9.89
1989 Refunding Bond Fund	1,364,400	1,306,500	(57,900)	(4.24)
TOTAL - DEBT SERVICE FUNDS	**64,302,995**	**70,467,593**	**6,164,598**	**9.59**

CITY OF ATLANTA
1998 BUDGET
1D51 - BOND SINKING FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
TAXES:				
611101	Taxes, Current Property	22,643,252	23,615,402	23,379,248
611201	Taxes, Prior Year Property	1,686,496	2,189,622	900,000
	Total Taxes	**24,329,748**	**25,805,024**	**24,279,248**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	754,268	2,180,362	-
666001	Gain-Sale of Investments	1,043,081	382,934	-
	Total Miscellaneous Revenues	**1,797,349**	**2,563,296**	**-**
OTHER FINANCING SOURCES:				
692101	Sinking Fund Req.	-	3,052,000	-
693103	Accrued Interest, Sale of Bonds	91,250	773	-
693501	Debt Service Library, Fulton County	1,577,010	1,584,620	1,580,050
	Total Other Financing Sources	**1,668,260**	**4,637,393**	**1,580,050**
Total Receipts - Bond Sinking Fund		**27,795,357**	**33,005,713**	**25,859,298**
Cash and Securities Available January 1, 1998				43,301,795
GRAND TOTAL - BOND SINKING FUND				**69,161,093**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Non-Departmental	22,458,066	25,713,959	69,161,093
TOTAL - BOND SINKING FUND	**22,458,066**	**25,713,959**	**69,161,093**
MAJOR ACCOUNT GROUP			
Other Current Operating Expenses	184,783	9,450	-
Intergovernmental/Interfund Expenses	1,445,565	1,364,963	1,306,500
Debt Service Expenses	20,827,718	24,339,546	27,127,632
Reserve for Appropriation	-	-	40,726,961
TOTAL - BOND SINKING FUND	**22,458,066**	**25,713,959**	**69,161,093**

CITY OF ATLANTA
1998 BUDGET
1D56 - 1989 REFUNDING BOND FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
OTHER FINANCING SOURCES:			
692101 Sinking Fund Requirement	1,445,566	1,364,963	1,306,500
TOTAL - 1989 REFUNDING BOND FUND	**1,445,566**	**1,364,963**	**1,306,500**
Cash and Securities Available January 1, 1998			-
GRAND TOTAL - 1989 REFUNDING BOND FUND			**1,306,500**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Non-Departmental	1,445,566	1,364,963	1,306,500
TOTAL - 1989 REFUNDING BOND FUND	**1,445,566**	**1,364,963**	**1,306,500**
MAJOR ACCOUNT GROUP			
Debt Service Expenses	1,455,566	1,364,963	1,306,500
TOTAL - 1989 REFUNDING BOND FUND	**1,455,566**	**1,364,963**	**1,306,500**

CITY OF ATLANTA
1998 BUDGET
1E21 - SPECIAL ASSESSMENT FUND

This fund accounts for the resources for various public improvements which are financed through assessments to individual property owners. Such improvements include street and sidewalk paving, curb and gutter projects, property demolition and clearance and the construction of lateral sewers.

	1997 Budget	1998 Budget	% Change
Special Assessment Fund	1,668,827	2,226,399	33.41

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	46	-	-
663101	Sewer Assessment, Lat. Entrance	14,904	18,357	-
663102	Sewer Assessment, Prior	1,114	556	-
663103	Sewer Assessment, Lat. Entrance	69,293	70,282	-
663201	Paving Assessment, Current	2,383	3,020	-
663202	Paving Assessment, Prior	758	11	463,970
663203	Curb/Sidewalk/Gutter Assessment, Current	70	8,649	-
663204	Curb/Sidewalk/Gutter Assessment, Prior	2,103	42	186,417
663302	Clearance Property, Prior	-	-	15,895
663303	Demolition of Buildings and Structures	41,624	272,725	6,859,937
663304	Demolition of Buildings and Structures, Prior	30,805	283	997,648
663901	Interest, Sewer Assessment	4,998	5,986	-
663902	Interest, Paving Assessment	2,175	5,580	-
663903	Interest, Curb/Sidewalk/Gutters	1,322	6,677	-
663905	Interest, Demolition	9,225	14,921	7,430
Total Receipts - Special Assessment Fund		**180,820**	**407,089**	**8,531,297**
Cash and Securities Available January 1, 1998				251,640
Due To				(6,556,539)
GRAND TOTAL - SPECIAL ASSESSMENT FUND				**2,226,399**

CITY OF ATLANTA
1998 BUDGET
1E21 - SPECIAL ASSESSMENT FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Public Works	-	940	710,259
Non-Departmental	45,086	51,306	1,053,419
Planning, Development & Neighborhood Conservation	1,775,233	1,851,828	462,721
TOTAL - SPECIAL ASSESSMENT FUND	**1,820,319**	**1,904,074**	**2,226,399**
MAJOR ACCOUNT GROUP			
Other Current Operating Expenses	1,775,233	1,898,616	463,896
Loans/Adv/Invest/Losses	45,086	5,458	-
Capital Expenses	-	-	709,084
Reserve for Appropriation	-	-	1,053,419
TOTAL - SPECIAL ASSESSMENT FUND	**1,820,319**	**1,904,074**	**2,226,399**

1998 PROPRIETARY FUNDS BUDGET

The Proprietary Funds group is one of the three fund groups of the city and consists of enterprise activities which are self-supported by user charges or fees.

The Aviation Funds account for the accumulation of income and disbursement of funds connected with the operation and construction of the Hartsfield Atlanta International Airport. These funds generate income primarily from leases and use agreements with airlines, various concessionaires for the terminal facility and parking operations.

The Water and Sewer Funds were established to account for all financial transactions associated with the operation, development and maintenance of the City's expansive water and sewer infrastructure system. The system is financed by user charges for water and sewer services.

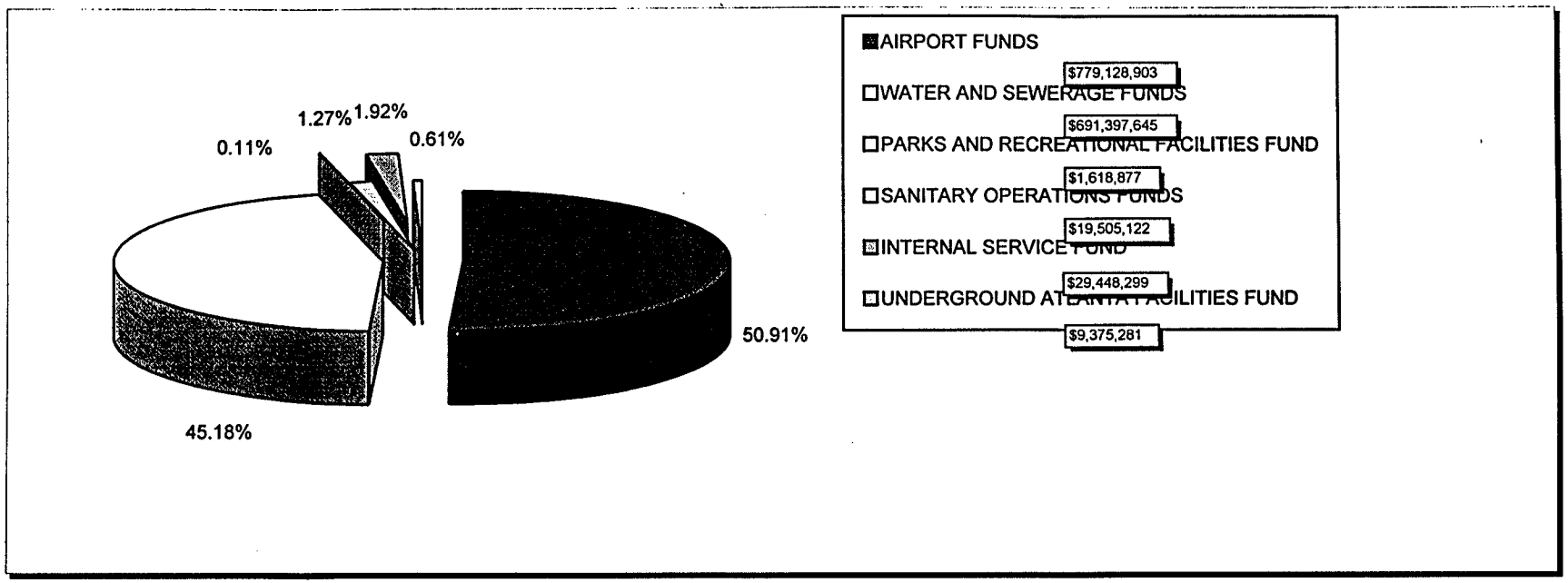
The Parks Facilities Funds were created to account for the Cyclorama restoration project. Currently, the Cyclorama is the only activity being financed, but it is envisioned that these funds will be used to account for other Parks and Recreational enterprise activities in the future. The Cyclorama is supported by user fees.

The Internal Service Fund consists of the activities of the Bureau of Motor Transport Services, and the Bureau of Management Information Systems, which provide services to using city agencies or departments. Users are assessed charges that are designed to cover service costs.

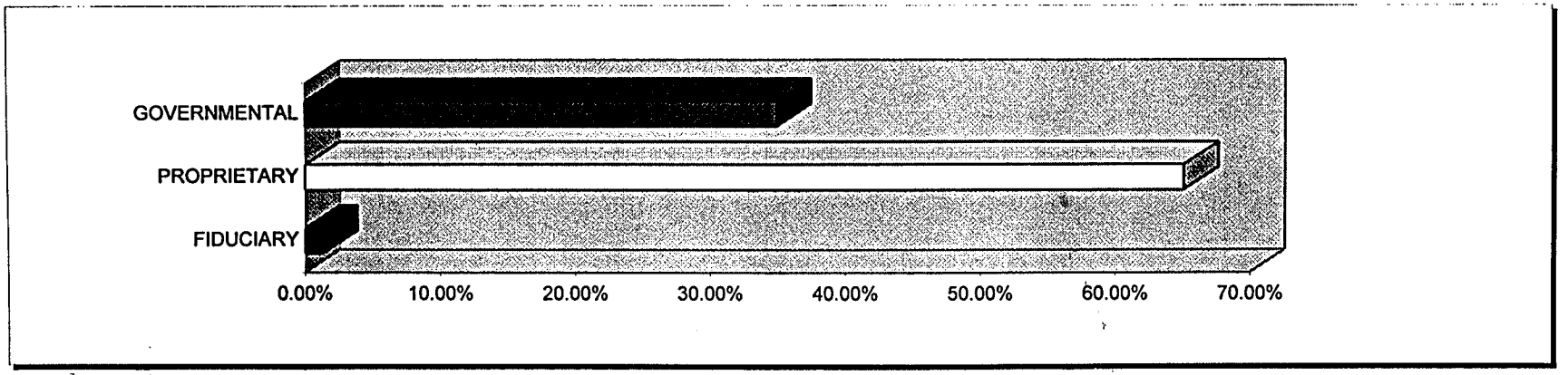
The Underground Atlanta Facilities Revenue Fund was established in 1989 to account for transactions associated with the public operations of the Underground Atlanta facilities and the parking decks. The Fund is supported by user fees, parking revenues and a General Fund subsidy.

	1997 Budget	1998 Budget	% Change
Airport Funds:			
Airport Revenue Fund	177,698,265	186,378,500	4.88
Airport Renewal & Extension Fund	280,216,541	259,408,237	(7.43)
Airport Facilities Revenue Bond Constr. Fund-Series 1990	18,480,623	18,905,794	2.30
Airport Facilities Revenue Bond Constr. Fund-Series 1994B	31,226,772	36,920,578	18.23
Airport Passenger Facility Charge Fund	-	86,120,501	100.00
Airport Facilities Revenue Bond Sinking Fund	180,066,432	191,395,294	6.29
Total - Airport Funds	**687,688,633**	**779,128,903**	**13.30**
Water and Sewerage Funds:			
Water and Sewerage Revenue Fund	136,791,918	141,119,184	3.16
Water and Sewerage Renewal & Extension Fund	165,904,447	254,063,416	53.14
Water and Sewerage Construction Fund	2,900,079	250,377	(91.37)
1993 Water and Sewerage Construction Fund	63,906,813	34,567,215	(45.91)
Water and Sewerage 1997 Bond Construction Fund	-	226,461,881	-
Water and Sewerage Sinking Fund	17,663,466	25,856,354	46.38
Water and Sewerage Bond Sinking Fund B	-	9,079,218	-
Total - Water and Sewerage Funds	**387,166,723**	**691,397,645**	**78.58**
Parks and Recreation Facilities Funds:			
Parks and Recreation Facilities Revenue Fund	749,030	744,513	(0.60)
Parks and Recreation Facilities Renewal & Extension Fund	840,317	874,364	4.05
Parks and Recreation Facilities Sinking Fund	-	-	-
Total Parks and Recreation Facilities Funds	**1,589,347**	**1,618,877**	**1.86**
Solid Waste Management Facilities Construction Fund	**18,738,851**	**19,505,122**	4.09
Internal Service Fund	**34,207,526**	**29,448,299**	(13.91)
Underground Atlanta Facilities Revenue Fund	**8,044,624**	**9,375,281**	16.54
TOTAL - PROPRIETARY FUNDS	**1,137,435,704**	**1,530,474,129**	**34.55**

PROPRIETARY FUNDS
$1,530,474,129



PERCENTAGE OF TOTAL BY FUND GROUPS



CITY OF ATLANTA
1998 BUDGET

AIRPORT FUNDS

	1997 BUDGET	1998 BUDGET	% CHANGE
Airport Revenue Fund	177,698,265	186,378,500	4.88
Airport Renewal and Extension Fund	280,216,541	259,408,237	(7.43)
Airport Facilities Revenue Bond Constr. Fund-Series 1990	18,480,623	18,905,794	2.30
Airport Facilities Revenue Bond Constr. Fund-Series 1994B	31,226,772	36,920,578	18.23
Airport Facilities Revenue Bond Sinking Fund	180,066,432	191,395,294	6.29
Airport Passenger Facility Charge Fund	-	86,120,501	100.00
TOTAL - Airport Funds	**687,688,633**	**779,128,903**	**13.30**

AIRPORT REVENUE FUND

This fund was created by ordinance, adopted November 30, 1955, to receive and disburse all airport revenues, which primarily consist of landing fees, rental of airport, and concession income. The authorizing ordinance specified that the Airport Revenue Fund receipts shall first be used to pay the reasonable and necessary cost of operating, maintaining and repairing the airport. Remaining funds are used first for the debt service requirements (through the Airport Sinking Funds) and then for improvements to airport facilities (through the Airport Renewal and Extension Fund).

Airport Revenue Fund Budget
(In Millions)

	REVENUES				EXPENDITURES		
	1997 ACTUAL	1998 ESTIMATED	% CHANGE		1997 ACTUAL	1998 ESTIMATED	% CHANGE
Rentals & Concessions	146.6	133.9	(8.66)	Personnel Services	26.6	29.3	10.15
Landing Fees	26.6	25.4	(4.51)	Other Current Oper. Exp.	23.3	37.9	62.66
Other Income	30.1	27.1	(9.97)	Internal Service Exp.	7.7	7.9	2.60
				Debt Service Expenses	83.1	83.1	0.00
TOTAL	**203.3**	**186.4**	**(8.31)**	**TOTAL**	**140.7**	**158.2**	**12.44**

Budgeted Revenue for 1998 represents a decrease of 4.88% from the 1997 actual receipts. City budgeting procedures prohibit anticipations from being equal to or greater than the actual receipts of the previous year except for approved rate, fee or contracted increases. Airport revenue for 1997 increased significantly over 1996 and is expected to continue growing in 1998.

The 10% increase in Personnel Services represents a net increase of 19 positions as well as annual increments. The $14.6 million increase in Current Operating Expenses reflects an increase in the maintenance and operations' cost for the Automated People Mover System, Conference Center Management Contract, additions to Security Contracts, and a change in the management of Concessions. Additionally, the increase in current operating expenses is largely attributed to an $7.49 million carry forward amount which funds past encumbrances an increased commitments carried over from 1997.

RETIREMENT OF DEBT FUNDS

Airport Facilities Revenue Bonds Sinking Fund accounts for interest and principal payments as well as a sinking fund reserve for the service and retirement of various debt instruments issued in the course of improvements to the Atlanta Hartsfield International Airport.

CAPITAL IMPROVEMENT FUNDS

The Airport Renewal and Extension Fund accounts for the disbursement of funds received from the Airport Revenue Fund to be used for replacement, additions, extensions, and improvements at the William B. Hartsfield Atlanta International Airport. The major projects currently being funded are: (1) Strategic Business Plan; (2) Additions to Concourse "E" Baggage System; (3) Improvements and Upgrades to the Airport Security Program; (4) Common Use Support Systems-Ticket Counter, Gates, Baggage; (5) Approach /Clearance and Landscaping Design; (6) Fire House Improvements; (7) Phase I of Airfield Erosion Control; (8) South Cargo Building Complex; (9) Improvements to Parking Operator's Satellite Office.

Airport Facilities Revenue Bond Construction Fund, Series 1990 accounts for the disbursement of funds received from the proceeds of the Series 1990 bond issuance. The proceeds of the bond sale were in excess of $319,000,000 and added to the budget after its adoption.

Airport Facilities Revenue Bond Construction Fund, Series 1994, accounts for the $210 million in Bond Proceeds to complete the Concourse T & E projects, make concession improvements and finance tenants finishings for Delta Airlines.

SUMMARY OF 1998 ESTIMATED RECEIPTS

MAJOR ACCOUNT GROUP	Airport Revenue Fund	Airport Renewal and Extension Fund	Airport Facilities Revenue Bond Construction Fund - Series 1990	Airport Facilities Revenue Bond Construction Fund - Series 1994B	Airport Facilities Revenue Bond Sinking Fund	Airport Passenger Facility Charge Fund	Total
Licenses & Permits	1,500	-	-	-	-	-	1,500
Intergov/Anticip.	-	43,263,128	198,650	5,792,360	-	-	49,254,139
Charges for Services	11,897,000	-	-	-	-	-	11,897,000
Miscellaneous Revenues	174,480,000	-	-	-	-	-	174,480,000
Other Financing Sources	-	-	-	-	83,106,157		83,106,157
Total Estimated Receipts	**186,378,500**	**43,263,128**	**198,650**	**5,792,360**	**83,106,157**	**-**	**318,738,796**
Cash and Securities Avail. January 1, 1998	-	216,145,108	18,707,143	31,128,218	108,289,137	86,120,501	460,390,107
TOTAL - AVIATION FUNDS	**186,378,500**	**259,408,237**	**18,905,794**	**36,920,578**	**191,395,294**	**86,120,501**	**779,128,903**

SUMMARY OF 1998 APPROPRIATIONS

MAJOR ACCOUNT GROUP	Airport Revenue Fund	Airport Renewal and Extension Fund	Airport Facilities Revenue Bond Construction Fund - Series 1990	Airport Facilities Revenue Bond Construction Fund - Series 1994B	Airport Facilities Revenue Bond Sinking Fund	Airport Passenger Facility Charge Fund	Total
Personnel Expenses	29,317,654	3,084,325	-	-	-	175,883	32,577,862
Other Current Oper. Exp.	37,892,235	54,555,993	4,823,099	787,993	-	19,467,692	117,527,012
Internal Service Expenses	7,985,198	52,861	-	-	-	-	8,038,059
Capital Expenses	-	167,551,755	9,943,885	33,863,835	-	57,648,089	269,007,565
Debt Service Expenses	83,107,158	-	-	-	83,186,139	-	166,293,297
Reserve for Appropriation	28,076,255	34,163,302	4,138,809	2,268,750	108,209,155	8,828,836	185,685,108
TOTAL - AVIATION FUNDS	**186,378,500**	**259,408,237**	**18,905,794**	**36,920,578**	**191,395,294**	**86,120,501**	**779,128,903**

CITY OF ATLANTA
1998 BUDGET
2H01 - AIRPORT REVENUE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
LICENSES AND PERMITS:				
622201	Permits, Car for Hire	6,726	1,218	1,500
CHARGES FOR SERVICES:				
641305	Insurance Premiums	229,873	230,274	218,000
641401	Maps, Codes, Records	27	3,350	-
641406	Sale of Timber	205,156	115,816	90,000
642104	Police Service, Airlines	1,835,213	2,277,189	2,069,000
642201	Fire Service, Airlines	3,427,468	4,236,015	3,425,000
642202	Fire Service, Ambulance	91,878	23,434	25,000
646101	Checkpoint Security Charges	1,082,669	768,519	600,000
646102	AGTS Operations	-	525,981	-
646103	AGTS Operations	6,009,054	5,110,570	5,300,000
646104	Sale of Security Items	176,142	199,145	170,000
	Total Charges for Services	**13,057,480**	**13,490,293**	**11,897,000**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	1,481,955	1,253,446	1,000,000
662101	Land Rentals, General	1,469,009	1,448,719	1,450,000
662102	Land Rentals, Airlines	2,524,685	2,432,202	2,200,000
662103	Land Rentals, FBO	187,307	207,756	185,000
662104	Land Rentals, AIP Airlines	650,975	657,789	620,000
662105	Land Rentals, AIP Others	234,109	218,561	220,000
662201	Bldg. Rentals, General	-	2,320	-
662202	CPTC, Airlines	8,925,922	3,833,756	3,583,000
662203	CPTC, Other Tenants	8,556,347	11,656,301	9,000,000
662204	CPTC APRON, Airlines	4,041,600	4,240,829	3,700,000
662205	CPTC APRON, Others	1,778,973	2,050,187	1,800,000
662206	CPTC, Tenant Finishes, Airlines	9,540,158	7,919,150	8,500,000
662207	CPTC, Tenant Finishes, Other Tenants	4,555,946	5,512,349	4,900,000
662208	Other Building Rent, Airlines	6,040,956	4,858,515	5,500,000
662209	Other Building Rent, Other Tenants	4,856,395	4,537,099	4,000,000
662211	CPTC, Tenant Finishes, Fuel Farm	168,494	1,512,224	1,000,000
662212	Public Telephones	-	1,557	-
662312	Public Telephones	5,563,696	6,203,217	5,000,000
662313	Airport Media Center - CC	10,593	42,945	15,000
662321	CPTC, Principal	19,687,295	26,680,332	21,500,000
662323	CPTC Car Rental	21,944,082	22,628,308	21,400,000
662324	CPTC, Other	59,316	14,477	20,000
662325	CPTC, Public Parking	44,354,041	53,527,452	52,800,000
662326	CPTC, Ground Trans.	588,248	826,270	642,000
662331	Reg Landing Fees	8,290,955	9,085,632	8,300,000
662332	AIP Landing Fees	7,224,750	7,209,895	7,000,000
662333	AIP No. 2 Landing Fees	8,684,114	8,590,184	8,420,000
662334	Itinerant & Charter	897,947	830,427	825,000
662335	AIP No. 3 Landing Fees	909,066	901,540	900,000

CITY OF ATLANTA
1998 BUDGET
2H01 - AIRPORT REVENUE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES: (Continued)				
666001	Gain-Sale of Investments	526,225	206,370	-
669101	Recover Erroneous Payment	13,579	554,888	-
669102	Recover Train/Travel Cost	-	113,753	-
	Total Miscellaneous Revenues	**173,766,738**	**189,758,450**	**174,480,000**
OTHER FINANCING SOURCES:				
691101	Sale Of Equipment	12,046	703	-
691103	Comp. for Loss-Fix. Asset	81,406	-	-
692303	Recovery Direct Cost	664,613	132,833	-
	Total Other Financing Sources	**758,065**	**133,536**	**-**
GRAND TOTAL - AIRPORT REVENUE FUND		**187,589,009**	**203,383,497**	**186,378,500**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Executive Office (COO)	71,310	94,949	96,876
Administrative Services	63,728	101,919	117,913
Law	450,303	834,630	659,843
Finance	146,452	163,710	177,630
Parks, Recreation & Cultural Affairs	41,456	164,257	234,139
Aviation	33,504,215	31,409,177	45,013,412
Non-Departmental	67,326,399	91,625,133	120,519,613
Personnel	53,077	55,626	55,401
Fire Service	9,818,674	10,000,955	10,867,618
Police Services	5,466,529	6,327,906	8,636,055
TOTAL - AIRPORT REVENUE FUND	**116,942,143**	**140,778,262**	**186,378,500**
MAJOR ACCOUNT GROUP			
Personnel Expenses	24,632,980	26,645,413	29,317,654
Other Current Operating Expenses	25,736,014	23,301,071	37,892,235
Loans/Adv/Invest/Losses	13,629	27,551	-
Internal Service Expenses	7,936,101	7,706,509	7,985,198
Debt Service Expenses	58,623,419	83,097,718	83,107,158
Reserve for Appropriation	-	-	28,076,255
TOTAL - AIRPORT REVENUE FUND	**116,942,143**	**140,778,262**	**186,378,500**

CITY OF ATLANTA
1998 BUDGET
2H21 - AIRPORT RENEWAL AND EXTENSION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
631101	Federal Grants/Entitlements			
	U.S. DOT			
	FAA-AIP 11	750	-	-
	FAA-AIP 16	1,663,672	3,361,425	87,604
	FAA-AIP 18	-	-	38,778
	FAA-AIP 19	2,538,780	164,186	6,399,559
	FAA-AIP 20	1,165,932	1,194,694	-
	FAA-AIP 23	907,308	961,340	-
	FAA-AIP 24	3,178,841	-	-
	FAA-AIP 26	-	-	1,863,844
	FAA-AIP 27	1,219	5,856,362	3,800,349
	FAA-AIP 28	843,673	189,171	656
	FAA-AIP 29	977,354	174,199	73,760
	FAA-AIP 30	-	-	14,079,528
	FAA-AIP 31	1,723,316	3,045,896	-
	FAA-AIP 32	-	500	4,999,500
	FAA-AIP 33	-	1,559,700	6,749,550
	FAA-AIP 34	-	-	2,000,000
	FAA-AIP 35	-	-	3,000,000
	Sub Total	13,000,845	16,507,473	43,093,128
633101	Local Grants/Entitlements			
	U.S. Dept. of Comm. (EDA)			
	#04-01-03041, DOA	-	-	170,000
	Total Intergovernmental Revenue	**13,000,845**	**16,507,473**	**43,263,128**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	9,142,105	10,277,823	-
666001	Gain-Sale of Investments	3,251,720	1,298,441	-
669101	Recover Erroneous Payment			
	Non-Sponsored Revenues	6,891	165,784	-
	U.S. DOT			
	FAA-AIP 11	750	-	-
	FAA- AIP 12	-	-	-
	FAA, W. Fayetteville RD Acquisition	-	-	-
	FAA-AIP 16	1,500	-	-
	FAA-AIP 19	3	-	-
	Sub Total	9,144	165,784	-
	Total Miscellaneous Revenues	**12,402,969**	**11,742,048**	**-**

CITY OF ATLANTA
1998 BUDGET
2H21 - AIRPORT RENEWAL AND EXTENSION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
OTHER FINANCING SOURCES:				
691101	Sale of Equipment	59,275	-	-
691102	Sale of Land and Structures			
	Non-Sponsored Revenues	499,990	-	-
	U.S. DOT Property Disposition Proceeds, Grants			
	Grant Program	-	1,086,994	-
	Sub Total	499,990	1,086,994	-
692303	Recover Direct Cost			
	Non-Sponsored Revenues	124,431	2,747	-
	Pensions and Dependent Expenses	17,183	7,079	-
	Sub Total	141,614	9,826	-
	Total Other Financing Sources	**700,879**	**1,096,820**	-
Total Receipts - Airport Renewal & Extension Fund		**26,104,693**	**29,346,341**	**43,263,128**
Cash and Securities Available January 1, 1998				216,145,108
GRAND TOTAL - AIRPORT RENEWAL & EXTENSION FUND				**259,408,236**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Law	4,938,837	9,297,982	13,768,666
Finance	-	10,000	3,825
Parks	-	9,025	848,500
Aviation	82,856,842	97,346,104	209,003,341
Non-Departmental	3,109,719	319,098	32,344,042
Fire Services	1,582,300	2,353,377	3,097,411
Police Services	424,412	126,216	342,451
TOTAL - AIRPORT RENEWAL & EXTENSION FUND	**92,912,110**	**109,461,802**	**259,408,236**
MAJOR ACCOUNT GROUP			
Personnel Expenses	1,657,634	1,750,927	3,084,325
Other Current Operating Expenses	16,184,618	12,507,619	54,555,993
Loans/Adv/Invest/Losses	101,506	5,576	-
Internal Service Expenses	31,367	24,725	52,861
Intergovernmental/Interfund Expenses	-	42,593,000	-
Capital Expenses	74,936,985	52,579,955	167,551,755
Reserve for Appropriation	-	-	34,163,302
TOTAL - AIRPORT RENEWAL & EXTENSION FUND	**92,912,110**	**109,461,802**	**259,408,236**

CITY OF ATLANTA
1998 BUDGET
2H24 - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1990

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
631101	Federal Grants/Entitlements U.S. DOT, FAA-AIP 25	-	-	198,650
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	649,803	814,977	-
666001	Gain-Sale of Investments	466,803	330,018	-
669101	Recover Erroneous Payments	2,700	-	-
669103	Recover Prem Rate Adjust	1,000,000	-	-
	Total Miscellaneous Revenues	**2,119,306**	**1,144,994**	**-**
Total Receipts - Airport Facilities Revenue Bond Construction Fund - Series 1990		**2,119,306**	**1,144,994**	**198,650**
Cash and Securities Available January 1, 1998				18,707,144
GRAND TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1990				**18,905,794**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Aviation	8,386,014	630,823	14,766,984
Non-Departmental	-	-	4,138,809
TOTAL - AIRPORT RENEWAL BOND CONSTRUCTION FUND SERIES 1990	**8,386,014**	**630,823**	**18,905,794**
MAJOR ACCOUNT GROUP			
Other Operating Expenses	97,371	531,153	4,823,099
Capital Expenses	8,288,643	99,670	9,943,885
Reserve for Appropriation	-	-	4,138,809
TOTAL - AIRPORT RENEWAL BOND CONSTRUCTION FUND SERIES 1990	**8,386,014**	**630,823**	**18,905,794**

CITY OF ATLANTA
1998 BUDGET
2H25 - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994B

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
631101	Federal Grants/Entitlements	-	-	5,792,360
MISCELLANEOUS REVENUES				
661001	Interest Earnings	3,052,075	1,010,055	-
666001	Gain-Sale of Investments	677,755	449,042	-
669103	Recover Prem Rate Adjust.	537,808	114,134	-
	Total Miscellaneous Revenues	**4,267,638**	**1,573,231**	**-**
Total Receipts - Airport Facilities Revenue Bond Construction Fund - Series 1994 B		**4,267,638**	**1,573,231**	**5,792,360**
Cash and Securities Available January 1, 1998				31,128,218
TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994 B				**36,920,578**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Aviation	43,967,323	1,759,284	34,486,571
Non-Departmental	159,907	1,500	2,434,007
TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994 B	**44,127,230**	**1,760,784**	**36,920,578**
MAJOR ACCOUNT GROUP			
Other Current Operating Expenses	904,747	4,476	787,993
Loans/Adv/Invest/Losses	90,144	-	-
Capital Expenses	43,132,339	1,756,308	33,863,836
Debt Service Expenses	-	-	2,268,749
TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994 B	**44,127,230**	**1,760,784**	**36,920,578**

CITY OF ATLANTA
1998 BUDGET
2H26 - AIRPORT PASSENGER FACILITY CHARGE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
TAXES:			
613502 Taxes, PFC	-	44,535,937	-
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	-	719,984	-
OTHER FINANCING SOURCES:			
692412 Oper Trans FM Fund 2H21	-	42,593,000	-
Total Receipts - Airport Passenger Facility Charge Fund	-	43,312,984	-
Cash and Securities Available January 1, 1998			86,120,501
TOTAL - AIRPORT PASSENGER FACILITY CHARGE FUND			86,120,501

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Law	-	-	46,264
Aviation	-	1,728,421	77,245,400
Non-Departmental	-	-	8,828,836
TOTAL - AIRPORT PASSENGER FACILITY CHARGE FUND	-	1,728,421	86,120,501
MAJOR ACCOUNT GROUP			
Personnel Expenses	-	20,795	175,883
Other Operating Expenses	-	1,707,625	19,467,692
Capital Expenses	-	-	57,648,089
Reserve for Appropriation	-	-	8,828,836
TOTAL - AIRPORT PASSENGER FACILITY CHARGE FUND	-	1,728,421	86,120,501

CITY OF ATLANTA
1997 BUDGET
2H53 - AIRPORT FACILITIES REVENUE BOND SINKING FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	3,249,521	5,058,204	-
666001	Gain-Sale of Investments	5,116,670	6,268,873	-
	Total Miscellaneous Revenues	**8,366,191**	**11,327,077**	**-**
OTHER FINANCING SOURCES:				
692101	Sinking Fund Requirement	58,623,253	83,097,718	83,106,158
693101	Bond Proceeds	286,185,504	-	-
	Total Other Financing Sources	**344,808,757**	**83,097,718**	**83,106,158**
Total Receipts - Airport Facilities Revenue Bond Sinking Fund		**353,174,948**	**94,424,795**	**83,106,158**
Cash and Securities Available January 1, 1998				108,289,136
TOTAL - AIRPORT FACILITIES REVENUE BOND SINKING FUND				**191,395,294**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Non-Departmental	353,066,969	83,104,392	191,395,294
TOTAL - AIRPORT FACILITIES REVENUE BOND SINKING FUND	**353,066,969**	**83,104,392**	**191,395,294**
MAJOR ACCOUNT GROUP			
Other Operating Expenses	2,202,376	-	-
Debt Service Expenses	350,864,593	83,104,392	83,186,139
Reserve for Appropriation	-	-	108,209,155
TOTAL - AIRPORT FACILITIES REVENUE BOND SINKING FUND	**353,066,969**	**83,104,392**	**191,395,294**

CITY OF ATLANTA
1998 BUDGET

WATER AND SEWERAGE FUNDS

	1997 BUDGET	1998 BUDGET	% CHANGE
Water and Sewerage Revenue Fund	136,791,918	141,119,184	3.16
Water and Sewerage Renewal and Extension Fund	165,904,447	254,063,416	53.14
Water and Sewerage Construction Fund	2,900,079	250,377	(91.37)
1993 Water and Sewerage Construction Fund	63,906,813	34,567,215	(45.91)
Water and Sewerage 1997 Bond Construction Fund	-	226,461,881	-
Water and Sewerage Sinking Fund	17,663,466	25,856,354	46.38
Water and Sewerage Bond Sinking Fund B	-	9,079,218	-
TOTAL - Water and Sewerage Funds	**387,166,723**	**691,397,645**	**78.58**

WATER AND SEWERAGE REVENUE FUND

This fund was created by ordinance January 1, 1966, to account for the operations of Water, Sewer and Water Pollution Control activities. All revenues from sources applicable to these operations and all expenditures for the operation of these facilities are recorded in this fund.

Water and Sewerage Revenue Fund Budget
(In Millions)

REVENUES	1997 ACTUAL	1998 ESTIMATED	% CHANGE	EXPENDITURES	1997 ACTUAL	1998 ESTIMATED	% CHANGE
Sale of Water	71.3	69.6	(2.38)	Personnel Services	49.7	53.6	7.85
Sewer Service Charge	60.9	54.5	(10.51)	Other Oper. Exp.	36.6	37.0	1.09
Other Income	20.2	16.5	(18.32)	Internal Service Exp.	15.4	14.9	(3.25)
Sub Total	152.4	140.6	(7.74)	Intergovtl./Interfund Exp.	1.1	7.5	581.82
				Debt Service Exp.	16.5	26.6	61.21
Cash Forward	0.5	0.5	0.00	Reserve for Appr.	0.0	1.5	0.00
TOTAL	**152.9**	**141.1**	**(7.72)**	**TOTAL**	**119.3**	**141.1**	**18.27**

The Water and Sewerage Revenue Fund Budget for 1998 is $141.1 million. Anticipated revenues for 1998 are 7.71% lower than 1997 actual receipts due to the City's budgeting procedures which prohibits normal recurring antipations from beihg equal to or greater than 99% of actua receipts of the previous year. The 7.84% increase budgeted for Personnel Services results from the practice of funding 100% of all authorized positions, which includes salary increments and a 1% C.O.L.A. for all eligible employees. Funding of prior years sewer service owed to Fun\lton County accounts for a 581.0% increase in the Intergovernmental/Interfund Category over 1997 actual, which will be paid pending execution of a metropolitan sewer agreement with the County. In addition, debt service has increased 61.21% due to the issuance of the 1997 series revenue bonds.

CAPITAL IMPROVEMENT FUNDS

The Water and Sewerage Construction Fund accounts for bond proceeds and proceeds received by the City. The City issued Water and Sewerage revenue bonds in 1993 and 1997 of $252.7 million and $267 million respectively. Major projects funded by the 1993 bond issue included major phases of the Orme Street and Lloyd Street sewer projects, and the North Utoy Creek
Sewer separation in the Department of Public Works. also funded in the Department of Public Works, Wastewater Services division were the Clear Creek CSO facility and the design and initial construction of the Phosphorous Reduction upgrades. The Department initiated and is near completion of the Hemphill Pumping Station and Clearwells. The 1997 revenue bond issue is funding major construction of the Phosphorous Reduction program, as well as the Expansion of the North Atlanta Water Treatment plant.

The Water and Sewerage Renewal and Extension Fund receives any year end balance in Excess of $500,000.00 from the Water and Water and Sewerage Revenue Fund. The Fund is used to make replacements, extensions and improvements to the capital components of the Water and Sewerage system. The Phase I construction of the Hemphill Discharge Piping project and the replacement of the 1941 Filter at Hemphill are being funded out of the Renewal and Extension Fund in 1998. In addition, some projects mentioned above in Construction Funds are being supplemented by this fund.

RETIREMENT OF DEBT FUNDS

The Water and Sewerage Sinking Fund accounts for the debt associated with the issuance of revenue bonds for the water and sewerage system. In 1993, the City issued new bonds to partially fund a major capital improvement program, as well as to contribute to the refunding of the 1985 series bonds, in the principal amount of $252.7 million to partially fund a major capital improvement program, as well as to contribute to the refunding of the 1985 series bonds. During 1997, the City issued an additional $267 million in new bonds primarily to fund the Phosphorous Reduction program. As of year end 1997, there was principal outhstanding of $509.7 million of thers two bond issues.

CITY OF ATLANTA
1998 BUDGET
WATER AND SEWERAGE FUNDS

	Water and Sewerage Revenue Fund	Water and Sewerage Renewal and Extension Fund	Water and Sewerage Construction Fund	1993 Water and Sewerage Construction Fund	Water and Sewerage 1997 Bond Construction Fund	Water and Sewerage Sinking Fund	Water and Sewerage Bond Sinking Fund B	Total
SUMMARY OF 1998 ESTIMATED RECEIPTS								
MAJOR ACCOUNT GROUP								
Intergovernmental Revenue	1,883,882	25,613,216	-	2,902,060	-	-	-	30,399,158
Charges for Services	137,022,504	2,183,582	-	-	-	-	-	139,206,086
Other Financing Sources	1,712,798	-	-	-	-	24,350,056	9,079,218	35,142,072
Total Estimated Receipts	**140,619,184**	**27,796,798**	**-**	**2,902,060**	**-**	**24,350,056**	**9,079,218**	**204,747,316**
Cash and Securities Avail. January 1, 1998	500,000	226,266,618	250,378	31,665,155	226,461,881	1,506,298	-	486,650,330
TOTAL - WATER AND SEWERAGE FUNDS	**141,119,184**	**254,063,416**	**250,378**	**34,567,215**	**226,461,881**	**25,856,354**	**9,079,218**	**691,397,646**
SUMMARY OF 1998 APPROPRIATIONS								
MAJOR ACCOUNT GROUP								
Personnel Expenses	53,469,539	8,981,770	-	338,992	-	-	-	62,790,301
Other Current Oper. Exp.	37,066,593	24,082,545	100,534	12,994,953	13,177,418	-	-	87,422,043
Internal Service Expenses	14,951,464	385,196	-	-	-	-	-	15,336,660
Intergovt./Interfund Exp.	7,498,600	40,805	-	-	-	-	-	7,539,405
Capital Expenses	-	187,704,187	-	20,932,263	206,151,749	-	-	414,788,199
Debt Service Expenses	26,609,898	-	-	-	6,819,376	24,473,528	9,079,218	66,982,020
Reserve for Appropriation	1,523,090	32,868,913	149,843	301,007	313,338	1,382,826	-	36,539,017
TOTAL - WATER AND SEWERAGE FUNDS	**141,119,184**	**254,063,416**	**250,378**	**34,567,215**	**226,461,881**	**25,856,354**	**9,079,218**	**691,397,646**

CITY OF ATLANTA
1998 BUDGET
2J01 - WATER AND SEWERAGE REVENUE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
633201	Local Shared Revenues	1,859,558	2,234,147	1,883,882
CHARGES FOR SERVICES:				
641105	Fees, Spec. Non-Recur.	-	8,000	-
641401	Maps, Codes, Records	22,625	89,328	-
641403	Junk	20,848	47,212	-
641404	Sale of Sludge	55,710	42,960	-
645101	WPC Charges, Water Service	72,205,384	71,298,639	69,577,992
645102	WPC Charges, Pipe Inspection	21,522	31,802	-
645104	WPC Charges, Water Repairs	87,992	71,198	-
645107	WPC Charges, Hydraulic Test	34,130	24,779	-
645211	Sewer Charges, Sewer	52,950,897	60,862,498	54,528,591
645212	Sewer Charges, Inspections	17,339	13,316	-
645213	Sewer Charges, Industrial Waste	2,519,287	2,330,538	2,307,232
645214	Sewer Charges, Repairs	72,748	30,860	-
645221	OPR Plant Charges, DeKalb County	7,989,968	8,590,662	7,602,735
645222	OPR Plant Charges, Fulton County	1,152,902	1,306,830	1,293,761
645223	OPR Plant Charges, College Park	700,853	550,011	484,010
645224	OPR Plant Charges, East Point	1,264,035	1,137,116	892,754
645225	OPR Plant Charges, Forest Park	175,509	170,173	147,929
645226	OPR Plant Charges, Hapeville	347,335	329,928	187,500
	Total Charges for Services	**139,639,084**	**146,935,850**	**137,022,504**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	609,474	611,766	-
662101	Land Rentals, General	92,500	-	-
662201	Building Rentals, General	7,404	24,255	-
666001	Gain-Sale of Investments	238,142	109,712	-
669101	Recover Erroneous Payment	3,145	63,736	-
669106	Recover on Pur/Dir Exp	-	15,094	-
	Total Miscellaneous Revenues	**950,665**	**824,563**	**-**
OTHER FINANCING SOURCES:				
691101	Sale of Equipment	2,800	202,254	-
691103	Compensation for Loss - Fixed Asset	112,721	12,374	-
692201	Recover Fringe Benefits	61	-	-
692203	Indirect Costs, PY	286,804	32,871	-
692303	Recover Direct Costs	1,178,422	339,682	-
693301	DeKalb Share, R. M. Clayton	867,416	946,272	936,809
694002	Water/Sewer Service Deposits	742,749	842,648	775,989
	Total Other Financing Sources	**3,190,973**	**2,376,101**	**1,712,798**
Total Water and Sewerage Revenue Fund Receipts		**145,640,280**	**152,370,660**	**140,619,184**

CITY OF ATLANTA
1998 BUDGET
2J01 - WATER AND SEWERAGE REVENUE FUND

RECEIPTS AND ANTICIPATIONS

Investment in Cash Pool	500,000
TOTAL - WATER AND SEWERAGE REVENUE FUND	**141,119,184**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Executive Offices	-	40,277	81,681
Administrative Services	46,027	58,644	101,342
Law	203,758	182,783	248,093
Finance	666,524	676,592	778,926
Public Works	39,366,725	43,533,587	50,127,949
Personnel and Human Resources	48,333	52,422	60,480
Water	44,405,610	42,812,382	45,558,232
Non-Departmental	30,626,389	32,077,442	44,162,481
TOTAL - WATER & SEWERAGE REVENUE FUND	**115,363,366**	**119,434,129**	**141,119,184**
MAJOR ACCOUNT GROUP			
Personnel Expenses	48,333,955	49,707,494	53,469,539
Other Current Operating Expenses	32,583,735	36,609,818	37,066,593
Loans/Adv/Invest/Losses	6,523	355	-
Internal Service Expenses	15,945,100	15,436,088	14,951,464
Intergovernmental/Interfund Expenses	1,971,613	1,146,330	7,498,600
Debt Service Expenses	16,522,440	16,534,044	26,609,898
Reserve for Appropriation	-	-	1,523,090
TOTAL - WATER & SEWERAGE REVENUE FUND	**115,363,366**	**119,434,129**	**141,119,184**

CITY OF ATLANTA
1998 BUDGET
2J21 - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
633201	Local Shared Revenues			
	Non-Sponsored Revenues	875,000	-	1,788,789
	Dekalb County Phosphorous Reduction	-	96,500,000	-
	City of College Park Phosphorous Reduction	-	-	3,506,202
	City of East Point Phosphorous Reduction	-	-	14,311,885
	City of Forest Park Phosphorous Reduction	-	-	2,672,821
	City of Hapeville	-	-	3,333,519
	Sub Total	875,000	96,500,000	25,613,216
	Total Intergovernmental Revenue	**875,000**	**96,500,000**	**25,613,216**
CHARGES FOR SERVICES:				
645103	WPC Charges, Water Mains	925,892	407,132	390,847
645105	WPC Charges, Tap/Meter Sales	1,837,643	1,867,913	1,792,735
	Total Charges for Services	**2,763,535**	**2,275,045**	**2,183,582**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	7,648,390	8,632,843	-
666001	Gain-Sale of Investments	2,872,524	1,248,854	-
669101	Recover Erroneous Payments	1,148	21,788	-
	Total Miscellaneous Revenues	**10,522,062**	**9,903,486**	**-**
OTHER FINANCING SOURCES:				
691101	Sale of Equipment	222,925	-	-
692303	Recover Direct Cost	157,050	1,335,504	-
692413	Oper Trans from Fund 2J25	-	12,000,000	-
692414	Oper Trans from Fund 2J22	-	2,799,545	-
	Total Other Financing Sources	**379,975**	**16,135,049**	**-**
	Total Receipts - Water and Sewerage Renewal and Extension Fund	**14,540,572**	**124,813,580**	**27,796,798**
	Investment in Cash Pool			226,266,618
	TOTAL - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND			**254,063,416**

CITY OF ATLANTA
1998 BUDGET
2J21 - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Chief Operating Officer and Misc. Offices	93,534	58,085	102,240
Administrative Services	275,473	307,045	404,978
Law	-	-	11,466
Finance	38,418	25,302	148,238
Public Works	33,491,369	77,916,189	172,759,978
Water	20,077,584	13,794,332	47,154,274
Non-Departmental	3,536,338	852,582	33,482,243
TOTAL - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND	**57,512,716**	**92,953,536**	**254,063,416**
MAJOR ACCOUNT GROUP			
Personnel Expenses	7,157,106	7,391,923	8,981,771
Other Current Operating Expenses	12,153,597	10,700,379	24,082,544
Loans/Adv/Invest/Losses	89,942	4,119	-
Internal Service Expenses	1,030,797	844,359	385,196
Intergovernmental/Interfund Expenses	997,193	18,195	40,805
Capital Expenses	36,084,081	73,994,561	187,704,187
Reserve for Appropriation	-	-	32,868,913
TOTAL - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND	**57,512,716**	**92,953,536**	**254,063,416**

CITY OF ATLANTA
1998 BUDGET
2J22 - WATER AND SEWERAGE CONSTRUCTION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	149,629	149,843	-
OTHER FINANCING SOURCES:			
692303 Recover Direct Cost	2,304	-	-
Total Receipts - Water and Sewerage Construction Fund	**151,933**	**149,843**	**-**
Cash and Securities Available January 1, 1998			250,378
TOTAL - WATER AND SEWERAGE CONSTRUCTION FUND			**250,378**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Public Works	-	-	76,123
Water	-	-	24,411
Non-Departmental	-	2,799,545	149,843
TOTAL - WATER AND SEWERAGE CONSTRUCTION FUND	**-**	**2,799,545**	**250,378**
MAJOR ACCOUNT GROUP			
Other Current Operating Expenses	-	-	100,534
Intergovernmental/Interfund Expenses	-	2,799,545	-
Reserve for Appropriation	-	-	149,843
TOTAL - WATER AND SEWERAGE CONSTRUCTION FUND	**-**	**2,799,545**	**250,378**

CITY OF ATLANTA
1998 BUDGET
2J24 - 1993 WATER AND SEWERAGE CONSTRUCTION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
631101	Federal Grants/Entitlements	3,500,000	2,997,940	2,902,060
	Total Intergovernmental Revenues	**3,500,000**	**2,997,940**	**2,902,060**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	4,692,928	1,413,892	-
666001	Gain-Sale of Investments	1,880,078	1,370,159	-
	Total Miscellaneous Revenues	**6,573,006**	**2,784,050**	**-**
OTHER FINANCING SOURCES:				
692303	Recover Direct Cost	-	330	-
	Total Other Financing Sources	**-**	**330**	**-**
Total Receipts - 1993 Water and Sewerage Construction Fund		**10,073,006**	**5,782,320**	**2,902,060**
Cash and Securities Available January 1, 1998				31,665,155
TOTAL - 1993 WATER AND SEWERAGE CONSTRUCTION FUND				**34,567,215**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Public Works	58,197,465	29,656,964	30,766,609
Water	18,394,995	2,465,265	3,491,349
Non-Departmental	4,000	1,750	309,257
TOTAL - 1993 WATER AND SEWERAGE CONSTRUCTION FUND	**76,596,460**	**32,123,979**	**34,567,215**
MAJOR ACCOUNT GROUP			
Personnel Expenses	113,817	293,760	338,992
Other Current Operating Expenses	16,869,964	17,005,512	12,994,953
Capital Expenses	59,612,679	14,824,708	20,932,263
Reserve for Appropriation	-	-	301,007
TOTAL - 1993 WATER AND SEWERAGE CONSTRUCTION FUND	**76,596,460**	**32,123,979**	**34,567,215**

CITY OF ATLANTA
1998 BUDGET
2J25 - WATER AND SEWERAGE 1997 BOND CONSTRUCTION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	-	1,572,640	-
OTHER FINANCING SOURCES:			
693101 Bond Proceeds	-	266,955,000	-
Total Receipts - Water and Sewerage 1997 Bond Construction Fund	**-**	**268,527,640**	**-**
Cash and Securities Available January 1, 1998			226,461,881
TOTAL - WATER AND SEWERAGE 1997 BOND CONSTRUCTION FUND			**226,461,881**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Public Works	-	24,296,769	205,776,371
Water	-	-	13,500,000
Non-Departmental	-	18,082,328	7,185,510
TOTAL - WATER AND SEWERAGE 1997 BOND CONSTRUCTION FUND	**-**	**42,379,097**	**226,461,881**
MAJOR ACCOUNT GROUP			
Other Current Operating Expenses	-	9,987,391	13,177,418
Intergovernmental/Interfund Expenses	-	12,000,000	-
Capital Expenses	-	12,292,429	206,151,749
Debt Service Expenses	-	8,099,276	6,819,376
Reserve for Appropriation	-	-	313,337
TOTAL - WATER AND SEWERAGE 1997 BOND CONSTRUCTION FUND	**-**	**42,379,097**	**226,461,881**

CITY OF ATLANTA
1998 BUDGET
2J51 - WATER AND SEWERAGE SINKING FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	97,046	286,216	-
666001	Gain-Sale of Investments	260,610	82,938	-
669101	Recover Erroneous Payment	509	-	-
	Total Miscellaneous Revenues	**358,165**	**369,154**	**-**
OTHER FINANCING SOURCES:				
692101	Sinking Fund Requirement	16,522,440	20,573,777	24,350,056
Total Receipts - Water and Sewerage Sinking Fund		**16,880,605**	**20,942,930**	**24,350,056**
Cash and Securities Available January 1, 1998				1,506,298
TOTAL - WATER & SEWERAGE SINKING FUND				**25,856,354**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Non-Departmental	16,525,088	20,566,048	25,856,354
TOTAL - WATER & SEWERAGE SINKING FUND	**16,525,088**	**20,566,048**	**25,856,354**
MAJOR ACCOUNT GROUP			
Debt Service Expenses	16,525,088	20,566,048	24,473,528
Reserve for Appropriation	-	-	1,382,826
TOTAL - WATER & SEWERAGE SINKING FUND	**16,525,088**	**20,566,048**	**25,856,354**

CITY OF ATLANTA
1998 BUDGET
2J56 - WATER AND SEWERAGE BOND SINKING FUND B

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
OTHER FINANCING SOURCES:			
692101 Sinking Fund Requirement	-	4,059,544	9,079,218
Total Receipts - Water and Sewerage Bond Sinking Fund B	-	4,059,544	9,079,218
Cash and Securities Available January 1, 1998			-
TOTAL - WATER AND SEWERAGE BOND SINKING FUND B			9,079,218

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Non-Departmental	-	4,059,544	9,079,218
TOTAL - WATER AND SEWERAGE BOND SINKING FUND B	-	4,059,544	9,079,218
MAJOR ACCOUNT GROUP			
Debt Service Expenses	-	4,059,544	9,079,218
TOTAL - WATER AND SEWERAGE BOND SINKING FUND B	-	4,059,544	9,079,218

CITY OF ATLANTA
1998 BUDGET

PARKS AND RECREATION FACILITIES FUNDS

	1997 Budget	1998 Budget	% Change
Parks and Recreation Facilities Revenue Fund	749,030	744,513	(0.60)
Parks and Recreation Facilities Renewal and Extension Fund	840,317	874,364	4.05
Parks and Recreation Facilities Sinking Fund	-	-	0.00
TOTAL - Parks & Recreation Facilities Funds	**1,589,347**	**1,618,877**	**1.86**

PARKS AND RECREATION FACILITIES REVENUE FUND

The Parks and Recreation Facilities Revenue Fund was established in 1982 to account for the receipts and cost of the operation of proprietary Parks and Recreation facilities. At present, the only facility so operated is the Cyclorama. The Cyclorama Revenue Fund Budget is anticipated and appropriated not to exceed 99% of prior year revenues. This is done in accordance with State Budget Law.

RETIREMENT OF DEBT FUND

The Parks and Recreation Facilities Revenue Bond Sinking Fund accounts for the interest and principal payments for the service and retirement of debt associated with the operations of proprietary Parks and Recreation facilities. Revenue bonds were issued for the restoration of the Battle of Atlanta Diorama at the Cyclorama. As of 1996 year end this debt was fully retired.

CAPITAL IMPROVEMENT FUND

The Parks and Recreation Facilities Renewal and Extension Fund was established in 1983 to account for the disbursement of funds received from the Parks and Recreation Facilities Revenue Fund to be used for replacements, additions, extensions and improvements at Parks Recreation facilities funded on a proprietary basis. The Parks Renewal & Extension Fund experienced an operating surplus in 1997 resulting in an increase in the 1998 budget.

CITY OF ATLANTA
1998 BUDGET
PARKS AND RECREATION FACILITIES FUNDS

	Parks and Recreation Facilities Revenue Fund	Parks and Recreation Facilities Renewal and Extension Fund	Parks and Recreation Facilities Sinking Fund	Total
SUMMARY OF 1998 ESTIMATED RECEIPTS				
MAJOR ACCOUNT GROUP				
Charges for Services	653,310	-	-	653,310
Miscellaneous Revenues	41,203	-	-	41,203
Other Financing Sources	-	-	-	-
Total Estimated Receipts	**694,513**	-	-	**694,513**
Cash and Securities Available January 1, 1998	50,000	874,364	-	924,364
TOTAL - PARKS AND RECREATION FACILITIES FUNDS	**744,513**	**874,364**	-	**1,618,877**
SUMMARY OF 1998 APPROPRIATIONS				
MAJOR ACCOUNT GROUP				
Personnel Expenses	502,896	-	-	502,896
Other Operating Expenses	218,654	138,467	-	357,121
Loans/Adv/Invest/Losses	-	707	-	707
Internal Service Expenses	7,000	13,000	-	20,000
Capital Expenses	-	101,439	-	101,439
Debt Service Expenses	-	164,048	-	164,048
Reserve for Appropriation	15,963	456,703	-	472,666
TOTAL - PARKS AND RECREATION FACILITIES FUND	**744,513**	**874,364**	-	**1,618,877**

CITY OF ATLANTA
1997 BUDGET
2K01 - PARKS AND RECREATION FACILITIES REVENUE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
CHARGES FOR SERVICES:				
641405	Sale of Novelties	5,275	-	-
644104	Fees, Cyclorama	674,086	673,908	653,310
	Total Charges and Services	**679,361**	**673,908**	**653,310**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	4,264	4,139	3,597
662311	Food, Drink and Notions	36,477	39,172	37,606
666001	Gain-Sale of Investments	2,041	571	-
	Total Miscellaneous Revenues	**42,782**	**43,882**	**41,203**
OTHER FINANCING SOURCES:				
691101	Sale of Equipment	2,100	-	-
692303	Recover Direct Cost	10,570	3,386	-
	Total Other Financing Sources	**12,670**	**3,386**	**-**
Total Receipts - Parks and Recreation Facilities Revenue Fund		**734,813**	**721,176**	**694,513**
Cash and Securities Available January 1, 1998				50,000
GRAND TOTAL - PARKS AND RECREATION FACILITIES REVENUE FUND				**744,513**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Parks, Recreation & Cultural Affairs	644,008	663,318	718,263
Non-Departmental	25,418	26,177	26,250
TOTAL - PARKS AND RECREATION FACILITIES REVENUE FUND	**669,426**	**689,495**	**744,513**
MAJOR ACCOUNT GROUP			
Personnel Expenses	479,829	476,821	502,896
Other Current Operating Expenses	180,065	206,075	218,654
Loans/Adv/Invest/Losses	63	3	-
Internal Service Expenses	9,469	6,595	7,000
Reserve for Appropriation	-	-	15,963
TOTAL - PARKS AND RECREATION FACILITIES REVENUE FUND	**669,426**	**689,495**	**744,513**

CITY OF ATLANTA
1998 BUDGET
2K21 - PARKS AND RECREATION FACILITIES RENEWAL AND EXTENSION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	61,144	44,099	-
666001 Gain-Sale of Investments	23,204	5,791	-
Total Receipts - Parks and Recreation Facilities Renewal and Extension Fund	**84,348**	**49,890**	**-**
Cash and Securities Available January 1, 1998			874,364
GRAND TOTAL - PARKS AND RECREATION FACILITIES RENEWAL AND EXTENSION FUND			**874,364**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Parks, Recreation & Cultural Affairs	295,783	47,696	709,610
Non-Departmental	374,185	26	164,754
TOTAL - PARKS AND RECREATION FACILITIES RENEWAL AND EXTENSION FUND	**669,968**	**47,722**	**874,364**
MAJOR ACCOUNT GROUP			
Other Current Operating Expenses	-	19,664	138,467
Loans/Adv/Invest/Losses	733	26	707
Internal Service Expenses	-	-	13,000
Capital Expenses	295,783	28,031	101,439
Debt Service Expenses	373,452	-	164,048
Reserve for Appropriation	-	-	456,703
TOTAL - PARKS AND RECREATION FACILITIES RENEWAL AND EXTENSION FUND	**669,968**	**47,722**	**874,364**

CITY OF ATLANTA
1998 BUDGET
2K51 - PARKS AND RECREATION FACILITIES SINKING FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	8,214	-	-
OTHER FINANCING SOURCES:			
692101 Sinking Fund Requirement	373,452	-	-
Total Receipts - Parks and Recreation Facilities Sinking Fund	**381,666**	-	-
Cash and Securities Available January 1, 1998			-
GRAND TOTAL - PARKS AND RECREATION FACILITIES SINKING FUND			-

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Non-Departmental	538,142	-	-
TOTAL - PARKS AND RECREATION FACILITIES SINKING FUND	**538,142**	-	-
MAJOR ACCOUNT GROUP			
Debt Service Expenses	538,142	-	-
TOTAL - PARKS AND RECREATION FACILITIES SINKING FUND	**538,142**	-	-

CITY OF ATLANTA
1998 BUDGET
2L01 - SOLID WASTE MANAGEMENT FACILITIES REVENUE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
OTHER FINANCING SOURCES:				
693101	Bonds Proceeds	10,037,434	-	-
693103	Accrued Interest, Sale of Bonds	67,063	-	-
	Total Other Financing Sources	**10,104,497**	-	-
Total Receipts - Solid Waste Management Facilities Revenue Fund		**10,104,497**	-	-
Cash and Securities Available January 1, 1998				-
GRAND TOTAL - SOLID WASTE MANAGEMENT FACILITIES REVENUE FUND				-

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Non-Departmental	10,104,497	-	-
TOTAL - SOLID WASTE MANAGEMENT FACILITIES REVENUE FUND	**10,104,497**	-	-
MAJOR ACCOUNT GROUP			
Other Operating Expenses	1,037,434	-	-
Debt Service Expenses	9,067,063	-	-
TOTAL - SOLID WASTE MANAGEMENT FACILITIES REVENUE FUND	**10,104,497**	-	-

CITY OF ATLANTA
1998 BUDGET
2L22 - SOLID WASTE MANAGEMENT FACILITIES CONSTRUCTION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	-	953,772	-
Total Receipts - Solid Waste Management Facilities Construction Fund	**-**	**953,772**	**-**
Due to Cash Pool			(1,509)
Cash and Securities Available January 1, 1998			19,506,631
GRAND TOTAL - SOLID WASTE MANAGEMENT FACILITIES CONSTRUCTION FUND			**19,505,122**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Finance	-	64,338	46,947
Public Works	-	123,162	15,376,838
Non-Departmental	-	-	4,081,337
TOTAL - SOLID WASTE MANAGEMENT FACILITIES CONSTRUCTION FUND	**-**	**187,500**	**19,505,122**
MAJOR ACCOUNT GROUP			
Other Operating Expenses	-	187,500	15,423,785
Reserve for Appropriation	-	-	4,081,337
TOTAL - SOLID WASTE MANAGEMENT FACILITIES CONSTRUCTION FUND	**-**	**187,500**	**19,505,122**

INTERNAL SERVICE FUND

The Internal Service Fund is supported by charges to city departments using vehicle maintenance and data processing services. The Non-Departmental category consists of a fund-wide reserve. The 1998 adopted budget is 14% less than 1997 because of the implementation of a Voluntary Incentive Program for early retirement.

	1997 Budget	1998 Budget	% Change
Services Provided			
Automotive Services (Bureau of Motor Transport Services)	21,840,560	20,652,525	(5.44)
Data Processing (Bureau of Management Information Systems)	8,281,279	7,772,708	(6.14)
Non-Departmental	4,036,679	972,575	(75.91)
Finance	49,008	50,491	3.03
TOTAL - INTERNAL SERVICE FUND	**34,207,526**	**29,448,299**	**(0.14)**

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
CHARGES FOR SERVICES:				
641403	Junk	7,704	5,963	-
647101	Motor Equipment, PM/Repairs	20,704,926	16,570,520	17,145,963
647102	Motor Equipment, Fuel	2,888,462	3,626,361	2,856,562
647103	Motor Equipment, Lease	45,905	104,685	50,000
647301	Data Processing Services	8,418,572	7,467,357	6,938,151
	Total Charges for Services	**32,065,569**	**27,774,887**	**26,990,676**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	193,847	161,154	-
666001	Gain-Sale of Investments	68,604	21,310	-
669101	Recover Erroneous Payment	3,689	2,440	-
	Total Miscellaneous Revenues	**266,140**	**184,905**	**-**
OTHER FINANCING SOURCES:				
691101	Sale of Equipment	11,050	-	-
692201	Recover Fringe Benefits	236	-	-
692203	Indirect Cost, Prior Year	124,694	169,668	-
692303	Recover Direct Cost	342,114	92,494	-
	Total Other Financing Sources	**478,094**	**262,162**	**-**
Total Receipts - Internal Service Fund		**32,809,803**	**28,221,954**	**26,990,676**
Investment in Cash Pool				2,457,623
TOTAL - INTERNAL SERVICE FUND				**29,448,299**

CITY OF ATLANTA
1998 BUDGET
2M01 - INTERNAL SERVICE FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Administrative Services	28,487,921	27,060,468	28,425,233
Finance	45,713	42,306	50,491
Non-Departmental	3,235,465	4,054,728	972,575
TOTAL - INTERNAL SERVICE FUND	**31,769,099**	**31,157,501**	**29,448,299**
MAJOR ACCOUNT GROUP			
Personnel Expenses	14,864,719	14,983,252	14,961,749
Other Operating Expenses	11,504,237	10,763,651	9,663,343
Loans/Adv/Invest/Losses	1,835	95	-
Internal Service Expenses	3,672,184	3,357,956	1,878,478
Capital Expenses	1,726,124	2,052,548	1,817,611
Reserve for Appropriation	-	-	1,127,118
TOTAL - INTERNAL SERVICE FUND	**31,769,099**	**31,157,501**	**29,448,299**

UNDERGROUND ATLANTA FACILITIES REVENUE FUND

This Fund was created by ordinance adopted October 2, 1989, to account for operations of Underground Atlanta activities. All revenues and expenditures applicable to this operation are recorded in this Fund.

REVENUES			EXPENDITURES		
	1997 ACTUAL	1998 ESTIMATED		1997 ACTUAL	1998 ESTIMATED
Parking Revenues	2,193,683	2,125,814	Parking Expenses	867,312	775,814
Rental Fees	1,390,161	1,649,688	Commercial Facilities	7,272,571	8,599,467
Other Income	4,600,000	5,410,250	Expense	-	-
Cash & Securities	-	189,529	Reserve	-	-
TOTAL	**8,183,844**	**9,375,281**	**TOTAL**	**8,139,883**	**9,375,281**

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	33,364	22,944	-
662101	Land Rentals	-	-	110,250
662201	Building Rentals, General	3,824,079	3,604,024	3,775,502
666001	Gain-Sale of Investments	17,219	1,445	-
	Total Miscellaneous Revenues	**3,874,662**	**3,628,413**	**3,885,752**
OTHER FINANCING SOURCES:				
692403	Oper Trans from Fund 1A01	4,250,000	4,600,000	5,300,000
Total Receipts - Underground Atlanta Facilities Revenue Fund		**8,124,662**	**8,228,413**	**9,185,752**
Investment in Cash Pool				189,529
TOTAL - UNDERGROUND ATLANTA FACILITIES REVENUE FUND				**9,375,281**

CITY OF ATLANTA
1998 BUDGET
2N01 - UNDERGROUND ATLANTA FACILITIES REVENUE FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Chief Operating Officer and Misc. Offices	8,522,649	8,139,883	9,248,952
Non-Departmental	1,992	110	126,329
TOTAL - UNDERGROUND ATLANTA FACILITIES REVENUE FUND	**8,524,641**	**8,139,993**	**9,375,281**
MAJOR ACCOUNT GROUP			
Other Operating Expenses	8,522,649	8,139,883	9,248,952
Loans/Adv/Invest/Losses	1,992	110	-
Reserve for Appropriation	-	-	126,329
TOTAL - UNDERGROUND ATLANTA FACILITIES REVENUE FUND	**8,524,641**	**8,139,993**	**9,375,281**

1998 FIDUCIARY FUNDS BUDGET

The Fiduciary Funds group is one of the three fund groups in the City's budget and accounts for assets held by the City in a trustee capacity or as an agent for individuals or organizations. Additionally, these funds account for the proceeds of certain intergovernmental grants and contributions from various private individuals and organizations.

Generally, only the balance of funds owed at the end of the previous year are appropriated in the current year as the initial adopted budget.

The Trust Fund currently contains a cash and securities balance of over $5 million, over one half of total appropriations. These funds are appropriated for various one-time projects, which are in advanced stages of development.

Activity in the Fiduciary Funds for 1998 should be similar to that which occurred in 1997.

	1997 Budget	1998 Budget	% Change
Agency Fund	8,861,394	3,536,969	(60.09)
Trust Fund	12,507,614	13,773,831	10.12
Rental Rehabilitation Trust Fund	198,716	213,112	7.24
Home Investment Trust Fund	4,443,680	5,574,254	25.44
Sec. 108 Loan Trust Fund	8,296,349	7,306,028	(11.94)
TOTAL - FIDUCIARY FUNDS	**34,307,753**	**30,404,194**	(11.38)

CITY OF ATLANTA
1998 BUDGET
3P01 - AGENCY FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
TAXES:				
611101	Taxes, Current Property	51,312,219	14,196,988	-
611201	Taxes, Prior Year Property	9,487,013	10,492,280	57,160
611202	Taxes, Prior Year Int. Prop.	988,302	26	-
612101	Taxes, State Sales	66,906	85,461	-
613501	Taxes, Rental Car	1,959,000	559,492	37,762
614101	Taxes, Interest On	2,568,606	3,503,236	-
614201	Taxes, Penalties On	566,153	719,107	-
	Total Taxes	**66,948,199**	**29,556,590**	**94,922**
CHARGES FOR SERVICES:				
643302	Sanitary Services	5,629,409	8,179,304	-
645106	WPC Charges, Water Meter Deposits	118,448	68,070	1,500
645211	Sewer Charges, Sewers	15,078,560	19,572,356	621,461
	Total Charges for Services	**20,826,417**	**27,819,730**	**622,961**
FINES AND FORFEITS:				
651101	Traffic & Parking Fines	2,095,442	2,920,464	52,748
651201	General Fines	116,277	156,482	1,092
651303	State Tollway Authority	229	13,907	446
652103	Bonds Forfeited/Collected	3,184,714	3,977,739	76,003
652104	FIFA Costs and Penalties	119,546	286,224	-
652110	DUI, Penalty On Fine	42,475	50,867	437
	Total Fines and Forfeits	**5,558,683**	**7,405,683**	**130,726**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	476,115	490,832	27,283
663401	Redemption of Marshall Deeds	-	5,406	65,406
664101	Private Contributions & Donations	391	-	-
666001	Gain-Sale of Investments	783,023	62,907	-
669101	Recover Erroneous Payments	1,737,990	1,115,975	-
669104	Recover Unclaimed Payments	4,604	-	-
	Total Miscellaneous Revenues	**3,002,123**	**1,675,120**	**92,689**
OTHER FINANCING SOURCES:				
691104	Buyer's Premium	79,038	121,731	-
692301	Recover Pension Administrative Costs	397,128	412,140	-
692303	Recover Direct Cost	10,815	2,954	-
695101	Proceeds, Tax Anticipation Notes	33,000,000	-	-
695102	Premium Sale Tax Anticipation Notes	97,701	-	-
	Total Other Financing Sources	**33,584,682**	**536,825**	**-**
Total Receipts - Agency Fund		**129,920,104**	**66,993,948**	**941,299**

CITY OF ATLANTA
1998 BUDGET
3P01 - AGENCY FUND

RECEIPTS AND ANTICIPATIONS

Due to	-
Cash and Securities Available January 1, 1998	2,597,445
GRAND TOTAL - AGENCY FUND	**3,536,969**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Corrections	-	-	253
Administrative Services	68,515	325,103	153,739
Law	-	-	18,531
Finance	105,630,852	40,978,635	235,878
Parks, Recreation & Cultural Affairs	46,748	58,631	97,560
Water	13,460,457	23,931,754	1,141,576
Judicial Agencies	4,945,039	6,953,223	1,576,786
Police Services	12,926	22,981	12,946
Planning, Development & Neighborhood Conservation	-	-	266,154
Non-Departmental	1,819,092	709,282	33,547
TOTAL - AGENCY FUND	**125,983,629**	**72,979,609**	**3,536,969**
MAJOR ACCOUNT GROUP			
Personnel Expenses	399,610	414,287	2,954
Other Operating Expenses	6,675,113	9,066,481	2,063,655
Loans/Adv/Invest/Losses	5,395	272	-
Intergovernmental/Interfund Expenses	85,237,191	63,498,569	1,276,940
Capital Expenses	133	-	-
Debt Service Expenses	33,666,187	-	-
Reserve for Appropriation	-	-	193,420
TOTAL - AGENCY FUND	**125,983,629**	**72,979,609**	**3,536,969**

CITY OF ATLANTA
1998 BUDGET
3P02 - TRUST FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
631101	Federal Grants/Entitlements			
	USDL, JTPA, 99-9-3507-98-094-(89)	-	-	49,655
	USDL, JTPA, F-3946-2-00-80-60	-	-	53,259
	USDL, JTPA, F-4044-3-00-80-60	-	-	101,183
	GA DOL, JTPA 10-86-13-1-1-14 (86)	-	-	90,381
	Sub Total	-	-	294,478
632101	State Grants/Entitlements			
	USDL, JTPA, 99-9-3507-98-094-(90)	210,163	286,838	802
	GA DOL, JTPA 10-87-10-1-1-14(87)	-	-	165,806
	GA DOL, JTPA 30-87-00-1-1-14 (87)	-	-	87,793
	GA DOL, JTPA 20-P7-00-1-1-14	-	-	758
	GA DOL, JTPA 10-88-10-1-1-14(88)	-	-	54,012
	GA DOL, JTPA 10-88-16-1-1-14(88)	-	-	169
	GA DOL, JTPA 30-88-00-1-1-14(88)	-	-	39,344
	GA DOL, JTPA 20-C9-00-1-1-14(88)	-	-	49,242
	GA DOL, JTPA 10-89-10-1-1-14(89)	-	-	324,813
	GA DOL, JTPA 10-89-13-1-1-14(89)	-	-	60,241
	GA DOL, JTPA 30-89-00-1-1-14(89)	-	-	38,139
	GA DOL, JTPA 70-89-11-1-1-14(90)	-	-	206
	GA DOL, JTPA 10-90-10-1-1-14(90)	-	-	33,173
	GA DOL, JTPA 10-90-13-1-1-14(90)	-	-	101,754
	GA DOL, JTPA 30-90-00-1-1-14(90)	-	-	22,744
	GA DOL, JTPA 20-C1-00-1-1-14(90)	-	-	57,188
	GA DOL, JTPA 30-91-00-1-1-14(91)	-	-	30,857
	GA DOL, JTPA 10-91-00-1-1-14(91)	-	-	543,773
	GA DOL, JTPA 10-91-03-1-1-14(91)	-	-	273,052
	GA DOL, JTPA 10-92-00-1-1-14(92)	-	-	423,464
	GA DOL, JTPA 30-92-00-1-1-14(92)	-	-	101,547
	GA DOL, JTPA 20-C3-00-1-14(92)	-	-	65,273
	GA DOL, JTPA 30-93-00-1-1-14(93)	-	-	5,389
	GA DOL, JTPA 10-93-00-1-1-14(93) - Title 11A	1,391	88,000	-
	GA DOL, JTPA 15-93-00-1-1-14(93) - Title 11C	83,844	65,800	-
	GA DOL, JTPA 25-93-00-1-1-14(93)	-	10,000	-
	GA DOL, JTPA 10-93-99-1-1-14(93)	130,799	2	1,398
	GA DOL, JTPA 20-C4-00-1-1-14(93)	-	-	38,992
	GA DOL, JTPA 40-93-00-1-1-14	-	-	107,314
	GA DOL, JTPA 20-C4-00-1-1-14 (93)New	86,619	19,249	-
	GA DOL, JTPA 10-94-00-1-1-14(94) - Title 11A	-	-	2,126
	GA DOL, JTPA 10-94-00-1-1-14(94) - Title 11C	21,666	231,265	-
	GA DOL, JTPA 20-C5-00-1-1-14(94) - Title 11B	64,372	98,424	-
	GA DOL, JTPA 25-94-00-1-1-14(94)	-	9,345	28,258
	GA DOL, JTPA 10-95-00-1-1-14(95)	806,118	640,402	66,014
	GA DOL, JTPA 15-95-00-1-1-14(95)	291,708	-	132,232
	GA DOL, JTPA 20-C6-1-1(95) - Title 11B	563,176	731,711	467,579
	GA DOL, JTPA 10-96-00-1-1-14(96)	-	813,479	570,935
	GA DOL, JTPA 15-96-00-1-1-14(96)	-	176,112	360,767
	State of GA Dept. of Tech. & Adult Ed. 36-423-1	-	-	9,417
	GA DOL, JTPA 25-96-00-1-1-14(96)	-	1,431,949	2,624,915
	GA DOL, JTPA 25-97-00-1-1-14(97)	-	-	55,221
	Sub Total	2,259,856	4,602,576	6,944,707

CITY OF ATLANTA
1998 BUDGET
3P02 - TRUST FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE: (Continued)				
633101	Local Grants/Entitlements			
	GA DOL, JTPAY 95-PL-GA-0037	-	41,313	45,867
	Private Contributors, Various Years	25,000	-	-
	GA DOL, JTPA 15-95-00-1-1-14(95)	2,300	-	-
	'96 EXPO, Inc. (1/1/94-12/31/96)	7,115	-	51,717
	Atlanta Regional Comm. JT9517 (7/1/94-6/30/95)	-	-	6,580
	Atlanta Regional Comm. AGJT408 (7/1/94-6/30/95)	2,788	-	48,753
	Atlanta Regional Comm. JT9612	71,793	-	28,207
	Colgate-Palmolive Co. Agreement #1	-	8,020	-
	Atlanta/Convention & Visitors' Bur/VISA Cooperative Marketing Agreement (2/93)	-	50,000	40,000
	Sub Total	108,996	99,333	221,124
	Total Intergovernmental Revenue	**2,368,852**	**4,701,909**	**7,460,309**
CHARGES FOR SERVICES:				
641405	Sale of Novelties, Private Contributors, Various Years	9,513	1,226	-
641407	Transcards/Parking/Tokens	1,100	1,000	-
642203	Fire Education Fee	-	34,400	-
643305	Incinerator/Landfill Disp.	207,193	167,046	-
644101	Fees, Golf	74,810	78,133	-
644103	Fees, Tennis	25,571	200,591	3
644105	Fees, Recreation Activity, Private Contributors, Various Yrs.	230,668	263,336	599
644106	Fees, Burial	35,150	93,466	3,431
644107	Fees, Civic Center	229,182	277,340	-
644108	Fees, Chastain PK Amphitheater	169,589	-	-
645101	WPC CHGS, Water Service	9	6	-
647403	Fees, City-Wide Training	3,194	365	-
	Total Charges for Services	**985,979**	**1,116,909**	**4,033**
FINES AND FORFEITS:				
652101	Unclaimed Money, Prisoner	1,739,440	888,109	3,747
652106	Victim Witness, Pen-On-Fine	278,852	407,342	-
652107	Victim Witness, Bond-Forfeit	1,492	915	-
652108	Jail Fund, Pen-On-Fine	1,311,338	2,092,604	48,207
652109	Jail Fund, Bond-Forfeit	43,091	46,350	-
	Total Fines and Forfeits	**3,374,213**	**3,435,320**	**51,954**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings			
	Non-Sponsored Revenues	371,305	224,226	16,524
	USDHUD 1995 Repayments	-	-	27,880
	USDHUD 1996 Repayments	85,926	-	-
	USDHUD 1997 Repayments	-	2,090	-
	Private Contributors, Various Years	7,974	755	-

CITY OF ATLANTA
1998 BUDGET
3P02 - TRUST FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES: (Continued)				
661001	Interest Earnings			
	Private Contributors, Hugh T. Inman	14,159	13,985	-
	Sub-Total	479,364	241,056	44,404
661002	Principal Repayments			
	U.S. HUD CPD 1996 Repayments	30,533	-	-
	U.S. HUD CPD 1997 Repayments	-	106,675	-
	Sub-Total	30,533	106,675	-
662101	Land Rentals, General	37,743	40,000	-
662201	Building Rentals, General	23,112	-	-
662311	Food, Drink & Notions	-	2,878	-
662391	Concessions, Other			
	Non-Sponsored Revenues	553,393	-	-
	Private Contributions	13,350	7,280	-
	Sub-Total	566,743	7,280	-
662502	US Marshall Lease/Rental	-	1,431,620	-
664101	Private Contributions & Donations			
	Non-Sponsored Revenues	103,147	198,734	-
	Private Contributors, Various Years	1,980,434	1,360,250	24,392
	South African Trade Mission Participants	165,262	-	-
	Arts Festival Assoc. of Atl., Inc. 1990 Contr.	100	-	-
	Norfolk Southern Corp.	35,000	-	-
	Captain Planet Foundation, Inc.	2,384	-	-
	Nike Inc., Coan Park/Youth Activities Agreement	40,000	-	47,000
	Block Busters Videos, Inc. Summer '97 Prog.	-	5,000	-
	Graphic Industries, Inc.	-	45,000	-
	Colgate-Palmolive Co. Agreement #1	-	-	30,000
	Adidas, Inc., Summer Program Agreement	-	-	15,000
	Techwood Park, Inc., Ord. 96-0-0846 (06/03/96)	-	700,000	-
	Sub Total	2,326,327	2,308,984	116,392
666001	Gain-Sale of Investments			
	Non-Sponsored Revenues	110,444	29,789	-
	Private Contributors, Various Years	882	-	-
	Private Contributors, Hugh T. Inman	1,787	-	-
	Total Gain-Sale of Investments	113,113	29,789	-
669101	Recover Erroneous Payment			
	Non-Sponsored Revenues	106	-	-
	GA DOL, JTPA 10-94-00-1-1-14 (94) - Title 11A	7,719	-	-
	Private Contributions, Various Years	1,700	135	-
	USD HUD 1994 Repayments	31,162	-	-
	USD HUD 1995 Repayments	93,392	-	-
	GA DOL, JTPA 30-90-00-1-1-14 (90)	755	-	-

CITY OF ATLANTA
1998 BUDGET
3P02 - TRUST FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
MISCELLANEOUS REVENUES: (Continued)				
669101	Recover Erroneous Payment			
	GA DOL, JTPA 15-93-00-1-1-14 (93) - Title 11C	27,626	-	-
	GA DOL, JTPA 10-94-00-1-1-14 (94) - Title 11C	99	-	-
	GA DOL, JTPA 10-95-00-1-1-14 (95)	100	11,821	-
	GA DOL, JTPA 20-C6-1-1 (95) - Title 11B	1,356	197	-
	Sub Total	164,015	12,153	-
669106	Recover On Pur/Dir Expense			
	Private Contributors - Atlanta Olympic Committee	527,577	-	-
	Total Miscellaneous Revenue	**4,268,527**	**4,180,435**	**160,796**
OTHER FINANCING SOURCES:				
692303	Recover, Direct Cost			
	Non-Sponsored Revenues	2,217	314	-
	USDL, JTPA 99-9-3507-98-094- (90)	-	404	-
	GA DOL, JTPA 30-93-00-1-1-14 (93)	594	-	-
	GA DOL, JTPA 10-95-00-1-1-14 (95)	-	791	-
	GA DOL, JTPA 15-95-00-1-1-14 (95)	-	254	-
	GA DOL, JTPA 20-C6-1-1 (95) - Title 11B	2,295	303	-
	GA DOL, JTPA 10-96-00-1-1-14 (96)	10,040	620	-
	GA DOL, JTPA 15-96-00-1-1-14 (96)	-	85	-
	Private Contributions,Various Years	109	-	-
	Private Contributions, Atlanta Olympic Comm.	7,859	312	-
	Atlanta Regional Comm. JT9612	-	174	-
	Sub Total	23,114	3,257	-
692403	Oper Trans from Fund 1A01			
	Non-Sponsored Revenues	-	225,000	-
	Private Contributions, Various Years	55,484	-	-
	Atlanta/Convention & Visitors' Bur/VISA Cooperative Marketing Agreement (2/93)	-	113,068	-
	Sub Total	55,484	338,068	-
692408	Oper Trans from Fund 2J01			
	Private Contributions, Various Years	100,000	-	-
694008	Proceeds from Inmates			
	Non-Sponsored Revenues	490,076	382,681	-
	Total Other Financing Sources	**668,674**	**724,007**	**-**
Total Receipts - Trust Fund		**11,666,245**	**14,158,580**	**7,677,092**
Investment in Cash Pool				6,096,739
TOTAL - TRUST FUND				**13,773,831**

CITY OF ATLANTA
1998 BUDGET
3P02 - TRUST FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
City Council	206	-	4,661
Office of Mayor	666,134	508,282	357,736
Chief of Staff and Reporting Offices	671,569	152,270	86,396
Executive Offices and Misc. Offices	27,761	-	5,967
Administrative Services	223,849	25,649	133,167
Finance	447,315	106,177	609,279
Law	-	709,774	15,226
Public Works	74,061	110,854	813,763
Parks, Recreation & Cultural Affairs	2,991,333	2,159,374	2,109,555
Personnel and Human Resources	6,647	475	4,277
Water	126,351	2,927	-
Judicial Agencies	157,255	97,509	380,960
Planning, Development & Neighborhood Conservation	2,729,606	3,959,395	7,640,298
Fire	20,464	50,854	36,979
Police	1,510,255	743,215	883,597
Corrections	3,966,051	4,015,049	418,123
Non-Departmental	2,055,397	219,850	273,848
TOTAL - TRUST FUND	**15,674,254**	**12,861,652**	**13,773,831**

MAJOR ACCOUNT GROUP			
Personnel Expenses	6,281,997	5,761,824	1,809,111
Other Current Operating Exp.	4,288,850	5,349,335	8,180,896
Loans/Adv/Invest/Losses	3,697	112	-
Internal Service Expenses	69,509	117,746	88,180
Intergovernmental/Interfund Expenses	2,606,976	332,147	120,716
Capital Expenses	2,423,225	1,300,489	1,757,670
Reserve for Appropriation	-	-	1,817,257
TOTAL - TRUST FUND	**15,674,254**	**12,861,652**	**13,773,831**

CITY OF ATLANTA
1998 BUDGET
3P04 - RENTAL REHABILITATION TRUST FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grants/Entitlements			
U.S. HUD, Com Plng/Dev, Rental Rehab. Prg.			
R-89-MC-13-0202	-	-	102,898
R-91-MC-13-0202	-	-	37,102
Sub Total	-	-	140,000
Total Intergovernmental Revenue	-	-	**140,000**
CHARGES FOR SERVICES:			
641104 Fees, Loan Application			
U.S. HUD, Com Plng/Dev, Rental Rehab. Prg.			
R-85-MC-13-0202	-	-	10
MISCELLANEOUS REVENUES:			
661001 Interest Earnings			
U.S. HUD, Com Plng/Dev, Rental Rehab. Prg.			
R-90-MC-13-0202	6,060	14,021	-
661002 Principal Repayments			
U.S. HUD, Com Plng/Dev, Rental Rehab. Prg.			
R-90-MC-13-0002	4,958	-	-
Total Miscellaneous Revenues	**11,018**	**14,021**	-
OTHER FINANCING SOURCES:			
692303 Recover Direct Cost			
U.S. HUD, Com Plng/Dev, Rental Rehab. Prg.			
R-91-MC-13-0202	308	-	-
Total Receipts - Rental Rehabilitation Trust Fund	**11,326**	**14,021**	**140,010**
Cash and Securities Available January 1, 1998			72,728
GRAND TOTAL - RENTAL REHABILITATION TRUST FUND			**212,738**

CITY OF ATLANTA
1998 BUDGET
3P04 - RENTAL REHABILITATION TRUST FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Planning, Development & Neighborhood Conservation	-	-	212,738
TOTAL - RENTAL REHABILITATION TRUST FUND	**-**	**-**	**212,738**

MAJOR ACCOUNT GROUP			
Personnel Expenses	-	-	2,922
Other Current Operating Expenses	-	-	178,015
Capital Expenses	-	-	241
Reserve for Appropriation	-	-	31,559
TOTAL - RENTAL REHABILITATION TRUST FUND	**-**	**-**	**212,738**

CITY OF ATLANTA
1998 BUDGET
3P05 - HOME INVESTMENT TRUST FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grant Entitlements			
U.S. HUD, Home Program			
M-92-MC-13-0200	-	181,638	-
M-93-MC-13-0020	-	314,168	-
M-94-MC-13-0020	-	3,010,295	312,319
M-95-MC-13-0020	-	353,046	456,853
M-96-MC-13-0020	-	1,171,876	4,689,777
Sub Total	-	5,031,023	5,458,950
CHARGES FOR SERVICES:			
641104 Fees, Spec. Non-Recur.	-	1,950	-
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	-	24,321	-
661002 Principal Payments	-	324,616	-
Total Miscellaneous Revenues	-	**348,937**	-
OTHER FINANCING SOURCES:			
692303 Recover Direct Cost	-	452	-
Total Receipts - Home Investment Trust Fund	-	**5,382,362**	**5,458,950**
Cash and Securities Available January 1, 1998			115,304
GRAND TOTAL - HOME INVESTMENT TRUST FUND			**5,574,254**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Planning, Development & Neighborhood Conservation	-	2,574,765	5,574,254
TOTAL - HOME INVESTMENT TRUST FUND	-	**2,574,765**	**5,574,254**
MAJOR ACCOUNT GROUP			
Personnel Expenses	-	221,688	481,389
Other Current Operating Expenses	-	2,346,033	3,832,311
Internal Service Expenses	-	3,205	20,853
Capital Expenses	-	3,839	28,404
Reserve for Appropriation	-	-	1,211,296
TOTAL - HOME INVESTMENT TRUST FUND	-	**2,574,765**	**5,574,254**

CITY OF ATLANTA
1998 BUDGET
3P06 - SECTION 108 LOAN TRUST FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1996 RECEIPTS	1997 RECEIPTS	1998 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
631101	Federal Grant/Entitlements	-	7,909,850	32,911
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	131,572	251,363	5
669101	Recover Erroneous Payments	10	3,264	-
	Total Miscellaneous Revenues	**131,582**	**254,627**	**5**
TOTAL - SECTION 108 LOAN TRUST FUND		**131,582**	**8,164,477**	**32,916**
Cash and Securities Available January 1, 1998				7,273,111
GRAND TOTAL - SECTION 108 LOAN TRUST FUND				**7,306,028**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1996 EXPENDITURES	1997 EXPENDITURES	1998 APPROPRIATIONS
Administrative Services	407,368	-	-
Finance	162,992	206,536	79,525
Public Works	1,869,242	2,184	706,226
Parks	308,149	8,467	47,000
Planning, Development & Neighborhood Conservation	2,312,607	1,027,766	6,473,277
TOTAL - SECTION 108 LOAN TRUST FUND	**5,060,358**	**1,244,953**	**7,306,028**
MAJOR ACCOUNT GROUP			
Personnel Expenses	23,615	1,489	97,160
Other Current Operating Expenses	4,365,736	1,033,562	6,990,351
Internal Service Expenses	560	23	77
Capital Expenses	507,455	3,343	49,675
Debt Service Expenses	162,992	206,536	79,525
Reserve for Appropriation	-	-	89,240
TOTAL - SECTION 108 LOAN TRUST FUND	**5,060,358**	**1,244,953**	**7,306,028**

DEPARTMENTAL OPERATING BUDGETS

INTRODUCTION

This document contains the operating budget for each organizational unit of city government. The operating budget is defined as the annual budget for the routine, ongoing activities and work program of an organizational unit, as opposed to budgets which may be established for specific projects, such as capital projects, grant funded projects, and other activities of a non-recurring nature. This section contains basic financial data at the department level and sub-level down to activity or major division of each bureau or equivalent in the departments. This financial data covers all funding sources from which the operating budget as defined above receives monies. Expenditure and budget data are shown for 1996, 1997, and 1998 by departments and organizational unit. Authorized permanent staffing, reflecting the operating budget as herein defined, is also shown at the departmental level.

The operating budget section also contains programmatic data. Summary program highlights for the current and previous year are shown at the department level. Each department also contains City of Atlanta 2000 Performance Measures. These measures relate to the entire scope of responsibility of the department and its subunits, and may include work activities funded as capital projects or as non-capital or grant projects and thus not reflected in the financial data included in this section. They are organized within three primary emphasis areas for city governments:

1. Creating a safer city
2. Neighborhood vitality and economic development
3. Delivering quality customer services

The city utilizes a quarterly reporting system to monitor the performance measures and the progress towards achievement of the targets. Written status reports are required of departments as of March 31, June 30, and September 30, and formal review sessions are held by the Chief Operating Officer. A final report is issued at the conclusion of the year.

CITY COUNCIL

CITY COUNCIL

Overview

The Atlanta City Council is the legislative branch of Atlanta City Government. The Council consists of one Council President, who is elected at large by the voters in the City of Atlanta. The Council consists of fifteen members, twelve of whom are elected by Council District and the remaining three are elected at large.

The City Council meets twice per month to consider legislation relevant to the City. Legislation is generally considered by appropriate committees prior to final action by the City Council. City Council is organized into six standing committees. Committees and committee chairs are appointed by the City Council President. Committee meetings serve as an opportunity to discuss and refine legislation and to hear the concerns of citizens.

City Council employs staff to assist with constituent services and to research issues arising out of legislative proposals. Council Members also maintain close ties with citizens and community groups, civic associations and Neighborhood Planning Units (NPU's).

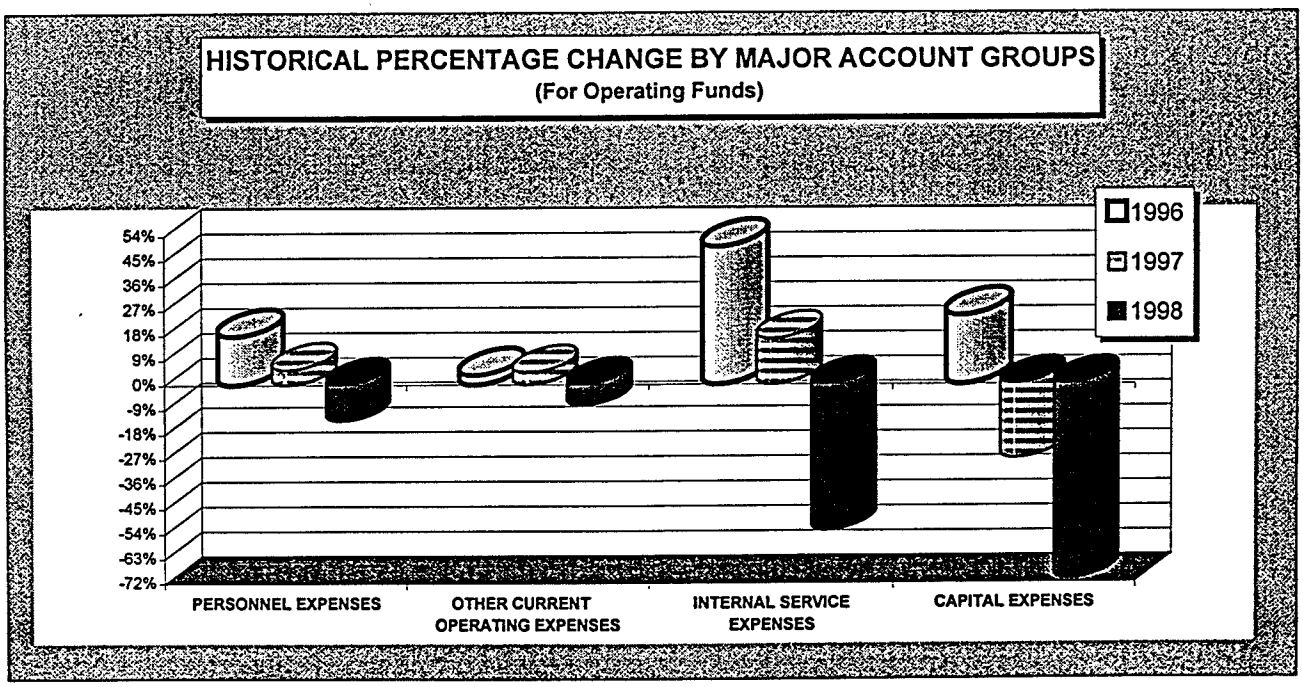
CITY COUNCIL

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$3,878,458	$4,073,093	$3,676,908	(9.73%)
Expenditures	$3,495,181	$3,930,464	NA	NA
Authorized Personnel	53	53	53	0.00%

Department Mission

The mission of the City Council, as the legislative branch of City Government, is to enact laws for the City. It sets city policy, appropriates the funds of the City, adopts the annual budget, sets the tax rate, grants special licenses, authorizes contracts and franchises.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	1996	1997	1998	
Personnel Expenses	89.33%	89.66%	89.62%	87.28%
Other Current Operating Expenses	9.50%	9.44%	10.03%	9.66%
Internal Service Expenses	0.21%	0.23%	0.13%	.12%
Capital Expenses	0.96%	0.67%	0.23%	.22%
	0%	0%		2.72%
	100.00%	100.00%	100.00%	100.00%

CITY COUNCIL
Highlights

1997 Accomplishments

- Staffed five special task forces:
  Fair Share Housing
  Citizen Participation
  Code Enforcement
  Police Career Ladder
  Water/Wastewater Management

- Analyzed over two-thousand pieces of legislation.
- Recruited and hired an attorney as a Research Policy Analyst to provide legislative legal expertise.
- Provided Council Communications coverage for over four-hundred events.
- Produced the television series "Council Close-ups."
- Upgraded Council network servers, wiring and equipment.
- Converted from an Apple Talk network to a Windows NT network.

1998 Proposed

- Provide legislative support to a new Council whose membership is composed of forty percent newly elected officials.
- Review and revise the Rules of Council to reflect the changes made to the City Charter.
- Recommend appropriate policy changes.
- Produce a new series of sixteen "Council Close-Ups."
- Produce a new television program: "Legislative Update."
- Prepare a new publication; Your Atlanta City Council.
- Train six new offices in Microsoft Office '97 and other applications.
- Implement a RAS server.
- Implement the RTS system.

CITY COUNCIL (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	2,876,164	3,016,675	3,209,186
2. Other Current Operating Expenses	514,711	645,336	355,222
5. Internal Service Expenses	10,515	9,546	4,500
6. Intergovernmental/Interfund Expenses	-	225,000	-
7. Capital Expenses	93,791	33,907	8,000
9. Reserve for Appropriation	-	-	100,000
Total	3,495,181	3,930,464	3,676,908

Department by Organization Unit

UNIT	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
President of Council	280,507	303,494	351,783
City Council Members	1,684,842	2,096,168	1,717,535
Council Staff	1,188,516	1,182,937	1,267,671
Municipal Clerk	341,316	347,865	339,919
Total	3,495,181	3,930,464	3,676,908

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	3,495,181	3,930,464	3,676,908

CITY COUNCIL (Continued)

President of Council

The President of Council serves to preside at City Council meetings, appoints members and chair-persons of Council committees, signs all ordinances, resolutions, subpoenas, and other documents issued by order of the Council of the City of Atlanta. It is the President's responsibility to assure the expeditious discharge of public responsibilities and obligations imposed upon the Council by law.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	258,189	283,975	336,383
2. Other Current Operating Expenses	22,318	19,519	15,400
Total	280,507	303,494	351,783

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	280,507	303,494	351,783

City Council

The City Council serves as the legislative branch of city government. It is comprised of eighteen (18) members and presided over by the President of the Council. The Council adopts ordinances to establish city policy, law, and resolutions to express legislative intent.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	1,351,601	1,424,987	1,448,535
2. Other Current Operating Expenses	318,932	444,716	169,000
6. Intergovernmental/Interfund Expenses	-	225,000	-
7. Capital Expenses	14,309	1,465	-
Total	1,684,842	2,096,168	1,617,535

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	1,684,842	2,096,168	1,617,535

Office of Council Staff

The Office of Council Staff provides a policy analysis staff to Council committees and to individual Council members.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	984,566	1,009,588	1,130,596
2. Other Current Operating Expenses	135,975	136,096	132,575
5. Internal Service Expenses	10,515	9,546	4,500
7. Capital Expenses	57,460	27,707	-
Total	1,188,516	1,182,937	1,267,671

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	1,188,516	1,182,937	1,267,671

MUNICIPAL CLERK
Highlights

1997 Accomplishments

- Administered the 1997 Municipal General and Run-off Elections which included the following:
  (1) Conducted candidate's pre-election briefing.
  (2) Prepared and distributed election information packets.
  (3) Processed 101 candidates for qualification in the November 1997 election.
  (4) Facilitated election night coverage from City Hall.
  (5) Participated in the Mayor's Inauguration.
  (6) Notarized and attested oaths of elected officials.

- Initiated Voice Mail Answering System to provide:
  (1) General information regarding the functions and duties of the Office of the Municipal Clerk.
  (2) Responses to routine requests for information.
  (3) Responses to election related questions.

- Established Office of the Municipal Clerk Home Page on the Worldwide Web which included:
  (1) 1997 Election Overview
  (2) Atlanta City Council Minutes
  (3) Atlanta City Charter and Code of Ordinances.

- Facilitated 24 council meetings.
- Processed 2,043 pieces of legislation to be maintained on file in the Office of the Municipal Clerk.
- Published 75 ordinances into the City of Atlanta Code of Ordinances.
- Responded to approximately 8,280 requests for information.

CITY COUNCIL (Continued)

Municipal Clerk

The Office of Municipal Clerk authenticates and records official acts of the City and maintains all legislative records, thus preserving its rich history. It functions as an information center that serves the public-at-large locally, nationally and internationally.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	281,808	298,125	293,672
2. Other Current Operating Expenses	37,486	45,005	38,247
7. Capital Expenses	22,022	4,735	8,000
Total	341,316	347,865	339,919

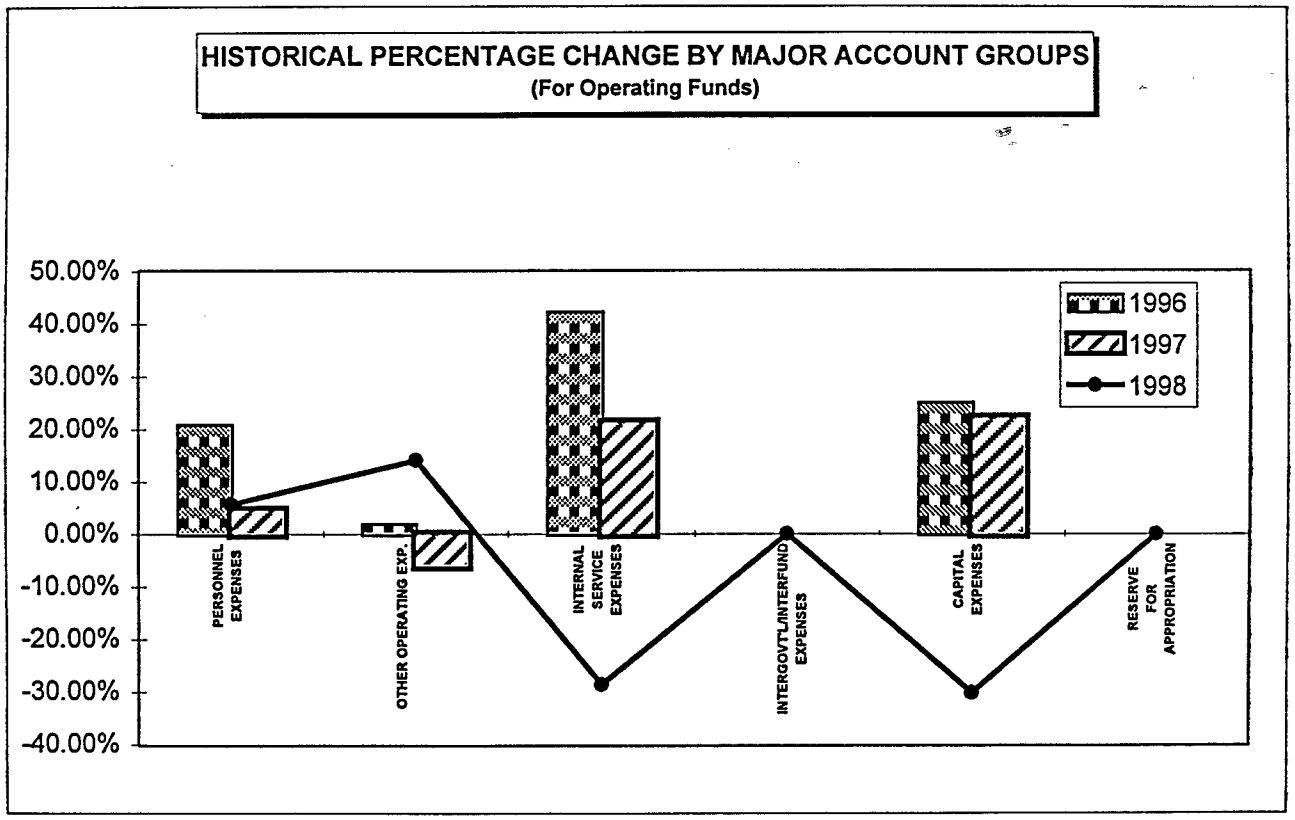
Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	341,316	347,865	339,919

EXECUTIVE OFFICES

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$14,930,176	$14,389,259	$15,529,953	7.93%
Expenditures	$14,374,200	$13,876,748	NA	NA
Authorized Personnel	102	101	99	(1.98%)



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	1996	1997	1998
Personnel Expenses	34.82%	37.14%	35.61%
Other Current Operating Expenses	62.87%	60.34%	62.36%
Internal Service Expenses	0.45%	0.55%	0.35%
Intergovernmental/Interfund Expenses	1.38%	1.40%	1.27%
Capital Expenses	0.31%	0.39%	0.25%
Reserve for Appropriation	0.17%	0.18%	0.16%
	100.00%	100.00%	100.00%

OFFICE OF THE MAYOR

MAYOR

Overview

The Mayor of the City of Atlanta is elected by the voters in the City every four years and may serve up to two consecutive terms. The Mayor heads the executive branch of City government and appoints a Chief Operating Officer and a Chief of Staff to carry out the administration's management and political aims respectively. The Mayor appoints Department Heads, subject to confirmation by City Council.

The Mayor provides direction and leadership by proposing and administering policy initiatives in the interest of the City. This function includes coordination of legislative initiatives with the City Council, maintaining close ties with communities and business leadership and fostering intergovernmental cooperation with officials from federal, state and local levels.

OFFICE OF THE MAYOR

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$601,300	$544,849	$564,733	3.65%
Expenditures	$601,268	$473,713	NA	NA
Authorized Personnel	6	5	5	0.00%

Office Mission

The mission of this office, excluding the powers of the Mayor as enumerated in the Charter, is to provide administrative and scheduling assistance. It also serves as a communication link between and among the Mayor, public, and private officials, and the citizens-at-large.

FINANCIAL DATA

Office by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	312,665	285,336	331,190
2. Other Current Operating Expenses	191,092	119,379	150,999
5. Internal Service Expenses	33,944	29,844	23,544
6. Intergovernmental/Interfund Expenses	32,115	-	-
7. Capital Expenses	31,452	39,154	34,000
9. Reserve for Appropriation	-	-	25,000
Total	601,268	473,713	564,733

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	601,268	473,713	564,733

CHIEF OF STAFF
AND
REPORTING OFFICES

CHIEF OF STAFF

Overview

The Office of the Chief of Staff provides advice and guidance to the Mayor on legislative and political issues and serves as liaison to the public and private sectors in fostering partnerships and the development of revenue generating initiatives. The Office of the Chief of Staff also provides supervision and policy direction over International Affairs; Intergovernmental Affairs; Community Affairs and the Mayor's Action Center; Cable Franchise Relations and Channel 6 operations; marketing and media relations; Citizens' Employment and Training; and all festivals and special events.

CHIEF OF STAFF

Highlights

1997 Accomplishments

- Successfully managed the City's legislative agenda with the General Assembly.
- Distributed over 34,000 tickets to children and seniors to sporting and cultural events through the Tickets for Kids and Seats for Seniors programs.
- Resolved over 4,000 citizen complaints and responded to all constituents within three business days.
- Coordinated the Mayor's successful trade mission to Jamaica, Trinidad and Tobago with Atlanta's business leaders and entrepreneurs.
- Hosted numerous international visits from heads of state, ambassadors, distinguished religious leaders, mayors, and other dignitaries and delegations.
- Hosted the African American Women's Leadership Roundtable and monthly workshops focusing on women's issues.
- Developed various programming through City Channel 6 increasing user participation.

CHIEF OF STAFF

Highlights (Continued)

1998 Proposed

- Enhance quality customer service focus and reduce response time to constituents.
- Manage the 1998 legislative package before the General Assembly.
- Continue and enhance community liaison and citizen outreach activities.
- Continue development of programs for youth and seniors.
- Work with business community and residents to continue downtown redevelopment in order to create a twenty-four hour downtown.

CHIEF OF STAFF

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$729,121	$803,483	$899,252	11.92%
Expenditures	$661,580	$676,032	NA	NA
Authorized Personnel	13	14	16	14.29%

Office Mission

The Chief of Staff provides advice and guidance to the Mayor on legislative and political issues and serves as liaison to the public and private sectors in fostering partnerships and the development of revenue generating initiatives. The Office of the Chief of Staff also provides supervision and policy direction over international affairs and environmental relations, intergovernmental affairs, employment and training, the delivery and coordination of human services and media concerns.

FINANCIAL DATA

Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	638,497	647,851	878,287
2. Other Current Operating Expenses	16,188	16,237	19,399
5. Internal Service Expenses	6,895	11,944	1,566
Total	661,580	676,032	899,252

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	661,580	676,032	899,252

CHIEF OF STAFF (Continued)

OFFICE OF MARKETING & COMMUNICATIONS

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$1,467,981	$1,040,939	$1,013,923	(2.60%)
Expenditures	$1,117,064	$1,092,775	NA	NA
Authorized Personnel	23	19	17	(10.53%)

Office Mission

The Office of Marketing and Communications provides public information and media relations services on behalf of the Mayor and the Executive Branch. This office also performs the telecommunication functions of producing cable TV broadcasts on government access channels and monitoring the cable television franchise agreement. The office is also responsible for the coordination of city-sponsored special events and for management of the special events permitting process.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	1,026,474	985,406	905,796
2. Other Current Operating Expenses	79,282	104,002	101,852
5. Internal Service Expenses	5,850	3,368	6,275
7. Capital Expenses	5,457	-	-
Total	1,117,063	1,092,776	1,013,923

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Director	213,871
News Media	147,591
Cable	365,154

CHIEF OF STAFF (Continued)

OFFICE OF MARKETING & COMMUNICATIONS (Continued)

Budget by Activity (Continued)

ACTIVITY	1998 BUDGET
Special Events	122,882
Marketing	164,425
Total	1,013,923

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	1,117,063	1,092,776	1,013,923

CHIEF OF STAFF (Continued)

OFFICE OF INTERGOVERNMENTAL AFFAIRS

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$284,609	$281,913	$297,381	5.49%
Expenditures	$284,257	$262,900	NA	NA
Authorized Personnel	3	4	4	0.00%

Office Mission

The Office of Intergovernmental Affairs is responsible for working with Federal, State, and local government and related public interest groups to pass or defeat legislation, develop financial support, and manage projects which benefit the City of Atlanta.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	252,815	245,467	265,675
2. Other Current Operating Expenses	31,442	17,433	31,439
5. Internal Service Expenses	-	-	267
Total	284,257	262,900	297,381

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	284,257	262,900	297,381

CHIEF OF STAFF (Continued)

OFFICE OF INTERNATIONAL AFFAIRS

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$153,839	$121,648	$165,444	36.00%
Expenditures	$144,157	$108,702	NA	NA
Authorized Personnel	3	2	2	0.00%

Office Mission

To coordinate the Mayor's environmental policy throughout city departments; specifically Departments of Water, Public Works, Aviation, and Parks.

The Office of International Affairs supports the City of Atlanta's international, economic and cultural initiatives by providing liaison with local, national, and international agencies on trade missions and conventions, and guidance on appropriate protocol for visiting dignitaries. The office also manages the City's Sister City Program.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	133,665	100,266	155,444
2. Other Current Operating Expenses	10,270	8,436	10,000
7. Capital Expenses	222	-	-
Total	144,157	108,702	165,444

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	144,157	108,702	165,444

CHIEF OF STAFF (Continued)

OFFICE OF COMMUNITY AFFAIRS

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$968,161	$1,018,336	$943,799	(7.32%)
Expenditures	$961,902	$957,899	NA	NA
Authorized Personnel	21	21	21	0.00%

Office Mission

The Office of Community Affairs (OCA) provides a direct linkage between the citizens of Atlanta and the Mayor's Office to ensure quality customer service and foster good community relations. This Office seeks to work with city departments to resolve citizens complaints and gives citizens an avenue to voice their concerns and suggestions on improvements of city services; provides various information and makes appropriate referrals; works with citizens and community organizations to develop proactive methods to resolve community issues and attends community meetings as a means of community outreach; responds to communities' crisis; and networks with social service agencies, community, business and religious organizations to promote cooperation, creative initiatives and involvement. OCA also supports and advocates for a higher quality of life for children, youth and all special populations of Atlanta.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	877,790	876,221	843,605
2. Other Current Operating Expenses	72,103	74,171	83,066
5. Internal Service Expenses	12,009	7,497	17,128
Total	961,902	957,889	943,799

CHIEF OF STAFF (Continued)

OFFICE OF COMMUNITY AFFAIRS (Continued)

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Director	293,662
Action Center	149,029
Dunbar	143,900
Georgia Hill	147,067
M.L. King	77,369
Southeast Atlanta	132,772
Total	943,799

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	961,902	957,889	943,799

CHIEF OF STAFF (Continued)

OFFICE OF YOUTH SERVICES

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$202,021	$217,289	$244,454	12.50%
Expenditures	$192,199	$192,596	NA	NA
Authorized Personnel	4	4	4	0.00%

Office Mission

The primary focus of the Office of Youth Services is to support, strengthen and advocate for a higher quality of life for the children and youth in the City of Atlanta.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	185,820	183,174	234,664
2. Other Current Operating Expenses	6,378	9,421	9,790
5. Internal Service Expenses	1	1	-
Total	192,199	192,596	244,454

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	192,199	192,596	244,454

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
OFFICE OF COMMUNITY AFFAIRS
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Delivering quality customer service by providing services that are appropriate, cost effective and responsive to citizens needs.									
1. Maintain a 100% response time to citizens concerns.	Number of concerns addressed in less than 3 working days	3000	3859	4000		4000		4000	
	Total number of concerns addressed	3,000	3,859	4,000		4000		4000	
2. Maintain a presence for the Mayor in the community to keep citizens abreast of City services and programs by attending meetings in the community.	Number of meetings attended	300	443	450		450		450	
3. Improve the quality of life for youth by increasing the number served from 40,000 to 50,000.	Number of youth served	40,000	43,435	46,000		48,000		50,000	
4. Support community based services by providing space in neighborhood facilities.	Percentage of space occupied	100%	94%	100%		100%		100%	

CHIEF OPERATING OFFICER
AND
REPORTING OFFICES

CHIEF OPERATING OFFICER

Overview

The office exists to provide policy direction and executive management over the Departments of Corrections, Administrative Services, Aviation, Fire, Housing and Community Development, Personnel and Human Resources, Parks and Recreation, Planning and Development, Public Works, Water, the offices of Contract Compliance, Grants Development, Emergency Management Services, Program and Performance Evaluation, and the external operating agencies.

CHIEF OPERATING OFFICER

Highlights

1997 Highlights

- Coordinated the completion of the Renaissance Atlanta Program Task Group Study.
- Outlined and developed strategies in conjunction with the management consultants to privatize water and wastewater services.
- Developed and distributed a year-end analysis of departmental performance highlights compiled from the monthly Management/Business plans.
- Developed a capital projects tracking system to document milestones achieved by the city's wastewater treatment plants as required by the State's mandate.
- Established the Chief Environmental Office to better coordinate environmental issues across the city.

1998 Proposed

- Enhance the current monitoring of operating departments for improved efficiency and effectiveness.

CHIEF OPERATING OFFICER

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$9,251,234	$8,800,236	$9,862,073	12.07%
Expenditures	$9,085,559	$8,818,567	NA	NA
Authorized Personnel	6	9	6	(33.33%)

Office Mission

This Office exists to provide policy direction and executive leadership over the Departments of Administrative Services, Aviation, Fire, Personnel and Human Resources, Parks, Recreation and Cultural Affairs, Planning, Development and Neighborhood Conservation, Police, Public Works, Water, the Offices of Contract Compliance, Grants Development, Emergency Management Services, Energy Management and Conservation, and the external operating agencies.

FINANCIAL DATA

Office by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	523,024	632,520	567,060
2. Other Current Operating Expenses	8,558,042	8,179,246	9,291,556
5. Internal Service Expenses	4,493	2,367	3,457
7. Capital Expenses	-	4,434	-
Total	9,085,559	8,818,567	9,862,073

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	562,910	678,684	613,121
Underground Atlanta Facility Revenue Fund	8,522,649	8,139,883	9,248,952
Total	9,085,559	8,818,567	9,862,073

EMERGENCY MANAGEMENT

Emergency Management provides for the coordination of policies and procedures designed to deal with emergencies and disasters that result from man-made or natural causes in order to preserve the lives and property of the City's residents and visitors.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
6. Intergovernmental/Interfund Expenses	200,000	200,000	200,000
Total	200,000	200,000	200,000

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	200,000	200,000	200,000

CHIEF OPERATING OFFICER (Continued)

OFFICE OF CONTRACT COMPLIANCE

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$931,893	$1,053,350	$942,624	(10.51%)
Expenditures	$844,881	$794,568	NA	NA
Authorized Personnel	18	18	18	0.00%

Office Mission

The mission of the Equal Business Opportunity Program is to mitigate the effects of the past and present discrimination against women and minority businesses. The City of Atlanta has found that African American, Female, Hispanic, Asian American and Native American owned businesses have suffered the effects of racial and gender discrimination in both public and private markets, resulting in a disproportionate award of contract dollars to non-minority or non-female businesses. It is the responsibility of the Office of Contract Compliance to promote full and equal business opportunity for all persons doing business with the City of Atlanta.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	726,724	781,959	853,189
2. Other Current Operating Expenses	75,515	26,750	80,924
5. Internal Service Expenses	25,017	23,584	3,911
7. Capital Expenses	20,005	3,794	4,600
Total	847,261	836,087	942,624

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1994 Referendum G.O. Bond Fund	39,236	41,519	-
General Fund	643,179	641,534	796,788
Airport Revenue Fund	71,312	94,949	96,876
Water and Sewerage Renew and Ext. Fund	93,534	58,085	48,960
Total	847,261	836,087	942,624

CHIEF OPERATING OFFICER (Continued)

OFFICE OF PROGRAM AND PERFORMANCE EVALUATION

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$340,017	$307,216	$396,169	28.95%
Expenditures	$293,284	$299,004	NA	NA
Authorized Personnel	5	5	6	20.00%

Office Mission

The Bureau performs evaluations of operational performance of City agencies and provides a consulting service to the internal management.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	282,598	289,223	382,859
2. Other Current Operating Expenses	10,686	9,781	13,310
Total	293,284	299,004	396,169

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	293,284	299,004	396,169

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
OFFICE OF CONTRACT COMPLIANCE
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Delivering quality customer service by providing services that are appropriate, cost effective and responsive to citizens needs.									
1. Increase percentage of certification applications completed within two weeks from 50% to 100%.	% completed within two weeks	N/A	50%	75%		95%		100%	
2. Improve responsiveness to City EBO requirements from 25% to 80%.	% responsive	N/A	25%	50%		60%		80%	
3. Achieve 100% monitoring of EBO participation on all eligible projects less than 50% completed.	% of monitoring increased	N/A	N/A	80%		90%		100%	
4. Increase effectiveness in meeting goals of all submitted and accepted EBO plans on awarded contracts to 95% by 2000.	% of EBO plans on which goals are met	N/A	N/A	80%		90%		95%	
5. Develop and implement EBO program for the City's procurement process.	% of steps completed toward program implementation	N/A	N/A	40%		70%		100%	
6. Increase use of First Source Program from participation on 15% of the projects to 90%.	% of projects using First Source	N/A	15%	60%		80%		90%	
7. Improve communications with minority owned business enterprises to encourage participation in the City's EBO program.	Increase in number and quality of outreach sessions	N/A	N/A	3 per year		4 per year		5 per year	
8. Increase the number of certified Hispanic and Asian businesses.	Increase in certified businesses and areas	N/A	N/A	25%		50%		100%	

DEPARTMENT OF ADMINISTRATIVE SERVICES

DEPARTMENT OF ADMINISTRATIVE SERVICES

Overview

The mission of the Department of Administrative Services is to provide quality support services to our internal and external customers in an efficient and effective manner.

CUSTOMERS DO NOT EXPECT

- To be talked down to
- To have their complaints treated as nuisances (complaints are symptoms that problems exist)
- Excuses
- To hear what policy says
- The "run-around"

CUSTOMERS EXPECT

- Friendly attitudes
- Special treatment
- Honest effort
- An apology
- A "Fair Fix"

We will understand and be responsive to the needs of our customers.

- Provide open, timely communication;
- Encourage and be receptive to feedback;
- Commit to Quality Service initiatives.

We will serve and protect the public interest.

- Protect assets entrusted to our stewardship;
- Spend tax dollars wisely;
- Achieve a corporate culture that is intolerant of fraud, waste, and mismanagement.

We believe that teamwork and a single corporate image are vital to accomplishing our Mission.

- Promote teamwork in serving our customers;
- Respect and support each other and the Department as a whole.

We believe that the achievement of our Mission is dependent upon a professional and dedicated workforce.

- Value employees and treat them fairly, equitably, and with respect.
- Provide employees with training and development to help them reach their fullest potential.
- Provide employees a work environment that enhances their ability to excel.

We will conduct our business using the highest standards of ethical behavior.

- Maintain a personal commitment to professionalism and integrity.
- Avoid even the appearance of a conflict of interest.
- Ensure the fair and equitable treatment of all people we deal with.

We will be open to, and promote new ideas.

- Provide an atmosphere that encourages and rewards creativity and innovation.

Commissioner's Office

The Commissioner's Office provides leadership and coordination to all programs and activities of the Department of Administrative Services. The Commissioner's Office aggressively promotes innovative management strategies that reduce costs and improve services.

Bureau of General Services

The Bureau of General Services provides facility management services, and the leasing of various City facilities. Services include architectural services, telephone services, building maintenance, records management, City mail, parking, service contract administration and the other facility support services.

Bureau of Purchasing and Real Estate

The Bureau of Purchasing and Real Estate provides for the procurement of all materials, supplies, equipment, improvements to real property, and professional and non-professional services used by City agencies. It also provides management of real property for City agencies and the acquisition and disposition of real and personal property.

Bureau of Motor Transport Services

The Bureau of Motor Transport Services provides fleet management services for the 6,000 unit, centralized City equipment fleet. Services include planning and coordinating fleet maintenance, equipment procurement, automated fuel dispensing, equipment specifications, equipment and license testing and training, and City transportation services.

Bureau of Management Information Systems

The Bureau of Management Information Systems provides information technology and data processing support and services. This is done through a central mainframe and distributed micro and midrange computer configurations. Services include information technology (IT) procurement, equipment maintenance and service, consultation, and IT strategic planning and coordination.

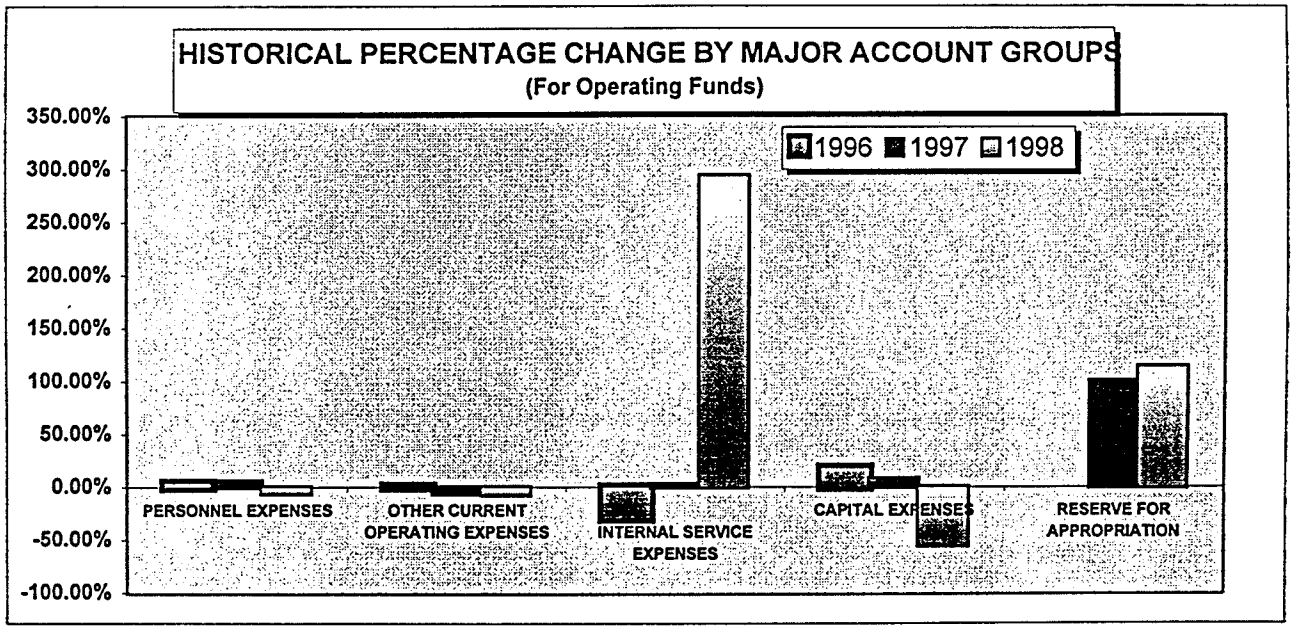
DEPARTMENT OF ADMINISTRATIVE SERVICES

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget*	$38,074,502	$40,767,212	$38,441,837	(5.70%)
Expenditures	$37,120,212	$37,160,288	NA	NA
Authorized Personnel	523	522	469	(10.15%)

Department Mission

The mission of the Department of Administrative Services is to provide quality support services for internal and external customers of the City of Atlanta, in an efficient and effective manner.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	1996	1997	1998
Personnel Expenses	52.58%	54.57%	53.34%
Other Current Operating Expenses	40.43%	37.26%	35.85%
Internal Service Expenses	1.52%	1.54%	6.27%
Capital Expenses	5.47%	5.80%	2.69%
Reserve for Appropriation	0.00%	0.83%	1.85%
	100.00%	100.00%	100.00%

*Excludes appropriations carried forward in Internal Service Fund, (2M01).

DEPARTMENT OF ADMINISTRATIVE SERVICES

Highlights

- Made the City of Atlanta available to the world by way of the Internet.
- Improved accessibility to city-owned facilities for the disabled and senior citizens.
- Installed self-service postage machines in City Hall and City Hall East for customer convenience.
- Executed over one hundred contracts for professional/consultant services and construction.
- Collected $1,751,400 from competitive bid sale of real properties.

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	18,662,349	19,287,152	19,683,080
2. Other Current Operating Expenses	15,523,353	15,179,795	14,338,488
5. Internal Service Expenses	1,103,688	797,905	2,355,237
7. Capital Expenses	1,830,822	1,895,436	1,371,449
9. Reserve for Appropriation	-	-	693,583
Total	37,120,212	37,160,288	38,441,837

Department by Organization Unit

BUREAU	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Office of the Commissioner	260,527	272,659	308,432
General Services	6,425,728	7,637,552	7,321,001
Purchasing and Real Estate	2,172,850	2,225,390	2,466,301
Motor Transport Services	21,118,729	20,666,218	20,573,396
Management Information Systems	7,142,378	6,358,469	7,772,707
Total	37,120,212	37,160,288	38,441,837

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	8,563,213	9,829,669	9,707,669
Water and Sewerage Renewal and Ext. Fund	142,588	99,668	118,540
Internal Service Fund	28,261,507	27,024,687	28,346,103
Airport Revenue Fund	63,515	101,918	117,913
1994 Referendum G.O. Bond Fund	43,362	45,701	50,270
Water and Sewerage Revenue Fund	46,027	58,645	101,342
Total	37,120,212	37,160,288	38,441,837

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

Administration

The Commissioner's Office provides direction and coordination to all programs and activities of the Department of Administrative Services.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	242,704	265,057	297,961
2. Other Current Operating Expenses	4,474	2,561	9,400
5. Internal Service Expenses	5,010	5,041	1,071
7. Capital Expenses	8,339	-	-
Total	260,527	272,659	308,432

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Commissioner	308,432

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	260,527	272,659	308,432

DEPARTMENT OF ADMINISTRATIVE SERVICES
Bureau of General Services
Highlights

- Upgraded events inventory to better accommodate facility users.
- Installed new postage machine in City Hall South.
- Upgraded Bureau of General Services offices with new personal computers.
- Established link-up to Bureau of Management Information System's new server.
- Provided PC training to all Bureau of General Services staff.
- Successfully executed city-wide contracts for vending machine services, photocopy and printing services.
- Records Management Division prepared for computer link-up with City Hall South by installing Network Technology (NT) onto computer network.
- Provided records management training to approximately 50 city employees.

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

Bureau of General Services

The Bureau of General Services provides full maintenance and security of city facilities, space management, phone service, records management, mail, and HVAC preventive maintenance services; and leasing of various city facilities.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	2,324,770	2,456,697	2,514,969
2. Other Current Operating Expenses	3,930,612	5,053,058	4,740,224
5. Internal Service Expenses	82,964	73,868	63,727
7. Capital Expenses	87,382	53,929	2,081
Total	6,425,728	7,637,552	7,321,001

Budget by Activity

ACTIVITY		1998 BUDGET
Office of the Director		507,398
Neighborhood Facilities Admin.		15
Communication Center		159,470
Architectural Services		453,167
Facilities Maintenance		
Georgia Hill	149,108	
City Hall Complex	2,046,858	
Southeast Atlanta	150,537	
HVAC	120,411	
818 Washington	296,783	
Candler Warehouse	127	
Maintenance Mgmt.	42,337	
Dunbar	170,379	
City Hall East	2,553,515	
Municipal Court	131,133	
Total Facilities Maintenance		5,661,188
Mail Service		215,500
Records Management		324,263
Total		7,321,001

Bureau of General Services (Continued)

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	6,283,140	7,537,884	7,202,461
Water and Sewerage Renewal and Ext. Fund	142,588	99,668	118,540
Total	6,425,728	7,637,552	7,321,001

DEPARTMENT OF ADMINISTRATIVE SERVICES
Bureau of Purchasing and Real Estate
Highlights

Office of Director

- Through the purchase of computers, established an automated system for the purpose of enabling the Bureau of Purchasing and Real Estate to be online with Mainframe upgrade and MARS/G.
- Revised and reduced size of Bidder's Application. This resulted in a user friendly application and cost reduction to mail.
- Bidder information on Web site to provide citizens with up-to-date information about the City's bids.
- Access to Internet in order to maximize electronic commerce to enhance Purchasing's operations.
- Provided computer training for all employees of the bureau.
- Training and memberships to National Purchasing Organizations for continuing education.

Contract Division

- Awarded over $300M in contracts for Waste Water Service projects; completing 3 projects, totaling $10.8M.
- Completed 7 Public Improvement Projects, totaling $11.4M and entered into the construction phase of 3 additional projects, in the amount of $7.3M.
- Executed contracts for Commissary Services for Pretrial Detention, Imaging System for Traffic Court which will result in a positive financial impact for the City.
- Executed over 115 contracts relating to professional and consultant services and construction.

Procurement Division

- 185 annual and supply contracts were issued through the formal bid process.
- $1,417,985 generated from the sale of surplus through the auction and sale bid process.
- 4,000 new vendors were added to the City's purchasing system.
- Revised Vendor Application System.
- Updated Purchase Order form to comply with the City's purchasing code.

Real Estate Division

- Deposited revenues in the amount of $1,751,400.00 for the sale of surplus real properties (as of November 30, 1997).
- Conducted competitive bid sale of surplus real properties (Fire Stations 4 and 11; Marshall/Sheriff Deeds).
- Conveyed to the Atlanta Board of Education 41 school properties (as of November 30, 1997).

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

Bureau of Purchasing and Real Estate

This Bureau's mission is to procure quality goods and services at competitive prices. To perform sound procurement practices, in accordance with all City policies and procedures.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	1,492,399	1,623,828	1,958,892
2. Other Current Operating Expenses	93,178	87,196	89,448
5. Internal Service Expenses	578,096	508,644	411,961
7. Capital Expenses	9,177	5,722	6,000
Total	2,172,850	2,225,390	2,466,301

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Director	707,099
Contracts	848,942
Procurement	640,680
Surplus Property	1,490
Real Estate	268,090
Total	2,466,301

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	2,019,546	2,019,126	2,196,776
1994 Referendum G.O. Bond Fund	43,362	45,701	50,270
Airport Revenue Fund	63,515	101,918	117,913
Water and Sewerage Revenue Fund	46,027	58,645	101,342
Internal Service Fund	400	-	-
Total	2,172,850	2,225,390	2,466,301

DEPARTMENT OF ADMINISTRATIVE SERVICES
Bureau of Motor Transport
Highlights

- Remodeled and constructed additional administrative offices at 23 Claire Drive.

- Removed eight (8) underground storage tanks at Claire Drive and replaced three (3):
    a. One (1) 20,000 gal. diesel tank;
    b. One (1) 8,000 gal. oil tank; and
    c. One (1) 1,000 gal. used oil tank.

- Installed two (2) Veederoot Monitoring Systems for the fuel island and oil tanks.

- Performed environmental clean-up at all locations, soil testing, drum pick-ups and disposals, underground tunnel clean-up and installed oil/water separator.

- Began removal and replacement of underground tanks at Maddox Park:
    a. One (1) 20,000 gal. diesel tank; and
    b. One (1) 8,000 gal. unleaded fuel tank.

- Upgraded fuel pump at Maddox Park.

- Began the implementation of the Fleet Management System.

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

Bureau of Motor Transport

The Bureau of Motor Transport Services provides fleet services, maintaining and managing safe, reliable motorized equipment for the delivery of City services.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	11,203,325	11,461,464	11,147,923
2. Other Current Operating Expenses	9,174,600	8,312,595	7,131,181
5. Internal Service Expenses	283,030	159,155	1,384,377
7. Capital Expenses	457,774	733,004	257,232
9. Reserve for Appropriation	-	-	652,683
Total	21,118,729	20,666,218	20,573,396

Budget by Activity

ACTIVITY	1998 BUDGET
Management Support	3,414,620
Production Operations	17,091,175
Loan Pool	67,601
Total	20,573,396

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Internal Service Fund	21,118,729	20,666,218	20,573,396

DEPARTMENT OF ADMINISTRATIVE SERVICES
Bureau of Management Information Systems
Highlights

- Completed the Pawn Data Tracking System, which interfaces with the State Pawn Database.
- Assisted the Atlanta Police Department and the Department of Corrections in the evaluation and selection of an Automated Fingerprint Identification System.
- Implemented the new tax structure for 1997 renewals in the Business License Information System.
- Assisted the City Court of Atlanta with the selection of a document imaging vendor.
- Completed an Application Systems inventory and assessment. Also, project plans for conversion to Year 2000 compliance were developed.
- Provided technical assistance to the Atlanta Police Department's "COPS MORE" Laptop Project.
- Provided post-implementation support and enhancements to the Criminal Justice Information System (CJIS).
- Expanded the Automated Telephone Information System know as "FYI" to include the Fax On Demand feature, which allows the audio response information to be faxed to the requestor.
- Implemented a centralized resource/reference facility for the bureau, allowing access to information technology resources.
- Established Electronic Mail (E-Mail) policies and procedures for bureau-wide use.
- Streamlined the Information System User Request Process (Form ISR) to provide improved responsiveness and status reporting to our customers.
- Completed Phase I of the BMIS Realignment Project.
- Conducted a monthly series of information technology exchange programs known as the "IT Roundtable Forums".

DEPARTMENT OF ADMINISTRATIVE SERVICES
Bureau of Management Information Systems (Continued)
Highlights

- The MIS Help Center responded to and closed over 6,200 calls for support services.
- Implemented a data sharing agreement between the City of Atlanta and Fulton County.
- Completed the installation and implementation of additional mainframe disk storage on the RAMAC Storage System.
- Completed the evaluation, testing, and implementation of mainframe DB2 tuning tools. These tools are vital for improving the CJIS on-line response time.
- Completed the evaluation and planning project for upgrading the mainframe hardware, utilizing the Technology Upgrade Option (TUO) of our lease agreement.
- Completed the installation of a Year 2000 Customer Info Control System (CICS) conversion aid product.
- Tested and began implementation of the City's Wide Area Network (WAN) interface with the mainframe.
- Completed an upgrade of the MARS/G CICS region from Version 2 to Version 3.
- Completed the installation of CA's Top Secret, Scheduler and Tape Management software on the MVS OS/390 development partition.
- Completed a major upgrade of the City's mainframe database management system (DBs) from Version 2.3 to Version 4.1.
- Completed the upgrade of QMF from Version 3.11 to 3.2.
- Completed the relocation of the MIS Help Center to provide better physical facilities.
- Expanded the Wide Area Network by adding two additional agencies, upgrading two existing LANs and implementing three new LANs.

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

Bureau of Management Information Systems

This Bureau's mission is to utilize modern information technology, in order to empower our work force and customers using education, training, consulting, and marketing to bring about a more efficient City Government.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	3,399,151	3,480,106	3,763,335
2. Other Current Operating Expenses	2,320,489	1,724,385	2,368,235
5. Internal Service Expenses	154,588	51,197	494,101
7. Capital Expenses	1,268,150	1,102,781	1,106,136
9. Reserve for Appropriation	-	-	40,900
Total	7,142,378	6,358,469	7,772,707

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Director	848,760
Computer Operations	4,101,094
Systems and Programming	2,094,552
Systems Planning and Research	312,451
Technical Services	415,850
Total	7,772,707

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Internal Service Fund	7,142,378	6,358,469	7,772,707

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
DEPARTMENT OF ADMINISTRATIVE SERVICES
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Creating a safer city by maintaining an environment in which citizens, workers, and visitors feel safe and secure									
1. Maintain efficiency of performing routine maintenance requests within 24 hours.	Percentage of requests completed	100%	94%	100%		100%		100%	
2. Establish Service Level agreements with all 13 City operating departments.	Number of Service Level Agreements established	N/A	N/A	13		13		13	
3. Meet daily minimum automotive requirement for Police Services and have no more than 40 zone cars out-of-service at beginning of each shift/watch.	Number of watches 40 or less zone cars out-of-service	1,095 watches	1,095 watches	1,095 watches		1,095 watches		1,095 watches	
4. Meet daily minimum requirements of Fire apparatus for first line service.	Number of workdays:								
49 pumpers	36 pumpers ready	251	305	251		251		251	
36 aerials	15 aerials ready	251	305	251		251		251	
9 rescues	2 rescues ready	251	305	251		251		251	
5. Meet daily minimum requirement for equipment necessary for refuse collection.	Number of workdays:								
57 rear loaders	57 rear loaders ready	251	252	251		251		251	
24 front loaders	24 front loaders ready	251	252	251		251		251	

DEPARTMENT OF AVIATION

DEPARTMENT OF AVIATION

Overview

Hartsfield Atlanta International Airport is the second busiest passenger airport in the world. It is owned and operated by the City of Atlanta, acting through its Department of Aviation. Its corporate boundaries reach into the political jurisdictions of unincorporated Clayton County, unincorporated Fulton County, College Park, Atlanta, Hapeville and East Point. The Airport houses approximately 35,000 employees, including 600 City employees. About half work of the city employees work for the Department of Aviation, one-fourth are police and one-fourth are firefighters.

The Airport is a self-sustaining enterprise fund which derives its operating revenue from airlines, rental car companies, and various concessionaires. Revenue is also generated from commercial tenants and ground transportation companies.

The largest single source of revenue is parking which accounts for 25 per-cent, followed by terminal rentals (primarily airlines), concessions, rental cars, landing fees, other building and ground rentals and ground transportation.

To fund its capital improvements, the Airport issues revenue bonds, payable only by airport revenue, obtains Federal grants under the Airport Improvement Program (AIP), uses internally generated funds or uses the proceeds of a federally-authorized passenger facility charge (PFC) of $3 per passenger boarding an aircraft. Some capital projects are funded by a mix of these sources. The Airport uses no City taxpayer funds.

In 1997, over 67 million passengers used Hartsfield. This was an 8% increase over the 63.3 million passengers carried in 1996. There was also a 13% increase in international passengers. According to Airports Council International, N.A., Hartsfield remained the second busiest passenger airport in the world in 1997, in terms of passenger movement, ranking behind only Chicago-O'Hare International Airport.

Hartsfield transported more that 850,000 metric tons of air freight in 1997, remaining the 17th largest cargo airport in the world and the 8th largest in the U.S. This was a 7% increase from the 800,000 metric tons transported in 1996. International cargo in 1997 increased by more than 25% over 1996.

In terms of aircraft operations, Hartsfield was the 3rd most active airport in the world, with more than 794,000 landings and takeoffs.

The annual passenger survey of airport performance and customer service again ranked Harstfield as the highest rated large airport in North America. In virtually all areas surveyed, Hartsfield received scores superior to the national averages.

DEPARTMENT OF AVIATION

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$85,276,869	$85,221,141	$85,948,046	0.85%
Expenditures	$42,649,389	$85,459,141	NA	NA
Authorized Personnel	270	279	293	5.02%

Department Mission

The City of Atlanta owns and operates the William B. Hartsfield Airport. The Department of Aviation is the City's administrative agency for: (a) implementation of city policy at the airport, (b) management of airport facilities and properties, (c) planning the development of future airport projects, and (d) providing for the general well-being and upkeep in response to the needs of airport tenants, traveling public and regulatory government agencies.

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	9,448,254	10,343,196	11,901,599
2. Other Current Operating Expenses	29,867,546	28,601,602	58,586,975
5. Internal Service Expenses	716,354	535,461	534,368
6. Intergovernmental/Interfund Expenses	-	42,593,000	-
7. Capital Expenses	2,617,235	3,385,882	8,706,665
9. Reserve for Appropriation	-	-	6,218,439
Total	42,649,389	85,459,141	85,948,046

Department by Organization Unit

BUREAU	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Administration	21,064,878	19,768,994	37,940,602
Planning and Development	7,345,914	51,079,862	21,447,190
Operations and Safety	3,333,930	3,137,077	5,202,948
Airport Maintenance	10,904,667	11,473,208	21,357,306
Total	42,649,389	85,459,141	85,948,046

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Airport Revenue Fund	32,310,326	30,504,304	44,951,938
Airport Renewal and Extension Fund	10,336,563	54,954,837	40,797,431
Airport Facilities Rev. Bond Con. Fund, Series 1990	2,500	-	198,677
Total	42,649,389	85,459,141	85,948,046

DEPARTMENT OF AVIATION

Highlights

1997 Accomplishments

- Public parking spaces were expanded in two increments in 1997. Two "Park 'n Ride" lots were opened in the previously occupied Delta Air Lines employee parking area. Eight hundred fifty (850) park and ride spaces were added in July (Lot B) with an additional 2,000 park and ride spaces in November (Lot C). Total public parking spaces at Hartsfield now exceed 28,000. Parking revenues increased by 11% in 1997 over 1996, from 52.6 million to 58.4 million.

- The Commuter Runway project continued with increased land acquisition, public meetings and design specifications for roadway tunnels.

- Reconstruction of Taxiway "M" was completed in October at a cost of $4 million.

- The South Cargo Ramp, Phase I, was completed in May. Phase II, additional aircraft ramp and 300,000 square feet of cargo warehouse space, is currently under construction.

- The Master Plan (Hartsfield 2000 and Beyond) Phase III, Technical Studies, was completed in August. Working closely with the Master Plan Coordinating Committee (MPCC), the Department of Aviation developed and refined a wide range of potential airport concepts capable of meeting future needs. In December, the MPCC reviewed the findings of these extensive evaluations and selected a final set of concepts to be developed into alternatives for detailed evaluations.

- Hartsfield was authorized by the Federal Aviation Administration to collect a Passenger Facility Charge from May 1997 onward, to fund six capital projects totaling $460 million.

- Concessions revenues for 1997 increased by 10% over 1996, from $151.4 to $165 million.

1998 Proposed

- Initiate construction of the $250,000,000 Commuter Runway.
- Complete the "Comprehensive Master Plan".
- Add $210,000 to the marketing budget for the purpose of attracting Pan African travelers.
- Add $445,000 for the operation and maintenance of the new South Cargo Facility and light replacement program at the North Cargo Facility.

Airport Administration

The administration section provides for the management of the airport facilities and properties. This section negotiates and monitors contractual agreements, leases, concessions, other satellite activities and supervises the collection of revenues at the airport.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	2,968,995	3,557,222	4,017,543
2. Other Current Operating Expenses	17,903,059	15,721,129	25,500,991
5. Internal Service Expenses	32,412	33,176	46,241
7. Capital Expenses	160,412	457,467	2,157,388
9. Reserve for Appropriation	-	-	6,218,439
Total	21,064,878	19,768,994	37,940,602

Budget by Activity

ACTIVITY	1998 BUDGET
Office of Commissioner	2,013,302
Central Administration	20,300,120
Marketing and Public Relations	2,578,922
Automated GuideWay Transit Sys.	13,048,258
Total	37,940,602

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Airport Revenue Fund	20,678,685	19,107,095	29,561,725
Airport Renewal and Extension Fund	386,193	661,899	8,378,877
Total	21,064,878	19,768,994	37,940,602

DEPARTMENT OF AVIATION (Continued)

Planning and Development

The Planning and Development section provides for the overall planning and development of the current and future facilities and systems at Hartsfield or any other airport site owned by the City of Atlanta. This section also is responsible for maintaining construction projects at the airport.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	774,695	915,514	1,317,561
2. Other Current Operating Expenses	6,445,182	7,334,937	19,206,181
5. Internal Service Expenses	16,301	13,640	15,361
6. Intergovernmental/Interfund Expenses	-	222,771	908,087
7. Capital Expenses	109,736	42,593,000	-
Total	7,345,914	51,079,862	21,447,190

Budget by Activity

ACTIVITY	1998 BUDGET
Hartsfield	20,564,269
Dawson County	668,654
Paulding County	214,267
Total	21,447,190

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Airport Revenue Fund	283,191	454,789	935,963
Airport Renewal and Extension Fund	7,060,223	50,625,073	20,312,550
Airport Facilities Rev. Bond Con. Fund, Series 1990	2,500	-	198,677
Total	7,345,914	51,079,862	21,447,190

DEPARTMENT OF AVIATION (Continued)

Operations and Safety

The Operations and Safety section provides for the day-to-day operation of the airport on a twenty-four hour, seven-day per week basis. This section is responsible for overseeing compliance of federal, state, and municipal rules governing airport operations to insure that the airport is operated and maintained in a safe condition.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	1,172,885	1,209,780	1,359,339
2. Other Current Operating Expenses	1,516,246	1,632,662	3,164,135
5. Internal Service Expenses	34,064	27,453	38,103
7. Capital Expenses	610,735	267,182	641,371
Total	3,333,930	3,137,077	5,202,948

Budget by Activity

ACTIVITY	1998 BUDGET
Budget	5,202,948

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Airport Revenue Fund	2,585,918	2,574,212	3,928,161
Airport Renewal and Extension Fund	748,012	562,865	1,274,787
Total	3,333,930	3,137,077	5,202,948

DEPARTMENT OF AVIATION (Continued)

Airport Maintenance

The airport maintenance section provides for the day-to-day maintenance of the airport facilities and systems on a twenty-four hour, seven-day per week basis. This activity insures that the airport facilities and systems are operating at efficient and safe levels.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	4,531,679	4,660,680	5,207,156
2. Other Current Operating Expenses	4,003,059	3,912,874	10,715,668
5. Internal Service Expenses	633,577	461,192	434,663
7. Capital Expenses	1,736,352	2,438,462	4,999,819
Total	10,904,667	11,473,208	21,357,306

Budget by Activity

ACTIVITY	1998 BUDGET
Administration	907,279
Airfield Maintenance	15,223,628
Airfield Maint. Invent. Operations	65,000
Terminal Support Maintenance	2,486,484
Terminal Building Parking	1,739,149
North Cargo Building	935,766
Total	21,357,306

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Airport Revenue Fund	8,762,532	8,368,208	10,526,089
Airport Renewal and Extension Fund	2,142,135	3,105,000	10,831,217
Total	10,904,667	11,473,208	21,357,306

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
DEPARTMENT OF AVIATION
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Creating a safer city by maintaining an environment in which citizens, workers, and visitors feel safe and secure									
1. Provide for the maintenance of electrical airfield lighting systems to insure 95% lighting efficiency.	Percent lighting efficiency	95%	97%	95%		95%		95%	
2. Reduce vehicular accidents in Aircraft Operating Area by 25% by year 2002.	Percent reduction	NA	NA	3%		5%		5%	
PRIORITY: Enhance Atlanta's social, environmental and economic quality of life through infrastructure planning, development, and management									
3. Provide for airport compatibility by removing all noise sensitive land uses exposed to noise levels of 75 Ldn or greater under current noise program.	Number of parcels	0	0	16		1			
4. Ensure 100% environmental compliance with applicable federal state and local regulations by monitoring and reviewing permits.	Percent compliance	NA	NA	100%		100%		100%	
5. Increase the average gross parking revenue by 8% annually.	Gross revenue dollars	58.4 million	62.7 million	67.7 million		73.1 million		78.9 million	
6. Increase airfield capacity by 2002 through construction of the 5th Runway.	Date of critical NTP data	NA	NA	11/94		7/99		9/96	
PRIORITY: Delivering quality customer service by providing services that are appropriate, cost-effective and responsive to citizens' needs									
7. Process all authorized vendor invoices for payment within 30 days of receipt.	Number of days	NA	NA	45		30		30	

DEPARTMENT OF CORRECTIONS

DEPARTMENT OF CORRECTIONS

Overview

The Department of Corrections is responsible for providing a safe, secure and humane institutional setting for those persons requiring incarceration in the City of Atlanta, as well as, meaningful correctional programs in an effort to deter criminal behavior. To this end, the department provides supervision to all pre-trial adults arrested for crimes committed in the City of Atlanta and is responsible for the custody of all adult offenders convicted for violating city ordinances and traffic misdemeanor offenses and sentenced by either the Municipal Court or the Traffic Court.

Agencies providing detainees to the department include the City of Atlanta Department of Police, Georgia State Patrol, Metro Atlanta Rapid Transit Authority (MARTA) Police Department and various public safety agencies serving the colleges and universities within the city limits.

The Department of Corrections is organized into four divisions: The Administrative Services Division, the Detention Division, the Detention Annex Division and the Technical Services Division. The Detention Annex Division is responsible for the security and care of federal prisoners held by the City under a contractual agreement with the U.S. Marshal's Office. The division also oversees the department's weekender programs, an alternative community service weekend sentencing program for eligible offenders.

The Administrative Services Division coordinates and delivers support, management, career development and program services for the department's detention facilities. The division oversees the department's Management Services Building Maintenance, Food Services, and Career Development Sections, as well as Classification, Medical and Mental Health, and Inmate Programs.

The Technical Services division is responsible for agency public and intergovernmental affairs, inmate drug testing, the automated information system, records management systems, inmate booking and identification activities, and telecommunications-including the radio system and court video arraignment program.

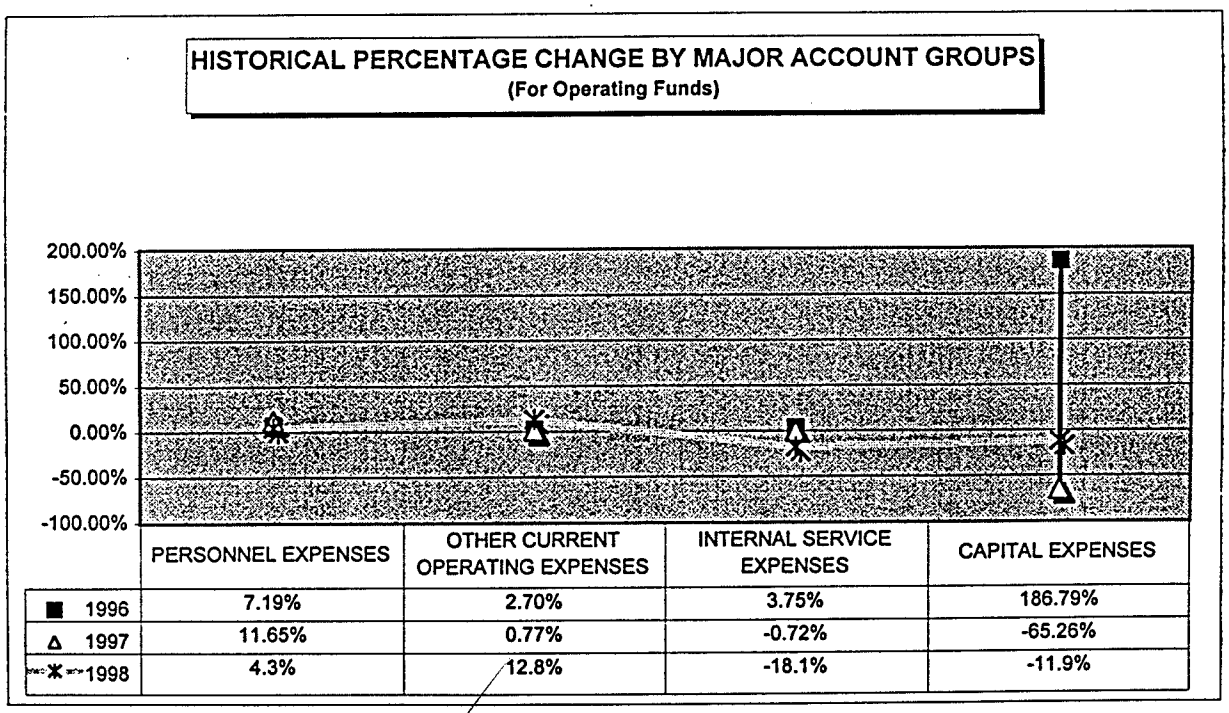
DEPARTMENT OF CORRECTIONS

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$21,035,061	$20,120,972	$21,535,042	7.03%
Expenditures	$21,035,061	$24,108,630	NA	NA
Authorized Personnel	416	415	437	5.30%

Department Mission

The Department of Corrections is responsible for providing a safe, secure and humane institutional setting for those persons requiring incarceration in the City of Atlanta, and meaningful correctional programs in an effort to deter criminal behavior.



	PERSONNEL EXPENSES	OTHER CURRENT OPERATING EXPENSES	INTERNAL SERVICE EXPENSES	CAPITAL EXPENSES
■ 1996	7.19%	2.70%	3.75%	186.79%
△ 1997	11.65%	0.77%	-0.72%	-65.26%
✱ 1998	4.3%	12.8%	-18.1%	-11.9%

HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	1996	1997	1998	
Personnel Expenses	78.63%	81.73%	~~80.9%~~	81.15%
Other Current Operating Expenses	16.56%	15.54%	~~16.9%~~	16.65%
Internal Service Expenses	1.95%	1.80%	~~1.45%~~	1.43%
Capital Expenses	2.86%	0.93%	~~0.78%~~	.77%
	100.00%	100.00%	100.00%	

DEPARTMENT OF CORRECTIONS (Continued)

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET	
1. Personnel Expenses	17,521,374	20,511,247	17,476,507	81.15%
2. Other Current Operating Expenses	2,938,607	3,048,497	3,584,574	16.65%
5. Internal Service Expenses	409,059	363,068	307,508	1.43%
7. Capital Expenses	166,021	185,818	166,453	.77%
Total	21,035,061	24,108,630	21,535,042	

Budget by Activity

ACTIVITY		1998 BUDGET
Office of the Commissioner		
Office of the Director	676,831	
Technician Services	1,354,382	
		2,031,213
Administrative Services:		
Management Services	520,735	
Building Maintenance	571,317	
Food Services	1,538,841	
Health Services	1,335,482	
Training	295,062	
Inmate Programs & Services	44,763	
Classifications	597,279	
Total Administrative Services		4,903,479
Correctional Facilities:		
Correctional Center		42,209
Detention Facilities:		
Pre-Trial Detention Center	11,061,924	
Court Detention	698,007	
Transportation	68,013	
Grady Detention	1,500,451	
Federal Detention	1,115,708	
Detention Administration	114,038	
Total Detention Facilities		14,558,141
Total		21,535,042

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	21,035,061	24,108,630	21,535,042

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
DEPARTMENT OF CORRECTIONS
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Delivering quality customer service by providing services that are appropriate, cost effective and responsive to citizens needs.									
1. Increase security staffing levels at lower budget costs via initiation of Privatization contracts and civilian conversion of 65 Corrections Officer positions by the year 2000.	Number of position conversions	N/A	N/A	45		55		65	
2. Increase revenues from 2.9 million to million by the year 2000 by implementing and expanding enterprise programs to defray base budget costs and partially offset debt service on ACDC.	Revenue	$4,900,000	$2,972,670	$3,450,000		$4,200,000		$5,000,000	
3. Improve external and internal communication processes by installing Local Area Network (LAN) System in ACDC, ACDC Annex, Court Detention and Grady Detention by the year 2000.	% of total completion	N/A	N/A	50%		80%		100%	
4. Increase diversionary and intervention services for mentally ill and substance abusing offenders from 18,666 to 20,000 to avoid inappropriate detention, reduce recidivism and ensure effective, humane treatment.	Number of offenders serviced	N/A	N/A	19,410		19,700		20,000	
PRIORITY: Creating a safer city by maintaining an environment in which citizens, workers, and visitors feel safe and secure.									
1. Activate ACDC shell space to alleviate jail crowding and provide bed space to incapacitate criminals.	% of completion	100%	20%	100%		N/A	N/A	N/A	N/A

DEPARTMENT OF FINANCE

DEPARTMENT OF FINANCE

Overview

The Finance Department provides a centralized financial management service dedicated to responsible financial planning and use of financial resources. The Department is responsible for a wide range of financial management functions, including the following:

- Management of cash of all operating and capital funds and prudent investment of these funds to assure the safety, liquidity and yield of the City's funds.
- Preparation of the annual Budget for the City, including all operating and capital funds, management plans and revenue anticipations.
- Internal audit of City operations and financial transactions.
- Financial Accounting and Reporting for a complex, municipal government.
- Calculation of business license tax rates, inspection and collection of business license fees.
- Legislative support, including composition and review of proposed ordinances and resolutions, information reports to the City Council and advise and support on matters of a financial nature.
- Assist in the Preparation of an annual Capital Improvements Program, linked to annual Comprehensive Development Plan, providing the City with a long-term view of future capital needs and proposed funding sources.
- Revenue forecasting and analysis of all the City's revenues and administration of bond funds.
- Safety and risk management, including risk and safety reviews, administration of the workers compensation function and property insurance.
- Collection and accounting for all revenues, including grants and property taxes collected on behalf of the City by Fulton County.
- Management of all employee benefits, including health and life insurance, pension, accrued leave and preferred compensation.

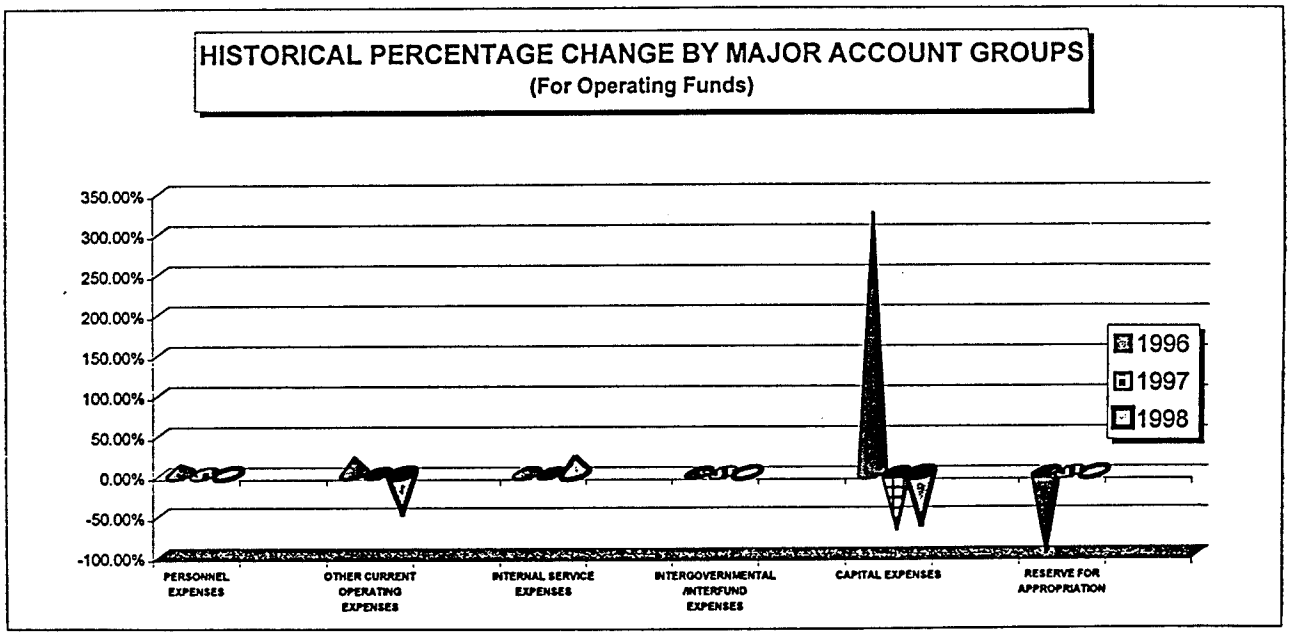
DEPARTMENT OF FINANCE

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$12,432,290	$12,967,308	$12,252,814	(5.51%)
Expenditures	$11,641,689	$11,595,938	NA	NA
Authorized Personnel	166	169	181	4.14%

Department Mission

The Department of Finance manages and accounts for the city's financial resources. This department prepares and monitors the annual budget, invests city funds to protect assets, maintains liquidity and maximizes income in compliance with all governing financial and accounting laws.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	1996	1997	1998
Personnel Expenses	61.38%	64.09%	72.10%
Other Current Operating Expenses	10.22%	9.76%	5.51%
Internal Service Expenses	26.40%	25.53%	22.14%
Intergovernmental/Interfund Expenses	0.01%	0.01%	0.01%
Capital Expenses	1.99%	0.61%	0.24%
	100.00%	100.00%	100.00%

DEPARTMENT OF FINANCE (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	6,519,974	7,312,843	7,586,145
2. Other Current Operating Expenses	1,723,822	1,163,933	2,208,216
5. Internal Service Expenses	3,204,331	2,993,199	2,244,919
6. Intergovernmental/Interfund Expenses	50	-	1,500
7. Capital Expenses	193,512	125,963	212,034
Total	11,641,689	11,595,938	12,252,814

Department by Organization Unit

BUREAU	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Administration	1,426,233	841,326	2,281,560
Budget and Management Analysis	710,856	779,411	858,338
Financial Analysis and Auditing	1,779,045	1,774,610	1,933,516
Accounting and Budget Administration	3,594,278	3,484,983	3,082,583
Treasury, Licensing and Employee Benefits	4,131,277	4,715,608	4,096,817
Total	11,641,689	11,595,938	12,252,814

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	9,425,041	9,408,118	9,146,588
Annual Bond Fund	120,325	65,980	310,009
1987 Bond Project Fund	750		4,222
1989 Bond Project Fund	1,500	-	19,822
1990 Bond Project Fund	1,500	1,000	7,719
1991 Bond Project Fund	1,500	1,500	16,512
1992 Bond Project Fund	1,500	1,500	35,623
1993 School Improve Bond Fund	1,500	-	38,578
1993 Bond Project Fund	48,627	103,367	257,387
1994 Referendum G.O. Bond Fund	1,500	-	251,775
1994 Bond Project Fund	-	1,500	55,161
1995 Bond Project Fund	49,033	12,900	38,067
1996 Bond Project Fund	171,026	21,644	48,949

DEPARTMENT OF FINANCE

Highlights

- Automation of the Finance Department to assure the application of the latest advanced technology for maximum efficiency and effectiveness.

- Establish policies, procedures and organize resources to assure effective cash management and investment practices that assure the safety, liquidity and yield on the City's funds.

- Organize the Finance Department to assure appropriate allocation of resources and grouping of functions for efficiency and effectiveness.

- Prepare a long range fiscal plan for the City to plan for the present and future needs of the City and create a financial policy to guide City government.

DEPARTMENT OF FINANCE (Continued)

FINANCIAL DATA (Continued)

Source of Funds (Continued)

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1996 G.O. Public Improvement Bond Part B	515,823	43,816	418,501
1997 Bond Project Fund	-	11,888	84,883
1997 G.O. Public Improvement Bond Fund	-	58,041	288,358
Solid Waste Management Fac Const Fund	-	64,338	46,947
Internal Service Fund	45,714	42,307	50,491
Airport Revenue Fund	145,797	163,711	177,630
Airport Renewal and Ext. Fund	-	10,000	3,825
Water and Sewerage Revenue Fund	666,524	676,591	778,926
Water and Sewerage Renew and Ext. Fund	38,418	25,304	148,236
Agency Fund	405,611	414,883	7,382
Group Insurance Fund	-	467,550	17,223
Total	11,641,689	11,595,938	12,252,814

DEPARTMENT OF FINANCE (Continued)

Administration

The Office of the Chief Financial Officer provides overall direction and coordination of all programs and activities of the Department of Finance, and provides the synthesis point for financial and management advice/policy recommendations to the Mayor, Council, and Finance Committee.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	616,444	565,573	615,748
2. Other Current Operating Expenses	777,166	269,914	1,665,084
5. Internal Service Expenses	6,712	5,839	728
7. Capital Expenses	25,911	-	-
Total	1,426,233	841,326	2,281,560

Budget by Activity

ACTIVITY	1998 BUDGET
Office of Chief Financial Officer	2,067,119
Office of Deputy Chief Financial Officer	214,441
Total	2,281,560

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	680,601	608,380	652,688
Annual Bond Fund	-	13,319	151,280
1987 to 1996 Bond Project Fund	228,309	40,044	348,550
1993 School Improvement Bond Fund	1,500	-	38,578
1994 Referendum G.O. Bond Fund	-	1,500	251,775
1996 G.O. Public Improvement Bond Part B	515,823	43,816	418,501
1997 Bond Project Fund	-	11,888	84,883
1997 G.O. Public Improvement Bond Fund	-	58,041	288,358
Solid Waste Mgmt. Facility Construction Fund	-	64,338	46,947
Total	1,426,233	841,326	2,281,560

DEPARTMENT OF FINANCE (Continued)

Bureau of Budget and Management Analysis

The Bureau provides City government a central budget system. In addition, the Bureau provides decision-makers independent analysis and evaluation of resource allocation issues and produces financial data for both internal use and public dissemination.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	431,251	521,684	652,719
2. Other Current Operating Expenses	27,220	30,337	25,857
5. Internal Service Expenses	231,608	202,733	165,380
7. Capital Expenses	20,777	24,657	14,382
Total	710,856	779,411	858,338

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	665,142	737,104	807,847
Internal Service Fund	45,714	42,307	50,491
Total	710,856	779,411	858,338

DEPARTMENT OF FINANCE (Continued)

Bureau of Financial Analysis and Auditing

The Bureau provides financial planning and analysis, administration of debt structure, economic analysis, cash forecasting investments, and financial compliance auditing.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	1,423,853	1,532,605	1,682,038
2. Other Current Operating Expenses	182,759	77,719	125,232
5. Internal Service Expenses	92,025	80,389	68,689
7. Capital Expenses	80,408	83,897	57,557
Total	1,779,045	1,774,610	1,933,516

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Director	190,501
Financial Analysis	574,024
Enterprise Operations Analysis	466,452
Audit	702,539
Total	1,933,516

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	BUDGET
General Fund	1,200,939	1,277,350	1,207,888
Annual Bond Fund	47,487	17,841	153,837
1993 Bond Project Fund	48,627	63,567	55,886
Airport Revenue Fund	145,797	163,711	177,630
Airport Renewal and Ext. Fund	-	10,000	3,825
Water and Sewerage Revenue Fund	327,966	232,141	320,609
Water and Sewerage Renewal and Ext. Fund	8,229	10,000	13,841
	1,779,045	1,774,610	1,933,516

DEPARTMENT OF FINANCE (Continued)

Bureau of Accounting and Budget Administration

The Bureau manages the accounting system for all agencies, pays the City's non-payroll obligations and administers all City grant accounting, financial reporting, risk management, fixed asset accounting, and financial systems management.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	1,815,570	1,839,732	2,070,211
2. Other Current Operating Expenses	543,914	563,330	126,295
5. Internal Service Expenses	1,229,504	1,077,412	880,377
7. Capital Expenses	5,290	4,509	5,700
Total	3,594,278	3,484,983	3,082,583

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Director	199,275
Accounting Services	827,908
Grant Accounting	214,783
Financial Systems	195,865
Risk Management and Fixed Asset	591,982
General Accounting	1,052,770
Total	3,082,583

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	3,521,440	3,411,863	2,998,665
Annual Bond Fund	72,838	34,820	4,892
1993 Bond Project Fund	-	38,300	79,026
Total	3,594,278	3,484,983	3,082,583

DEPARTMENT OF FINANCE (Continued)

Bureau of Treasury, Licensing and Employee Benefits

The Bureau administers the City's payroll, pension, insurance and other employee benefit programs; counsels employees considering retirement and insurance programs; processes and distributes payroll and pension checks in a timely manner; collects and accounts for all revenue due the City and deposits it on a daily basis; records and collects all executions due to the City; and enforces the various business license and tax ordinances of the City.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	2,232,856	2,853,249	2,565,429
2. Other Current Operating Expenses	192,763	222,633	265,748
5. Internal Service Expenses	1,644,482	1,626,826	1,129,745
6. Intergovernmental/Interfund Expenses	50	-	1,500
7. Capital Expenses	61,126	12,900	134,395
Total	4,131,277	4,715,608	4,096,817

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Director	205,863
Business Licenses	1,581,709
Treasury	1,531,105
Pension Administration	8,582
Employee Benefits Administration	769,558
Total	4,096,817

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Group Insurance Fund	-	467,550	17,223
General Fund	3,356,919	3,373,421	3,479,500
Water and Sewerage Revenue Fund	338,558	444,450	458,317
Water and Sewerage Renewal and Ext. Fund	30,189	15,304	134,395
Agency Fund	405,611	414,883	7,382
Total	4,131,277	4,715,608	4,096,817

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
DEPARTMENT OF FINANCE
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Delivering Quality Customer Service by providing services that are appropriate, cost effective and responsive to citizens' needs									
[1] Improve 5-Year financial forecasting capabilities	% of improvements Completed	100%	100%	100%		100%		100%	
[2] Enhance operating procedures for the Bureau of Accounting and Budget Administration	% of enhancements Completed	N/A	N/A	100%		100%		100%	
[3] Additional revenues by developing and implementing procedures for audit and discovery of accounts and delinquent tax accounts	Additional revenues from delinquent accounts	NA	$1.5 mill	$2 .0 mill		NA*		NA*	
	Additional revenues from Audit and Discovery accounts program	N/A	N/A	$3.0 mill		NA*		NA*	

*NOTE *: Revenue projections and audit and discovery contract are to be reviewed on an annual basis*

DEPARTMENT OF FIRE SERVICES

FIRE DEPARTMENT

Overview

The Atlanta Fire Department's ultimate mission is to prevent disastrous incidents from occurring and to minimize damage to life, property and the environment. Our vision, creating and supporting the environment to prevent loss of life and property where all people thrive and prosper, reflects in our day-to-day operations.

The Fire Department serves an area of 132.6 square miles with a population of 394,017. The Department maintains thirty one (31) fire stations, five hundred twenty nine (529) pieces of equipment, protects the second busiest airport in the world, responds to over 60 miles of Interstate Highways and twenty three (23) miles of rapid rail. Protection is provided for over 1,000,000 people inside the city each work day and 16.5 million visitors to the city each year.

The Fire Department employs 1,037 employees and responded to over 60,186 emergency incidents in 1997. Firefighting personnel work a shift schedule of twenty four hours (24) on duty and forty eight hours (48) off duty. The Fire Department is funded by two budgets. The General Fund initial budget for general fund operations equaled $50,173,039, while the Airport Fund budget for airport operations only totaled $10,181,404. These two funds support the four divisions of the department - Office of the Fire Chief, Administration, Field Suppression (inside the city and Hartsfield Atlanta International Airport), and Technical Services. Each component has a distinctive role in its interaction to the department as a whole.

The Atlanta Fire Department has a community based citizen interest philosophy, which increases an awareness between the Department and the community. This concept is exemplified each year during the Fire Prevention Week activities. This activity allows the citizens in the community to participate in the Prevention Week Parade and Banquet that is sponsored by the Fire Department annually. Fire prevention activities range from the display of fire apparatus and fire equipment demonstrations to a puppetry show produced and performed by Fire Department personnel. This year's activity had an attendance of over 20,000 citizens from the community and 3,000 students from the Atlanta Public School system respectively. Also inclusive in this concept is the monitoring and screening of blood pressure. In 1997, the Fire Department conducted 21,471 blood pressure screenings.

FIRE DEPARTMENT (Continued)

Overview (Continued)

The Department also participates in the Neighborhood Planning Unit (NPU) meetings for the purpose of addressing issues within the neighborhood. This process allows the citizen the opportunity to convey their satisfaction or dissatisfaction with services received in their areas and provides the department an opportunity to respond with accurate information as it relates to fire and medical responses.

The Atlanta Fire Department is proud of its outstanding accomplishments derived from fiscal year 1997's efforts. We applaud our fire education programs in informing and training the citizens on proper fire safety precautions. Fire safety resulted in a decrease of forty-one percent (41%) in loss of life - decreasing from 17 deaths in 1996 to 10 deaths in 1997. As a result of placing in-service LifePak 10 Monitor/ Defibrillators, 16 lives were saved in 1997. Property loss also resulted in a decrease over 1996 of approximately $1.2 million or $8.3 million in 1997 verses $9.5 million in 1996. Other accomplishments included putting in service at each fire station, Automatic External Defibrillators that were on loan from the Olympics, but purchased by the Fire Department after securing adequate funds. Distributed 10,706 smoke detectors and conducted sixty-six (66) home inspections. Established twelve (12) Lead EKG's at Hartsfield International Airport. Placed in service a Hazardous Material Decontamination Trailer.

Facilities improvements were completed on several fire stations which enhanced improvements for a better living environment. The Fire Department has started installation of a vehicle exhaust emission system in twelve (12) stations with, the remaining station installation to follow in fiscal year 1998. Implementation of a Burglar Bar Program was introduced with funding from two sources, CDBG grant funding and Empowerment Zone funding.

Finally, the Annual Boot Drive which helps support the Burn Foundation was once again a success. This activity is non-city supported and requires the involvement of the firefighters canvassing the citizens for their support of this worthy cause.

The Fire Department's accomplishments in 1997 continue to be consistent with the city's mission . . .

"Prioritizing Public Safety "

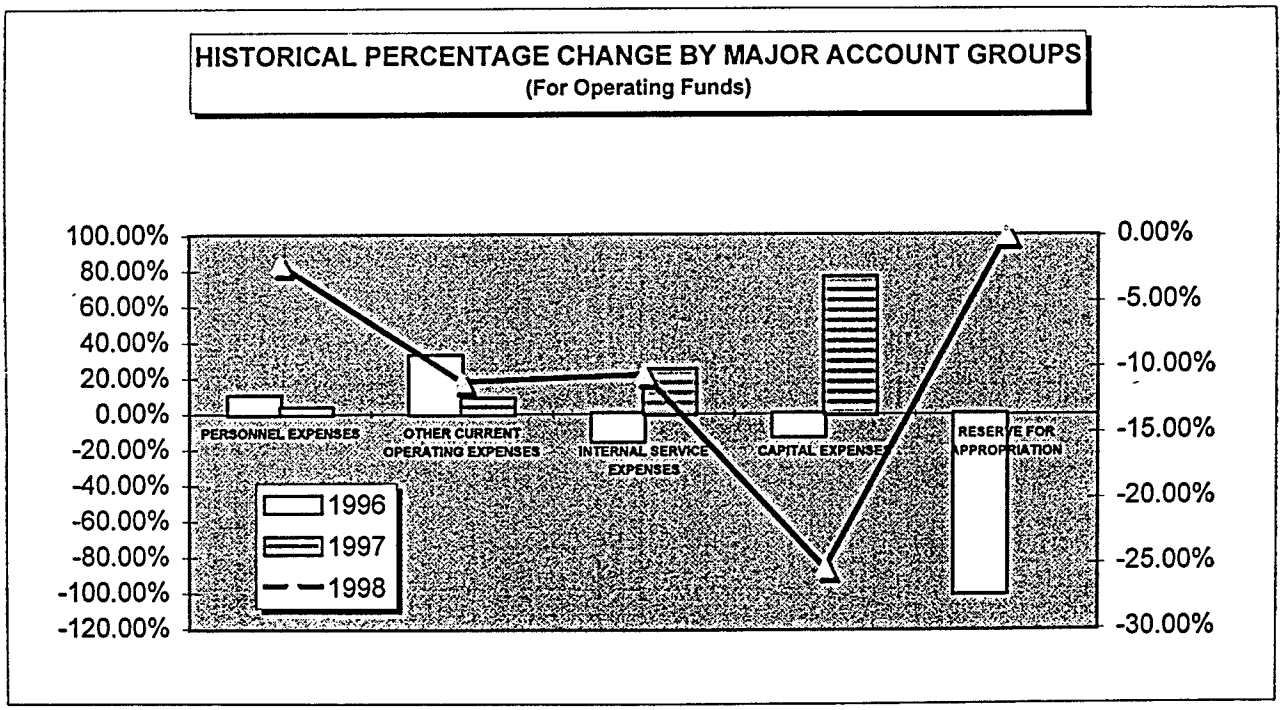
DEPARTMENT OF FIRE SERVICES

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$61,485,907	$64,539,806	$62,179,456	(3.66%)
Expenditures	$59,146,052	$61,906,951	NA	NA
Authorized Personnel	1,035	1,029	1,025	(0.39%)

Department Mission

The Department of Fire Services is established to protect life and property against fire and explosive hazards within the city through the provision of first responder services to fire and rescue calls, fire prevention programs, and law enforcement efforts.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	1996	1997	1998
Personnel Expenses	89.69%	87.87%	89.12%
Other Current Operating Expenses	5.24%	5.18%	4.95%
Internal Service Expenses	3.07%	3.62%	3.35%
Capital Expenses	2.00%	3.33%	2.58%
	100.00%	100.00%	100.00%

FIRE DEPARTMENT

Highlights

1997 Accomplishments

- Successfully implemented the Quality Performance Appraisal Initiative (QPAI) process.
- Assisted with the implementation and completion of the Fire Apparatus Operator Examination for 1997.
- Coordinated the Fire Department's Annual Boot Drive which help support the Burn Foundation.
- Implemented rehabilitation services for the Fire Department employees.
- Established an Employee Wellness Program Committee.
- Placed in service a Hazardous Materials Decontamination Trailer.
- Secured funds to purchase Automatic External Defibrillators on loan from the Olympics.
- Placed in service LifePak 10 Monitor/Defibrillators, as a result 16 lives were saved in 1997.
- Distributed 10,706 smoke detectors to citizens of Atlanta.
- Conducted sixty six (66) home inspections.
- Performed seven thousand twenty three (7,023) blood pressure screenings.
- Responded to twenty one thousand four hundred seventy one (21,471) medical emergencies.
- Established twelve (12) Lead EKG's at Hartsfield International Airport.
- Completed over $460,000 in repairs to existing facilities. These repairs included vehicle exhaust emission systems in twelve (12) stations.
- Renovated Fire Station No. 23 and placed Engine 23 in service at Howell Mill Road.
- Hired and trained eight (8) new Fire Communication Dispatchers.
- Purchased one (1) 1500 GPM Pumper and one (1) Aerial Ladder to be delivered in 1998.
- Conducted over three thousand (3,000) fire safety programs to the citizens of Atlanta.
- Implemented CDBG Burglar Bar Program.
- Purchased equipment and established a computer lab for RMS input and other purposes.
- Established a territory for Engine 23.
- Coordinated re-load of Geobase files into the CAD System.
- Completed acceptance testing on radio equipment for MARTA tunnels.

1998 Desired Outcomes

- Construction of Fire Station No. 4 at Fort and Edgewood Streets.
- Construction of Fire Station No. 14 at Lee Street.
- Vehicle Exhaust Emission System Phase II in sixteen (16) fire stations.
- Implementation of a Quartermaster System for uniformed employees.
- Captains and Lieutenants promotional test.

DEPARTMENT OF FIRE SERVICES (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	51,331,003	53,230,202	52,601,580
2. Other Current Operating Expenses	2,804,404	2,706,560	3,017,657
5. Internal Service Expenses	2,508,167	2,170,643	1,950,754
7. Capital Expenses	2,502,478	3,799,546	4,609,465
Total	59,146,052	61,906,951	62,179,456

Department by Organization Unit

ORGANIZATION UNIT	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Office of Chief	921,307	953,695	803,581
Administration	842,979	887,111	899,457
Fire Operations	52,514,596	55,011,356	56,057,800
Technical Services	4,867,170	5,054,789	4,418,618
Total	59,146,052	61,906,951	62,179,456

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	47,960,341	49,550,133	48,202,308
Airport Revenue Fund	9,588,016	10,000,955	10,867,618
Airport Renewal and Extension Fund	1,582,300	2,353,378	3,097,410
1991 Bond Project Fund	15,395	2,485	12,120
Total	59,146,052	61,906,951	62,179,456

DEPARTMENT OF FIRE SERVICES (Continued)

FINANCIAL DATA

Budget by Activity

ACTIVITY		1998 BUDGET
Office of the Chief:		
Chief	803,581	
Administration	246,326	
Human Resources	394,011	
Management Services	259,120	
Total Office of the Chief		1,703,038
Fire Operations:		
Deputy Chief	241,545	
Airport Fire Administration	1,616,224	
Airport Fire Suppression	11,190,627	
Airport Fire Rescue	1,158,177	
Field Operations, Adm.	405,145	
Field Fire Suppression	38,176,470	
Training	1,021,366	
Rescue	2,248,246	
Total Field Operations		56,057,800
Technical Services:		
Deputy Chief	177,229	
Fire Safety Administration	151,451	
Investigations	547,049	
Code Inspections	1,085,312	
Education	285,472	
Communication and Property Management & Adm.	11,271	
Communications	1,434,462	
Property Management	726,372	
Total Technical Services		4,418,618
Total		62,179,456

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
DEPARTMENT OF FIRE
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Creating a safer city by maintaining an environment in which citizens, workers, and visitors feel safe and secure									
1. Decrease the loss of life and property by ten percent (10%).	Number of deaths	15	10	9		8		7	
	Valuation of property (in $millions)	9	8.3	8		7		6	
2. Increase the number of grant applications written and awards received from three (3) to five (5).	Grant applications prepared and submitted	10	3	5		10		20	
3. Provide preventive health care by increasing blood pressure screenings from 10,000 to 12,000 annually.	Number of screenings conducted	15	10,465	12,000		13,000		14,000	
4. Fill all sworn, authorized and vacant positions within the Fire Department.	Number of sworn vacant positions filled	80	6	80		0		0	
5. Decrease the response time from six (6) to four (4) minutes by 60% of all emergency runs.	Number of runs over 6 minutes/ number of runs within 4 minutes	54%	22.9%	60%		65%		70%	

JUDICIAL AGENCIES

JUDICIAL AGENCIES

Overview

The Judicial Agencies are those organizations established by state law to administer justice to those persons charged with state misdemeanor and felony and traffic offenses occurring within the City of Atlanta.

The Judicial Agencies consist of six (6) organizations that coordinate activities to administer justice to those persons charged with violation of City Ordinances. These organizations are Municipal Court Operations, Municipal Court Solicitor, Public Defender, Pre-Trial Release Services, Traffic Court and Traffic Court Solicitor.

The combination of these organizations operated a general budget of $19,947,716 in 1997. Municipal Court operations provides a fair and impartial hearing for all citizens charged with a City Ordinance violation or state offense within City Limits of Atlanta. The Municipal Court Solicitor presents the interests of the citizens of Atlanta in all cases brought before the Municipal Court by direct prosecution of cases and by providing legal assistance to law enforcement agencies and the general public.

The Public Defender's Office represents indigents who are tried in Atlanta Municipal Court, or who appear before the court for commitment purposes. The office is also charged with the task of processing appeals or certiorari (in city ordinance violations only) to the Superior Court or other Georgia Appellate Courts having original jurisdiction. Pre-Trial Release Services releases from jail on their own recognizance, defendants who are charged with certain misdemeanors, violations of state traffic laws or City Code violations within the City of Atlanta.

The Traffic Court Division of the Judicial Agencies consists of Traffic Court and the Traffic Court Solicitor to adjudicate all traffic violations that occur within the city limits. Traffic Court has the responsibility of conducting court sessions where a judge tries traffic violations, conducts jury trials and bind over hearings on more serious offenses, collect parking fines, court fines and probation payments and serve warrants on defendants who fail to appear. The Solicitor's Office of Traffic Court assists in protecting personal rights and property associated with the use of public streets and highways. This is accomplished through the direct prosecution of cases and providing legal assistance to various public agencies and the general public.

JUDICIAL AGENCIES

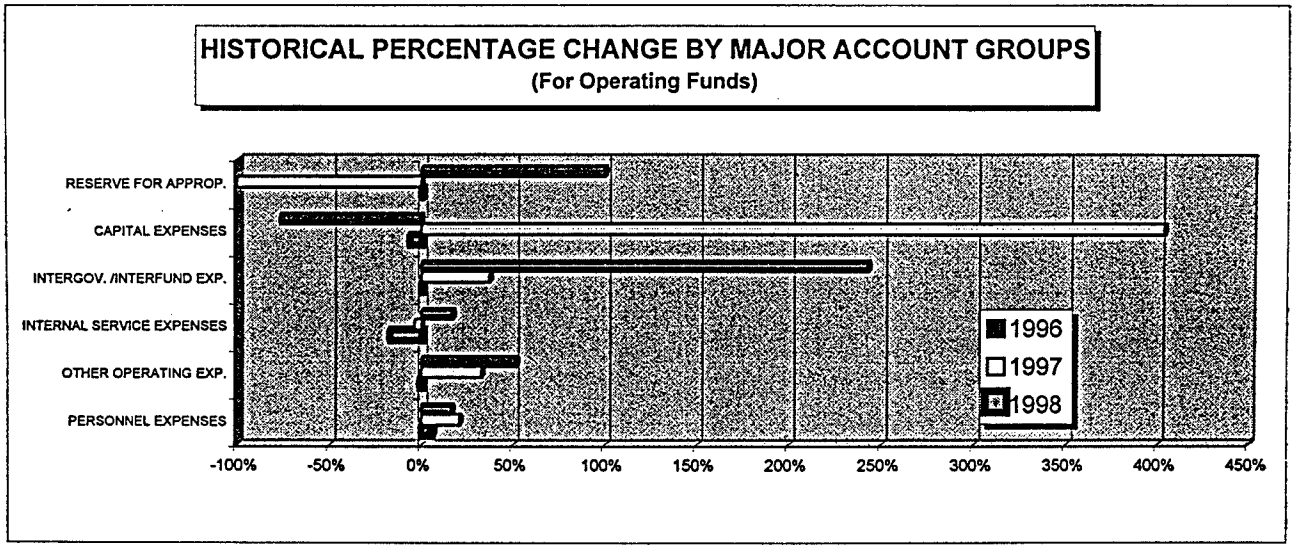
STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$16,327,866	$19,947,989	$20,608,092	3.31%
Expenditures	$15,889,615	$19,634,495	NA	NA
Authorized Personnel	347	373	379	1.61%

Department Mission

The Judicial Agencies are a group of organizations created or authorized by state law to:

- Administer justice to those persons charged with violations of City Ordinances.
- Conduct preliminary hearings for those persons charged with state misdemeanor and felony offenses occurring within the City of Atlanta.
- Bring to trial all traffic offenses occurring in the City.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	1996	1997	1998
Personnel Expenses	84.47%	83.41%	84.67%
Other Current Operating Expenses	9.88%	10.73%	10.27%
Internal Service Expenses	3.65%	2.88%	2.29%
Intergovernmental/Interfund Expenses	1.08%	1.20%	1.16%
Capital Expenses	0.43%	1.78%	1.61%
Reserve for Appropriation	0.49%	0.00%	0.00%
	100.00%	100.00%	100.00%

JUDICIAL AGENCIES (Continued)

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	13,149,439	16,090,586	17,441,270
2. Other Current Operating Expenses	1,725,586	2,591,713	2,121,067
5. Internal Service Expenses	656,488	574,132	473,476
6. Intergovernmental/Interfund Expenses	122,413	104,828	239,971
7. Capital Expenses	235,689	273,236	332,308
Total	15,889,615	19,634,495	20,608,092

Budget by Activity

ACTIVITY	1998 BUDGET
Municipal Court:	
- Administration	5,290,087
- Solicitor's Office	2,661,080
- Public Defender	1,890,177
- Pre-Trial Release	1,079,558
Total Municipal Court	10,920,902
Traffic Court:	
- Operations	8,335,007
- Solicitor's Office	1,352,183
Total Traffic Court	9,687,190
Total	20,608,092

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	15,889,615	19,634,495	20,608,092

JUDICIAL AGENCIES

1997 Highlights

- Established Drug Court.

- Formalized Community Service Project.

- Established committees pursuant to directives of ordinance establishing Criminal Justice Coordinating Council and participation therein, including but not limited to community Court committee, Research and Analysis committee of court performance, and Police Failure to Appear Operation Committee.

- Implementation of CJIS.

  Revised management objectives and Work Rules.

- Expanded training schedule for staff.

- Formalized Bond Hearing Court.

- Instituted relationship with Fulton County Criminal Justice Coordinating Council, which will explore joint City-County Services.

- Substantial increase in fine collection.

Municipal Court of Atlanta

Administration

The mission of the Municipal Court is to provide for a fair and impartial hearing for all citizens charged with a city ordinance violation or state offense within the boundaries of the City of Atlanta.

FINANCIAL DATA

Court by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	3,619,750	8,646,857	9,671,792
2. Other Current Operating Expenses	796,844	1,120,266	999,501
5. Internal Service Expenses	151,424	193,318	162,501
7. Capital Expenses	35,095	75,387	87,108
Total	4,603,113	10,035,828	10,920,902

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	4,603,113	10,035,828	10,920,902

Municipal Court of Atlanta - Solicitor's Office

1997 Highlights

- Instituted undergraduate and graduate internship program to give students a comprehensive hands-on overview of the legal system.

- Developed a proposal as part of the Criminal Justice Coordinating Council for the creation of a 24 hr. warrant verification unit in the office of Pretrial Services and the creation of a failure to appear unit in the Police Department to apprehend defendants who failed to appear in Atlanta Municipal Court.

- Participated with the Community Justice Planning Council of Fulton County in its project to develop a new pretrial services agency to address jail crowding in the City of Atlanta and Fulton County.

- Participated in the Public Safety Committee Workshop with citizens in the Council Chamber to educate the public regarding the judicial process.

- Developed an internal expungement request approval process to comply with a change in state law requiring approval by the Solicitor of all request for expungement of criminal records from cases heard in Atlanta Municipal court.

- Participated in the new Leadership Summit on violence Against Women and Children to develop a plan along with Fulton and DeKalb counties to combat violence.

- Participated in a forum with the Browns Mill Road Homeowners association to develop strategies to combat drugs and prostitution in the area.

- Participated in a forum with the Grant Park Community association to develop strategies to combat illegal dumping and other code violations.

- Participated with the Atlanta Police Department in the development of the new Gun Unit.

JUDICIAL AGENCIES (Continued)

Municipal Court of Atlanta - Solicitor's Office

The Mission of the Solicitor's Office is to represent the interest of the citizens of Atlanta in all cases brought before the Municipal Court by direct prosecution of cases and by providing legal assistance to law enforcement agencies, city agencies, and the general public.

FINANCIAL DATA

Office by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	1,873,070	2,128,831	2,471,216
2. Other Current Operating Expenses	131,180	137,430	125,739
5. Internal Service Expenses	70,983	60,222	53,165
6. Intergovernmental/Interfund Expenses	6,667	-	-
7. Capital Expenses	1,001	-	10,960
Total	2,082,901	2,326,483	2,661,080

Budget by Activity

ACTIVITY	1998 BUDGET
Solicitor	2,181,379
Warrants	479,701
Total	2,661,080

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	2,082,901	2,326,483	2,661,080

Municipal Court of Atlanta - Public Defender's Office

The mission of the Public Defender's Office is to represent indigent defendants who are tried in the Municipal Court of Atlanta, or who appear before the Court for commitment purposes. The Office is also charged with the task of prosecuting appeals or certiorari petitions (in city ordinance violations only) to the Superior Court of Fulton County or other Georgia Appellate Courts having original jurisdiction.

FINANCIAL DATA

Office by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	1,556,579	1,610,446	1,833,641
2. Other Current Operating Expenses	114,795	62,235	44,979
5. Internal Service Expenses	336	294	241
7. Capital Expenses	13,095	5,343	11,316
Total	1,684,805	1,678,318	1,890,177

Budget by Activity

ACTIVITY	1998 BUDGET
Budget	1,890,177

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	1,684,805	1,678,318	1,890,177

Pre-Trial Release Services

1997 Highlights

- Researched and prepared nearly 40,000 Criminal History Profiles on defendants for Municipal and Traffic Court.
- Facilitated the collection of $227,300 in time Payment and Delinquent Fines.
- Investigated 6,500 defendants in conjunction with jail overcrowding at the Atlanta City Detention Center.
- Released 4,100 defendants from jail on Pretrial Services Bonds at a savings of almost $200,000 to the City.
- Participated in National Pretrial Resource Center research project to track drug and violent cases.
- Attended the 25th Annual NAPSA Conference (National Association of Pretrial Services Agencies) to keep pace with national standards, techniques, trends and procedures.
- Participated in the 1997 TAC Seminar (Terminal Agency Coordinator) required annually for GBI/GCIC certification.
- Established internal procedures for identifying Sex Offenders, Protective Orders and Violent Gang Members. Procedures have not yet been specified by the FBI. Greater emphasis on notification mandates is anticipated in 1998.
- Visits from Dr. J.W. Holland (GBI Assistant Deputy) and Mr. Chuck Severs (GCIC Security Officer) to review and discuss security and liability of criminal history records, and to observe the volume of criminal history records prepared by this office.
- Visit from Notre Dame Law School students to observe pretrial services operations.
- Meeting, tours and research for consultants and members of the Criminal Justice Planning Council (CJPC), Criminal Justice Coordinating Council (CJCC), and Community Court to observe operation of this office.
- Appearance on WAOK Radio's "Talk Back Live" to educate the community on judicial procedures and programs in an effort to assist in deterring crime and making communities safe for the citizens of Atlanta.

JUDICIAL AGENCIES (Continued)

Pre-Trial Release Services

The mission of the Atlanta Pre-Trial Services (APS) is to release from jail, on their own recognizance, defendants who are charged with certain misdemeanors, violations of state traffic laws, or City Code violations, within the City of Atlanta. To be released from jail by APS, a defendant must meet certain criteria with respect to residency, family ties, and employment status. APS is responsible for screening, interviewing, evaluating and releasing eligible defendants from jail. After release, APS is responsible for orienting the defendant to the criminal justice process, providing weekly supervision and notification of scheduled court dates, and following the case until final adjudication.

FINANCIAL DATA

Office by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	769,721	928,171	1,043,290
2. Other Current Operating Expenses	16,384	32,929	23,468
7. Capital Expenses	16,485	8,542	12,800
Total	802,590	969,642	1,079,558

Budget by Activity

ACTIVITY	1998 BUDGET
Budget	1,079,558

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	802,590	969,642	1,079,558

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
MUNICIPAL COURT - PRETRIAL SERVICES
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Creating a safer city by maintaining an environment in which citizens, workers, and visitors feel safe and secure									
1. Generate Criminal history profiles on defendants with 0% error ratio. 34,941 Profiles generated in 1997 calendar year Accuracy of Profiles based upon information received.	% error ratio on Criminal History Profiles	N/A	0%	0%		0%		0%	
PRIORITY: Delivering quality customer service by providing services that are appropriate, cost effective and responsive to citizens needs.									
2. Increase % of current court case status from 65% to 100%. Courts: Municipal, Traffic, State and Superior Courts. 23% staff shortage in 1997.	% of updated court cases	N/A	65%	75%		90%		100%	
PRIORITY: Enhance the city's social, environmental and economic quality of life through infrastructure planning, development, and management.									
3. Increase the number of eligible defendants interviewed for a recognizance release by 83%. Estimated cost of incarceration: $48.00 per day	# of defendants interviewed	N/A	5,947	10,824		16,236		21,648	
4. Decrease dollar amount of delinquent Time to Pay revenue by 10% each year. $218,583.80 collected in 1997 calendar year. Time to Pay: Probationary period for a defendant to pay a fine assessed by a judge.	Dollar amount of delinquent Time to Pay revenue	N/A	$21,690	$19,521		$17,352		$15,183	

JUDICIAL AGENCIES

Traffic Court

Overview

The City Court of Atlanta 1998 strategic issues which drive programmatic decisions in developing this budget are identified as follows: External: Improved Customer Service; Finalize Implementation of Video Conference Arraignments; Provide Customer Friendly Environment; Promote Good Public Relations with the Community. Internal: Finalize and Enhance Imaging Process; special emphasis on Historical FTA's (Fail To Appear); Enhancement and Improvement of Probation Unit; Automate Jury Management process; Automation Planning and Implementation (Jury and Witness Payment System, Contempt Division, Parking Bureau); Overall Management and Operational Study by National Center of State Courts; Build new Courthouse Facility; Employee Development an Training; Create a System for Purging Records.

The number of full-time positions for the City Court will not change. The current total is 147.

The City Court of Atlanta has created a Penalty Enforcement Division that will concentrate its efforts on addressing historical FTAs (defendants who Failed To Appear). This unit is charged with the responsibility of bringing in people who have failed to appear on their traffic cases as well as those who fail to pay their fines and abide by their sentences. This Division also identifies violators that require arrest warrants to be issued and the Warrant Division executes the warrants by actively arresting those individuals wanted by the City of Atlanta and the State of Georgia.

The 1998 Adopted Budget is $9,687,190, which is approximately $1,555,475 or 20% more than 1997.

Traffic Court

1997 Highlights

- Budget efficiencies were realized due to Automation of the License Revocation and Suspension process. 39,051 Letters of Notification were mailed to defendants. 29,379 defendants paid their fines due to Notifications mailed. A total of 15,122 Notifications of Suspension were sent to the Department of Public Safety and 11,041 Licenses were actually suspended.

- During 1998 the State of Georgia became a member of the Jurisdictions in the Non-Resident Violator Compact. This now means that once a defendant's license is suspended in the State of Georgia it will also be suspended in 44 other states as well.

- The Warrant Enforcement Division served 7,739 warrants and locked-up 642 defendants. Warrants are served at the defendant's home address. This personal contact stimulated 3,046 defendants to come into City Court to satisfy their fines.

- Implementation Warrant Enforcement procedures produced $4.9M in additional revenues. Every category experienced some type of increase: $1,080,512 increase in Regular Collection, Penalty Enforcement Division generated $587,000 in new revenue and revenue increased in the Probation Unit from $2.5M to $3.6M.

1998 BUDGET NOTES:

- The FY 1997 Budget included a Warrant Enforcement Program designed specifically to encourage defendants to recognize their obligation under the law. The Warrant Division actively arrested individuals who failed to appear, and also intimidated those who would otherwise choose to avoid the consequences of the law. The Judges of the City Court recognize that they are the court of first contact to the judicial system by most citizens of the City. Those programs that have begun need to be completed and others started which make the court a more user friendly atmosphere making those individuals who have to appear in court more comfortable with the judicial system.

- The City Court will continue automation of its Jury process. This budget includes automation of the Jury Management process which is a derivative of the Fulton County Jury Management System. This system would provide Jury panels; Jury lists; Juror postponement requests; Jury non-appearance/Tracking; Juror attendance; and Jury Pay. The court will utilize the same jury database and jury selection process as used by Cobb County, Gwinett County and other surrounding jurisdictions.

JUDICIAL AGENCIES (Continued)

City Court of Atlanta (Traffic Court)

Operations

The mission of the City Court of Atlanta is to adjudicate all traffic violations that occur within the city limits. The City Court has responsibility for: (1) conducting court sessions where a judge tries traffic violators; (2) conducting jury trials and bind-over hearings on more serious offenses; (3) collecting parking fines, court fines, and probation payments; and (4) serving warrants on defendants who fail to appear. In addition, the Bond Clerk's Office, which serves both Municipal and City Courts, is housed and budgeted out of this program.

FINANCIAL DATA

Court by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	4,552,058	6,332,476	6,599,297
2. Other Current Operating Expenses	629,065	1,307,318	949,564
5. Internal Service Expenses	433,743	380,814	310,975
6. Intergovernmental/Interfund Expenses	115,746	104,828	239,971
7. Capital Expenses	148,470	163,728	235,200
Total	5,879,082	8,289,164	8,335,007

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	5,879,082	8,289,164	8,335,007

JUDICIAL AGENCIES (Continued)

City Court of Atlanta - Solicitor's Office

The mission of the City Court Solicitor's Office is to help protect personal rights and property associated with the use of public streets and highways. This is accomplished through direct prosecution of cases, and providing legal assistance to various public agencies and the general public.

FINANCIAL DATA

Office by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	778,262	1,111,253	1,170,181
2. Other Current Operating Expenses	37,320	164,129	172,002
7. Capital Expenses	21,542	34,121	10,000
Total	837,124	1,309,503	1,352,183

Budget by Activity

ACTIVITY	1998 BUDGET
Solicitor	1,352,183

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	837,124	1,309,503	1,352,183

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
TRAFFIC COURT, OFFICE OF SOLICITOR GENERAL
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Creating a safer city by maintaining an environment in which citizens, workers, and visitors feel safe and secure									
1. Increase the conviction rate from 70% to 100%.	% based on the number of solicitors	70%	77%	85%		95%		100%	
2. Increase the number of cases prosecuted by a Solicitor from 70% to 100%.	% of cases prosecuted by a Solicitor	70%	70%	85%		95%		100%	
3. Augment revenue generated by Traffic Court through prosecution of Failure to Appears (FTA's).	% of FTA revenue	14%	0%	20%		23%		25%	
4. Win cases on appeal before the Court of Appeals and Superior Court to avoid reversal of judgements in favor of the State.	umber of cases lost due to no response	0	0	0		0		0	
PRIORITY: Delivering quality customer service by providing services that are appropriate, cost effective and responsive to citizens needs.									
1. Increase participation in community and school based educational programs regarding traffic offenses by each Solicitor from 70% to 100%.	Based on the numbe of participating Solicitors	70%	60%	85%		95%		100%	

DEPARTMENT OF LAW

DEPARTMENT OF LAW

Overview

The Department of Law provides advice and guidance to the Mayor, President of Council, Councilmembers, Department Heads and other Department Representatives.

The Law Department provides a complete range of legal services including advice and counsel, litigation, claims, and internal investigations, and preparation of numerous documents in order to protect the City's rights and assets. This function includes extensive research, preparation for legislative action by the City Council and presence at City Council meetings to address issues that may arise during the course of discussing public business.

The Law Department also handles numerous complex legal matters specifically and uniquely relating to the city's two Enterprise Funds: Airport and Water.

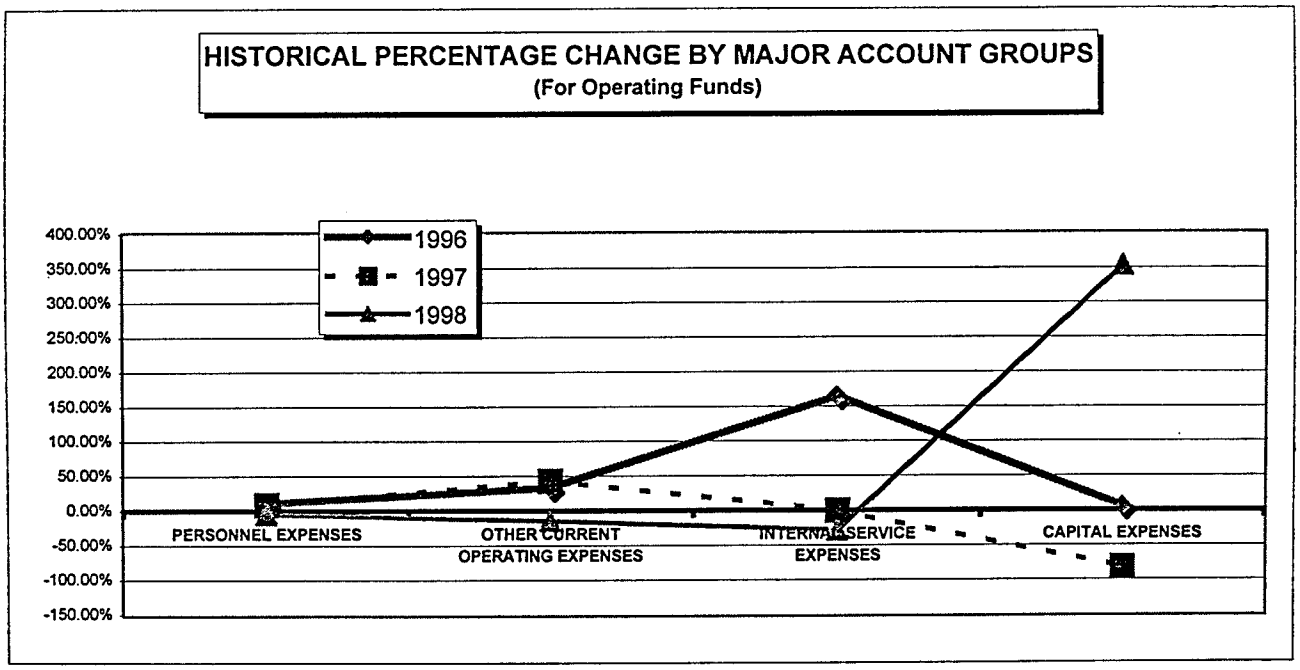
DEPARTMENT OF LAW

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$4,031,263	$4,482,049	$4,242,841	(5.34%)
Expenditures	$3,752,002	$4,286,272	NA	NA
Authorized Personnel	68	71	73	2.82%

Department Mission

The Department of Law provides legal services including advice and counsel, litigation, claims investigations, and document preparation in order to protect the City's rights and assets.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	1996	1997	1998
Personnel Expenses	86.81%	84.90%	85.75%
Other Current Operating Expenses	10.94%	14.04%	12.63%
Internal Service Expenses	0.96%	0.86%	0.65%
Capital Expenses	1.29%	0.20%	0.96%
	100.00%	100.00%	100.00%

DEPARTMENT OF LAW

Highlights

- Continued acquisition of properties through purchase and condemnation for expansion of RM Clayton Water Treatment Center.
- Prevailed at trial on cross-claim for contribution aganist The Tensar Corp., and Tensar Earth Technologies in litigation arising out of June, 1993, Marriott parking lot collapse.
- Facilitated physical relocation of the Olympic Cauldron.
- Closed numerous parcels in the 5th Runway Project at Hartsfield International Airport. Also closed on 155 acres of parcel projected as site for future Airport Parking.
- Coordinated with the Bureau of Housing and Demolition on the condemnation of 720 parcels.
- Negotiated with local jurisdictions around the Airport including sale of property to East Point Development Authority, purchase of property of the College Park Housing Authority, issues related to the Commuter (Fifth Runway).
- Negotiated and drafted amendment to CPTC Lease agreements with Delta Airlines and American Airlines which resolved litigation filed by American and Delta aganist the City regarding assignments and gate usage.
- Assisted with negotiation and preparation of agreement between City and Grady Hospital Authority for operation of a medical facility in the Airport's atrium.
- Assisted Board of Ethics in its series of televised hearings on the "free tickets" issue.
- Managed the City's bankruptcy litigation and filed numerous Proofs of Claim to collect water service and business license monies owed to the City.
- Collected Board of Ethics Opinions from 1989 to the present for permanent retention in Municipal Clerk's library.
- Participated in the procurement and drafting of Contract No. FC-6726-97; Airport Master Plan Consulting Services in connection with completing Phases 3 and 4 of The Hartsfield Atlanta International Airport's Master Plan.
- Negotiated leases, energy service agreements and stand-by generator agreement in order to obtain back-up service for Hemphill Water Treatment Complex and six wastewater facilities.
- The Law Department sucessfully defended the City's Domestic Partnership Benefits Ordinance. The Georgia Supreme Court ruled, in a 5-2 decision, that the Ordinance is constitutional and valid.

DEPARTMENT OF LAW (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	3,278,607	3,410,846	3,621,561
2. Other Current Operating Expenses	376,712	800,117	534,619
5. Internal Service Expenses	47,648	38,537	27,500
7. Capital Expenses	49,035	36,772	59,161
Total	3,752,002	4,286,272	4,242,841

Budget by Activity

ACTIVITY	1998 BUDGET
City Attorney	3,946,290
Real Estate	296,551
Total	4,242,841

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	3,097,190	3,268,859	3,316,562
Airport Revenue Fund	450,302	834,630	659,843
Airport Renewal and Ext. Fund	953	-	6,877
Water and Sewerage Revenue Fund	203,557	182,783	248,093
Water and Sewerage Renewal and Ext. Fund	-	-	11,466
Total	3,752,002	4,286,272	4,242,841

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
DEPARTMENT OF LAW
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Delivering Quality Customer Service by providing services that are appropriate, cost effective and responsive to citizens' needs									
[1] Increase efficiency of performing legal research and conducting administrative duties by installing a computer network by December 1998; and upgrading 100% of case records by Year 2000.	% of network installed	N/A	N/A	100%		100%		100%	
	% of case records computerized	N/A	N/A	15%		60%		100%	

NON-DEPARTMENTAL

NON-DEPARTMENTAL
(General Fund)

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$111,308,378	$82,817,380	$89,922,953	8.58%
Expenditures	$80,797,281	$79,113,703	NA	NA
Authorized Personnel	5	5	5	0.00%

Service grants, contracts, reserves, certain employee benefit expenses, and various miscellaneous activities which are not accounted for in any operating department are grouped under this non-departmental section of the budget.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	14,476,813	14,972,254	14,023,725
2. Other Current Operating Expenses	12,242,512	13,183,301	14,688,713
3. Loan/Adv/Invest/Losses	19,015	1,354	-
5. Internal Service Expenses	1,029	996	98
6. Intergovernmental Payments	36,205,690	30,726,811	29,827,682
7. Capital Expenses	949,864	505,701	430,076
8. Debt Services Expenses	16,902,358	19,723,286	21,751,631
9. Reserve for Appropriation	-	-	9,201,028
Total	80,797,281	79,113,703	89,922,953

Budget by Activity

ACTIVITY		1998 BUDGET
Boards and Commissions:		
Clean City Commission	58,652	
Urban Design Commission	275,644	
Ethics Board	1,000	
CATV Advisory Board	66,000	
Tree Preservation Board	1,000	
Atlanta Redevelopment Auth.	1,367,035	
Total Boards and Commissions		1,769,331
Non-Allocable Fund Expenses		29,374,674
Intergovernmental/Interfund Pymts.		51,818,431
Fund Wide Reserves		6,915,517
Service Grants		45,000
Total		89,922,953

NON-DEPARTMENTAL
(General Fund)

Boards and Commissions

DESCRIPTION AND HIGHLIGHTS

There are five organizations in the non-departmental section which provide advisory and/or supplemental support services to the City. The following organizational units are funded in the amounts shown:

Clean City Commission	58,652
Urban Design Commission	275,644
Ethics Board	1,000
Tree Preservation Board	1,000
CATV Advisory Board	66,000

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS

Overview

The Department of Parks, Recreation and Cultural Affairs pursues its goal of "Touching and Changing Lives" through the development, operation and maintenance of facilities and parks in which safe, economical and enjoyable recreational activities and cultural programs are provided for the use of the City's citizens and visitors. To enhance the public's awareness and use of Atlanta's park system, the Parks Facility Guide has been updated for the first time in eight years.

The Bureau of Parks provides maintenance and environmental enhancement of Atlanta's park system in order to provide both citizens and visitors with an aesthetically pleasing, clean and safe urban recreational environment. The Bureau of Parks maintains more than 3,000 acres of park land, 40 recreational facilities and 23 swimming pools. The repair and replacement of Atlanta's park system's infrastructure is performed by the Bureau of Parks through implementation of planned capital improvements by its design, engineering and construction division.

The Bureau of Recreation provides quality professional recreational services and programs to all its citizens through balanced, enjoyable and affordable activities. The Bureau of Recreation also offers an array of athletic, artistic, social and recreational opportunities specifically intended to enhance the leisure experience of all persons including those who are physically or mentally challenged. The Camp Best Friends program enjoys national recognition and provides safe, structured and enriching experiences for 8,000 to 10,000 youth each summer. Underwritten substantially by contributions from corporations, foundations and individuals, the private sector fund-raising goal for the 1998 program is $425,000.

The Bureau of Cultural Affairs provides enriching, enjoyable, accessible and economical cultural opportunities to all citizens and visitors through its presentation of the arts; promotion of tourism; and improved maintenance and management of the Atlanta Cyclorama and the Atlanta Civic Center.

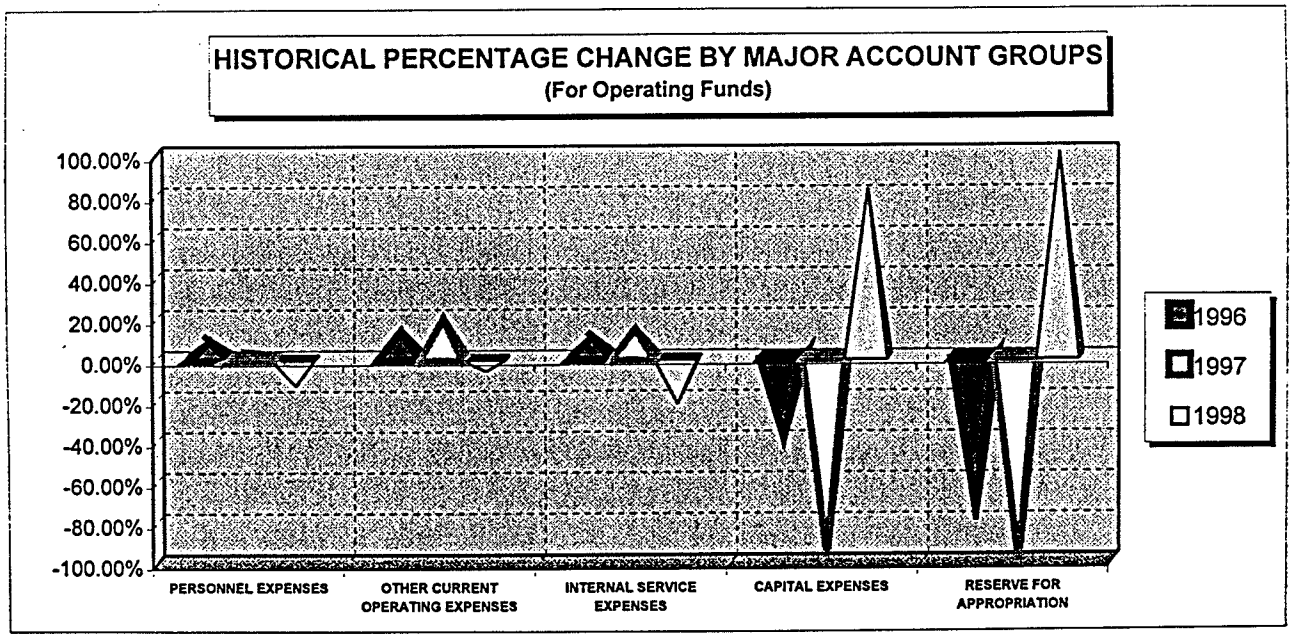
DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$33,743,845	$35,591,828	$34,003,057	(4.46%)
Expenditures	$29,410,584	$29,213,752	NA	NA
Authorized Personnel	540	530	528	3.02%

Department Mission

The Department of Parks, Recreation and Cultural Affairs is charged with the delivery of quality customer service through development, operation and maintenance of public parks, recreational and cultural affairs facilities in which safe, affordable and enriching activities and programs are provided for the use and benefit of the City's citizens and visitors in our effort to "Touch and Change Lives"...



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	1996	1997	1998
Personnel Expenses	69.08%	68.43%	67.46%
Other Current Operating Expenses	22.11%	25.38%	26.36%
Internal Service Expenses	5.56%	6.10%	5.50%
Capital Expenses	3.07%	0.09%	0.56%
Reserve for Appropriation	0.18%	0.00%	0.11%
	100.00%	100.00%	100.00%

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS

Highlights

BUREAU OF PARKS - 1997 Accomplishments

- Collaborated with the Braves Foundations to renovate ball fields.
- Completed sod and ground renovations at Candler Park Golf Course, which resulted in a 42% increase in revenue.
- Assumed maintenance of several new sites created during the Olympics.
- Instituted the removal of playground equipment containing lead based paint, installed new playscapes, set up handicap restrooms, repaved basketball courts replacement of HVAC systems.
- Grew 480,000 Annuals and Perennials at the City's Green House, planted 687 trees.
- Received honors at the Southeastern Show.

1998 Proposed

- Phase in the removal and replacement of playground equipment that tested positive for lead-based paint. (Replace 56 pieces of equipment, removing antiquated equipment that does not meet Consumer Product Safety standards or equipment that is a duplicate of existing equipment on the site.
- Completion of Bessie Branham Recreation Center.
- Rehabilitate fountain, sidewalks and plaza at Buckhead Park.
- Operate thirty-five (35) recreation centers as safe havens for youth.
- Serve 15,000 youth in the Camp Best Friends program.
- Operate twenty-three (23) swimming pools.
- Provide a "Late Night Basketball League" for persons 17-25 years of age. Aproximately Five Hundred and Forty (540) participants, serving twenty (20) communities.
- Rehabilitate Adamsville Gym and Natorium.
- Rehabilitate Cyclorama Facia.
- Construct Washington Park Nataorium.

DEPARTMENT OF PARKS, RECREATION
AND
CULTURAL AFFAIRS
Highlights

BUREAU OF CULTURAL AFFAIRS - 1997 Accomplishments

- ARTSCOOL, a youth arts employment program initiated in 1996, enhanced its programming by providing 50 inner-city youth with arts and job training, a salary and positive cultural experiences.

- The Bureau of Cultural Affairs partnered with the Fulton County Juvenile Courts to provide early intervention in the lives of at-risk youth. These participants successfully complete the ARTSCOOL program by creating artwork which was exhibited and sold across the city.

- Over 250 works of art created by ARTSCOOL participants were exhibited at City Gallery East. Approximately 125 works were purchased; some of the work becoming a permanent part of the City's public art collection at Hartsfield International Airport.

- Both the Atlanta Jazz Festival and the Montreux Atlanta Music Festival offered Atlanta's citizens and its visitors a free eight-day musical event. Presenting local, national and international musicians, the 1997 Atlanta Jazz Festival celebrated its 20th anniversary as the largest free jazz festival in the country, and an estimated 100,000 people attended the 10th Annual Montreux Atlanta Music Festival.

- Local, national and international artists were featured in five major exhibitions at City Gallery East. 300 youth participated in the Gallery's Outreach Programming which addressed social, environmental and global issues.

- Approximately 5,000 citizens were served by the BCA's Arts and Crafts Centers by learning a variety of creative processes from jewelry-making to photography and from painting to ceramics.

- The City invested $638,000 into 84 cultural contracts which supported arts activities for Atlanta's residents and visitors. these activities support a wide range of quality arts and cultural programs for Atlanta's diverse communities and greatly enhance economic development in the city.

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS

Highlights (Continued)

BUREAU OF RECREATION - 1997 Accomplishments

- Provided 15,000 Camp Best Friends participants with a rewarding program at 72 sites.
- Hosted the Mayor's Holiday Festival for 6,000 kids.
- 50 youth participated in the "Cheer Atlanta" cheerleading summer program.
- 3,000 youth competed in the City Basketball League.
- 49 youth participated in the USTA/City of Atlanta DPRCA summer tennis program.
- 80 youth represented Atlanta in the United States Youth Games in New York, where the youth performed well in the events: 1st in girls basketball, 2nd in boys basketball, 2nd in coed volleyball, 1st in girls and boys track, 1st in girls and boys tennis, 1st in boys golf and girls bowling.
- Hosted Georgia Games youth baseball, youth golf, adult softball, youth tennis, youth swimming and youth table tennis with over 500 youth participated.
- Hosted Holiday Basketball Classic Tournament with over 650 youth and 64 teams participating.
- Over 5,000 youth tried out for the spring and summer AAU basketball program.
- 200 seniors attended a one week day camp program at Camp Allatoona.
- Over 2,000 seniors participated in the Mayor's walk.
- Hosted Modified Atlanta Basketball Classic Tournament and increased the participation to 100 boys and 24 girls teams.
- 5 youth AAU basketball teams finished in the "Medal Round" with 14 & Under and 16 & Under boys winning the National Championships.
- 300 seniors participated in the Five-Star Basketball Camp with two players selected top players at the camp.
- Hosted Open Water Swim at Lake Allatoona.
- Trained 1,718 in CPR, First Aid, Lifeguard Training, and Learn to Swim.
- 955 men and women participated in 63 softball teams.
- 120 men participated in the open and industrial basketball league.
- 240 men on 16 teams participated in the flag football league.
- 240 women participated in the women basketball league.
- Piedmont Outdoor Survival Camp conducted a 8 weeks day camp program with 415 in attendance.
- Hosted M. L. King, Jr. Classic Swim Meet.

DEPARTMENT OF PARKS, RECREATION
AND
CULTURAL AFFAIRS
Highlights (Continued)

BUREAU OF RECREATON - 1997 Accomplishments, Continued

- Hosted Sixth Annual Chris Silva Swim Meet.
- Trained 48 Certified Pool Spa/Operators, 56 American Red Cross Lifeguards, and 20 Water Safety Instructors.
- Hosted GA Tech SCI-QUEST (Science & Environmental program) with 200 participants. Over 1,000 children from the Atlanta Public Schools participated in environmental education programs in conjunction with Public Science Day.
- 125 citizens participated in Earth Day by planting vegetable gardens, flower beds, and provided general improvement to the Tree House.
- 200 seniors attended the annual Christmas Party held at the Civic Center.
- 190 Seniors attended the annual picnic held at the Water Works Lodge.
- City of Atlanta Dolphins Swim Team competed in the following swim meets: Senior Circuit, Senior National, Southern Zone Championships, Long Course State Championships, M.L.K., Jr. Classic, Chris Silva and the Zone Selection.
- Hosted Senior Citizen Synchronized Swim Exhibition.
- Sponsored 30 Special Presenters to give presentation for 15,000 Camp Best Friends participants.
- 8 boys and 3 girls team qualified for National AAU basketball tournaments.
- Organized High School Basketball Exposure Camp.
- 2 male youth participated in the Addias ABC Basketball Camp. Both were selected "Top" players at the camp.
- Completed fourth season of Late Night Basketball with over 680 participants.
- Hosted the 7th Annual Metro Youth Cheer-Off with more than 300 youth and 15 teams.
- 28 youth teams participated in the State AAU Tournaments.

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	18,638,755	19,431,761	19,097,877
2. Other Current Operating Expenses	7,064,670	7,471,912	7,767,989
5. Internal Service Expenses	2,357,419	1,957,571	1,802,687
6. Intergovernmental/Interfund Expenses	290,695	-	2,115,000
7. Capital Expenses	1,059,045	352,508	1,704,079
9. Reserve for Appropriation	-	-	1,515,425
Total	29,410,584	29,213,752	34,003,057

Department by Organization Unit

BUREAU	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Administration	877,328	943,639	953,955
Parks	13,094,881	12,670,121	16,079,541
Recreation	11,166,746	11,266,223	11,244,465
Cultural Affairs	4,271,629	4,333,769	5,725,096
Total	29,410,584	29,213,752	34,003,057

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	26,752,101	27,057,236	25,537,408
Parks Improvement Fund	1,678,134	1,272,219	5,955,137
Airport Revenue Fund	41,456	164,259	234,139
Airport Renewal and Ext. Fund	-	9,025	848,500
Parks Facilities Revenue Fund	643,110	663,317	718,263
Parks Facilities Renewal and Ext. Fund	295,783	47,696	709,610
Total	29,410,584	29,213,752	34,003,057

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS (Continued)

Administration

The Office of the Commissioner provides administrative direction for the development, operation, maintenance and management of facilities and parks to ensure the consistent provision of safe, affordable and economical recreational activities and cultural programs.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	800,383	862,201	884,601
2. Other Current Operating Expenses	60,161	65,577	64,482
5. Internal Service Expenses	13,686	10,354	4,872
7. Capital Expenses	3,098	5,507	-
Total	877,328	943,639	953,955

Budget by Activity

ACTIVITY	1998 BUDGET
Commissioner's Office	342,755
Management Services	611,200
Total	953,955

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	877,328	943,639	953,955

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
(Continued)

Bureau of Parks

The Bureau of Parks provides upkeep and environmental enhancement of the parks system in order to provide the citizens of and visitors to Atlanta an aesthetically pleasing, clean and safe system to enjoy.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	8,125,173	8,642,695	8,211,454
2. Other Current Operating Expenses	1,893,772	1,922,006	2,442,582
5. Internal Service Expenses	2,228,833	1,843,653	1,640,606
6. Intergovernmental/Interfund Expenses	290,695	-	2,115,000
7. Capital Expenses	556,408	261,767	627,140
9. Reserve for Appropriation	-	-	1,042,759
Total	13,094,881	12,670,121	16,079,541

Budget by Activity

ACTIVITY	1998 BUDGET
Administration	1,263,951
Skilled Services	1,489,127
Environmental Enhancement	1,320,416
District Operations	5,947,593
Oakland Cemetery	103,317
Park Design	5,955,137
Total	16,079,541

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	11,416,747	11,397,902	10,124,404
Park Improvement Fund	1,678,134	1,272,219	5,955,137
Total	13,094,881	12,670,121	16,079,541

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
(Continued)

Bureau of Recreation

The Bureau of Recreation provides quality, professional recreational services and programs to all the citizens of Atlanta through implementation of balanced, enjoyable and affordable activities.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	7,929,963	8,061,615	7,955,881
2. Other Current Operating Expenses	2,966,441	3,087,045	3,035,871
5. Internal Service Expenses	93,598	86,887	125,713
7. Capital Expenses	176,744	30,676	127,000
Total	11,166,746	11,266,223	11,244,465

Budget by Activity

ACTIVITY		1998 BUDGET
Administration		1,140,375
Special Programs:		
Summer Program	808,002	
Swimming Pools	1,921,223	
Athletics	2,647,430	
Tennis	16	
Therapeutics/Special Program	1,097,866	
Performing and Visual Arts	2,165,407	
Total Special Programs		8,639,944
Supplies/Transport		1,371,544
District Operations		92,602
Total		11,244,465

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	11,166,746	11,266,223	11,244,465

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS (Continued)

Bureau of Cultural Affairs

The Bureau of Cultural Affairs provides enriching, enjoyable, accessible and economical cultural opportunities to its residents and visitors through promotion of the arts, tourism and the operation and maintenance of the Cyclorama and Civic Center facilities.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	1,783,236	1,865,250	2,045,941
2. Other Current Operating Expenses	2,144,296	2,397,284	2,225,054
5. Internal Service Expenses	21,302	16,677	31,496
6. Intergovernmental/Interfund Expenses	-	54,558	949,939
7. Capital Expenses	322,795	-	472,666
Total	4,271,629	4,333,769	5,725,096

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Director	2,051,444
Promotion of Tourism	567,701
Civic Center	1,204,222
Arts and Crafts	473,856
Cyclorama	1,427,873
Total	5,725,096

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	3,291,280	3,449,472	3,214,584
Airport Revenue Fund	41,456	164,259	234,139
Airport Renewal and Ext. Fund	-	9,025	848,500
Parks Facilities Revenue Fund	643,110	663,317	718,263
Parks Facilities Renewal and Ext. Fund	295,783	47,696	709,610
Total	4,271,629	4,333,769	5,725,096

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Creating a safer city by maintaining an environment in which citizens, workers, and visitors feel safe and secure									
1. Provide a safe, structure and rewarding environment for youth and young adults through recreational services.	Number of youth experiences	357,000	616,393	620,893		625,393		629,893	
	Number of young adult experiences	130,960	139,369	134,420		137,880		141,340	
2. Provide a safe, structured and rewarding environment for Atlanta's youth through cultural arts programming.	Number of youth experiences	6,720	8,503	4,400		5,000		6,000	
PRIORITY: Delivering quality customer service by providing services that are appropriate, cost-effective and responsive to citizens' needs									
3. Increase citizen satisfaction with DPRCA resources and increase participation in cultural enrichment and recreational programs and services.	Number of citizens served	163,435	146,725	154,830		156,333		157,857	
4. Increase attendance and revenue generated by DPRCA enterprise programs and facilities by an overall average of 3.5% over a four year period.	Number of attendees	225,000	192,892	225,000		225,000		230,000	
	Amount of Revenue	$2,357,102	$2,208,897	$2,373,610		$2,390,118		$2,406,626	
5. Maintain at least 90% citizen satisfaction with park appearance and condition.	Percentage of positive responses by citizens on post-use facility evaluation between April 1 and October 1	NA	NA	90%		90%		90%	
6. Improve employee job satisfaction through training opportunities.	Number of training opportunities	493	1,027	1,030		1,040		1,050	

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Enhance Atlanta's social, environmental and economic quality of life through infrastructure planning, development, and management									
7. Implement capital improvement projects in parks.	Number of projects submitted to the Bureau of Buildings for building permit review process	22	19	20		20		20	
8. Create summer jobs for youth.	Number of summer jobs	450	399	400		400		400	
9. Promote and strengthen the local Arts Community through grant contracts and other services.	Number of grant contracts	90	89	75		80		85	

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

Overview

The Department of Personnel and Human Resources seeks to promote a customer-friendly environment and ensure that Atlanta's citizens have a competent and productive workforce, committed to the delivery of quality service. Organizationally, the department includes the Commissioner's Office and four bureaus with seperate, but relative functions:
Personnel Administration, Training, Labor Relations, and Employee Assistance Services. The Civil Service Board is also part of this department. The major portion of the DPHR budget is in the General Fund, with smaller budgets in the Airport Fund and Water/Sewer Fund to support operations in the Departments of Aviation, Water, and Public Works.

The mission of the Bureau of Personnel Administration is to develop and administer systems for personnel management which are fair, equitable, based solely on merit, and in compliance with applicable laws and regulations. Personnel's functions are the recruitment, selection, classification, compensation, evaluation, promotion and retention of productive employees. In 1997, the Personnel Bureau received requests to fill 594 jobs and rated more than 10,504 applicants.

The goal of the Training Bureau of Personnel Administration is to enhance quality service through human resouce development. In 1997, over 2,400 employees attended programs and classes sponsored by this bureau in areas ranging from management and professional development, to computer literacy and customer service. The Training Bureau also offers assistance with violence prevention, team building, and staff retreats. The department also works with operating departments to design special needs programs for enhancement of job performance.

The Bureau of Labor Relations works to maintain a harmonious and productive work environment. This bureau facilitates employee/management relations, oversees the grievance and disciplinary processes, and enforces provisions of the Labor Code.

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES (Continued)

Overview (Continued)

Employee Assistance Services encourages productivity and customer service through employee health and well being. In addition to providing counseling and assistance to employees with personal problems which may impact job performance, this bureau also provides psychological testing and assessment for sworn police, fire and correctional candidates; assists with employee fitness for duty exams; and provides support to employees involved in duty-related life threatening emergencies.

In 1997, the department continued implementation of quality improvement programs begun in earlier years, while designing and implementing several new programs to support the City's commitment to quality customer service, teamwork and continuous process improvement. These include QPAIS (the Quality Performance Appraisal System, which links employee job performance with City goals and priorities), public safety promotions process, Salute to Employees Week, random drug/alcohol testing for employees with commercial drivers licenses, increased use of mediation to reduce cases referred to the Civil Service Board, and reengineering to expedite the hiring process. In its continuing effort to ensure that employee salaries are both in line with the external market and internally fair and equitable, the Department also studied the compensation of a number of city-wide classifications.

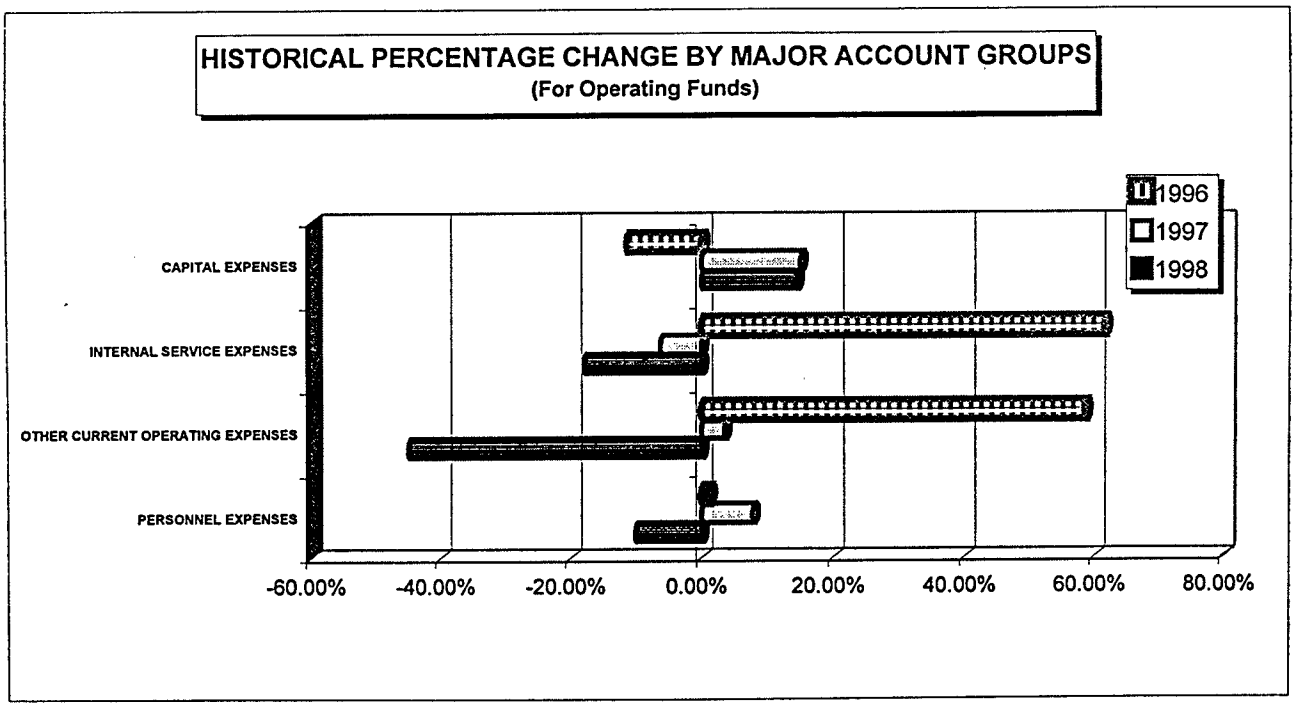
DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$4,718,976	$5,015,082	$4,178,795	(16.68%)
Expenditures	$4,333,130	$4,401,836	NA	NA
Authorized Personnel	69	68	68	0.00%

Department Mission

The Department of Personnel and Human Resources is responsible for the recruitment, evaluation, classification and certification of job applicants, provision of career development opportunities, Employee Assistance Program, and management of the City's affirmative action program.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	1996	1997	1998
Personnel Expenses	73.34%	74.40%	80.78%
Other Current Operating Expenses	19.22%	18.74%	12.10%
Internal Service Expenses	5.99%	5.29%	5.03%
Capital Expenses	1.45%	1.57%	2.09%
	100.00%	100.00%	100.00%

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

Highlights

- Implemented the new Quality Performance Appraisal Initiative (QPAIS) in all departments and judicial agencies, with the exception of the Departments of Aviation and Water.
- Initiated the Corrections promotional process for the ranks of Sergeant, Lieutenant and Captain.
- Published an article in Fire Chief Magazine on the City's Fire Testing Process.
- Re-engineered the hiring process, which enabled the department to respond to 88% of requests for eligibility within our target 45 day turnaround.
- Reduced the number of cases to the Civil Service Board by 31%.
- Trained over 700 supervisors and managers on the Labor Management Code.
- Planned and coordinated activities for "Salute to Employee Week 1997."
- Trained 45% of the City's workforce on the Americans with Disabilities Act and the sexual harassment policy.
- Conducted psychological screening for 1,245 police applicants.
- Implemented the first full year of random drug and alcohol testing for City employees holding commercial drivers licenses to keep the City in compliance with federal DOT regulations.
- Screened 455 employees for drugs and 225 for alcohol.
- Conducted training classes for 2,650 participants in topics ranging from new employee orientation, GED preparation, computer skills, management and professional development, clerical skills, quality customer service, and performance appraisal.
- Developed a core curriculum for municipal managers.

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

1998 PROPOSED

- Develop an innovative training program for all City employees to support the Mayor's customer service initiative, including an evaluation of customer service delivery by front-line employees.
- Develop and implement policies for retention and transition of employees, and for proactive EAP services, as the City undergoes privatization in the Departments of Water and Public Works.
- Install QPAIs in the Departments of Aviation and Police, and continue to oversee the general administration of QPAIs city-wide.
- Administer the promotional process in the Police, Fire and Corrections Departments.
- Manage the Commercial Drivers License testing and treatment programs to retain qualified drivers while diminishing the City's exposure to liability.
- Continue the increased use of mediation to further reduce the percentage of cases referred to the Civil Service Board.
- Continue 1997's successful increase in the percentage of job requisitions turned around within 45 days.
- Increase training on the Labor Management Code, and provisions of the ADA.
- Publish a new Employee Handbook and EEO Coordinator Handbook.

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	3,249,527	3,360,564	3,373,808
2. Other Current Operating Expenses	725,915	729,575	506,649
5. Internal Service Expenses	297,052	257,082	210,839
7. Capital Expenses	60,636	54,615	87,499
Total	4,333,130	4,401,836	4,178,795

Department by Organization Unit

BUREAU	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Office of Commissioner	306,694	300,915	321,166
Personnel Administration	2,504,334	2,660,911	2,424,077
Training	652,297	573,187	608,153
Labor Relations	301,175	389,519	425,543
Employee Assistance Services	568,630	477,304	399,856
Total	4,333,130	4,401,836	4,178,795

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	4,231,720	4,293,785	4,062,914
Airport Revenue Fund	53,077	55,627	55,401
Water and Sewerage Revenue Fund	48,333	52,424	60,480
Total	4,333,130	4,401,836	4,178,795

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES (Continued)

Office of Commissioner

The Commissioner's Office has responsibility for providing supervision, direction, and coordination to the three bureaus of Personnel Administration, Labor Relations, and Training, as well as the Bureau of Employee Assistance.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	270,015	271,549	252,894
2. Other Current Operating Expenses	30,522	28,362	37,747
5. Internal Service Expenses	1,062	1,004	425
7. Capital Expenses	5,095	-	30,100
Total	306,694	300,915	321,166

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	306,694	300,915	321,166

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES (Continued)

Bureau of Personnel Administration

The Bureau is responsible for establishing and administering a system of sound personnel policies for the city that provides for the recruitment, selection, development and retention of an effective work force.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	1,805,133	1,893,375	1,833,657
2. Other Current Operating Expenses	387,495	492,163	357,374
5. Internal Service Expenses	283,072	248,274	201,046
7. Capital Expenses	28,634	27,099	32,000
Total	2,504,334	2,660,911	2,424,077

Budget by Activity

ACTIVITY	1998 BUDGET
Personnel Administration	2,424,077

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	2,451,257	2,605,284	2,368,676
Airport Revenue Fund	53,077	55,627	55,401
Total	2,504,334	2,660,911	2,424,077

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES (Continued)

Bureau of Training

The Bureau of Training is responsible for ensuring that the City of Atlanta's work force gets the level of training that will lead to greater productivity and higher quality services.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	533,065	497,162	522,125
2. Other Current Operating Expenses	92,470	61,240	62,804
5. Internal Service Expenses	4,238	339	3,225
7. Capital Expenses	22,524	14,446	19,999
Total	652,297	573,187	608,153

Budget by Activity

ACTIVITY	1998 BUDGET
Training	608,153

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	603,964	520,763	547,673
Water and Sewerage Revenue Fund	48,333	52,424	60,480
Total	652,297	573,187	608,153

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES (Continued)

Bureau of Labor Relations

The Bureau seeks to promote and maintain a harmonious and productive work environment for all employees through the City Code, the Labor-Management Relations Ordinance, and established policies rules and regulations in effect.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	289,985	372,355	412,944
2. Other Current Operating Expenses	9,703	6,480	9,619
5. Internal Service Expenses	1,487	1,049	980
7. Capital Expenses	-	9,635	2,000
Total	301,175	389,519	425,543

Budget by Activity

ACTIVITY	1998 BUDGET
Labor Relations	425,543

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	301,175	389,519	425,543

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES (Continued)

Bureau of Employee Assistance Services

The Bureau of Employee Assistance provides confidential, professional counseling and referral for employees and family members who seek assistance with substance abuse and other personal problems. This office also provides psychological testing and assessment for safety sensitive positions.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	351,329	326,123	352,188
2. Other Current Operating Expenses	205,725	141,330	39,105
5. Internal Service Expenses	7,193	6,416	5,163
7. Capital Expenses	4,383	3,435	3,400
Total	568,630	477,304	399,856

Budget by Activity

ACTIVITY	1998 BUDGET
Employee Assistance Services	399,856

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	568,630	477,304	399,856

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Delivering Quality Customer Services									
[1] Reduce percentage of cases referred to Civil Service Board from 80% to 50% by the Year 2000.	% referred to CSB	68%	69%	62%		56%		50%	
[2] Increase percentage of requisitions turned around within 45 days from 54% to 95% by the Year 2000.	# of requisitions referred within 45 days	80%	85%	87%		92%		95%	
[3] Increase and maintain job skills acquired through customer service training initiative.	Average score on Level III Assessments	N/A	N/A	50% (Note*)		50%		50%	
[4] Increase understanding of job expectations and relationships to City priorities by implementing and maintaining an appraisal system for 100% of all City employees.	% employees under QPAIs	100%	63%	100%		100%		100%	
[5] Increase understanding and awareness of the City's Sexual Harassment Policy, the Americans with Disabilities Act, and the Employee Assistance Program.	% trained in: Sexual Harass. ADA EAP	25% 25% 25%	53% 53% 30%	25% 25% 25%		25% 25% 25%		25% 25% 25%	
[6] Administer the pre-employment and promotional public safety testing process by 12/31/98.	# tests developed by rank	N/A	N/A	14		N/A		N/A	
	# tests administered by rank	N/A	N/A	8		N/A		N/A	

*Note *: A Level III evaluation is a measure of the degree to which trainees exhibit the learned behaviors on the job after several weeks.*

DEPARTMENT OF PLANNING, DEVELOPMENT AND NEIGHBORHOOD CONSERVATION

DEPARTMENT OF PLANNING, DEVELOPMENT AND NEIGHBORHOOD CONSERVATION

Overview

The mission of the Department of Planning, Development and Neighborhood Conservation, is to project a vision and develop a framework for the future that assures a high quality of life for all Atlanta's citizens.

The department seeks to carry out a process that engages the city in comprehensive, city-wide economic development and neighborhood revitalization. The process is based on three basic steps: information sharing; development of a common vision; and actions to implement the vision. Within this structure, all aspects of community building are addressed to ensure that we effectively target development areas, define short and long-term priorities and leverage resources to implement the agreed upon agenda. Consensus on the agenda requires that the department listens, acknowledges and responds to the aspirations and expectations of the full range of Atlanta's citizenry. It must continually balance divergent interests by seeking positive overlaps and building on the strengths inherent in these interest to frame a workable program. The department must also institutionalize partnership between the public sector, public schools, community based organizations, the private cooperate community, philanthropic organizations and higher education and research institutions in order to strategically balance economic development and neighborhood reinvestment.

It's community building activities range from policy, comprehensive long range planning and neighborhood planning to development implementation through housing and economic redevelopment program management, zoning, building permitting and inspections, code enforcement, management of HUD programs, human service support activities and support for job training and placement. These activities are directed by the Mayor in coordination with City Council policies and guided by various appointed boards, agencies, Neighborhood Planning Units and business organizations. It's planning and administrative approach is dynamic and flexible, emphasizing the ongoing relationship between vision and action.

DEPARTMENT OF PLANNING, DEVELOPMENT AND NEIGHBORHOOD CONSERVATION (Continued)

Overview (Continued)

The department is an essential element in the management of development in Atlanta, and is composed of the Commissioner's Office, the Office of Grants Management, the Private Industry Council, and five bureaus: Planning, Building, Human Services, Neighborhood Services, and Housing, Finance and Economic Development.

The Commissioner's Office provides policy and administrative direction for the department, as well as coordinating planning and development activities with other agencies involved in the economic, physical and social development of Atlanta.

The Bureau of Planning produces long term, short term and urban design plans and programs, manages the zoning and subdivision process, maintains and communicates information and data, all of which set the stage for development in the city. The bureau is also responsible for the development and implementation of strategies and plans for the redevelopment of targeted neighborhoods.

The Bureau of Buildings is responsible for the building processes in the city, including building permitting, inspection and zoning code enforcement.

The Bureau of Human Services acts to improve the delivery of support services to the citizens of Atlanta through advocacy, resource development and coordination of resources that may already exist. Among the issues addressed by the bureau are the needs of elderly Atlantan's, homelessness, sheltering services, employment and summer food programs for youth and AIDS related services.

The Bureau of Neighborhood Conservation promotes livable neighborhoods through housing and commercial code enforcement. The bureau's goals are the rehabilitation and maintenance of safe and sanitary housing, fostering safe communities and protection of property values.

The Bureau of Housing Finance and Economic Development is responsible for developing policy recommendations, plans and implementation strategies that increase and improve Atlanta's housing supply, as well as create strong commercial neighborhood cores. The bureau provides assistance to community development organizations and participates in public/private partnerships aimed at creating and sustaining affordable housing.

The Office of Grants Management oversees Community Block Grant programs to benefit community improvement activities for low and moderate income people. Additionally, this bureau researches and develops new ideas to address the issues of inner city slums and urban blight.

Essential to the department's success is developing and maintaining effective connections between the range of often competing or divergent interests, for the purpose of attaining the best match between citizen needs and available resources. The forum for this match is one of partnership in which the goal is always one of mutual benefit. In this way, the energy, vitality and commitment of Atlanta's citizens create the impetus for a responsive government, that continually seeks to advance the modest, but often elusive goal of making things better.

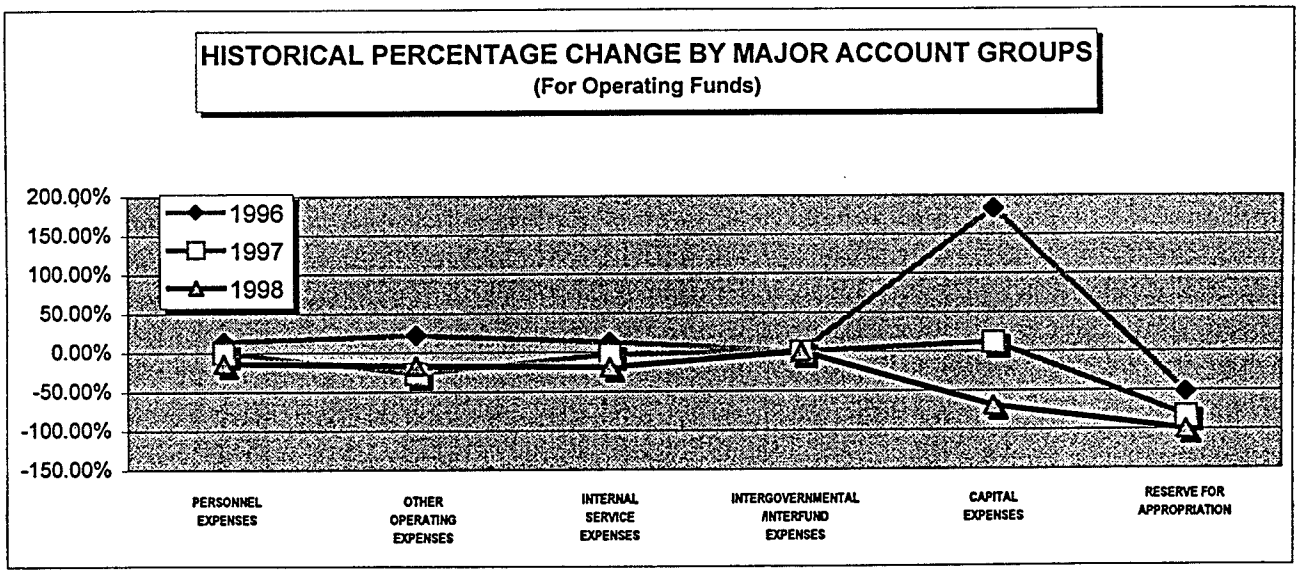
DEPARTMENT OF PLANNING, DEVELOPMENT AND NEIGHBORHOOD CONSERVATION

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$12,507,481	$11,764,247	$10,329,569	(12.20%)
Expenditures	$10,907,509	$10,917,651	NA	NA
Authorized Personnel	218	210	204	(2.86%)

Department Mission

The Department of Planning, Development & Neighborhood Conservation is charged with the elements of community development, including housing, economic development and human services, which are necessary to build and sustain viable neighborhood communities. The department is to foster economic development in order to create more jobs, increase the tax base and financial stability of the City, and protect the property values, safety and general well-being of Atlanta's residents and property owners through proper land use planning, zoning, permitting, and code enforcement.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	1996	1997	1998
Personnel Expenses	77.57%	82.24%	83.72%
Other Current Operating Expenses	15.54%	12.07%	11.79%
Internal Service Expenses	3.89%	4.02%	3.83%
Intergovernmental/Interfund Expenses	0.20%	0.21%	0.25%
Capital Expenses	0.94%	1.12%	0.41%
Reserve for Appropriation	1.86%	0.34%	0.00%
	100.00%	100.00%	100.00%

DEPARTMENT OF PLANNING, DEVELOPMENT AND NEIGHBORHOOD CONSERVATION

Highlights

1997 Accomplishments

- The former Departments of Planning And Development and Housing and Community Development were merged.
- The new Department of Planning, Development, and Neighborhood Conservation joined with the newly formed Atlanta Development Authority, the Atlanta Empowerment Zone, and other development agencies to form a development council for coordinating development initiatives.
- Communications systems with the NPUs, APAB, and other citizen and business organizations have improved.
- The department supported the work of the Mayor's Atlanta Renaissance Program and integrated its findings and recommendations into its work program.
- The department improved and increased its participation in and interaction with the Atlanta Regional Commission (ARC).
- Metropolitan Parkway (Stewart Avenue) Redevelopment Plan began implementation.
- Drafts of the Southwest Atlanta Comprehensive Development Plans Phases I and II , the Jonesboro Rd. Corridor Redevelopment Plan, and the Lindbergh Transit Station Area Development Study were completed.
- The department processed 60 rezoning applications, 74 special use permit applications, 94 permits to demolish dilapidated residential structures, and 300 applications for variances and special use exceptions.
- Mayor Campbell's administration appropriated $6.5 million dollars in developmental impact fees for 19 sidewalk, 2 streetscapes, and 8 greenway trail projects, one new police precinct station to be located on Cascade Cir. S.W., and a new Fire Station 14 to located on Lee St. S.W.
- The Geographic Information Systems Laboratory became operational in 1997.
- Housing inspections increased by 10% to 31,141.
- The Neighborhood Deputies and Zone 6 Partnership programs were established.
- 5,674 code complaints were resolved.
- 818 dilapidated housing units were demolished through the City's 'Clean and Close' Compliance Program.
- 3,289 housing units cited for code violations were brought into compliance.
- 3,750 new living units, including 600 loft conversions were processed.
- 8,000 building permits were issued, which resulted in a total construction valuation in excess of one billion dollars.
- Commercial Maintenance Code Enforcement was consolidated in the Bureau of Neighborhood Conservation.
- Site development and foundation permits for the new Hawks Arena have been issued.

DEPARTMENT OF PLANNING, DEVELOPMENT AND NEIGHBORHOOD CONSERVATION

Highlights (Continued)

1997 Accomplishments

- Over one million square feet of new office and retail spaces have been permitted.
- 9,088 breakfasts and 10,674 lunches per day were served to City youths through the Summer Food Program.
- Collaboration with the American Communication Network Inc., raised $30,000 for the homeless.
- The leverage of HOME and CDBG funds resulted in over 700 rehabilitated housing units, 175 new units, and 200 other affordable housing opportunities.
- The King's Ridge property was foreclosed upon, and qualifications were solicited for its redevelopment.
- 420 citizens were trained through the City's Employment Readiness Center.
- 200 citizens were recruited or referred into the City of Atlanta's First Source Jobs Program.
- A Watershed Management Study was completed.
- The department published the 1998 Comprehensive Development Plan and the draft 1998 Capital Improvements Plan.
- The department applied to the Atlanta Regional Commission for recertification of the City's comprehensive planning process under provisions of the 1993 Comprehensive Development Plan.
- A contract with the Fairlie-Poplar Improvement District will result in enhanced visual and street furniture improvements in the area.
- The Mechanicsville Delivery Team has begun operation.

1998 Proposed

- The implementation of the Integrated Land Information and Permitting System will improve the inter-departmental development review and permitting processes by enhancing data access, tracking of service requests, inspections, responses to public requests, and updating of lien payments.
- An appropriate data sharing system for the GIS program will be developed to control both public and private industry users of the City's system.
- The department is continuing and accelerating improvement of our development review and permitting process as for coming years, with emphasis on a clear print of coordination and communication.
- The department is integrating our code enforcement activities with those of other city agencies as well as citizen processes.
- The department is streamlining its citizen participation process, communications effectiveness as well as better coordinating the functions with other departments.

DEPARTMENT OF PLANNING, DEVELOPMENT AND NEIGHBORHOOD CONSERVATION (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	8,614,540	8,826,252	8,626,236
2. Other Current Operating Expenses	1,597,413	1,396,329	1,250,217
5. Internal Service Expenses	536,903	471,340	380,980
6. Intergovernmental/Interfund Expenses	60,000	-	24,740
7. Capital Expenses	98,653	223,730	47,396
Total	10,907,509	10,917,651	10,329,569

Department by Organization Unit

BUREAU	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Administration	1,180,177	1,058,672	781,554
Buildings	3,942,374	3,986,363	3,896,551
Human Services	1,150,045	923,279	666,366
Neighborhood Conservation Services	1,718,544	1,892,922	2,201,012
Housing, Finance & Economic Devl.	580,518	517,680	307,507
Planning	2,115,995	2,263,201	2,172,518
Citizens Employment & Training	219,856	275,534	304,061
Total	10,907,509	10,917,651	10,329,569

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	10,885,394	10,910,342	10,305,986
General Gov't. Capital Outlay Fund	22,115	7,309	23,583
Total	10,907,509	10,917,651	10,329,569

DEPARTMENT OF PLANNING, DEVELOPMENT AND NEIGHBORHOOD CONSERVATION (Continued)

Administration

The Office of the Commissioner will provide policy and management direction for the planning and implementation of the Consolidation Plan undertaken by the Offices of Housing, Economic Development, and Human Services. This office will house the City's grants development and grants management units. It will assure that the level of federal, state, and local funding availability aggressively pursued and managed in the most effective and prudent manner possible.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	967,582	715,773	576,921
2. Other Current Operating Expenses	142,294	204,265	146,692
5. Internal Service Expenses	43,102	37,850	55,016
7. Capital Expenses	27,199	100,784	2,925
Total	1,180,177	1,058,672	781,554

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Commissioner	781,554

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	1,158,062	1,051,363	757,971
General Gov't. Capital Outlay Fund	22,115	7,309	23,583
Total	1,180,177	1,058,672	781,554

DEPARTMENT OF PLANNING, DEVELOPMENT AND NEIGHBORHOOD CONSERVATION (Continued)

Bureau of Buildings

The Bureau of Buildings is responsible for enforcing minimum standards to safeguard health and property by regulating the design, construction, quality of materials, use and occupancy, location and maintenance of all buildings within the City of Atlanta.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	3,321,426	3,453,409	3,416,688
2. Other Current Operating Expenses	201,442	173,334	203,299
5. Internal Service Expenses	402,735	352,690	268,564
7. Capital Expenses	16,771	6,930	8,000
Total	3,942,374	3,986,363	3,896,551

Budget by Activity

ACTIVITY		1998 BUDGET
Office of the Director		432,002
Permits and Inspections:		
Assistant Director	704,594	
Heating, Ventilating & A/C	636,094	
Building	684,592	
Electrical	521,514	
Plumbing	475,990	
Zoning Enforcement	441,765	
Total Permits and Inspections		3,464,549
Total		3,896,551

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	3,942,374	3,986,363	3,896,551

DEPARTMENT OF PLANNING, DEVELOPMENT AND NEIGHBORHOOD CONSERVATION (Continued)

Bureau of Human Services

The Bureau of Human Services will have as its primary focus the creation and integration of viable human service delivery systems aimed at decreasing social ills and the substandard of wellness in the community. This office will act as liaison for the resolution of citizen complaints and service referrals.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	274,919	279,112	178,049
2. Other Current Operating Expenses	824,901	623,351	436,999
5. Internal Service Expenses	23,780	20,816	18,432
6. Intergovernmental/Interfund Expenses	20,000	-	24,740
7. Capital Expenses	6,445	-	8,146
Total	1,150,045	923,279	666,366

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Director	137,605
Social Development Admin.	528,761
Total	666,366

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	1,150,045	923,279	666,366

DEPARTMENT OF PLANNING, DEVELOPMENT AND NEIGHBORHOOD CONSERVATION (Continued)

Bureau of Neighborhood Conservation Services

The Bureau of Neighborhood Services will be tasked with increasing the supply of safe, decent, and sanitary housing for persons with low and moderate incomes as well as those persons with special needs.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	1,493,961	1,765,912	1,956,137
2. Other Current Operating Expenses	184,313	99,616	240,715
5. Internal Service Expenses	959	3,298	160
7. Capital Expenses	39,311	24,096	4,000
Total	1,718,544	1,892,922	2,201,012

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Director	336,314
Housing Code Compliance	299,602
Housing Code Inspection	1,295,150
Housing Demolition	269,946
Total	2,201,012

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	1,718,544	1,892,922	2,201,012

DEPARTMENT OF PLANNING, DEVELOPMENT AND NEIGHBORHOOD CONSERVATION (Continued)

Bureau of Planning

The Bureau of Planning produces plans, programs, statistical and mapped data that aids city decision-makers and the private sector in community and economic development decisions, and administers the city zoning ordinance to allow for orderly residential and commercial growth.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	1,818,275	1,929,983	1,947,649
2. Other Current Operating Expenses	184,207	220,933	161,736
5. Internal Service Expenses	64,586	56,686	38,808
6. Intergovernmental/Interfund Expenses	40,000	-	-
7. Capital Expenses	8,927	55,599	24,325
Total	2,115,995	2,263,201	2,172,518

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Director	459,512
Research, Information & Maps	340,554
Comprehensive Plans	925,205
Development Review	447,247
Total	2,172,518

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	2,115,995	2,263,201	2,172,518

DEPARTMENT OF PLANNING, DEVELOPMENT AND NEIGHBORHOOD CONSERVATION (Continued)

Bureau of Housing, Finance and Economic Development

The mission of the Bureau of Development and Finance is to assist builders and developers in locating various forms of financing and to participate in public/private forms of financing and to participate in public/private partnerships aimed at creating and sustaining affordable housing. The bureau seeks to increase home ownership opportunities and options available to low and moderate income persons as well as those persons with special needs.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	555,781	474,575	287,557
2. Other Current Operating Expenses	22,996	43,105	19,950
5. Internal Service Expenses	1,741	-	-
Total	580,518	517,680	307,507

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Director	110,773
Economic Development Policy & Administration	174,926
Housing Finance	21,808
Total	307,507

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	580,518	517,680	307,507

DEPARTMENT OF PLANNING, DEVELOPMENT AND NEIGHBORHOOD CONSERVATION (Continued)

Office of Citizens Employment & Training

The Bureau of Economic Development is charged with the overall responsibility for providing and expanding opportunities for economic independence. This initiative will encompass the development of jobs, job training, education, programs for youth, the elderly and displaced workers. It will oversee and monitor activities for the Empowerment Zone initiative and the Atlanta Economic Development Corporation (AEDC).

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	182,596	207,488	263,235
2. Other Current Operating Expenses	37,260	31,725	40,826
7. Capital Expenses	-	36,321	-
Total	219,856	275,534	304,061

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Director	141,737
First Source Jobs	162,324
Total	304,061

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	219,856	275,534	304,061

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
DEPARTMENT OF PLANNING, DEVELOPMENT & NEIGHBORHOOD CONSERVATION
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Creating a safer city by maintaining an environment in which citizens, workers, and visitors feel safe and secure									
1. Increase code enforcement case disposition through cross departmental cooperation.	o Total cases o Multiple code cases o Complete GIS code tracking	•	•	 100 50%		 125 100%		 150 100%	
PRIORITY: Delivering quality customer service									
2. Enhance communication flow within government and between government and citizens.	o Web site pages o One call, call outs o Mailings o % network developed	•	•	25 12 24 50%		50 25 30 100%		100 50 36 100%	
3. Improve development permit processing.	o Establish cross department coordinating body and staff o Network case status monitoring o Convert zoning, subdivision and building permit to GIS System	•	•	100% 50% 50%		100% 100% 100%		100% 100% 100%	
PRIORITY: Enhance Atlanta's social, environment and economic quality of life through infrastructure, planning, development and management									
4. Create and adopt neighborhood/ community/framework/urban design/ redevelopment plans and CDP driven zoning text changes.	o Plans adopted o CDP zoning text changes	•	•	8 6		8 6		8 6	
5. Coordinate resources to implement plans.	o Projects initiated o Projects completed o Grants applied for o Grants received o Funding partnerships	•	•	10 8 8 3 5		10 8 8 3 5		10 8 8 3 5	
6. Implement CDP and NPU recommendations, including Mayor's Rennisance program proposals.	o Recommended actions completed			5		5		5	
7. Increase single family rehabilitation activity, including coordination with code enforcement.	o Units rehabilitated	•	•	75		100		125	

• new department thus new goals

DEPARTMENT OF POLICE SERVICES

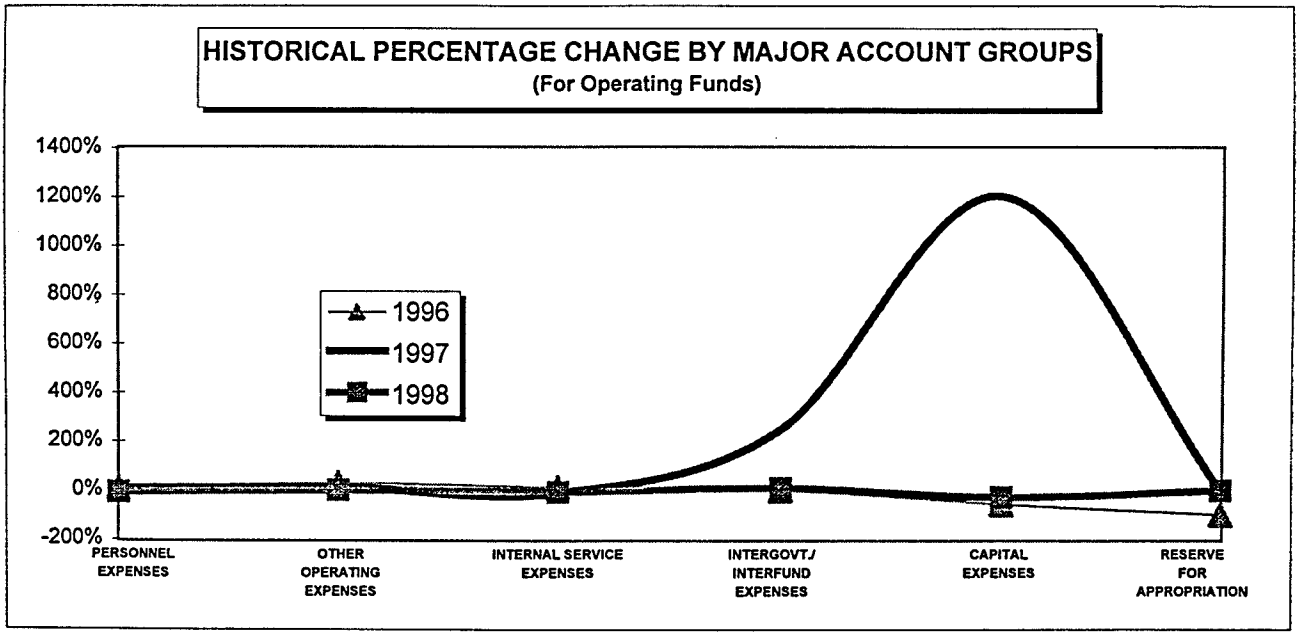
DEPARTMENT OF POLICE SERVICES

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$104,820,182	$115,272,701	$107,114,213	(7.08%)
Expenditures	$99,810,132	$10,917,839	NA	NA
Authorized Personnel	2,298	2,390	2,477	3.64%

Department Mission

The Police Department's purpose is to protect the rights of persons and property through the enforcement of applicable laws and ordinances, the conduction of crime prevention and community relations efforts and administration of licensing procedures for all licenses issued under the police powers of the City.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	1996	1997	1998
Personnel Expenses	89.26%	86.56%	86.42%
Other Current Operating Expenses	4.56%	4.84%	5.27%
Internal Service Expenses	5.44%	4.32%	4.35%
Intergovernmental/Interfund Expenses	0.52%	1.64%	1.92%
Capital Expenses	0.22%	2.64%	2.05%
Reserve for Appropriation	0.00%	0.00%	0.00%
	100.00%	100.00%	100.00%

DEPARTMENT OF POLICE SERVICES (Continued)

Highlights

Fiscal Year 1997 Highlights

- The Police Security Inspectors, as part of the Community Oriented Policing Program, conducted forty-one safety awareness programs to educate the public regarding thefts from automobiles, personal safety and crime in general.
- Forty-one new active Neighborhood Watch Programs were initiated in Zone Two. This represents eighteen percent of the active programs.
- For 1997, Three Business Watch Programs were implemented in three major commercial areas. One hundred and fifty seven (157) businesses are participating in these programs.
  Negotiated a grant for reimbursement for Olympic expenses with the State Criminal Justice Coordinating Council. As a result of new grant awards, 98 Police Officer positions were grant funded in 1997.
- Completed implementation of the Criminal Justice Information System.
- Developed and implemented a comprehensive training program on warrant processing and initiation that resulted in an extraordinary improvement on hit responses, cancellations, and elimination of errors.
- Purchased the A.F.I.S system. The most improved upgrade of the Automated Fingerprint Integration System. Atlanta Police Department Identification is the only agency in the State with the new upgrade.
- Addition of new crime scene technicians improved the response time and proficiency of crime scene processing.
- Graduated 142 new police officers who are permanently assigned to Field Operations.
- Provided Specialized Training to 1,505 officers and 592 civilians.
- Provided over 1,400 sworn personnel with expanded Shoot-Don't Shoot training.
- Several Academy instructors received certifications in Health and Wellness, Verbal Judo and Communication with Tact.
- Held two (2) Police Cyclist Course, preparing 16 officers for Bicycle duty.
- A complete and comprehensive Case Management System was implemented in the Fugitive Unit. The Case Management System has allowed a complete and accurate up-to-date system which tracks Fugitive Packages received and served.
- Connection to the Statewide Pawn System was completed in conjunction with the installation of the department's new tracking system. The Statewide Pawn System provides a data source for all agencies authorized to access GCIC information.
- During 1997, Auto Theft Investigators have worked at reducing the number of auto thefts. As of November 1997, the daily Crime reveals an 11% drop in auto theft.
- Established the Guns and violent crime reduction Unit to impact gun proliferation and violent street crimes within the City of Atlanta.
- Narcotics Unit increased arrest of drug violators by 118%, from 1585 in 1996 to 4,346 in 1997.

DEPARTMENT OF POLICE SERVICES (Continued)

Highlights

1998 Proposed

- Review and revise an annual comprehensive crime reduction plan by March of each year
  a. % of plan developed.
  b. % of plan implemented

- Reduce youth involvement in crime by 5% per year.

- Increase sworn staffing levels from 83% to 100% by the year 2000.

- Increase cooperation and inter-agency initiatives per year within the Downtown Improvement District.

- Implement an average of two technology-based initiative per year in support of community policing.

- Meet with Downtown Improvement District law enforcement group 12 time per year.

- Develop a recruitment campaign by January 31.

- Increasing staffing of Background Recruitment Unit by 8 officers.

- Conduct 7 recruit classes.

- Command staff develops Departmental plan by January 31.

- Division commanders develop components by February 28.

- Implement plan by December 31.

- Increase truancy enforcement by 5%.

- Increase curfew enforcement by 5%.

DEPARTMENT OF POLICE SERVICES (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	86,664,834	94,250,343	91,530,114
2. Other Current Operating Expenses	5,659,673	5,109,153	6,353,159
5. Internal Service Expenses	5,765,566	4,938,961	4,616,583
6. Intergovernmental/Interfund Expenses	424,978	1,624,364	2,030,934
7. Capital Expenses	1,295,081	3,995,018	2,573,194
9. Reserve for Appropriation	-	-	10,229
Total	99,810,132	109,917,839	107,114,213

Department by Organization Unit

ORGANIZATION UNIT	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Office of Chief	4,873,109	4,243,194	4,684,565
Administrative Support	16,930,352	18,459,122	17,937,994
Criminal Investigations	18,445,208	19,547,397	17,491,876
Field Operations	58,792,147	66,839,843	66,076,166
Taxicabs and Vehicle for Hire	769,316	828,283	923,612
Total	99,810,132	109,917,839	107,114,213

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	93,462,636	103,228,757	97,553,440
Intergovernmental Grant Fund	456,557	234,958	582,267
Airport Revenue Fund	5,466,527	6,327,908	8,636,055
Airport Renewal and Ext. Fund	424,412	126,216	342,451
Total	99,810,132	109,917,839	107,114,213

DEPARTMENT OF POLICE SERVICES (Continued)

Budget by Activity

ACTIVITY		1998 BUDGET
Office of Chief:		
Office of Chief	582,267	
Weed and Seed Program	565,273	
Administrative Support	3,537,025	
Total Office of Chief		4,684,565
Administrative Services:		
Office of Deputy Chief	932,600	
DUI Task Force	-	
Property Management	2,889,549	
Central Records	4,828,518	
Communications	8,257,463	
Training	855,510	
Court Liaison Office	174,354	
Total Administrative Services		17,937,994
Criminal Investigations:		
Office of Deputy Chief	1,246,974	
Crimes Against Persons	5,043,643	
Crimes Against Property	4,997,660	
School Detectives	940,920	
Special Investigations	4,755,617	
Executive Protection	507,062	
Total Criminal Investigations		17,491,876
Field Operations:		
Office of Deputy Chief	13,966,310	
Zone Operations		
Zone 1	4,970,461	
Zone 2	5,285,160	
Zone 3	5,485,622	
Zone 4	4,717,870	
Zone 5	7,437,645	
Zone 6	5,576,412	
Airport	8,235,190	
Special Operations	8,094,132	
Red Dog Unit	86,064	
Community Services	2,221,300	
Total Field Operations		66,076,166
Taxicabs and Vehicles for Hire		923,612
Total		107,114,213

DEPARTMENT OF POLICE SERVICES (Continued)

Office of the Chief

The Office of the Chief of Police Services provides overall command and supervision for the bureaus functioning within the department. The office also provides a staffing support function for administration.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	3,554,631	3,611,646	3,847,520
2. Other Current Operating Expenses	818,278	292,673	437,981
5. Internal Service Expenses	154,612	134,096	169,796
7. Capital Expenses	345,588	204,779	219,039
9. Reserve for Appropriation	-	-	10,229
Total	4,873,109	4,243,194	4,684,565

Budget by Activity

ACTIVITY	1998 BUDGET
Office of Chief	582,267
Weed and Seed Program	565,273
Staff Support	3,537,025
Total	4,684,565

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	4,416,552	234,958	582,267
Intergovernmental Grant Fund	456,557	4,008,236	4,102,298
Total	4,873,109	4,243,194	4,684,565

DEPARTMENT OF POLICE SERVICES (Continued)

Bureau of Administrative Services

The Bureau supports the department with the provision of property management, record keeping, communications and dispatch, training, and court liaison services.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	13,393,753	14,920,418	13,961,619
2. Other Current Operating Expenses	1,324,847	1,428,000	1,804,687
5. Internal Service Expenses	1,895,450	1,481,365	1,539,783
6. Intergovernmental/Interfund Expenses	3,122	6,983	7,114
7. Capital Expenses	313,180	622,356	624,791
Total	16,930,352	18,459,122	17,937,994

Budget by Activity

ACTIVITY	1998 BUDGET
Office of Deputy Chief	932,600
DUI Task Force	-
Property Management	2,889,549
Central Records	4,828,518
Communications	8,257,463
Training	855,510
Court Liaison Office	174,354
Total	17,937,994

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	16,930,352	18,400,228	17,353,488
Intergovernmental Grant Fund	-	58,894	559,715
Airport Revenue Fund	-	-	24,791
Total	16,930,352	18,459,122	17,937,994

DEPARTMENT OF POLICE SERVICES (Continued)

Bureau of Criminal Investigations

The Bureau serves the citizenry with the provision of investigatory services for crimes against people and property, and special investigations. The Bureau also oversees the school detective program and protection of the Mayor.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	17,109,632	17,760,858	16,048,983
2. Other Current Operating Expenses	797,857	1,042,746	787,976
5. Internal Service Expenses	523,214	461,899	439,226
6. Intergovernmental/Interfund Expenses	-	49	-
7. Capital Expenses	14,505	281,848	215,691
Total	18,445,208	19,547,400	17,491,876

Budget by Activity

ACTIVITY	1998 BUDGET
Office of Deputy Chief	1,246,974
Crimes Against Persons	5,043,643
Crimes Against Property	4,997,660
School Detectives	940,920
Special Investigations	4,755,617
Executive Protection	507,062
Total	17,491,876

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	18,445,208	19,547,400	17,491,876

DEPARTMENT OF POLICE SERVICES (Continued)

Bureau of Field Operations

The Bureau serves to protect the rights of the citizenry through crime prevention efforts and community relations services. The Bureau oversees the conduct of six police zones and maintains supervision over the special operations and community services divisions.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	51,926,645	57,212,330	56,849,191
2. Other Current Operating Expenses	2,635,051	2,267,827	3,228,323
5. Internal Service Expenses	3,186,787	2,856,319	2,461,159
6. Intergovernmental/Interfund Expenses	421,856	1,617,332	2,023,820
7. Capital Expenses	621,808	2,886,035	1,513,673
Total	58,792,147	66,839,843	66,076,166

Budget by Activity

ACTIVITY	1998 BUDGET
Office of Deputy Chief	13,966,310
Zone Operations	41,708,360
Special Operations	8,180,196
Community Services	2,221,300
Total	66,076,166

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	53,031,103	60,604,356	57,840,976
Airport Revenue Fund	5,336,632	6,109,271	7,917,530
Airport Renewal and Ext. Fund	424,412	126,216	317,660
Total	58,792,147	66,839,843	66,076,166

DEPARTMENT OF POLICE SERVICES (Continued)

Bureau of Taxicabs and Vehicles for Hire

The Bureau of Taxicabs and Vehicles for Hire is responsible for ensuring that the City offers a variety of safe, attractive, and efficiently operated vehicles for hire, through the issuance of licenses and permits to qualified drivers, vehicles and companies. The Bureau also provides for enforcement of all applicable laws and ordinances regarding safety and maintenance procedures by operators.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	680,173	745,091	822,801
2. Other Current Operating Expenses	83,640	77,910	94,192
5. Internal Service Expenses	5,503	5,282	6,619
7. Capital Expenses	-	-	-
Total	769,316	828,283	923,612

Budget by Activity

ACTIVITY	1998 BUDGET
Budget	923,612

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	639,421	668,540	764,802
Airport Revenue Fund	129,895	159,743	158,810
Total	769,316	828,283	923,612

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
DEPARTMENT OF POLICE
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Creating a safer city by maintaining an environment in which citizens, workers, and visitors feel safe and secure									
1. Develop an annual crime reduction plan by March 31 of each year and implement it.	% developed % implemented	100% 100%	100% 100%	100% 100%		100% 100%		100% 100%	
2. Increase crime prevention and safety initiatives focused on juveniles by 5% from prior year.	# of juveniles picked up truancy and curfew violations	3,250	3,241	3,592		3,772		3,960	
3. Hire 200 police officers during 1998.	Number of police officers hired	200	209	200		200		200	
4. Increase interagency cooperation and coordination through interagency initiatives.	# of interagency initiatives begun	2	2	6		6		6	
5. Enhance community policing through improvements in technology.	# of technology initiatives implemented	2	2	2		2		2	

DEPARTMENT OF PUBLIC WORKS

DEPARTMENT OF PUBLIC WORKS

Overview

"The mission of the Department of Public Works is to enhance Atlanta's quality of life by providing public works services that maintain and improve infrastructure and physical environment, utilizing a highly skilled and motivated workforce."

The mission requires the Department to focus on: (1) developing an optimal transportation network of streets, bridges, signs, signals, and markings; (2) maintaining and upgrading the waste water conveyance and reclamation systems in order to protect and enhance urban waterways, property, and lives; (3) developing and maintaining, and managing the vital administrative and technical systems needed to support infrastructure and environmental services.

To improve our ability to achieve this mission, in 1995 the Department reorganized into related operational groups: Wastewater Services, Transportation Services, and Solid Waste Services. The Wastewater Services Operations Group serves the public by managing Atlanta's waste water infrastructure: sanitary sewers, combined sewers, pump stations, CSO treatment facilities, and waste water treatment plants. The groups consist of the former Bureau of Pollution Control and the Sewer Division from the former Bureau of Highways & Streets.

The Transportation Services Operations Group consists of the Streets Division of the former Bureau of Highways & Streets and the former Bureau of Traffic & Transportation. It serves Atlanta's public through a variety of operations which construct, maintain and regulate the city's streets, signals, signs and markings, and rights-of-way. Solid Waste Service, the former Bureau of Sanitary Services, administers the City's solid waste management programs including garbage collection, rubbish collection, recycling, waste disposal, and others.

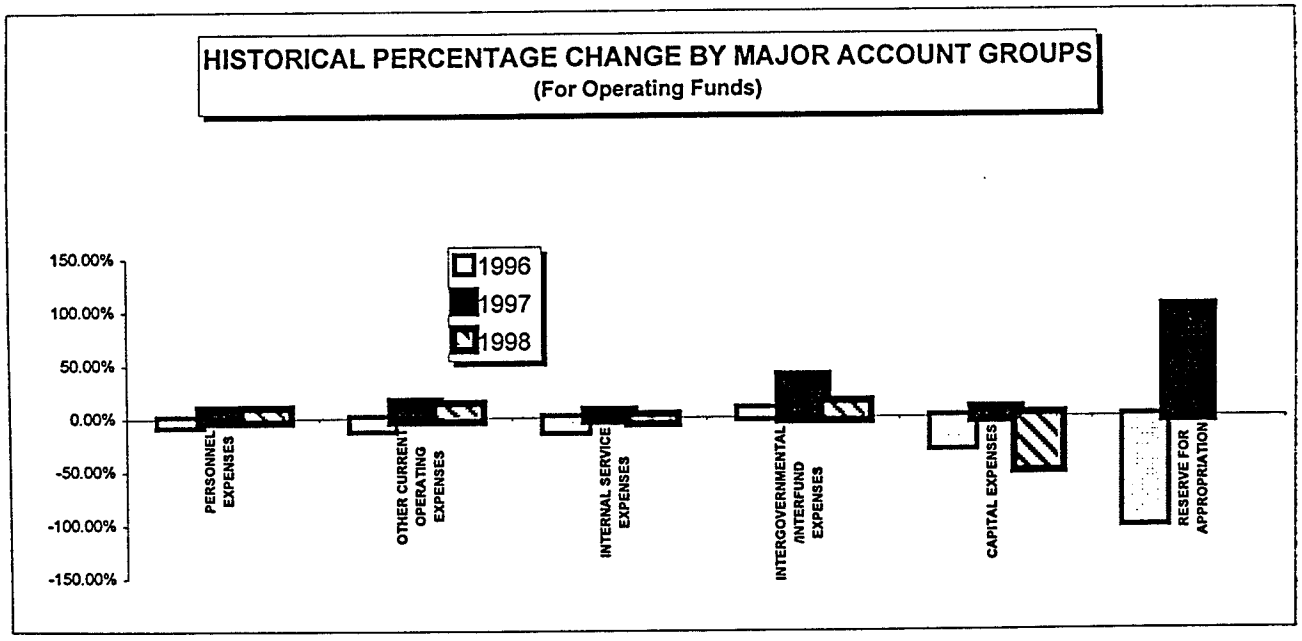
DEPARTMENT OF PUBLIC WORKS

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$134,157,533	$141,235,798	126,361,002	(10.53%)
Expenditures	$118,799,129	$118,179,907	NA	NA
Authorized Personnel	1,697	1,733	1,746	0.75%

Department Mission

The mission of the Department of Public Works is to enhance the City of Atlanta's quality of life by providing public works services that maintain and improve infrastructure and physical environment, utilizing a highly skilled and motivated workforce.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	1996	1997	1998
Personnel Expenses	48.86%	47.08%	48.18%
Other Current Operating Expenses	35.18%	36.05%	35.05%
Internal Service Expenses	8.35%	7.91%	7.54%
Intergovernmental/Interfund Expenses	4.84%	5.94%	6.97%
Capital Expenses	2.77%	2.61%	2.06%
Reserve for Appropriation	0.00%	0.41%	0.20%
	100.00%	100.00%	100.00%

DEPARTMENT OF PUBLIC WORKS

Highlights

1997 Highlights

- Enhanced the Neighborhood Traffic Management Program by installing forty-one (41) speed humps, scheduled for eight-six (86) locations for installation and evaluated four hundred (400) requests for installation of speed humps.
- Installed over 250 overhead street signs along major streets.
- Began development of microcomputer based, comprehensive transportation planning model. This allows for the integration of the city's geographical information system and various traffic simulation software applications.
- Initiated the construction and installation of 15.4 miles of sidewalks for 1997, and programmed $2.5 million and 22 projects for sidewalk construction and installation for 1998.
- Paved 38 miles of city streets.
- Reduction of $121,342.00 in Department of Public Works worker's compensation/medical cost.
- Reduction of 7% in on the job injuries among DPW personnel.
- Completion of Department of Public Works Employee Safety manual.
- Revised the city's authorization for treatment forms for the purpose of enhanced record keeping and better enforcement of medical protocol.
- Completed contract negotiation and began closure activities for Key Road, Cascade Road and East Confederation landfills.
- Secured state grant funding of $350,000.00 and began the collection and processing of scrap tires.
- Established Public Information program for the purpose of notifying city customers of changes in collection requirements.
- Completed the replacement of Montgomery Ferry Road bridge.
- Completed the replacement of Macon Drive bridge.
- Completed Phase II of the Orme Street Trunk Relief Sewer.
- Completed Sewer System Evaluation Study for the Nancy Creek Drainage Basin, the Rivers
- Road Drainage Basin, and the Brookview Drive sewer Basin.
- Completed Sewer separation in Phase I, II, III and IV of the Utoy Creek Sewer Separation Project (City Forces).

DEPARTMENT OF PUBLIC WORKS (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	54,501,725	56,310,093	58,548,303
2. Other Current Operating Expenses	40,739,328	45,212,217	44,595,919
5. Internal Service Expenses	11,159,797	9,915,669	8,312,527
6. Intergovernmental/Interfund Expenses	2,450,716	899,806	7,637,805
7. Capital Expenses	9,947,563	5,842,122	7,048,448
9. Reserve for Appropriation	-	-	218,000
Total	118,799,129	118,179,907	126,361,002

Department by Organization Unit

BUREAU	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Administration	1,799,530	2,049,750	2,290,780
Highways and Streets	33,801,901	31,081,286	33,327,977
Sanitary Services	36,515,847	32,913,504	31,217,948
Traffic and Transportation	11,266,465	12,166,925	11,315,050
Pollution Control	35,415,386	39,968,442	48,209,247
Total	118,799,129	118,179,907	126,361,002

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1994 Referendum G.O. Bond Fund	220,925	224,918	470,993
General Fund	64,817,379	60,745,304	58,737,964
Water and Sewerage Revenue Fund	39,248,224	43,533,585	50,127,949
Water and Sewerage Renewal and Ext. Fund	14,512,601	13,676,100	17,024,096
Total	118,799,129	118,179,907	126,361,002

DEPARTMENT OF PUBLIC WORKS (Continued)

Administration

The Office of the Commissioner provides leadership and support services for the management of the operations of the Department of Public Works. These support services include budget administration and management; monitoring of contracts, grants, and assessments; analysis of operations for improving their effectiveness and efficiency, capital infrastructure planning; and coordination of legislative affairs for the department.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	1,631,367	1,924,879	2,206,119
2. Other Current Operating Expenses	140,398	105,785	76,358
5. Internal Service Expenses	14,153	12,006	8,303
7. Capital Expenses	13,612	7,080	-
Total	1,799,530	2,049,750	2,290,780

Budget by Activity

ACTIVITY	1998 BUDGET
Commissioner's Office	1,320,808
Management Services	969,972
Total	2,290,780

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	1,511,931	1,643,507	1,590,421
1994 Referendum G.O. Bond Fund	220,925	224,918	470,993
Water and Sewerage Revenue Fund	66,674	181,325	229,366
Total	1,799,530	2,049,750	2,290,780

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Highways and Streets

The Bureau of Highways and Streets' mission is to enhance the quality of life for Atlanta's citizens in the following ways; (a) Providing a safe and convenient transportation infrastructure of streets, sidewalks, and bridges; (b) Providing a safe healthy, and clean environment by conveying sanitary sewage waste materials, and runoff from homes, businesses, and roadways; (c) Promoting health, economic growth by regulating development activities; and responding to citizens' concerns and requests for information.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	19,212,167	19,637,932	20,737,517
2. Other Current Operating Expenses	5,674,275	5,085,926	6,420,981
5. Internal Service Expenses	3,463,146	2,969,693	1,976,534
6. Intergovernmental/Interfund Expenses	1,794,201	159,886	704,805
7. Capital Expenses	3,658,112	3,227,849	3,488,140
Total	33,801,901	31,081,286	33,327,977

Budget by Activity

ACTIVITY		1998 BUDGET
Office of the Director		1,040,595
Technical Services:		
Administration	11,460	
Design	1,303,324	
CAD/CAM	1,866,178	
Engineering Operations Div.	832,101	
Public Services	410,288	
Site Development	456,712	
Total Technical Services		4,880,063
Street Operations:		
Administration	381,777	
Hill Street Facility	5,501,697	
North Avenue	5,553,241	
Total Street Operations		11,436,715

Bureau of Highways and Streets (Continued)

Budget by Activity (Continued)

ACTIVITY		1998 BUDGET
Sewer Operations:		
Administration	4,530,395	
Maintenance Crews	5,337,813	
Construction Crews	5,972,396	
Equipment Pool	30,000	
Total Sewer Operations		15,870,604
Total		33,227,977

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	15,523,136	14,021,368	14,614,545
Water and Sewerage Renewal and Ext. Fund	9,960,610	8,976,735	9,083,485
Water and Sewerage Revenue Fund	8,318,155	8,083,183	9,629,947
Total	33,801,901	31,081,286	33,327,977

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Sanitary Services

The Bureau of Sanitary Services' mission is the effective management of all solid waste generated within the City of Atlanta; the enforcement of applicable regulations governing solid waste collection and disposal and the presence of litter and vegetation on public property. Additionally, this bureau has responsibility for the maintenance of city wide vacant lots and street cleaning.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	15,717,034	15,980,457	14,726,876
2. Other Current Operating Expenses	9,717,164	10,056,672	9,793,362
5. Internal Service Expenses	6,830,217	6,155,522	5,496,659
7. Capital Expenses	4,251,432	720,853	983,051
9. Reserve for Appropriations	-	-	218,000
Total	36,515,847	32,913,504	31,217,948

Budget by Activity

ACTIVITY		1998 BUDGET
Office of the Director:		
Planning	2,332,170	
City Recycling Project	1,714,626	
Code Enforcement	2,759,951	
Special Services	1,118,819	
Total Office of the Director		7,925,566
Solid Waste Collection:		
Maddox Park Substation	4,446,977	
Liddell Drive Substation	3,723,426	
Lakewood Substation	3,817,210	
Chester Avenue	213,332	
Total Solid Waste Collection		12,200,945
Street Cleaning:		
Maddox Park Substation	1,166,942	
Liddell Drive Substation	1,039,620	
Lakewood Substation	981,443	
Chester Avenue	986,937	
Total Street Cleaning		4,174,942

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Sanitary Services (Continued)

Budget by Activity (Continued)

ACTIVITY		1998 BUDGET
Disposal:		
Hartsfield Incinerator	216,432	
Landfill	6,700,063	
Total Disposal		6,916,495
Total		31,217,948

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	36,515,847	32,913,504	31,217,948

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Traffic and Transportation

The Bureau of Traffic and Transportation's mission is to manage, operate and maintain the City's traffic control systems and to provide transportation planning to ensure the safe, efficient and environmentally sensitive movement of vehicular and pedestrian traffic in the City of Atlanta.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	4,202,177	4,358,126	4,076,792
2. Other Current Operating Expenses	6,375,330	7,067,486	6,668,062
5. Internal Service Expenses	302,834	277,328	255,196
7. Capital Expenses	386,124	463,985	315,000
Total	11,266,465	12,166,925	11,315,050

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Director	1,976,625
Signs & Marking	1,299,128
Street Lights & Traffic Signals	8,039,297
Total	11,315,050

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
General Fund	11,266,465	12,166,925	11,315,050

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Pollution Control

The Bureau of Pollution Control's mission is to manage, operate and maintain the city's water reclamation facilities in order to meet state and federal water quality regulations and to enforce all city ordinances applicable to Water Pollution Control.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	13,738,980	14,408,699	16,800,999
2. Other Current Operating Expenses	18,832,161	22,896,348	21,637,156
5. Internal Service Expenses	549,447	501,120	575,835
6. Intergovernmental/Interfund Expenses	656,515	739,920	6,933,000
7. Capital Expenses	1,638,283	1,422,355	2,262,257
Total	35,415,386	39,968,442	48,209,247

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Director	10,638,880
R. M. Clayton WPC	13,430,372
Utoy Creek WPC	4,812,709
South River WPC	6,260,069
Intrenchment Creek WPC	3,172,011
Support Services	8,883,440
Combined Sewer Overflow Fac.	1,011,766
Total	48,209,247

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Water and Sewerage Revenue Fund	30,863,395	35,269,077	40,268,636
Water and Sewerage Renewal and Ext. Fund	4,551,991	4,699,365	7,940,611
Total	35,415,386	39,968,442	48,209,247

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
DEPARTMENT OF PUBLIC WORKS
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Creating a safer city by maintaining an environment in which citizens, workers, and visitors feel safe and secure									
[1] Decrease the number of lights out in Central Business District from 14% to 5%	% of lights out in CBD	5%	5.2%	5%		4%		3%	
[2] Increase the number of traffic signs maintained and in readable condition from 75% to 95% by performing repairs	% of traffic signs in maintained in readable condition	85%	85%	85%		90%		95%	
[3] Increase the number of streets with improved visibility of pavement stripping/markings from 70% 98% of all city streets.	% of street s with improved visibility of pavement stripping/markings	85%	88%	90%		95%		98%	
[4] Increase the number of overhead street name signs placed along major arterial from 17 to1700	Number of overhead street name signs placed along arterial streets	425	9	850		1,275		1,700	
[5] Reduce job-related injuries by 50%	Number of job related injuries	672	707	605		545		491	
PRIORITY: Delivering quality customer service by providing services that are appropriate, cost-effective and responsive to citizens' needs									
[6] Reduce by 1% per year the tonnage of solid waste deposited at landfills by enhancing the city's recycling and composting programs	Tons to landfill	253,073	237,819	250,542		248,037		245,556	
	Tons of recyclables	9,900	9,114	10,098		10,300		10,506	
	Tons of composting	27,050	19,097	27,592		28,142		28,706 28,706	
[7] Decrease customer requests by replacing old herbie curbies with new ones at a rate of no less than 5,000 per year	Number of herbie curbies replaced	5,000	10,775	5,000		5,000		5,000	
[8] Reduce the number of sewer backups through proactive grease inspection and Inflow and Infiltration reduction programs	Number of sewer backups	3,000	3,280	2,900		2,800		2,700	

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
DEPARTMENT OF PUBLIC WORKS
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Enhance Atlanta's social, environmental and economic quality of life through infrastructure planning, development, and management									
[9] Increase lighting levels citywide	Number of lights upgraded	1,000	622	1,000		1,000		1,000	
[10] Increase the number of miles of street maintained from 30 to 100 per year.	Miles of street repaved	50	38	70		90		100	
[11] Prevent bridge restrictions, closures and failures through aggressive preventive maintenance.	Number of bridges painted	10	12	15		25		25	
[12] Prevent potential sewer overflows and seepage into area streams and waterways	Linear feet of sewer lines replaced	3,000	7,827	3,000		3,000		3,000	
[13] Increase traffic calming along residential streets.	Number of calming devices installed	50	12	30		10		10	
[14] Comply with the State's mandated Capital Improvement Project milestone to expand the three city's wastewater treatment plants; to provide for higher levels of treatment; and to avoid fines.	Number of project milestones met	3	3	3		4		2	
[15] Maintain a clean environment in the city by increasing the number of vacant lots cleaned.	Number of vacant lots cleaned	200	421	200		200		200	

DEPARTMENT OF WATER

DEPARTMENT OF WATER

Overview

The City of Atlanta Water Department provides high quality drinking water to the citizens of Atlanta and Fulton County and on a wholesale basis to the cities of Fairburn, Union City, Hapeville and portions of Clayton and Fayette Counties. With a service area of 650 square miles, 145,000 meter connections and serving over one million people daily, Atlanta has one of the largest water utilities in the southeastern United States.

Atlanta's sole source of raw water is the Chattahoochee River. The City operates two water treatment plants, the Hemphill and the Chattahoochee; a third plant is jointly owned and operated by the City and Fulton County. These treatment plants have a combined capacity of approximately 220 million gallons daily (mgd), although average daily demand and production currently stands at approximately 120 mgd.

The Water Department is organized along functional lines with three primary divisions: Operation, Technical Service and Administration. The Operations Division pumps raw water from the river intake to the reservoir and treats the water to drinking water standards at the two complexes. The Technical Services Division, which includes engineering, performs installation and maintenance of water mains (approximately 2,400 miles of piping), service lines, 145,000 meters and 24,000 fire hydrants which make up the distribution system. The Administrative Division is responsible for all financial, administrative, billing and customer service functions.

Atlanta's drinking water has an excellent taste and it meets or exceeds all state and federal water quality standards. This department has operated continuously without public health or regulatory violations for over one hundred years.

DEPARTMENT OF WATER

STAFFING AND FINANCIAL HISTORY

	1996	1997	1998 Adopted	1997-98 Change
Budget	$60,080,769	$57,252,987	$55,922,051	(2.32%)
Expenditures	$51,936,107	$48,646,929	NA	NA
Authorized Personnel	781	809	783	(3.21%)

Department Mission

To achieve excellence in providing an adequate supply of high quality, potable water to our customers in a cost effective manner, utilizing modern technologies and promoting environmental awareness, conservation, and protection of our resources.

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	27,871,443	28,606,720	29,731,591
2. Other Current Operating Expenses	16,737,268	15,261,094	18,335,130
5. Internal Service Expenses	3,825,210	3,109,394	3,694,212
6. Intergovernmental/Interfund Expenses	518,090	264,725	401,600
7. Capital Expenses	2,984,096	1,404,996	2,259,518
9. Reserve for Appropriation	-	-	1,500,000
Total	51,936,107	48,646,929	55,922,051

Department by Organization Unit

BUREAU	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Administration	975,277	848,344	1,277,890
Operations	50,960,830	47,798,585	54,644,161
Total	51,936,107	48,646,929	55,922,051

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Water and Sewerage Revenue Fund	43,872,818	42,812,392	45,558,232
Water and Sewerage Renewal and Ext. Fund	8,063,289	5,834,537	10,363,819
Total	51,936,107	48,646,929	55,922,051

DEPARTMENT OF WATER

Highlights

1997 Accomplishments

- Completed the Chattahoochee Clearwell project.
- Installed 302 tamper proof fire hydrant caps.
- Renovated Customer Service Walk-In areas.
- Implemented Centralized Inventory Control System for entire department.
- Completed Phase I of implementation of City's " One Call Center " which included relocation of personnel and installation of computer network.
- Received national recognition in "Self" magazine as best tasting water in United States.
- Received recognition from the Georgia Enviromental Protection Division for having best tasting water in regional taste test.
- Hosted 12,000 delegates at the International American Water Works Association Annual Convention.
- Inspected 102 city-owned facilities that require high hazzard meters.
- Notified 1,523 commercial customers of high hazzard meter requirements.
- Assisted 357 customer through Care and Conserve.
- Assisted in an assessment of department's operations for consultants studying privatization.

DEPARTMENT OF WATER (Continued)

Administration

Administration consists of the Commissioner, Deputy Commissioner, and Commissioner's Support staff. It provides effective leadership and guidance promoting increased efficiency, production, accountability, planning and teamwork for the Department of Water; establishes community outreach programs to improve services to the public; increases communication and promotes water conservation measures city-wide.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	504,600	544,289	788,574
2. Other Current Operating Expenses	357,970	300,215	383,873
5. Internal Service Expenses	3,711	3,840	5,100
6. Intergovernmental/Interfund Expenses	100,000	-	100,000
7. Capital Expenses	8,996	-	343
Total	975,277	848,344	1,277,890

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Director	1,277,314
Management Services	576
Technical Services	-
Total	1,277,890

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Water and Sewerage Revenue Fund	923,436	826,644	1,117,440
Water and Sewerage Renewal and Ext. Fund	51,841	21,700	160,450
Total	975,277	848,344	1,277,890

DEPARTMENT OF WATER (Continued)

Operations

Water operations consists of the following divisions: Administrative Support, Technical Support and Operations. Administrative Support performs all financial, administrative, and customer service functions. Technical Support performs the installation and maintenance of water mains which make up the distribution systems. The Operations division pumps and treats raw water into drinkable water through its Chattahoochee and Hemphill Water Treatment Complexes.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
1. Personnel Expenses	27,366,843	28,062,431	28,943,017
2. Other Current Operating Expenses	16,379,298	14,960,879	17,951,257
5. Internal Service Expenses	3,821,499	3,105,554	3,689,112
6. Intergovernmental/Interfund Expenses	418,090	264,725	301,600
7. Capital Expenses	2,975,100	1,404,996	2,259,175
9. Reserve for Appropriation	-	-	1,500,000
Total	50,960,830	47,798,585	54,644,161

Budget by Activity

ACTIVITY	1998 BUDGET
Office of the Director	2,127,892
Administrative Services	4,202,174
Customer Service	7,778,676
Technical Services	4,754,422
Chattahoochee Complex	8,203,068
Hemphill Complex	7,097,018
Construction and Maintenance	14,895,491
North Area Treatment Plan	5,585,420
Total	54,644,161

Source of Funds

FUND	1996 EXPENDITURES	1997 EXPENDITURES	1998 BUDGET
Water and Sewerage Revenue Fund	42,949,382	41,985,748	44,440,792
Water and Sewerage Renewal and Ext. Fund	8,011,448	5,812,837	10,203,369
Total	50,960,830	47,798,585	54,644,161

CITY OF ATLANTA 1997 - 2000 MANAGEMENT PLAN
DEPARTMENT OF WATER
DESIRED PERFORMANCE OUTCOMES

DESIRED OUTCOME	PERFORMANCE INDICATOR	MANAGEMENT PLAN • ACHIEVED PERFORMANCE							
		1997		1998		1999		2000	
		Plan	Achieved	Plan	Achieved	Plan	Achieved	Plan	Achieved
PRIORITY: Creating a safer city by maintaining an environment in which citizens, workers, and visitors feel safe and secure									
[1-A] Comply with the Safe Drinking Water Act 100% of the time	# of violations	0	1	0		0		0	
[1-B] Meet the 15 requirements of Consent Order EPD-WS-684.	# of requirements met	7	7	8		0		0	
[2-A] Reduce the number of job related injuries	# of injuries	230	141	133		126		120	
[2-B] Reduce the safety citations issued	# of citations issued	N/A	N/A	25		24		23	
[2-C] Reduce the number of vehicle accidents	# of vehicle accidents	N/A	30	29		28		27	
PRIORITY: Delivering quality customer service by providing services that are appropriate, cost-effective and responsive to citizens' needs									
[3] Reduce the number of customer service complaints by 15%	# of customer complaint calls received	240,000	220,544	20,951		19,904		18,909	
[4] Decrease response time for performing small meter repairs from 10 days to 1 (one) day.	# of days to repair small meters	10 Days	N/A	5 Days		3 Days		1 Day	
[5] Improve the image of the Department and increase public perception in the quality of water through effective communications with customers.	% of satisfied customers	86%	N/A	88%		89%		92%	

1998 BUDGET

CAPITAL PROJECTS

INTRODUCTION

This section contains budgets for each capital funded project, and expenditures for the past two years for all projects with expenditures in 1996 or 1997 or funds budgeted for 1998. These budgets are arranged by project and are integrated to show all funding sources. The project listings are structured generally in the same manner as the project listings in the City's Capital Improvements Program (CIP), organized into the following program categories and subcategories:

Administrative Support	General Government Facilities Vehicle Maintenance Facilities Leased Facilities Neighborhood Facilities CODA Projects
Economic Development	Urban Amenities Major Development Projects
Public Safety	Pre-Trial Detention and Corrections Facilities Fire Services Facilities Police Services Facilities Judicial Agencies Facilities Joint Tenancy Facilities
Recreational and Cultural Opportunities	Recreation and Cultural Affairs, Open Space
Transportation	Aviation Highways, Streets and Bridges Traffic Control
Environmental Protection and Enhancement	Solid Waste Collection and Disposal Pollution Control Sanitary, Storm and Combined Sewers Water Supply
City-Wide Capital Projects	City-Wide Radio System E911, CAD, Cable and Communication Integration Systems
Empowerment Zone Projects	

Any capital project may be divided into numerous "cost-centers" for accounting purposes. Each center represents the budgeting of funds for a particular project to a specific organizational unit within a specific fund. The basic financial data is shown on a center basis. Some projects may include carry-forward appropriations of 1997 monies in addition to the funds shown.

The development of the capital projects budget is the result of the Capital Improvements Program (CIP) process. This process is the medium for operating departments to request programming of funds for future capital needs. The CIP provides the reader an understanding of the capital revenues for a five-year period and identifies the source of funding for all projects within the five year plan. The actual budgeting of funds follows the normal annual budget process.

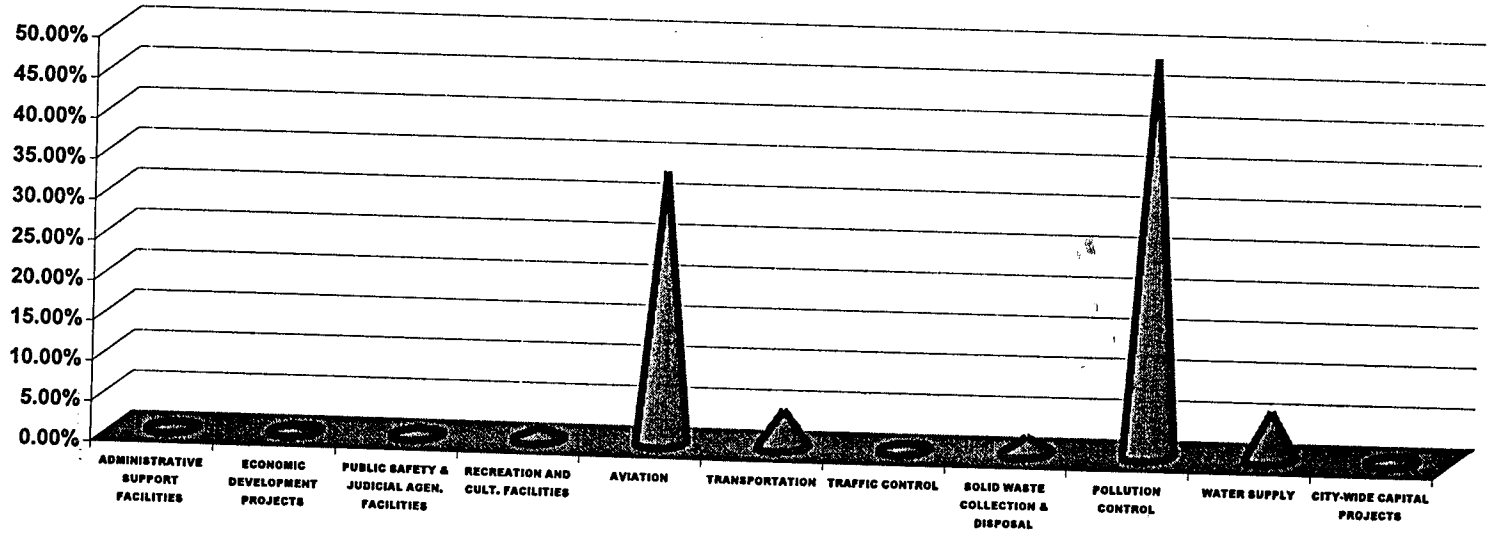
In considering capital projects for funding, the operating budget impact is weighed very carefully. The impact of proposed projects on the operating budget is part of the criteria required for determining whether projects are part of the CIP.

Each project is cross-referenced to the appropriate CIP project number except in instances where the accounting project (FICS project) is not defined consistent with a CIP project. In those instances, the notation "N/A" appears. In many of these instances, the capital project may be below the $25,000 minimum for inclusion in the CIP.

HISTORICAL OVERVIEW

PROJECT TYPE	'96 EXPENSE	'97 EXPENSE	'98 APPROPRIATION	% OF '98 BUDGET
ADMINISTRATIVE SUPPORT FACILITIES	3,803,201	3,794,533	6,561,609	0.71%
ECONOMIC DEVELOPMENT PROJECTS	-	-	610,430	0.07%
PUBLIC SAFETY & JUDICIAL AGEN. FACILITIES	1,050,646	2,010,319	7,952,924	0.86%
RECREATION AND CULT. FACILITIES	8,280,974	5,978,272	12,281,548	1.33%
AVIATION	130,836,800	56,711,451	308,330,752	33.45%
TRANSPORTATION	27,265,608	8,195,500	41,078,687	4.46%
TRAFFIC CONTROL	2,299,592	1,856,420	3,253,953	0.35%
SOLID WASTE COLLECTION & DISPOSAL	3,811,161	2,156,485	18,141,718	1.97%
POLLUTION CONTROL	81,449,590	126,343,367	451,717,228	49.01%
WATER SUPPLY	30,389,977	10,425,060	53,787,551	5.84%
CITY-WIDE CAPITAL PROJECTS	1,743,415	1,059,244	2,633,127	0.29%
EMPOWERMENT ZONE PROJECTS	-	4,341,702	15,387,206	1.67%
	290,930,964	222,872,353	921,736,733	1

CAPITAL IMPROVEMENT PROJECTS SUMMARY % OF 1998 APPROPRIATION



1998 BUDGET

CAPITAL PROJECTS

ADMINISTRATIVE SUPPORT FACILITIES

GENERAL GOVERNMENT FACILITIES

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **City Hall Renovation and Expansion**			
FICS PROJECT #:	A0101				
G41A01019999	Administrative Services	General	242,497	234,093	-
G41A010192AB	Administrative Services	Annual Bond	22,133	-	21,933
G41A010192AB	Administrative Services	1989 Bond Project	25,932	24,010	28,795
G41A010192AB	Administrative Services	1990 Bond Project	39,159	-	26,901
G41A010198AA	Administrative Services	Trust	182,994	2,473	18,009
	Project Total		**512,715**	**260,576**	**95,638**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Handicapped Accessibility**			
FICS PROJECT #:	A0102				
G41A01029999	Administrative Services	General	189,952	77,665	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **818 Washington**			
FICS PROJECT #:	A0103				
G41A01039999	Administrative Services	General	95,210	111,431	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **General Improvements City Hall**			
FICS PROJECT #:	A0104				
G41A01049999	Administrative Services	General	437,078	102,368	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Parking Facility for City Hall**			
FICS PROJECT #:	A0105				
G41A01059999	Administrative Services	General	303,490	57,385	-
G41A010598AA	Administrative Services	Trust	40,855	500	3,756
	Project Total		**344,345**	**57,885**	**3,756**

1998 BUDGET

CAPITAL PROJECTS

ADMINISTRATIVE SUPPORT FACILITIES

GENERAL GOVERNMENT FACILITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **City Hall East**			
FICS PROJECT #:	**A0106**				
G41A01069999	Administrative Services	General	364,681	86,837	-
G41A01069995	Administrative Services	General Gov't. Capital Outlay	81,669	259,569	2,622,688
G41A010692AB	Administrative Services	1995 Bond Project	-	111,473	188,527
G41A01069995	Administrative Services	Water & Sewer Renew & Ext.	130,732	207,377	123,805
G62A01069999	Administrative Services	Internal Service	-	-	-
	Project Total		**577,082**	**665,256**	**2,935,020**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Empowerment - CHE**			
FICS PROJECT #:	**A0107**				
G41A010792AB	Administrative Services	Annual Bond	-	-	34,537
G41A010792AB	Administrative Services	1987 Bond Project	-	-	155,463
	Project Total		**-**	**-**	**190,000**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Police - CHE**			
FICS PROJECT #:	**A0108**				
G41A010892AB	Administrative Services	1987 Bond Project	-	29,284	-
G41A010892AB	Administrative Services	1988 Bond Project	597	786	-
G41A010892AB	Administrative Services	1989 Bond Project	10,444	-	-
G41A010892AB	Administrative Services	1990 Bond Project	1,140	-	746
G41A010892AB	Administrative Services	1991 Bond Project	-	247,336	96,493
G41A010892AB	Administrative Services	1992 Bond Project	6,510	276,943	700,799
G41A010892AB	Administrative Services	1993 Bond Project	54,320	457,247	4,476
G41A010892AB	Administrative Services	1994 Bond Project	20,285	43,565	49,026
	Project Total		**93,296**	**1,055,161**	**851,540**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **One Stop Capital Shop - CHE**			
FICS PROJECT #:	**A0109**				
G41A010992AB	Administrative Services	1989 Bond Project	-	132,900	77,100

1998 BUDGET

CAPITAL PROJECTS

ADMINISTRATIVE SUPPORT FACILITIES

VEHICLE MAINTENANCE FACILITIES

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Vehicle Maintenance Facility**			
FICS PROJECT #:	**A0208**				
G61A02089999	Administrative Services	Water & Sewer Renew & Ext.	-	-	3,784
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Underground Storage Tank Project**			
FICS PROJECT #:	**A0213**				
G41A021392AB	Administrative Services	1996 Bond Project	-	893,887	1,106,113
G41A021392AB	Administrative Services	1997 Bond Project	-	-	1,050,000
G61A02139999	Administrative Services	Internal Service	8,950	35,782	79,129
	Project Total		**8,950**	**929,669**	**2,235,242**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Re-Roof, N. Side Dr. Bldg. A**			
FICS PROJECT #:	**A0214**				
G41A02149999	Administrative Services	General	119,574	-	-

LEASED FACILITIES

CDBG PROJECT #:	**CD-75**	PROJECT TITLE: **Municipal Market Improvements**			
FICS PROJECT #:	**A0301**				
G42A0301A5XB	Administrative Services	Community Development	-	-	2,187
G42A0301A5ZB	Administrative Services	Community Development	186,033	-	13,000
G42A0301BCA0	Administrative Services	Community Development	89,941	-	83,113
J11A0301QNA0	Finance	Trust	-	-	26,851
G42A0301A7E0	Administrative Services	Sec. 108 Loan Trust	407,367	-	-
Y52A0301A7E0	Planning, Dev. & Neigh. Conserv.	Sec. 108 Loan Trust	-	351,021	44,377
	Project Total		**683,341**	**351,021**	**169,528**

1998 BUDGET

CAPITAL PROJECTS

ADMINISTRATIVE SUPPORT FACILITIES

NEIGHBORHOOD FACILITIES

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: A0401		PROJECT TITLE: **Dunbar Recreation Center**			
G41A04019999	Administrative Services	General	93,000	7,495	-
CDBG PROJECT #: N/A FICS PROJECT #: A0402		PROJECT TITLE: **Georgia Hill**			
G41A04029999	Administrative Services	General	36,640	41,900	-
CDBG PROJECT #: N/A FICS PROJECT #: A0403		PROJECT TITLE: **J. Burdine**			
G41A04039999	Administrative Services	General	106,695	1,206	-
		CODA PROJECTS			
CDBG PROJECT #: N/A FICS PROJECT #: A0504		PROJECT TITLE: **Abernathy Corridor Facility**			
M22A05049985	Public Works	General Gov't. Capital Outlay	5,323	-	1
CDBG PROJECT #: N/A FICS PROJECT #: A0508		PROJECT TITLE: **Tenth Street Corridor Facility**			
T31A05089999	Non-Departmental	General	500,000	-	-
TOTAL - ADMINISTRATIVE SUPPORT FACILITIES			**3,803,201**	**3,794,533**	**6,561,609**

1998 BUDGET

CAPITAL PROJECTS

ECONOMIC DEVELOPMENT PROJECTS

URBAN AMENITIES

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Fairlie-Poplar Streetscape**			
FICS PROJECT #:	B0108				
M21B01089985	Public Works	General Gov't. Capital Outlay	-	-	500,000

MAJOR DEVELOPMENT PROJECTS

CDBG PROJECT #:	N/A	PROJECT TITLE: **Underground Atlanta**			
FICS PROJECT #:	B0201				
D41B020198AA	Executive Offices	Trust	-	-	1,534
G41B02019999	Administrative Services	Trust	-	-	108,896
	Project Total		-	-	**110,430**

TOTAL - ECONOMIC DEVELOPMENT PROJECTS	-	-	**610,430**

1998 BUDGET

CAPITAL PROJECTS

PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES

DETENTION & CORRECTION FACILITIES

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Pre-Trial Detention Facility**			
FICS PROJECT #:	**C0101**				
I11C010192AB	Corrections	Annual Bond	-	-	2,922
I11C010192AJ	Corrections	1987 Bond Project	-	-	72,324
G41C010192AB	Administrative Services	1991 Bond Project	605,070	335,306	201,220
	Project Total		**605,070**	**335,306**	**276,466**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Solitary Confinement Cells Constr.**			
FICS PROJECT #:	**C0102**				
I11C010292AB	Corrections	Annual Bond	-	-	15,479
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **New Pre-Trial Detention Facility**			
FICS PROJECT #:	**C0105**				
G41C01059993	Administrative Services	General Gov't. Capital Outlay	233,752	1,582,585	3,406,309
G41C01059993	Administrative Services	Water & Sewer Renew & Ext.	-	-	151,000
	Project Total		**233,752**	**1,582,585**	**3,557,309**

FIRE FACILITIES

CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Fire Station #02**			
FICS PROJECT #:	**C0202**				
G41C02029999	Administrative Services	General	82,500	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Fire Station #4 Construction**			
FICS PROJECT #:	**C0204**				
W11C020492AC	Fire Services	1996 Bond Project	-	39,557	960,443

1998 BUDGET

CAPITAL PROJECTS

PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES

FIRE FACILITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Fire Station #14**			
FICS PROJECT #:	**C0214**				
W11C02149999	Fire Services	Annual Bond	-	-	460,000
W11C02149991	Fire Services	General Gov't. Capital Outlay	-	-	855,000
W11C021492AC	Fire Services	1997 Bond Project	-	-	600,000
	Project Total		-	-	**1,915,000**

POLICE FACILITIES

CDBG PROJECT #:	**CD-417**	PROJECT TITLE: **Zone 1 Police Precinct**			
FICS PROJECT #:	**C0301**				
G42C0301A5XA	Administrative Services	Community Development	4,018	-	89
G42C0301A5YA	Administrative Services	Community Development	26,860	-	2,800
G42C0301A51A	Administrative Services	Community Development	1,806	-	6,730
	Project Total		**32,684**	**-**	**9,619**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Zone 4 Police Precinct**			
FICS PROJECT #:	**C0304**				
X41C03049991	Police Services	General Gov't. Capital Outlay	-	-	50,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Vine City Mini Precinct**			
FICS PROJECT #:	**C0305**				
Y53C0305A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	100,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Mounted Police Facility**			
FICS PROJECT #:	**C0310**				
X11C03109998	Police Services	Trust	-	-	2,705
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Police Academy Expansion**			
FICS PROJECT #:	**C0311**				
X41C03119991	Police Services	General Gov't. Capital Outlay	-	-	200,000

1998 BUDGET

CAPITAL PROJECTS

PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES

JUDICIAL AGENCIES FACILITIES

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Municipal Court Construct & Renovation**			
FICS PROJECT #:	**C0401**				
G41C04019999	Administrative Services	General	21,728	7,162	-
G41C040192AB	Administrative Services	Annual Bond	-	-	6,104
G41C040192AB	Administrative Services	1990 Bond Project	11,331	11,187	333,690
	Project Total		**33,059**	**18,349**	**339,794**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Traffic Court Building Renovation**			
FICS PROJECT #:	**C0402**				
G41C04029999	Administrative Services	General	45,641	28,822	-
G41C040292AB	Administrative Services	1989 Bond Project	17,940	5,700	12,108
G41C040292AB	Administrative Services	1991 Bond Project	-	-	1
G41C040292AB	Administrative Services	1996 Bond Project	-	-	489,000
	Project Total		**63,581**	**34,522**	**501,109**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Lease/Pur-New Traffic Court**			
FICS PROJECT #:	**C0404**				
G41C040492AE	Administrative Services	1994 Bond Project	-	-	25,000
TOTAL - PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES			**1,050,646**	**2,010,319**	**7,952,924**

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CURBS, SIDEWALKS & PAVING

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Citywide**			
FICS PROJECT #:	D01B6				
N11D01B69999	Parks, Rec. & Cultural Affairs	General	5,000	-	-
N12D01B69999	Parks, Rec. & Cultural Affairs	Park Improvement	36,822	-	51,594
	Project Total		**41,822**	**-**	**51,594**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Rose Circle Park**			
FICS PROJECT #:	D01F5				
N12D01F59999	Parks, Rec. & Cultural Affairs	Park Improvement	75,000	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Underwood Hills Park ('94 Budget)**			
FICS PROJECT #:	D0123				
N12D01239999	Parks, Rec. & Cultural Affairs	Park Improvement	25,000	5,000	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Adair I Park**			
FICS PROJECT #:	D0145				
N12D01459999	Parks, Rec. & Cultural Affairs	Park Improvement	8,811	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Bitsy Grant Tennis Center**			
FICS PROJECT #:	D0191				
N12D01919999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	150,000

LIGHTING IMPROVEMENTS

CDBG PROJECT #:	N/A	PROJECT TITLE: **Southside Park**			
FICS PROJECT #:	D02A5				
N12D02A59999	Parks, Rec. & Cultural Affairs	Park Improvement	-	5,964	119,036

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

LIGHTING IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: D02B6		PROJECT TITLE: **Lighting Improvements, City-Wide**			
N12D02B69999	Parks, Rec. & Cultural Affairs	Park Improvement	143,528	64,078	55,298
CDBG PROJECT #: N/A FICS PROJECT #: D0208		PROJECT TITLE: **Anderson Park**			
N12D02089999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	76,000
CDBG PROJECT #: N/A FICS PROJECT #: D0213		PROJECT TITLE: **English Park**			
N12D02139999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	732
CDBG PROJECT #: N/A FICS PROJECT #: D0214		PROJECT TITLE: **Grove Park**			
N12D02149999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	75,399
CDBG PROJECT #: N/A FICS PROJECT #: D0216		PROJECT TITLE: **Harwell Heights Park**			
N12D02169999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	50,000
CDBG PROJECT #: N/A FICS PROJECT #: D0219		PROJECT TITLE: **Maddox Park ('96 Budget)**			
N12D02199999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	10,000
CDBG PROJECT #: N/A FICS PROJECT #: D0229		PROJECT TITLE: **Bedford Pine Park ('94 Budget)**			
N12D02299999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	50,102

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

LIGHTING IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: D0240		PROJECT TITLE: **Peachtree Hills Park**			
N12D02409999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	262,020
CDBG PROJECT #: N/A FICS PROJECT #: D0252		PROJECT TITLE: **Daniel Stanton Park**			
N12D02529999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	4,300
CDBG PROJECT #: N/A FICS PROJECT #: D0262		PROJECT TITLE: **Pittman Park**			
N12D02629999	Parks, Rec. & Cultural Affairs	Park Improvement	158,366	960	1,865

SWIMMING POOL IMPROVEMENTS

CDBG PROJECT #: N/A FICS PROJECT #: D03B6		PROJECT TITLE: **Swimming Pool Imprvs., City-Wide**			
N12D03B69999	Parks, Rec. & Cultural Affairs	Park Improvement	34,551	60,103	174,340
CDBG PROJECT #: N/A FICS PROJECT #: D03G1		PROJECT TITLE: **Piedmont Park Swimming Pool**			
N12D03G19999	Parks, Rec. & Cultural Affairs	Park Improvement	64,209	-	-
CDBG PROJECT #: CD-441 FICS PROJECT #: D0317		PROJECT TITLE: **J. F. Kennedy Park**			
N12D0317A5XA	Parks, Rec. & Cultural Affairs	Community Development	-	3,015	-
N12D0317A51A	Parks, Rec. & Cultural Affairs	Community Development	143,060	756,162	221,878
	Project Total		**143,060**	**759,177**	**221,878**

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

SWIMMING POOL IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: D0330		PROJECT TITLE: **Candler Park**			
N12D03309999	Parks, Rec. & Cultural Affairs	Park Improvement	25,000	12,450	4,947
CDBG PROJECT #: N/A FICS PROJECT #: D0333		PROJECT TITLE: **Garden Hills Park**			
N12D03339991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	-	125,000
CDBG PROJECT #: N/A FICS PROJECT #: D0366		PROJECT TITLE: **Tuscon Trail Park**			
N12D03669999	Parks, Rec. & Cultural Affairs	Park Improvement	108,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0381		PROJECT TITLE: **Joyland Park**			
N12D03819999	Parks, Rec. & Cultural Affairs	Park Improvement	12,639	29,147	26,545
CDBG PROJECT #: N/A FICS PROJECT #: D0383		PROJECT TITLE: **MLK Natatorium**			
N12D03839999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	75,000

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

TENNIS COURT IMPROVEMENTS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: D04B6		PROJECT TITLE: **Tennis Court Imprvs., City-Wide**			
N12D04B69999	Parks, Rec. & Cultural Affairs	Park Improvement	91,761	200	5,699
CDBG PROJECT #: N/A FICS PROJECT #: D04D4		PROJECT TITLE: **Collier Drive Park ('97 Budget)**			
N12D04D49999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	30,000
CDBG PROJECT #: N/A FICS PROJECT #: D0404		PROJECT TITLE: **Grant Park**			
N12D04049999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	50,000
CDBG PROJECT #: N/A FICS PROJECT #: D0419		PROJECT TITLE: **Maddox Park ('94 Budget)**			
N12D04199999	Parks, Rec. & Cultural Affairs	Park Improvement	50,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0423		PROJECT TITLE: **Underwood Hills Park ('94 Budget)**			
N12D04239999	Parks, Rec. & Cultural Affairs	Park Improvement	35,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0431		PROJECT TITLE: **Coan Park**			
N12D04319999	Parks, Rec. & Cultural Affairs	Park Improvement	22,828	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0435		PROJECT TITLE: **Lake Claire Park ('97 Budget)**			
N12D04359999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	20,000

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CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

TENNIS COURT IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: D0453		PROJECT TITLE: **Dean Rusk Park ('94 Budget)**			
N12D04539999	Parks, Rec. & Cultural Affairs	Park Improvement	20,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0461		PROJECT TITLE: **Phoenix-Dunbar Park ('94 Budget)**			
N12D04619999	Parks, Rec. & Cultural Affairs	Park Improvement	20,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0469		PROJECT TITLE: **West End Park**			
N12D04699999	Parks, Rec. & Cultural Affairs	Park Improvement	75,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0470		PROJECT TITLE: **West Manor Park**			
N12D04709999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	22,083
CDBG PROJECT #: N/A FICS PROJECT #: D0471		PROJECT TITLE: **Wilson Mill Park ('94 Budget)**			
N12D04719999	Parks, Rec. & Cultural Affairs	Park Improvement	30,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0479		PROJECT TITLE: **Empire Park ('96 Budget)**			
N12D04799999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	120,000
CDBG PROJECT #: N/A FICS PROJECT #: D0481		PROJECT TITLE: **Tennis Court Improvements, Joyland Park**			
N12D04819999	Parks, Rec. & Cultural Affairs	Park Improvement	175,100	-	-

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

TENNIS COURT IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: D0487		PROJECT TITLE: **Thomasville Park ('94 Budget)**			
N12D04879999	Parks, Rec. & Cultural Affairs	Park Improvement	100,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0491		PROJECT TITLE: **Bitsy Grant Tennis Center**			
N12D04919999	Parks, Rec. & Cultural Affairs	Park Improvement	37,900	65,459	55,491
CDBG PROJECT #: N/A FICS PROJECT #: D0492		PROJECT TITLE: **Chastain Tennis Center**			
N12D04929999	Parks, Rec. & Cultural Affairs	Park Improvement	47,775	-	20,154
CDBG PROJECT #: N/A FICS PROJECT #: D0493		PROJECT TITLE: **McGhee Tennis Center**			
N12D04939999	Parks, Rec. & Cultural Affairs	Park Improvement	71,900	-	36
CDBG PROJECT #: N/A FICS PROJECT #: D0495		PROJECT TITLE: **Washington Park Tennis Center**			
N12D04959999	Parks, Rec. & Cultural Affairs	Park Improvement	50,000	-	-

BASKETBALL COURT IMPROVEMENTS

CDBG PROJECT #: N/A FICS PROJECT #: D05B6		PROJECT TITLE: **Basketball Court Imprvs., City-Wide**			
N12D05B69999	Parks, Rec. & Cultural Affairs	Park Improvement	-	2,000	3,983
CDBG PROJECT #: N/A FICS PROJECT #: D05D4		PROJECT TITLE: **Collier Drive Park**			
N12D05D49999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	100,000

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

BASKETBALL COURT IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: D0517		PROJECT TITLE: **J. F. Kennedy Park ('97 Budget)**			
N12D05179999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	15,000
CDBG PROJECT #: N/A FICS PROJECT #: D0529		PROJECT TITLE: **Bedford Pine Park**			
N12D05299999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	30,000
CDBG PROJECT #: N/A FICS PROJECT #: D0546		PROJECT TITLE: **Adair II Park**			
N12D05469999	Parks, Rec. & Cultural Affairs	Park Improvement	24,380	-	620
CDBG PROJECT #: N/A FICS PROJECT #: D0561		PROJECT TITLE: **Phoenix-Dunbar Park ('94 Budget)**			
N12D05619999	Parks, Rec. & Cultural Affairs	Park Improvement	45,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0571		PROJECT TITLE: **Wilson Mill Park ('94 Budget)**			
N12D05719999	Parks, Rec. & Cultural Affairs	Park Improvement	30,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0588		PROJECT TITLE: **Walker Park ('94 Budget)**			
N12D05889999	Parks, Rec. & Cultural Affairs	Park Improvement	60,000	-	-

FENCING AND WALLS

CDBG PROJECT #: N/A FICS PROJECT #: D06B6		PROJECT TITLE: **City Wide**			
N12D06B69999	Parks, Rec. & Cultural Affairs	Park Improvement	164,277	203,207	94,710

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

FENCING AND WALLS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: D0661		PROJECT TITLE: **Phoenix Park I (Dunbar Park)**			
N12D06619999	Parks, Rec. & Cultural Affairs	Park Improvement	-	60,000	-
CDBG PROJECT #: N/A FICS PROJECT #: D0666		PROJECT TITLE: **Tuscon Trail Park**			
N12D06669999	Parks, Rec. & Cultural Affairs	Park Improvement	60,740	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0681		PROJECT TITLE: **Joyland Park**			
N12D06819999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	4,666
CDBG PROJECT #: N/A FICS PROJECT #: D0686		PROJECT TITLE: **South Bend Park**			
N12D06869999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	157

HEATING, VENTILATION AND A/C

CDBG PROJECT #: N/A FICS PROJECT #: D07B6		PROJECT TITLE: **Heating, Ventil. & A/C, City-Wide**			
N12D07B69999	Parks, Rec. & Cultural Affairs	Park Improvement	33,000	-	17,908
CDBG PROJECT #: N/A FICS PROJECT #: D07G6		PROJECT TITLE: **Anderson Park Gymnasium**			
N12D07G69999	Parks, Rec. & Cultural Affairs	Park Improvement	-	17,000	7,000
CDBG PROJECT #: N/A FICS PROJECT #: D0732		PROJECT TITLE: **East Lake Park**			
N12D07329999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	1,000

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

HEATING, VENTILATION AND A/C (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Oakland City Park**			
FICS PROJECT #:	D0758				
N12D07589999	Parks, Rec. & Cultural Affairs	Park Improvement	99,960	-	39,040
CDBG PROJECT #:	N/A	PROJECT TITLE: **West Manor Park**			
FICS PROJECT #:	D0770				
N12D07709999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	4,000

CONSTRUCTION OF BUILDINGS

CDBG PROJECT #:	N/A	PROJECT TITLE: **Bessie Branham Park**			
FICS PROJECT #:	D09A6				
N12D09A69999	Parks, Rec. & Cultural Affairs	Park Improvement	-	900,000	-
CDBG PROJECT #:	CD-264	PROJECT TITLE: **Southeast Gym**			
FICS PROJECT #:	D09A9				
N12D09A9A5PA	Parks, Rec. & Cultural Affairs	Community Development	-	-	31,668
N12D09A9A5XA	Parks, Rec. & Cultural Affairs	Community Development	50,807	-	-
	Project Total		**50,807**	**-**	**31,668**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Construction of Bldgs., City-Wide**			
FICS PROJECT #:	D09B6				
N12D09B69999	Parks, Rec. & Cultural Affairs	Park Improvement	363,443	522,203	1,108,588
CDBG PROJECT #:	N/A	PROJECT TITLE: **John A. White Golf**			
FICS PROJECT #:	D09B9				
N12D09B99999	Parks, Rec. & Cultural Affairs	Park Improvement	-	12	-

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CONSTRUCTION OF BUILDINGS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: D09C4		PROJECT TITLE: **Grant Park Recreation Center**			
N12D09C49999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	544
CDBG PROJECT #: N/A FICS PROJECT #: D09C7		PROJECT TITLE: **Cyclorama Improvements**			
N41D09C7QNA0	Parks, Rec. & Cultural Affairs	Trust	655,000	-	15,266
CDBG PROJECT #: N/A FICS PROJECT #: D09D4		PROJECT TITLE: **Collier Drive Park ('97 Budget)**			
N12D09D49999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	150,000
CDBG PROJECT #: N/A FICS PROJECT #: D09E9		PROJECT TITLE: **Chastain Park Amphitheater**			
N12D09E99999	Parks, Rec. & Cultural Affairs	Park Improvement	27,762	25,617	41,129
CDBG PROJECT #: N/A FICS PROJECT #: D0903		PROJECT TITLE: **Chastain Memorial Park**			
N12D09039999	Parks, Rec. & Cultural Affairs	Park Improvement	-	800	266,677
CDBG PROJECT #: N/A FICS PROJECT #: D0904		PROJECT TITLE: **Grant Park**			
N12D09049999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	187
CDBG PROJECT #: N/A FICS PROJECT #: D0906		PROJECT TITLE: **Piedmont Park Pavillion**			
N12D09069999	Parks, Rec. & Cultural Affairs	Park Improvement	-	2,123	-

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CONSTRUCTION OF BUILDINGS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-338E**	PROJECT TITLE: **A. D. Williams Recreation Center**			
FICS PROJECT #:	**D0907**				
N12D0907A5TA	Parks, Rec. & Cultural Affairs	Community Development	23,333	-	-
N12D0907BLA0	Parks, Rec. & Cultural Affairs	Community Development	20,281	-	-
	Project Total		**43,614**	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Harwell Park ('96 Budget)**			
FICS PROJECT #:	**D0916**				
N12D09169999	Parks, Rec. & Cultural Affairs	Park Improvement	58,629	-	11,371
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Bass Recreation Center**			
FICS PROJECT #:	**D0928**				
N12D09289999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	238,850
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Bedford Pine Park ('96 Budget)**			
FICS PROJECT #:	**D0929**				
N12D09299999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	30,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Coan Park**			
FICS PROJECT #:	**D0931**				
N12D09319999	Parks, Rec. & Cultural Affairs	Park Improvement	-	158,419	19,500
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Morningside Rec. Center ('94 Budget)**			
FICS PROJECT #:	**D0938**				
N12D09389999	Parks, Rec. & Cultural Affairs	Park Improvement	70,558	-	-

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CONSTRUCTION OF BUILDINGS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Daniel Stanton Park**			
FICS PROJECT #:	**D0952**				
N12D0952AAJ0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	27,741	46,264	211,710
N12D09529999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	86,715
	Project Total		**27,741**	**46,264**	**298,425**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Melvin Drive Park**			
FICS PROJECT #:	**D0956**				
N12D09569999	Parks, Rec. & Cultural Affairs	Park Improvement	46,030	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Mozley Park**			
FICS PROJECT #:	**D0957**				
N12D09579999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	10,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Oakland City Park ('97 Budget)**			
FICS PROJECT #:	**D0958**				
N12D09589999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	20,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **West Manor Park ('96 Budget)**			
FICS PROJECT #:	**D0970**				
N12D09709999	Parks, Rec. & Cultural Affairs	Park Improvement	-	56,706	18,294
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Construction of Bldgs., South Bend Park**			
FICS PROJECT #:	**D0986**				
N12D09869999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	75,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Thomasville Park**			
FICS PROJECT #:	**D0987**				
N12D09879999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	100,000

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CONSTRUCTION OF BUILDINGS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Bitsy Grant Tennis Center**			
FICS PROJECT #:	D0991				
N12D09919999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	60,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Piedmont Tennis Center**			
FICS PROJECT #:	D0994				
N12D09949999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	15,061
CDBG PROJECT #:	N/A	PROJECT TITLE: **Washington Park Tennis Center**			
FICS PROJECT #:	D0995				
N12D09959999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	300,640
CDBG PROJECT #:	N/A	PROJECT TITLE: **Civic Center**			
FICS PROJECT #:	D0997				
N12D0997BCB0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	523	749,477
N12D0997QNA0	Parks, Rec. & Cultural Affairs	Trust	26,097	-	3,957
N41D0997QNA0	Parks, Rec. & Cultural Affairs	Trust	432,279	142,764	558,863
	Project Total		**458,376**	**143,287**	**1,312,297**

GROUND AND SITE IMPROVEMENTS

CDBG PROJECT #:	N/A	PROJECT TITLE: **Ground and Site Improvement**			
FICS PROJECT #:	D11AA				
N12D11AA9999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	14,567
CDBG PROJECT #:	N/A	PROJECT TITLE: **Outdoor Activity Center**			
FICS PROJECT #:	D11A4				
N12D11A4KCD0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	15,000	-	-

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

GROUND AND SITE IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: D11A5		PROJECT TITLE: **Southside Park Expansion**			
N12D11A59991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	-	32,977
CDBG PROJECT #: N/A FICS PROJECT #: D11B6		PROJECT TITLE: **Ground & Site Imprvs., City-Wide**			
N12D11B69999	Parks, Rec. & Cultural Affairs	Park Improvement	190,250	176,651	242,067
CDBG PROJECT #: N/A FICS PROJECT #: D11C2		PROJECT TITLE: **Southeast Atlanta Park**			
N12D11C29999	Parks, Rec. & Cultural Affairs	Park Improvement	19,426	9,316	1,259
CDBG PROJECT #: CD-526 FICS PROJECT #: D11D3		PROJECT TITLE: **Adamsville Recreation Center Dev.**			
N12D11D3A51A	Parks, Rec. & Cultural Affairs	Community Development	112,273	353,104	234,623
N12D11D3A52A	Parks, Rec. & Cultural Affairs	Community Development	-	-	439,000
	Project Total		**112,273**	**353,104**	**673,623**
CDBG PROJECT #: N/A FICS PROJECT #: D11D4		PROJECT TITLE: **Collier Drive Park**			
N12D11D49999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	30,000
CDBG PROJECT #: N/A FICS PROJECT #: D11D9		PROJECT TITLE: **Buckhead Triangle ('97 Budget)**			
N12D11D99999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	25,000
CDBG PROJECT #: N/A FICS PROJECT #: D11E9		PROJECT TITLE: **Chastain Amphitheatre**			
N12D11E99999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	5,000

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CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

GROUND AND SITE IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: D11F6		PROJECT TITLE: **Freedom National Bank**			
N12D11F69999	Parks, Rec. & Cultural Affairs	Park Improvement	125,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D11H4		PROJECT TITLE: **Chattahoochee River Park Dev.**			
N12D11H49991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	50,000	923,723
CDBG PROJECT #: N/A FICS PROJECT #: D11H5		PROJECT TITLE: **Lincoln Home Park**			
N12D11H5K9H0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	8,346	-	4,154
CDBG PROJECT #: N/A FICS PROJECT #: D1103		PROJECT TITLE: **Chastain Memorial Park**			
N12D11039999	Parks, Rec. & Cultural Affairs	Park Improvement	66,650	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D1104		PROJECT TITLE: **Ground and Site Improvements**			
N12D11049999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	13,850
CDBG PROJECT #: N/A FICS PROJECT #: D1106		PROJECT TITLE: **Piedmont Park**			
N12D1106QVA0	Parks, Rec. & Cultural Affairs	Trust	-	10,691	7,208
CDBG PROJECT #: N/A FICS PROJECT #: D1108		PROJECT TITLE: **Ground and Site Imprvs., Anderson Park**			
N12D11089999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	150,000

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CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

GROUND AND SITE IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: D1113		PROJECT TITLE: **English Park**			
N12D11139999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	25,000
CDBG PROJECT #: N/A FICS PROJECT #: D1124		PROJECT TITLE: **University Park ('94 Budget)**			
N12D11249999	Parks, Rec. & Cultural Affairs	Park Improvement	35,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D1131		PROJECT TITLE: **Wesley Coan Park Pavillions**			
N12D1131A51A	Parks, Rec. & Cultural Affairs	Community Development	-	471,000	-
N32D1131RRA0	Parks, Rec. & Cultural Affairs	Trust	-	-	50,000
	Project Total		-	471,000	50,000
CDBG PROJECT #: N/A FICS PROJECT #: D1133		PROJECT TITLE: **Garden Hills Park ('94 Budget)**			
N12D11339999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	45,000
CDBG PROJECT #: N/A FICS PROJECT #: D1136		PROJECT TITLE: **Lenox-Wildwood Park**			
N12D11369999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	100,000
CDBG PROJECT #: N/A FICS PROJECT #: D1138		PROJECT TITLE: **Morningside Recreation Center**			
N12D11389991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	-	10,000
CDBG PROJECT #: N/A FICS PROJECT #: D1149		PROJECT TITLE: **Beecher Circle Park ('94 Budget)**			
N12D11499999	Parks, Rec. & Cultural Affairs	Park Improvement	13,977	11,023	-

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CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

GROUND AND SITE IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: D1150		PROJECT TITLE: **Ben Hill Park**			
N12D11509999	Parks, Rec. & Cultural Affairs	Park Improvement	30,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D1156		PROJECT TITLE: **Melvin Drive Park**			
N12D11569999	Parks, Rec. & Cultural Affairs	Park Improvement	150,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D1157		PROJECT TITLE: **Westside Trail Development (Mozley Park)**			
N12D11579991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	67,599	-	67,599
CDBG PROJECT #: N/A FICS PROJECT #: D1159		PROJECT TITLE: **Perkerson Park**			
N12D11599999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	441,975
CDBG PROJECT #: N/A FICS PROJECT #: D1160		PROJECT TITLE: **Isabel Gates Webster Park**			
N12D11609999	Parks, Rec. & Cultural Affairs	Park Improvement	39,750	250	-
CDBG PROJECT #: N/A FICS PROJECT #: D1171		PROJECT TITLE: **Wilson Mill Park**			
N12D11719999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	3,723
CDBG PROJECT #: N/A FICS PROJECT #: D1172		PROJECT TITLE: **Benteen Park ('97 Budget)**			
N12D11729999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	75,000

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CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

GROUND AND SITE IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: D1174		PROJECT TITLE: **Butler Park**			
N12D11749999	Parks, Rec. & Cultural Affairs	Park Improvement	1,910	-	260
CDBG PROJECT #: N/A FICS PROJECT #: D1183		PROJECT TITLE: **MLK Natatorium**			
N12D11839999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	30
CDBG PROJECT #: N/A FICS PROJECT #: D1186		PROJECT TITLE: **South Bend Park**			
N12D11869999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	265
CDBG PROJECT #: N/A FICS PROJECT #: D1189		PROJECT TITLE: **Howell Park**			
N12D11899999	Parks, Rec. & Cultural Affairs	Park Improvement	17,761	-	-

FLOOR REPLACEMENTS

CDBG PROJECT #: N/A FICS PROJECT #: D12B6		PROJECT TITLE: **Floor Replacements, City-Wide**			
N12D12B69999	Parks, Rec. & Cultural Affairs	Park Improvement	9,750	100,000	7,854
CDBG PROJECT #: N/A FICS PROJECT #: D1261		PROJECT TITLE: **Phoenix-Dunbar Park ('94 Budget)**			
N12D12619999	Parks, Rec. & Cultural Affairs	Park Improvement	50,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D1286		PROJECT TITLE: **South Bend Park**			
N12D12869999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	24,949

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CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

FLOOR REPLACEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: D13B6		PROJECT TITLE: **Roof Replacements, City-Wide**			
N12D13B69999	Parks, Rec. & Cultural Affairs	Park Improvement	147,658	25,355	49,974
CDBG PROJECT #: N/A FICS PROJECT #: D13E8		PROJECT TITLE: **Chastain Arts/Crafts Center ('95 Budget)**			
N12D13E89999	Parks, Rec. & Cultural Affairs	Park Improvement	87,531	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D1319		PROJECT TITLE: **Maddox Park ('97 Budget)**			
N12D13199999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	20,000
CDBG PROJECT #: N/A FICS PROJECT #: D1356		PROJECT TITLE: **Melvin Drive**			
N12D13569999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	150,000
CDBG PROJECT #: N/A FICS PROJECT #: D1358		PROJECT TITLE: **Oakland City Park**			
N12D13589999	Parks, Rec. & Cultural Affairs	Park Improvement	39,230	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D1393		PROJECT TITLE: **McGhee Tennis Center**			
N12D13939999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	50,000
CDBG PROJECT #: N/A FICS PROJECT #: D1395		PROJECT TITLE: **Washington Park ('96 Budget)**			
N12D13959999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	75,000
CDBG PROJECT #: N/A FICS PROJECT #: D1397		PROJECT TITLE: **Civic Center**			
N12D13979999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	600,000

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

PARK FURNITURE & PLAYGROUND EQUIPMENT

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: D14A6		PROJECT TITLE: **Bessie Branham Park**			
N12D14A69999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	5,591
CDBG PROJECT #: N/A FICS PROJECT #: D14A8		PROJECT TITLE: **South Atlanta Park ('96 Budget)**			
N12D14A89999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	50,000
CDBG PROJECT #: N/A FICS PROJECT #: D14B6		PROJECT TITLE: **City Wide**			
N12D14B6A56A	Parks, Rec. & Cultural Affairs	Community Development	-	-	300,000
N12D14B69999	Parks, Rec. & Cultural Affairs	Park Improvement	3,744	137,648	74,157
	Project Total		**3,744**	**137,648**	**374,157**
CDBG PROJECT #: N/A FICS PROJECT #: D1421		PROJECT TITLE: **Tanyard Creek Park**			
N12D14219999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	3,140
CDBG PROJECT #: N/A FICS PROJECT #: D1489		PROJECT TITLE: **John Howell Park**			
N12D1489K9F0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	12,500	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D1490		PROJECT TITLE: **Zaban Recreation Center**			
N12D1490QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	4,688

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

HANDICAPPED ACCESSIBILITY

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Handicapped Accessibility Reserve**			
FICS PROJECT #:	D15AA				
N12D15AA9999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	5,761
CDBG PROJECT #:	N/A	PROJECT TITLE: **East Lake Park**			
FICS PROJECT #:	D1532				
N12D15329999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	743

COMPREHENSIVE IMPROVEMENTS MAJOR PARKS

CDBG PROJECT #:	N/A	PROJECT TITLE: **Southside Park**			
FICS PROJECT #:	D16A5				
N12D16A5K9H0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	12,500
N12D16A5KAN0	Parks, Rec. & Cultural Affairs	Trust	-	-	46,650
	Project Total		-	-	**59,150**
CDBG PROJECT #:	CD-456	PROJECT TITLE: **Bessie Branham Park**			
FICS PROJECT #:	D16A6				
N12D16A6A5WA	Parks, Rec. & Cultural Affairs	Community Development	3,447	-	-
N12D16A6A5XA	Parks, Rec. & Cultural Affairs	Community Development	37,000	-	8,000
N12D16A6A5YA	Parks, Rec. & Cultural Affairs	Community Development	175,008	335,135	-
N12D16A6A5ZA	Parks, Rec. & Cultural Affairs	Community Development	-	663,967	-
	Project Total		**215,455**	**999,102**	**8,000**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Comprehen. Imps. Major Pks., City-Wide**			
FICS PROJECT #:	D16B6				
N12D16B69999	Parks, Rec. & Cultural Affairs	Park Improvement	41,000	-	200,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **O'Hern Park**			
FICS PROJECT #:	D16H2				
N12D16H2A51A	Parks, Rec. & Cultural Affairs	Community Development	-	1,080	48,920

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

COMPREHENSIVE IMPROVEMENTS MAJOR PARKS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: **N/A**					
FICS PROJECT #: **D16H3**		PROJECT TITLE: **Founders Park**			
N12D16H3A7G0	Parks, Rec. & Cultural Affairs	Sec. 108 Loan Trust	308,150	8,467	47,000
CDBG PROJECT #: **N/A**					
FICS PROJECT #: **D1601**		PROJECT TITLE: **Adams Park**			
N12D16019999	Parks, Rec. & Cultural Affairs	Park Improvement	149,861	13,915	44,494
CDBG PROJECT #: **CD-448**					
FICS PROJECT #: **D1610**		PROJECT TITLE: **Center Hill Park**			
N12D1610A5ZA	Parks, Rec. & Cultural Affairs	Community Development	14,823	-	2,822
N12D1610A51A	Parks, Rec. & Cultural Affairs	Community Development	128,212	2,592	264,196
N12D1610A52A	Parks, Rec. & Cultural Affairs	Community Development	-	-	75,000
N12D1610A56A	Parks, Rec. & Cultural Affairs	Community Development	-	-	239,087
	Project Total		**143,035**	**2,592**	**581,105**
CDBG PROJECT #: **N/A**					
FICS PROJECT #: **D1625**		PROJECT TITLE: **Washington Park**			
N12D16259999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	916
CDBG PROJECT #: **CD-149**					
FICS PROJECT #: **D1650**		PROJECT TITLE: **Ben Hill Park**			
N12D1650A5XA	Parks, Rec. & Cultural Affairs	Community Development	12,400	30,117	-
N12D1650A5YA	Parks, Rec. & Cultural Affairs	Community Development	-	70,406	-
N12D1650A5ZA	Parks, Rec. & Cultural Affairs	Community Development	2,048,669	317,650	-
	Project Total		**2,061,069**	**418,173**	**-**

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

COMPREHENSIVE IMPROVEMENTS MAJOR PARKS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Cascade Springs Nature Preserv.**			
FICS PROJECT #:	D1651				
N12D16519999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	150,000
N12D1651QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	45
	Project Total		-	-	**150,045**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Melvin Drive Park**			
FICS PROJECT #:	D1656				
N12D1656KAQ0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	72,000	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Oakland Cemetery**			
FICS PROJECT #:	D1699				
N25D16999999	Parks, Rec. & Cultural Affairs	Trust	19,695	13,903	126,950

MUNICIPAL ART

CDBG PROJECT #:	N/A	PROJECT TITLE: **Municipal Arts Reserve**			
FICS PROJECT #:	D18AA				
N12D18AA9999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	157,304
CDBG PROJECT #:	N/A	PROJECT TITLE: **Municipal Art, City-Wide**			
FICS PROJECT #:	D18B6				
N12D18B69999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	100,000
N41D18B692AB	Parks, Rec. & Cultural Affairs	1989 Bond Project	-	23	-
N41D18B692AB	Parks, Rec. & Cultural Affairs	1991 Bond Project	2,553	636	-
N41D18B692AB	Parks, Rec. & Cultural Affairs	1992 Bond Project	5,000	-	-
N41D18B692AB	Parks, Rec. & Cultural Affairs	1993 Bond Project	3,605	1,613	-
N41D18B692AB	Parks, Rec. & Cultural Affairs	1994 Bond Project	27,579	3,121	4,650
N41D18B692AB	Parks, Rec. & Cultural Affairs	1995 Bond Project	-	30,323	9,677

1998 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

MUNICIPAL ART (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Municipal Art, City-Wide**			
FICS PROJECT #:	D18B6				
N41D18B692AB	Parks, Rec. & Cultural Affairs	1996 Bond Project	-	-	40,000
N41D18B692AB	Parks, Rec. & Cultural Affairs	1997 Bond Project	-	-	40,000
N41D18B698AA	Parks, Rec. & Cultural Affairs	Trust	2,050	110	100
	Project Total		**40,787**	**35,826**	**194,427**
TOTAL - RECREATION AND CULTURAL FACILITIES, OPEN SPACE			**8,280,974**	**5,978,272**	**12,281,548**

1998 BUDGET

CAPITAL PROJECTS

AVIATION

CPTC IMPROVEMENTS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **FIS South**			
FICS PROJECT #:	E0102				
R21E01029999	Aviation	Airport Renewal and Extension	-	-	5,804
CDBG PROJECT #:	N/A	PROJECT TITLE: **AGTS Expansion**			
FICS PROJECT #:	E0103				
R21E01039999	Aviation	Airport Renewal and Extension	-	6,309,229	761,491
R21E010393CE	Aviation	Airport Fac. Rev. Bond Constr.	-	-	8,707,902
R21E010393CF	Aviation	Airport Fac. Rev. Bond Constr.	-	-	98,894
	Project Total		**-**	**6,309,229**	**9,568,287**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Concourse E**			
FICS PROJECT #:	E0104				
R21E01049999	Aviation	Airport Renewal and Extension	665,447	9,183	242,148
R21E010493CE	Aviation	Airport Fac. Rev. Bond Constr.	5,699,453	129,198	1,270,912
R21E010493CF	Aviation	Airport Fac. Rev. Bond Constr.	5,386,704	485,947	1,100,836
	Project Total		**11,751,604**	**624,328**	**2,613,896**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Access Gate/Conc. D. Tower**			
FICS PROJECT #:	E0105				
R21E01059999	Aviation	Airport Renewal and Extension	39,956	30,000	450,794
CDBG PROJECT #:	N/A	PROJECT TITLE: **General Improvements**			
FICS PROJECT #:	E0106				
R21E01069999	Aviation	Airport Renewal and Extension	187,570	2,106	3,223,164
CDBG PROJECT #:	N/A	PROJECT TITLE: **Delta TFESC**			
FICS PROJECT #:	E0107				
R21E01079999	Aviation	Airport Renewal and Extension	69,472	-	-
R21E010793CF	Aviation	Airport Fac. Rev. Bond Constr.	31,862,367	91,270	14,980,617
	Project Total		**31,931,839**	**91,270**	**14,980,617**

1998 BUDGET

CAPITAL PROJECTS

AVIATION

CPTC IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **AGTS General Improvements**			
FICS PROJECT #:	**E0109**				
R21E01099999	Aviation	Airport Renewal and Extension	7,848,368	-	1,050,633
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Concession Expansion**			
FICS PROJECT #:	**E0110**				
R21E01109999	Aviation	Airport Renewal and Extension	2,700,950	169,741	59,280
R21E011093CF	Aviation	Airport Fac. Rev. Bond Constr.	5,777,117	29,457	611,934
	Project Total		**8,478,067**	**199,198**	**671,214**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Atrium**			
FICS PROJECT #:	**E0112**				
R21E01129999	Aviation	Airport Renewal and Extension	1,297,511	20,102	139,809
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Boiler Plant Improvements**			
FICS PROJECT #:	**E0113**				
R21E01139999	Aviation	Airport Renewal and Extension	-	-	126,037
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Mechanical Building**			
FICS PROJECT #:	**E0114**				
R21E011493CE	Aviation	Airport Fac. Rev. Bond Constr.	-	-	12,616
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Admin. Office Expansion**			
FICS PROJECT #:	**D0118**				
R21E01189999	Aviation	Airport Renewal and Extension	1,734,629	338,791	1,978,721

1998 BUDGET

CAPITAL PROJECTS

AVIATION

CPTC IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **AATC Facility (TFESC)**			
FICS PROJECT #:	E0119				
R21E01199999	Aviation	Airport Renewal and Extension	23,063	202	-
R21E011993CF	Aviation	Airport Fac. Rev. Bond Constr.	-	-	70,322
R21E011993CF	Aviation	Airport Fac. Rev. Bond Constr.	223,431	499,586	2,533,365
	Project Total		**246,494**	**499,788**	**2,603,687**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Security Improvements**			
FICS PROJECT #:	E0120				
R21E01209999	Aviation	Airport Renewal and Extension	176,056	4,245	5,210,288
CDBG PROJECT #:	N/A	PROJECT TITLE: **M.I.S.**			
FICS PROJECT #:	E0121				
R21E01219999	Aviation	Airport Renewal and Extension	362,525	-	2,000,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Concourse "T"**			
FICS PROJECT #:	E0122				
R21E01229999	Aviation	Airport Renewal and Extension	-	-	411,250
CDBG PROJECT #:	N/A	PROJECT TITLE: **Security Expansion**			
FICS PROJECT #:	E0123				
R21E012393CF	Aviation	Airport Fac. Rev. Bond Constr.	164,784	121,045	54,741
CDBG PROJECT #:	N/A	PROJECT TITLE: **Terminal Improvements ('95 Budget)**			
FICS PROJECT #:	E0124				
R21E01249999	Aviation	Airport Renewal and Extension	10,956,399	828,030	13,519,274
CDBG PROJECT #:	N/A	PROJECT TITLE: **Landscape Improvements ('95 Budget)**			
FICS PROJECT #:	E0125				
R21E01259999	Aviation	Airport Renewal and Extension	1,457,960	316,617	1,948,971

1998 BUDGET

CAPITAL PROJECTS

AVIATION

CPTC IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: E0126		PROJECT TITLE: **Eastside Terminal**			
R21E012696AA	Aviation	Airport Passenger Facility	-	-	2,500,000

N. CARGO BLDG. IMPROVEMENTS

CDBG PROJECT #: N/A FICS PROJECT #: E0201		PROJECT TITLE: **Roof Replacement**			
R21E02019999	Aviation	Airport Renewal and Extension	6,586	30,098	504,116
CDBG PROJECT #: N/A FICS PROJECT #: E0203		PROJECT TITLE: **Perishables/Equine Center**			
R21E02039999	Aviation	Airport Renewal and Extension	-	-	815,520

FIELD MAINTENANCE FACILITIES IMPROVEMENTS

CDBG PROJECT #: N/A FICS PROJECT #: E0301		PROJECT TITLE: **Field Maint. Bldg. Expansion**			
R21E03019999	Aviation	Airport Renewal and Extension	1,399,649	660,132	3,117,746
CDBG PROJECT #: N/A FICS PROJECT #: E0302		PROJECT TITLE: **Central Maintenance Complex**			
R21E03029999	Aviation	Airport Renewal and Extension	-	-	154,748
CDBG PROJECT #: N/A FICS PROJECT #: E0303		PROJECT TITLE: **Fuel Complex**			
R21E030393CE	Aviation	Airport Fac. Rev. Bond Constr.	38,117	-	133,523

1998 BUDGET

CAPITAL PROJECTS

AVIATION

FIELD MAINTENANCE FACILITIES IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **FAA Field Office Building**			
FICS PROJECT #:	E0305				
R21E03059999	Aviation	Airport Renewal and Extension	304	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Maintenance Hangar Facility**			
FICS PROJECT #:	E0307				
R21E03079999	Aviation	Airport Revenue	1,044,194	904,872	39,474
R21E03079999	Aviation	Airport Renewal and Extension	17,525	-	23,475
	Project Total		**1,061,719**	**904,872**	**62,949**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Fuel Spill Containment Facility**			
FICS PROJECT #:	E0308				
R21E03089999	Aviation	Airport Renewal and Extension	-	-	30,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Maint. Shop Park/Ride Vehicles**			
FICS PROJECT #:	E0309				
R21E03099999	Aviation	Airport Renewal and Extension	-	-	264,455
CDBG PROJECT #:	N/A	PROJECT TITLE: **Haz. Materials Handling Bldg.**			
FICS PROJECT #:	E0311				
R21E03119999	Aviation	Airport Renewal and Extension	-	-	210,000

FIRE STATIONS

CDBG PROJECT #:	N/A	PROJECT TITLE: **Station #35**			
FICS PROJECT #:	E0402				
R21E04029999	Aviation	Airport Renewal and Extension	-	-	6,753

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CAPITAL PROJECTS

AVIATION

FIRE STATIONS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: E0403		PROJECT TITLE: **Fire Administration Bldg.**			
R21E04039999	Aviation	Airport Renewal and Extension	26,324	24,418	2,233,393
CDBG PROJECT #: N/A FICS PROJECT #: E0405		PROJECT TITLE: **Station #40**			
R21E04059999	Aviation	Airport Renewal and Extension	-	-	1,878,500

AIRFIELD IMPROVEMENTS

CDBG PROJECT #: N/A FICS PROJECT #: E0501		PROJECT TITLE: **Navaids, Midfield**			
R21E05019999	Aviation	Airport Renewal and Extension	-	-	63,737
CDBG PROJECT #: N/A FICS PROJECT #: E0504		PROJECT TITLE: **Airfield Improvement Prog. #2**			
R21E05049999	Aviation	Airport Renewal and Extension	-	-	180,866
CDBG PROJECT #: N/A FICS PROJECT #: E0506		PROJECT TITLE: **Commuter Runway Project**			
H12E0506AZE0	Law	Airport Renewal and Extension	1,750	7,901,465	3,297,600
R21E0506AZE0	Aviation	Airport Renewal and Extension	2,125	139,214	1,535,086
R21E0506AZH0	Aviation	Airport Renewal and Extension	-	-	18,772,704
R21E05069999	Aviation	Airport Renewal and Extension	-	138,364	29,278
R21E050693CE	Aviation	Airport Fac. Rev. Bond Constr.	2,645,943	501,626	1,283,917
R21E050693CF	Aviation	Airport Fac. Rev. Bond Constr.	552,921	531,980	1,353,125
	Project Total		**3,202,739**	**9,212,649**	**26,271,710**
CDBG PROJECT #: N/A FICS PROJECT #: E0507		PROJECT TITLE: **Airfield-General Improvements**			
R21E05079999	Aviation	Airport Renewal and Extension	1,050,669	361,636	13,471,283

1998 BUDGET

CAPITAL PROJECTS

AVIATION

AIRFIELD IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: E0508		PROJECT TITLE: **Airfield Improvement Prog. #3**			
R21E050893CE	Aviation	Airport Fac. Rev. Bond Constr.	-	-	70,175
CDBG PROJECT #: N/A FICS PROJECT #: E0509		PROJECT TITLE: **Taxiway Holding Pad**			
R21E0509AYQ0	Aviation	Airport Renewal and Extension	-	-	46,800
CDBG PROJECT #: N/A FICS PROJECT #: E0510		PROJECT TITLE: **Runway and Taxiway Signage Prog.**			
R21E0510AYV0	Aviation	Airport Renewal and Extension	-	-	51,705
CDBG PROJECT #: N/A FICS PROJECT #: E0511		PROJECT TITLE: **Taxiway Construction**			
R21E05119999	Aviation	Airport Renewal and Extension	7,909,228	1,506,058	1,559,672
CDBG PROJECT #: N/A FICS PROJECT #: E0514		PROJECT TITLE: **Communications Center/Security Improve.**			
R21E0514AZB0	Aviation	Airport Renewal and Extension	4,001,508	399,896	490,507
R21E0514AZG0	Aviation	Airport Renewal and Extension	1,311,185	224,221	100,896
	Project Total		**5,312,693**	**624,117**	**591,403**
CDBG PROJECT #: N/A FICS PROJECT #: E0515		PROJECT TITLE: **Heliport Improvements ('95 Budget)**			
R21E05159999	Aviation	Airport Renewal and Extension	-	-	20,000
CDBG PROJECT #: N/A FICS PROJECT #: E0516		PROJECT TITLE: **Flight Track/Noise Monitor Sys.**			
R21E05169999	Aviation	Airport Renewal and Extension	324,662	820,645	244,961

1998 BUDGET

CAPITAL PROJECTS

AVIATION

AIRFIELD IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Elec. Improve. to N Taxi/Runways**			
FICS PROJECT #:	E0517				
R21E05179999	Aviation	Airport Renewal and Extension	1,646,628	115,793	2,381,808
CDBG PROJECT #:	N/A	PROJECT TITLE: **Runway Grooving/Lights**			
FICS PROJECT #:	E0518				
R21E0518AZF0	Aviation	Airport Renewal and Extension	1,133,654	243,471	875
CDBG PROJECT #:	N/A	PROJECT TITLE: **Taxiway R Construction**			
FICS PROJECT #:	E0519				
R21E0519AZJ0	Aviation	Airport Renewal and Extension	3,639,131	1,099,931	30,149
R21E0519AZP0	Aviation	Airport Fac. Rev. Bond Constr.	-	-	13,369,019
	Project Total		**3,639,131**	**1,099,931**	**13,399,168**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Commuter Runway**			
FICS PROJECT #:	E0520				
H12E052096AA	Law	Airport Passenger Facility	-	-	46,264
R21E052096AA	Aviation	Airport Passenger Facility	-	1,728,420	31,952,400
R21E05209999	Aviation	Airport Passenger Facility	-	-	42,593,000
	Project Total		**-**	**1,728,420**	**74,591,664**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Taxiway "M" Reconstruction**			
FICS PROJECT #:	E0521				
R21E0521AZM0	Aviation	Airport Renewal and Extension	-	3,283,332	685,278
CDBG PROJECT #:	N/A	PROJECT TITLE: **Airfield Pavement Repairs**			
FICS PROJECT #:	E0522				
R21E052293CE	Aviation	Airport Fac. Rev. Bond Constr.	-	-	3,018,942

1998 BUDGET

CAPITAL PROJECTS

AVIATION

ROADWAY IMPROVEMENTS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Loop Road**			
FICS PROJECT #:	E0602				
R21E06029999	Aviation	Airport Renewal and Extension	-	-	3,493,392
CDBG PROJECT #:	N/A	PROJECT TITLE: **Signage and Graphics**			
FICS PROJECT #:	E0605				
R21E06059999	Aviation	Airport Renewal and Extension	5,902,732	512,675	2,110,506
CDBG PROJECT #:	N/A	PROJECT TITLE: **Westside Road**			
FICS PROJECT #:	E0606				
R21E060696AA	Aviation	Airport Passenger Facility	-	-	200,000

PARKING FACILITIES

CDBG PROJECT #:	N/A	PROJECT TITLE: **Parking Decks**			
FICS PROJECT #:	E0701				
R21E07019999	Aviation	Airport Renewal and Extension	8,517,343	139,389	10,940,991
CDBG PROJECT #:	N/A	PROJECT TITLE: **Shuttle Lot**			
FICS PROJECT #:	E0702				
R21E07029999	Aviation	Airport Renewal and Extension	243,991	57,322	11,794,987
CDBG PROJECT #:	N/A	PROJECT TITLE: **Delta Employee Parking Lot**			
FICS PROJECT #:	E0704				
R21E07049999	Aviation	Airport Renewal and Extension	-	-	500,000
R21E070493CF	Aviation	Airport Fac. Rev. Bond Constr.	-	-	384,042
	Project Total		-	-	**884,042**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Remote Employee Parking Lot**			
FICS PROJECT #:	E0705				
R21E07059999	Aviation	Airport Renewal and Extension	4,257,111	8,563,886	11,114

1998 BUDGET

CAPITAL PROJECTS

AVIATION

COMMERCIAL SITE DEVELOPMENT

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **N. Cargo Taxiway & Apron Extension**			
FICS PROJECT #:	E0802				
R21E08029999	Aviation	Airport Renewal and Extension	-	5,673,472	38,371,528
CDBG PROJECT #:	N/A	PROJECT TITLE: **South Cargo Ramp-Phase II**			
FICS PROJECT #:	E0803				
R21E0803AZL0	Aviation	Airport Renewal and Extension	-	4,845,545	6,233,455

NOISE ABATEMENT PROGRAMS

CDBG PROJECT #:	N/A	PROJECT TITLE: **Grant Programs**			
FICS PROJECT #:	E0901				
H12E0901AYN0	Law	Airport Renewal and Extension	5,284	-	-
H12E0901AYU0	Law	Airport Renewal and Extension	833,125	550,969	387,817
H12E0901AYW0	Law	Airport Renewal and Extension	1,739,117	762,279	3,637,627
H12E0901AYX0	Law	Airport Renewal and Extension	1,254,648	83,018	384,050
H12E0901AZA0	Law	Airport Renewal and Extension	1,103,960	125	485,218
H12E0901AZD0	Law	Airport Renewal and Extension	-	-	100,000
H12E0901AZK0	Law	Airport Renewal and Extension	-	125	4,054,975
H12E0901AZN0	Law	Airport Renewal and Extension	-	-	257,000
R21E0901AYN0	Aviation	Airport Renewal and Extension	31,343	158	14,026
R21E0901AYU0	Aviation	Airport Renewal and Extension	1,622,330	4,126,633	2,036,775
R21E0901AYW0	Aviation	Airport Renewal and Extension	1,361,581	1,013,736	3,378,991
R21E0901AYX0	Aviation	Airport Renewal and Extension	322,205	204,640	-
R21E0901AZA0	Aviation	Airport Renewal and Extension	250,665	172,158	-
R21E0901AZD0	Aviation	Airport Renewal and Extension	-	-	2,229,805
R21E0901AZK0	Aviation	Airport Renewal and Extension	-	5,000	2,189,900
R21E0901AZN0	Aviation	Airport Renewal and Extension	-	-	3,493,000
	Project Total		**8,524,258**	**6,918,841**	**22,649,184**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Property Disposition Proceeds**			
FICS PROJECT #:	E0902				
H12E0902AYH3	Law	Airport Renewal and Extension	-	-	54,004
H12E0902AYH4	Law	Airport Renewal and Extension	-	-	286,728
H12E0902AYH7	Law	Airport Renewal and Extension	-	-	816,771
R21E0902AYH0	Aviation	Airport Renewal and Extension	-	-	113,069

1998 BUDGET

CAPITAL PROJECTS

AVIATION

NOISE ABATEMENT PROGRAMS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Property Disposition Proceeds**			
FICS PROJECT #:	E0902				
R21E0902AYH3	Aviation	Airport Renewal and Extension	-	-	14,893
R21E0902AYH4	Aviation	Airport Renewal and Extension	-	-	189,838
R21E0902AYH7	Aviation	Airport Renewal and Extension	5,500	-	998,190
R21E09029999	Aviation	Airport Renewal and Extension	-	-	36,507
	Project Total		**5,500**	**-**	**2,510,000**
TOTAL - AVIATION			**130,836,800**	**56,711,451**	**308,330,752**

1998 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Campbellton Road Segmental Improvements**			
FICS PROJECT #:	**F0105**				
M22F010592AE	Public Works	Annual Bond	-	9,147	696,676
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Margaret Mitchell Square**			
FICS PROJECT #:	**F0107**				
M22F0107QNA0	Public Works	Trust	-	-	33,793
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Roxboro Road Underpass**			
FICS PROJECT #:	**F0121**				
M22F012192AE	Public Works	Annual Bond	21,652	84,278	114,392
M22F0121QNG0	Public Works	Trust	-	-	81,766
	Project Total		**21,652**	**84,278**	**196,158**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Purch. of Land for Right of Way**			
FICS PROJECT #:	**F0126**				
M22F012692AE	Public Works	1991 Bond Project	13,600	-	41,465
M22F012692AE	Public Works	1993 Bond Project	-	-	5,690
M22F012692AE	Public Works	1994 Bond Project	-	143,335	939,533
	Project Total		**13,600**	**143,335**	**986,688**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **MLK, Jr. Dr. Improvements**			
FICS PROJECT #:	**F0128**				
M11F01289985	Public Works	General Gov't. Capital Outlay	146,069	37,504	11,198
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Roxboro Road Widening**			
FICS PROJECT #:	**F0129**				
M22F012992BA	Public Works	1994 Referendum G.O. Bond	-	25,135	2,596,979
M22F012992BA	Public Works	1997 G.O. Public Improve. BD	-	-	364,033
	Project Total		**-**	**25,135**	**2,961,012**

1998 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Greenbriar Parkway Reconstruction**			
FICS PROJECT #:	F0130				
M22F013092BA	Public Works	1994 Referendum G.O. Bond	935,057	278,086 ✓	717,464
M22F013092BA	Public Works	1997 G.O. Public Improve. BD	-	-	130,419
	Project Total		**935,057**	**278,086**	**847,883**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Campbellton Road Widening (Phase I)**			
FICS PROJECT #:	F0131				
M22F013192BA	Public Works	1994 Referendum G.O. Bond	32,525	3,154,208 ✓	2,842,623
M22F013192BA	Public Works	1997 G.O. Public Improve. BD	-	-	722,138
	Project Total		**32,525**	**3,154,208**	**3,564,761**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Capitol Avenue Street Improvements**			
FICS PROJECT #:	F0132				
T31F013292BA	Non-Departmental	1994 Referendum G.O. Bond	144,190	-	3,054
CDBG PROJECT #:	N/A	PROJECT TITLE: **International Blvd. Street Improvements**			
FICS PROJECT #:	F0133				
T31F013392BA	Non-Departmental	General Gov't. Capital Outlay	326,000	-	-
T31F013392AE	Non-Departmental	1992 Bond Project	265,000	-	-
T31F013392BA	Non-Departmental	1994 Referendum G.O. Bond	1,917,683	-	440
	Project Total		**2,508,683**	**-**	**440**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Peachtree Street Improvements**			
FICS PROJECT #:	F0134				
T31F013492BA	Non-Departmental	1994 Referendum G.O. Bond	2,443,550	-	560

1998 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Auburn Ave. Street Improvements**			
FICS PROJECT #:	**F0135**				
T31F0135ALH0	Non-Departmental	Intergovernmental Grant	3,496,145	-	-
T31F013592BA	Non-Departmental	1994 Referendum G.O. Bond	635,287	-	-
	Project Total		**4,131,432**	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **MLK & Ashby Street Improvements**			
FICS PROJECT #:	**F0136**				
T31F013692AE	Non-Departmental	1992 Bond Project	124,000	-	-
T31F013692BA	Non-Departmental	1994 Referendum G.O. Bond	1,686,505	-	-
T31F013692BA	Non-Departmental	1994 Bond Project	26,000	-	-
	Project Total		**1,836,505**	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Mechanicsville Streets**			
FICS PROJECT #:	**F0141**				
T31F0141ALK0	Non-Departmental	Intergovernmental Grant	1,909,176	-	35,818
T31F014192BA	Non-Departmental	1994 Referendum G.O. Bond	1,126,811	15,934	-
	Project Total		**3,035,987**	**15,934**	**35,818**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Peoplestown Streets**			
FICS PROJECT #:	**F0142**				
T31F014292BA	Non-Departmental	1994 Referendum G.O. Bond	172,445	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Atlanta University Streets**			
FICS PROJECT #:	**F0143**				
T31F014392BA	Non-Departmental	1994 Referendum G.O. Bond	251,690	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Butler St./Auburn Avenue Street**			
FICS PROJECT #:	**F0144**				
T31F014492BA	Non-Departmental	1994 Referendum G.O. Bond	137,703	-	57

1998 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: F0145		PROJECT TITLE: **Vine City/Ashby Streets**			
T31F014592BA	Non-Departmental	1994 Referendum G.O. Bond	506,551	-	1,336
CDBG PROJECT #: N/A FICS PROJECT #: F0146		PROJECT TITLE: **Summerhill Streets**			
T31F014692BA	Non-Departmental	1994 Referendum G.O. Bond	691,677	-	-
CDBG PROJECT #: N/A FICS PROJECT #: F0147		PROJECT TITLE: **Old Fourth Ward Streets**			
T31F014792BA	Non-Departmental	1994 Referendum G.O. Bond	1,407	-	-
CDBG PROJECT #: N/A FICS PROJECT #: F0148		PROJECT TITLE: **Pittsburgh Streets**			
T31F014892BA	Non-Departmental	1994 Referendum G.O. Bond	106,248	-	-
CDBG PROJECT #: N/A FICS PROJECT #: F0149		PROJECT TITLE: **Castleberry Hill Streets**			
T31F014992BA	Non-Departmental	1994 Referendum G.O. Bond	64,017	-	-
CDBG PROJECT #: N/A FICS PROJECT #: F0150		PROJECT TITLE: **Washington Park Streets**			
T31F015092BA	Non-Departmental	1994 Referendum G.O. Bond	15,963	-	-
CDBG PROJECT #: N/A FICS PROJECT #: F0151		PROJECT TITLE: **English Ave. Streets**			
T31F015192BA	Non-Departmental	1994 Referendum G.O. Bond	290,404	-	-

1998 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Ashview Heights Streets**			
FICS PROJECT #:	**F0152**				
T31F015292BA	Non-Departmental	1994 Referendum G.O. Bond	59,514	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Home Park Streets**			
FICS PROJECT #:	**F0153**				
T31F015392BA	Non-Departmental	1994 Referendum G.O. Bond	88,904	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Adair Park Streets**			
FICS PROJECT #:	**F0154**				
T31F015492BA	Non-Departmental	1994 Referendum G.O. Bond	41,463	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **MLK/Fairburn Rd. Realignment**			
FICS PROJECT #:	**F0155**				
M22F015592BA	Public Works	1994 Referendum G.O. Bond	65,097	3,304	1,325,600
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Admin. of '94 G.O. Bond Referendum**			
FICS PROJECT #:	**F0161**				
M22F016192BA	Public Works	1994 Referendum G.O. Bond	759,103	838,425	923,215
T31F016192BA	Non-Departmental	1994 Referendum G.O. Bond	1,072,704	-	-
	Project Total		**1,831,807**	**838,425**	**923,215**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Summerhill Redev. Proj.-Ga. Ave. Streetscape**			
FICS PROJECT #:	**F0162**				
M22F0162A7G0	Public Works	Sec. 108 Loan Trust	1,869,242	2,184	206,226
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **MLK, Jr./Ashby Comm Revital.**			
FICS PROJECT #:	**F0163**				
M22F0163A7F0	Public Works	Sec. 108 Loan Trust	-	-	500,000

1998 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Signage**			
FICS PROJECT #:	**F0167**				
M22F016792AE	Public Works	Annual Bond	59,920	-	-
M22F016792AE	Public Works	1993 Bond Project	16,000	-	-
	Project Total		**75,920**	-	-
CDBG PROJECT #:	**CD-565**	PROJECT TITLE: **Olympic Corridor Fixup**			
FICS PROJECT #:	**F0168**				
Y52F0168A51A	Planning, Dev. & Neigh. Conserv.	Community Development	102,050	-	63,551
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Centennial Place Street Improvement**			
FICS PROJECT #:	**F0169**				
M22F016992AE	Public Works	1995 Bond Project	-	-	1,000,000

TRANSPORTATION FACILITIES

CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Street Operation Facility, North**			
FICS PROJECT #:	**F0201**				
M22F020192AB	Public Works	Annual Bond	-	-	7,129
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Hill Street Concrete Plant**			
FICS PROJECT #:	**F0202**				
M22F020292BA	Public Works	1994 Referendum G.O. Bond	-	-	30,885
M22F020292BA	Public Works	1997 G.O. Public Improve. BD	-	-	420,115
	Project Total		-	-	**451,000**

1998 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

PEDESTRIAN SYSTEMS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: **CD-91** FICS PROJECT #: **F0302**		PROJECT TITLE: **Curb Cuts**			
M22F0302A5WD	Public Works	Community Development	11,545	-	17,509
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0317**		PROJECT TITLE: **Peachtree Planters**			
N21F0317QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,465
CDBG PROJECT #: **CD-432** FICS PROJECT #: **F0320**		PROJECT TITLE: **Auburn Avenue Streetscape Design**			
M22F0320A5YB	Public Works	Community Development	13,250	-	-
CDBG PROJECT #: **CD-474** FICS PROJECT #: **F0322**		PROJECT TITLE: **Warren Street Sidewalks**			
M22F0322A5XA	Public Works	Community Development	51,511	-	-
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0323**		PROJECT TITLE: **Bakers Ferry Road Sidewalk**			
M23F03239985	Public Works	General Gov't. Capital Outlay	-	-	42,240
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0325**		PROJECT TITLE: **Freedom Park - Ga. Tech**			
M11F03259985	Public Works	General Gov't. Capital Outlay	60,000	-	-
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0326**		PROJECT TITLE: **Spring St. - Tech Dr. Pedestrian Bridge**			
M11F03269985	Public Works	General Gov't. Capital Outlay	55,652	-	5,605
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0327**		PROJECT TITLE: **Kirkwood Sidewalk Improvements**			
M22F0327A610	Public Works	Annual bond	-	-	75,000

1998 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

PEDESTRIAN SYSTEMS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Bicycle Rack Project**			
FICS PROJECT #:	F0329				
M11F03299985	Public Works	General Gov't. Capital Outlay	5,800	-	-
M22F03299985	Public Works	General Gov't. Capital Outlay	-	-	50,000
	Project Total		**5,800**	**-**	**50,000**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Browntown Sidewalks**			
FICS PROJECT #:	F0330				
M22F0330A52A	Public Works	Community Development	-	52,752 ✓	63,248
CDBG PROJECT #:	N/A	PROJECT TITLE: **James Jackson Pkwy Sidewalks**			
FICS PROJECT #:	F0331				
M22F0331A52A	Public Works	Community Development	-	13,523 ✓	27,661
CDBG PROJECT #:	N/A	PROJECT TITLE: **Westside Trail**			
FICS PROJECT #:	F0332				
Y63F0332RTA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	4,500
CDBG PROJECT #:	N/A	PROJECT TITLE: **Comcare Housing Improvements**			
FICS PROJECT #:	F0333				
M22F0333A56A	Public Works	Community Development	-	-	14,458
CDBG PROJECT #:	N/A	PROJECT TITLE: **Citywide Sidewalk Program**			
FICS PROJECT #:	F0334				
M22F0334A5ZA	Public Works	Community Development	-	-	122,559
M22F0334A51A	Public Works	Community Development	-	-	13,382
M22F0334A52A	Public Works	Community Development	-	-	47,070
M22F0334KXW0	Public Works	Intergovernmental Grant	-	-	139,068
M22F0334KXX0	Public Works	Intergovernmental Grant	-	-	55,179
	Project Total		**-**	**-**	**377,258**

1998 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

PEDESTRIAN SYSTEMS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: F0335		PROJECT TITLE: **Cleveland Ave Sidewalk (Phase I)**			
M23F03359985	Public Works	General Gov't Capital Outlay	-	-	23,834
CDBG PROJECT #: N/A FICS PROJECT #: F0336		PROJECT TITLE: **Custer Avenue Sidewalk**			
M23F03369985	Public Works	General Gov't Capital Outlay	-	-	50,094
CDBG PROJECT #: N/A FICS PROJECT #: F0337		PROJECT TITLE: **Howell Mill Road Sidewalk**			
M23F03379985	Public Works	General Gov't Capital Outlay	-	-	7,920
CDBG PROJECT #: N/A FICS PROJECT #: F0338		PROJECT TITLE: **North Highland Avenue Sidewalk**			
M23F03389985	Public Works	General Gov't Capital Outlay	-	-	30,360
CDBG PROJECT #: N/A FICS PROJECT #: F0339		PROJECT TITLE: **Niskey Lake Road Sidewalk**			
M23F03399985	Public Works	General Gov't Capital Outlay	-	-	15,840
CDBG PROJECT #: N/A FICS PROJECT #: F0340		PROJECT TITLE: **Northside Drive Sidewalk**			
M23F03409985	Public Works	General Gov't Capital Outlay	-	-	15,840
CDBG PROJECT #: N/A FICS PROJECT #: F0341		PROJECT TITLE: **Old Conely Road Sidewalk**			
M23F03419985	Public Works	General Gov't Capital Outlay	-	-	9,372
CDBG PROJECT #: N/A FICS PROJECT #: F0342		PROJECT TITLE: **Old Hapeville Road Sidewalk**			
M23F03429985	Public Works	General Gov't Capital Outlay	-	-	67,518

1998 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

PEDESTRIAN SYSTEMS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: F0343		PROJECT TITLE: **Wieuca Road Sidewalk (Phase I)**			
M23F03439985	Public Works	General Gov't Capital Outlay	-	-	26,400
CDBG PROJECT #: N/A FICS PROJECT #: F0344		PROJECT TITLE: **Wieuca Road Sidewalk (Phase II)**			
M23F03449985	Public Works	General Gov't Capital Outlay	-	-	35,640
CDBG PROJECT #: N/A FICS PROJECT #: F0345		PROJECT TITLE: **Stewart Ave (Metropolitan PKWY)**			
M23F03459985	Public Works	General Gov't Capital Outlay	-	-	150,000
CDBG PROJECT #: N/A FICS PROJECT #: F0346		PROJECT TITLE: **Old Fourth Ward Sidewalk**			
M23F03469985	Public Works	General Gov't Capital Outlay	-	-	150,000
CDBG PROJECT #: N/A FICS PROJECT #: F0347		PROJECT TITLE: **Peoplestown Sidewalk**			
M23F03479985	Public Works	General Gov't Capital Outlay	-	-	150,000
CDBG PROJECT #: N/A FICS PROJECT #: F0348		PROJECT TITLE: **Centennial Park Trail**			
N12F03489985	Parks, Rec. & Cultural Affairs	General Gov't Capital Outlay	-	-	250,000
CDBG PROJECT #: N/A FICS PROJECT #: F0349		PROJECT TITLE: **English Avenue Trail**			
N12F03499985	Parks, Rec. & Cultural Affairs	General Gov't Capital Outlay	-	-	100,000

1998 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

PEDESTRIAN SYSTEMS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Freedom Park Trail**			
FICS PROJECT #:	F0350				
N12F03509985	Parks, Rec. & Cultural Affairs	General Gov't Capital Outlay	-	-	800,000
N12F03509991	Parks, Rec. & Cultural Affairs	General Gov't Capital Outlay	-	-	200,000
	Project Total		-	-	**1,000,000**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Hollywood Plaza Trail**			
FICS PROJECT #:	F0351				
N12F03519991	Parks, Rec. & Cultural Affairs	General Gov't Capital Outlay	-	-	42,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Memorial Park Trail**			
FICS PROJECT #:	F0352				
N12F03529991	Parks, Rec. & Cultural Affairs	General Gov't Capital Outlay	-	-	150,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Perkerson-Millican Trail**			
FICS PROJECT #:	F0353				
N12F03539991	Parks, Rec. & Cultural Affairs	General Gov't Capital Outlay	-	-	60,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Pryor Road Trail**			
FICS PROJECT #:	F0354				
N12F03549991	Parks, Rec. & Cultural Affairs	General Gov't Capital Outlay	-	-	100,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **West End Trail**			
FICS PROJECT #:	F0355				
N12F03559985	Parks, Rec. & Cultural Affairs	General Gov't Capital Outlay	-	-	175,000
N12F03559991	Parks, Rec. & Cultural Affairs	General Gov't Capital Outlay	-	-	75,000
	Project Total		-	-	**250,000**

1998 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

PEDESTRIAN SYSTEMS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: F0356		PROJECT TITLE: **Cleveland Ave (Phase I)**			
M23F03569985	Public Works	General Gov't Capital Outlay	-	-	34,848
CDBG PROJECT #: N/A FICS PROJECT #: F0357		PROJECT TITLE: **Boulevard Drive Streetscape**			
M23F03579985	Public Works	General Gov't Capital Outlay	-	-	300,000
CDBG PROJECT #: N/A FICS PROJECT #: F0358		PROJECT TITLE: **Pryor Road Streetscape**			
M23F03589985	Public Works	General Gov't Capital Outlay	-	-	374,000
CDBG PROJECT #: N/A FICS PROJECT #: F0359		PROJECT TITLE: **Avon Avenue Sidewalk**			
M23F03599985	Public Works	General Gov't Capital Outlay	-	-	50,094
CDBG PROJECT #: N/A FICS PROJECT #: F0361		PROJECT TITLE: **Bankhead Highway Sidewalk**			
M23F03619985	Public Works	General Gov't Capital Outlay	-	-	220,110
CDBG PROJECT #: N/A FICS PROJECT #: F0362		PROJECT TITLE: **Bolton Road Sidewalk (Phase I)**			
M23F03629985	Public Works	General Gov't Capital Outlay	-	-	65,340
CDBG PROJECT #: N/A FICS PROJECT #: F0363		PROJECT TITLE: **Bolton Road Sidewalk (Phase II)**			
M23F03639985	Public Works	General Gov't Capital Outlay	-	-	82,764

1998 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

PEDESTRIAN SYSTEMS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: F0364		PROJECT TITLE: **Old Ivy Sidewalk Project**			
M22F03649999	Public Works	Trust	-	-	30,000
CDBG PROJECT #: N/A FICS PROJECT #: F0365		PROJECT TITLE: **Speed Hump and Other Sidewalk**			
M22F03659999	Public Works	Trust	-	-	150,000

BRIDGES

CDBG PROJECT #: N/A FICS PROJECT #: F0405		PROJECT TITLE: **Lakewood Bridge**			
M22F040592BA	Public Works	1994 Referendum G.O. Bond	151,213	51,516	713,760
M22F040592BA	Public Works	1996 G.O. Public Improve. BD			1,884,310
M22F040592BA	Public Works	1997 G.O. Public Improve. BD	-	-	204,140
	Project Total		**151,213**	**51,516**	**2,802,210**
CDBG PROJECT #: N/A FICS PROJECT #: F0408		PROJECT TITLE: **Spring Street Bridge**			
M22F040892AE	Public Works	1991 Bond Project	213,031	8,202	24,732
CDBG PROJECT #: N/A FICS PROJECT #: F0409		PROJECT TITLE: **Brownlee Road Bridge**			
M22F040992BA	Public Works	1994 Referendum G.O. Bond	30,290	54,719	318,033
M22F040992BA	Public Works	1996 G.O. Public Improve. BD	-	-	176,370
M22F040992BA	Public Works	1997 G.O. Public Improve. BD	-	-	103,000
	Project Total		**30,290**	**54,719**	**597,403**
CDBG PROJECT #: N/A FICS PROJECT #: F0413		PROJECT TITLE: **Mitchell St. Viaduct**			
M22F041392BA	Public Works	1994 Referendum G.O. Bond	133,320	-	100,000

1998 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

BRIDGES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Hollywood Road Bridge**			
FICS PROJECT #:	F0414				
M22F041492BA	Public Works	1997 G.O. Public Improve. BD	-	-	100,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Montgomery Ferry Bridge**			
FICS PROJECT #:	F0415				
M22F041592BA	Public Works	1994 Referendum G.O. Bond	44,078	1,081,484	100,430
CDBG PROJECT #:	N/A	PROJECT TITLE: **Spring Street Viaduct**			
FICS PROJECT #:	F0416				
M22F041692BA	Public Works	1994 Referendum G.O. Bond	3,422,729	1,694,402	1,697,611
M22F041692BA	Public Works	1996 G.O. Public Improve. BD	-		8,422,450
M22F041692BA	Public Works	1997 G.O. Public Improve. BD	-	-	501,361
	Project Total		**3,422,729**	**1,694,402**	**10,621,422**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Wall Street Viaduct**			
FICS PROJECT #:	F0417				
M22F041792BA	Public Works	1994 Referendum G.O. Bond	134,345	46,623	808,955
M22F041792BA	Public Works	1996 G.O. Public Improve. BD	-	-	3,934,730
M22F041792BA	Public Works	1997 G.O. Public Improve. BD	-	-	999,459
	Project Total		**134,345**	**46,623**	**5,743,144**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Tell Road Bridge**			
FICS PROJECT #:	F0418				
M22F041892BA	Public Works	1994 Referendum G.O. Bond	42,485	13,001	218,044
M22F041892BA	Public Works	1996 G.O. Public Improve. BD	-	11,598	598,482
	Project Total		**42,485**	**24,599**	**816,526**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Macon Drive Bridge**			
FICS PROJECT #:	F0419				
M22F041992BA	Public Works	1994 Referendum G.O. Bond	113,347	395,541	22,125

1998 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

BRIDGES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Stone Road Bridge**			
FICS PROJECT #:	**F0420**				
M22F042092BA	Public Works	1994 Referendum G.O. Bond	69,280	13,032	6,688
M22F042092BA	Public Works	1996 G.O. Public Improve. BD	-	7,749	654,311
	Project Total		**69,280**	**20,781**	**660,999**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **MLK/Techwood Viaduct**			
FICS PROJECT #:	**F0422**				
M22F042292AE	Public Works	1992 Bond Project	522,890	143,347	168,981
M22F042292AE	Public Works	1993 Bond Project	569,490	-	20,113
	Project Total		**1,092,380**	**143,347**	**189,094**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Prior Rd. Viaduct Replacement**			
FICS PROJECT #:	**F0423**				
M22F042392AE	Public Works	1987 Bond Project	-	16,471	27,960
M22F042392AE	Public Works	1989 Bond Project	-	-	51,318
M22F042392AE	Public Works	1990 Bond Project	-	-	34,251
	Project Total		**-**	**16,471**	**113,529**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Buckhead Pedestrian Bridge**			
FICS PROJECT #:	**F0424**				
M32F04249985	Public Works	General Gov't Capital Outlay	-	-	700,000
TOTAL - TRANSPORTATION			**27,265,608**	**8,195,500**	**41,078,687**

1998 BUDGET

CAPITAL PROJECTS

TRAFFIC CONTROL

TRAFFIC SIGNALIZATION

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Traffic Signal Modernization**			
FICS PROJECT #:	G0101				
M41G01019999	Public Works	General Gov't. Capital Outlay	87,965	-	9,676
M41G010192AE	Public Works	1993 Bond Project	-	-	120,277
M41G010192AE	Public Works	1994 Bond Project	523,023	662,339	518,410
M41G010192AE	Public Works	1995 Bond Project	-	-	1,076,400
	Project Total		**610,988**	**662,339**	**1,724,763**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Computer Traffic Control Expansion**			
FICS PROJECT #:	G0102				
M41G010292AE	Public Works	Annual Bond	8,813	-	17,371
CDBG PROJECT #:	N/A	PROJECT TITLE: **Traffic Signal Installation**			
FICS PROJECT #:	G0103				
M41G010392AE	Public Works	1991 Bond Project	-	-	121,859
M41G010392AE	Public Works	1994 Bond Project	-	-	250,000
M43G0103QNA0	Public Works	Trust	-	-	5,075
	Project Total		-	-	**376,934**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Howell Mill/Northside Pkwy Signalization**			
FICS PROJECT #:	G0115				
M41G0115QNA0	Public Works	Trust	-	-	7,148
CDBG PROJECT #:	N/A	PROJECT TITLE: **Northside Drive Signalization**			
FICS PROJECT #:	G0116				
M41G0116KXF0	Public Works	Intergovernmental Grant	-	-	20,216
CDBG PROJECT #:	N/A	PROJECT TITLE: **I-20 Corridor Signalization**			
FICS PROJECT #:	G0118				
M41G0118KXN0	Public Works	Intergovernmental Grant	-	-	157,325

1998 BUDGET

CAPITAL PROJECTS

TRAFFIC CONTROL

TRAFFIC SIGNALIZATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: G0119		PROJECT TITLE: **Signals For Freedom Parkway**			
M41G0119KXP0	Public Works	Intergovernmental Grant	-	-	95,910
CDBG PROJECT #: N/A FICS PROJECT #: G0120		PROJECT TITLE: **Brotherton/Spring Signalization**			
M41G0120RNA0	Public Works	Trust	33,280	-	1,720
CDBG PROJECT #: N/A FICS PROJECT #: G0121		PROJECT TITLE: **Sherwood Forest Traffic Control**			
M41G01219985	Public Works	General Gov't. Capital Outlay	-	-	60,000
CDBG PROJECT #: N/A FICS PROJECT #: G0122		PROJECT TITLE: **Lambert Dr/Piedmont Circle Sig.**			
M41G0122RPA0	Public Works	Trust	-	45,000	-
		STREET LIGHTING			
CDBG PROJECT #: N/A FICS PROJECT #: G0203		PROJECT TITLE: **Neighborhood Traffic Management**			
M41G020392AE	Public Works	Annual Bond	23,452	1,548	36,272
M41G020392AE	Public Works	1995 Bond Project	-	43,913	171,087
	Project Total		**23,452**	**45,461**	**207,359**
CDBG PROJECT #: N/A FICS PROJECT #: G0206		PROJECT TITLE: **Freeway Lighting-Cap. Improve.**			
M41G020692AE	Public Works	1991 Bond Project	-	-	1

1998 BUDGET

CAPITAL PROJECTS

TRAFFIC CONTROL

STREET LIGHTING (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Freeway Lighting (Phase 2 - 4)**			
FICS PROJECT #:	**G0207**				
M22G020792BA	Public Works	1994 Referendum G.O. Bond	1,623,059	-	103
M41G020792AE	Public Works	1995 Bond Project	-	1,007,099	281,624
	Project Total		**1,623,059**	**1,007,099**	**281,727**

STREET SIGNAGE

CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Overhead Signs**			
FICS PROJECT #:	**G0302**				
M41G030292AE	Public Works	1996 Bond Project	-	96,521	303,479
TOTAL - TRAFFIC CONTROL			**2,299,592**	**1,856,420**	**3,253,953**

1998 BUDGET

CAPITAL PROJECTS

SOLID WASTE COLLECTION AND DISPOSAL

DISPOSAL FACILITIES

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: H0204		PROJECT TITLE: **Closure, Gun Club Road Landfill**			
M31H020491AA	Public Works	General Gov't. Capital Outlay	3,811,161	2,033,323	2,764,880
CDBG PROJECT #: N/A FICS PROJECT #: H0205		PROJECT TITLE: **Key Road Landfill Closure**			
M31H020591AB	Public Works	Solid Waste Mgmt. Fac. Constr.	-	52,369	9,947,631
CDBG PROJECT #: N/A FICS PROJECT #: H0206		PROJECT TITLE: **Cascade Road Landfill Closure**			
M31H020691AB	Public Works	Solid Waste Mgmt. Fac. Constr.	-	40,478	3,459,522
CDBG PROJECT #: N/A FICS PROJECT #: H0207		PROJECT TITLE: **Ease Confederate Landfill Closure**			
M31H020791AB	Public Works	Solid Waste Mgmt. Fac. Constr.	-	30,315	1,969,685
TOTAL - TRAFFIC CONTROL			**3,811,161**	**2,156,485**	**18,141,718**

1998 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

SEWERS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Storm Sewers**			
FICS PROJECT #:	**I0101**				
M22I0101A5XA	Public Works	Community Development	-	-	48,281
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Terrell Creek**			
FICS PROJECT #:	**I0110**				
M24I011092BB	Public Works	1994 Referendum G.O. Bond	124,184	31,788	18,028
M24I011092BB	Public Works	1996 G.O. Public Improve. BD	-	121,065	1,064,935
M24I011092BB	Public Works	1997 G.O. Public Improve. BD	-	-	516,493
	Project Total		**124,184**	**152,853**	**1,599,456**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Bolton Hills Drainage Improvement**			
FICS PROJECT #:	**I0111**				
M22I0111A51A	Public Works	Community Development	-	-	428
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Proctor Stream Bank Protection**			
FICS PROJECT #:	**I0112**				
M41I011292BB	Public Works	1994 Referendum G.O. Bond	95,876	175,327	78,997
M41I011292BB	Public Works	1996 G.O. Public Improve. BD	-	480,566	224,234
M41I011292BB	Public Works	1997 G.O. Public Improve. BD	-	-	2,306,622
	Project Total		**95,876**	**655,893**	**2,609,853**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Wildwood Rd. Storm Sewer**			
FICS PROJECT #:	**I0113**				
M24I011392AG	Public Works	Annual Bond	-	-	1,606

1998 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

SEWERS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Canter Road Culvert**			
FICS PROJECT #:	I0123				
M24I012392AG	Public Works	Annual Bond	42,711	2,800	-
M24I012392AG	Public Works	1990 Bond Project	79,861	-	-
M24I012392AG	Public Works	1991 Bond Project	23,958	2,593	-
M24I012392AG	Public Works	1992 Bond Project	115,861	4,175	-
M24I012392AG	Public Works	1993 Bond Project	-	9,032	11,626
	Project Total		**262,391**	**18,600**	**11,626**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Federal Prison Creek**			
FICS PROJECT #:	I0124				
M24I012492BB	Public Works	1994 Referendum G.O. Bond	142,586	86,814	31,599
M24I012492BB	Public Works	1996 G.O. Public Improve. BD	-	130,917	610,882
M24I012492BB	Public Works	1997 G.O. Public Improve. BD	-	-	1,810,380
	Project Total		**142,586**	**217,731**	**2,452,861**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Proctor Creek Basin**			
FICS PROJECT #:	I0125				
M24I012592BB	Public Works	1994 Referendum G.O. Bond	156,434	156,166	58,600
M24I012592BB	Public Works	1996 G.O. Public Improve. BD	-	152,937	531,863
M24I012592BB	Public Works	1997 G.O. Public Improve. BD	-	-	2,305,622
	Project Total		**156,434**	**309,103**	**2,896,085**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Indian Creek**			
FICS PROJECT #:	I0126				
M24I012692BB	Public Works	1994 Referendum G.O. Bond	131,428	323,826	49,346
M24I012692BB	Public Works	1996 G.O. Public Improve. BD	-	125,643	694,756
M24I012692BB	Public Works	1997 G.O. Public Improve. BD	-	-	4,132,215
	Project Total		**131,428**	**449,469**	**4,876,317**

1998 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

SEWERS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Nancy Creek**			
FICS PROJECT #:	I0127				
M24I012792AB	Public Works	1990 Bond Project	-	-	66,000
M24I012792AB	Public Works	1991 Bond Project	-	47,069	227,487
M24I012792AB	Public Works	1992 Bond Project	-	-	894
M24I012792BB	Public Works	1994 Referendum G.O. Bond	268,286	238,889	82,425
M24I012792AB	Public Works	1994 Bond Project	-	-	208,594
M24I012792BB	Public Works	1996 G.O. Public Improve. BD	-	219,194	225,206
M24I012792BB	Public Works	1997 G.O. Public Improve. BD	-	-	2,523,205
	Project Total		**268,286**	**505,152**	**3,333,811**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Utoy Creek Streambank Protection**			
FICS PROJECT #:	I0128				
M24I012892BB	Public Works	1994 Referendum G.O. Bond	103,380	231,934	3,987
M24I012892BB	Public Works	1996 G.O. Public Improve. BD	-	135,372	678,328
M24I012892BB	Public Works	1997 G.O. Public Improve. BD	-	-	2,494,852
	Project Total		**103,380**	**367,306**	**3,177,167**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Peachtree Creek Drainage Basin**			
FICS PROJECT #:	I0129				
M24I012992BB	Public Works	1994 Referendum G.O. Bond	750,176	832,733	84,491
M24I012992BB	Public Works	1996 G.O. Public Improve. BD	-	516,513	3,920,187
M24I012992BB	Public Works	1997 G.O. Public Improve. BD	-	-	6,671,329
	Project Total		**750,176**	**1,349,246**	**10,676,007**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Peachtree Creek Streambank Protection**			
FICS PROJECT #:	I0130				
M24I013092BB	Public Works	1994 Referendum G.O. Bond	112,014	232,986	2,300
M24I013092BB	Public Works	1996 G.O. Public Improve. BD	-	69,345	325,355
M24I013092BB	Public Works	1997 G.O. Public Improve. BD	-	-	1,974,499
	Project Total		**112,014**	**302,331**	**2,302,154**

1998 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

SEWERS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Utoy Creek Drainage Basin**			
FICS PROJECT #:	I0131				
M24I013192BB	Public Works	1994 Referendum G.O. Bond	66,726	249,932	138,643
M24I013192BB	Public Works	1996 G.O. Public Improve. BD	-	220,349	616,351
M24I013192BB	Public Works	1997 G.O. Public Improve. BD	-	-	2,352,252
	Project Total		**66,726**	**470,281**	**3,107,246**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Terrel Creek Phase III Storm Sewer**			
FICS PROJECT #:	I0132				
M24I013292BB	Public Works	1994 Referendum G.O. Bond	1,190	-	46,660
M24I013292BB	Public Works	1997 G.O. Public Improve. BD	-	-	3,569
	Project Total		**1,190**	**-**	**50,229**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Terrel Creek Phase IV Storm Sewer**			
FICS PROJECT #:	I0133				
M24I013392BB	Public Works	1994 Referendum G.O. Bond	265	-	337,295
M24I013392BB	Public Works	1997 G.O. Public Improve. BD	-	-	24,581
	Project Total		**265**	**-**	**361,876**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Thomasville Heights Storm Sewer**			
FICS PROJECT #:	I0134				
M24I013492BB	Public Works	1994 Referendum G.O. Bond	-	-	39,150
M24I013492BB	Public Works	1997 G.O. Public Improve. BD	-	-	2,800
	Project Total		**-**	**-**	**41,950**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Branch Dr. Streambank Protection**			
FICS PROJECT #:	I0135				
M24I013592BB	Public Works	1994 Referendum G.O. Bond	40,051	-	8,669
M24I013592BB	Public Works	1997 G.O. Public Improve. BD	-	-	3,497
	Project Total		**40,051**	**-**	**12,166**

1998 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

SEWERS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: I0136		PROJECT TITLE: **Holly Wright Neighborhood Storm Sewer**			
M24I013692BB	Public Works	1994 Referendum G.O. Bond	33,720	-	23,700
M24I013692BB	Public Works	1997 G.O. Public Improve. BD	-	-	4,120
	Project Total		**33,720**	**-**	**27,820**
CDBG PROJECT #: N/A FICS PROJECT #: I0137		PROJECT TITLE: **Calvert Lane NE Storm Sewer**			
M24I013792BB	Public Works	1994 Referendum G.O. Bond	-	-	24,360
CDBG PROJECT #: N/A FICS PROJECT #: I0138		PROJECT TITLE: **Charline Ave. Storm Sewer**			
M24I013892BB	Public Works	1994 Referendum G.O. Bond	106,642	-	4,718
CDBG PROJECT #: N/A FICS PROJECT #: I0139		PROJECT TITLE: **Mt. Gilead Rd. Culvert**			
M24I013992BB	Public Works	1994 Referendum G.O. Bond	-	-	82,650
CDBG PROJECT #: N/A FICS PROJECT #: I0140		PROJECT TITLE: **Pharr Rd. NE Storm Sewer**			
M24I014092BB	Public Works	1994 Referendum G.O. Bond	-	-	33,310
CDBG PROJECT #: N/A FICS PROJECT #: I0141		PROJECT TITLE: **West Wieuca Rd. Storm Sewer**			
M24I014192BB	Public Works	1994 Referendum G.O. Bond	-	-	47,850
M24I014192BB	Public Works	1997 G.O. Public Improve. BD	-	-	3,205
	Project Total		**-**	**-**	**51,055**

1998 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

SEWERS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Winall Down Rd. Storm Sewer**			
FICS PROJECT #:	I0142				
M24I014292BB	Public Works	1994 Referendum G.O. Bond	-	-	348,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Greenview Ave. NE Storm Sewer**			
FICS PROJECT #:	I0143				
M24I014392BB	Public Works	1994 Referendum G.O. Bond	-	-	45,240
M24I014392BB	Public Works	1997 G.O. Public Improve. BD	-	-	3,205
	Project Total		-	-	**48,445**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Storm Sewer CDIA**			
FICS PROJECT #:	I0144				
M24I014492BB	Public Works	1994 Referendum G.O. Bond	-	195,190	275,310
M24I014492BB	Public Works	1997 G.O. Public Improve. BD	-	-	133,740
	Project Total		-	**195,190**	**409,050**
CDBG PROJECT #:	N/A	PROJECT TITLE: **South River Drainage Basin**			
FICS PROJECT #:	I0145				
M24I014592BB	Public Works	1994 Referendum G.O. Bond	74,334	138,390	99,276
M24I014592BB	Public Works	1996 G.O. Public Improve. BD	-	49,055	408,945
M24I014592BB	Public Works	1997 G.O. Public Improve. BD	-	-	1,106,564
	Project Total		**74,334**	**187,445**	**1,614,785**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Sugar Creek Drainage Basin**			
FICS PROJECT #:	I0146				
M24I014692BB	Public Works	1994 Referendum G.O. Bond	31,846	44,720	10,434
M24I014692BB	Public Works	1996 G.O. Public Improve. BD	-	73,906	274,094
M24I014692BB	Public Works	1997 G.O. Public Improve. BD	-	-	503,749
	Project Total		**31,846**	**118,626**	**788,277**

1998 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

SEWERS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **S'Hill/P'Town/M'Ville/V.C. Drainage**			
FICS PROJECT #:	I0147				
M24I014792BB	Public Works	1994 Referendum G.O. Bond	97,026	220,939	2,035,035
M24I014792BB	Public Works	1997 G.O. Public Improve. BD	-	-	1,411,722
	Project Total		**97,026**	**220,939**	**3,446,757**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Admin of '94 G.O. Bond Referendum**			
FICS PROJECT #:	I0148				
M24I014892BB	Public Works	1994 Referendum G.O. Bond	690,806	910,150	922,001
CDBG PROJECT #:	N/A	PROJECT TITLE: **Carver Dr. Stream Bank Improvement**			
FICS PROJECT #:	I0149				
M22I0149A52A	Public Works	Community Development	31,200	-	2,800

SANITARY/COMBINED SEWERS

CDBG PROJECT #:	N/A	PROJECT TITLE: **Peachtree Relief Sewer**			
FICS PROJECT #:	I0207				
M24I02079999	Public Works	Water & Sewer Renew & Ext.	16,506	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Intrenchment Creek**			
FICS PROJECT #:	I0211				
M24I02119999	Public Works	Water & Sewer Construction	-	-	68,557
CDBG PROJECT #:	N/A	PROJECT TITLE: **Lloyd Street Trunk Sewer**			
FICS PROJECT #:	I0214				
M24I02149999	Public Works	Water & Sewer Renew & Ext.	136,819	826,386	151,161
M24I0214BRL0	Public Works	1993 Water & Sewer Constr.	7,619,575	-	-
M24I02149999	Public Works	1993 Water & Sewer Constr.	-	184,193	917,037
	Project Total		**7,756,394**	**1,010,579**	**1,068,198**

1998 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

SANITARY/COMBINED SEWERS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Orme Street Trunk Sewer**			
FICS PROJECT #:	I0216				
M24I02169999	Public Works	Water & Sewer Renew & Ext.	27,301	1,828,846	212,328
M24I02169999	Public Works	1993 Water & Sewer Constr.	15,766,492	3,475,206	3,258,956
	Project Total		**15,793,793**	**5,304,052**	**3,471,284**
CDBG PROJECT #:	N/A	PROJECT TITLE: **General Sewer Improvements**			
FICS PROJECT #:	I0223				
M24I022392AG	Public Works	Annual Bond	104,596	50,996	33,489
M24I02239999	Public Works	Water & Sewer Renew & Ext.	778,263	798,856	2,013,421
	Project Total		**882,859**	**849,852**	**2,046,910**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Shadow-Lawn Trunk Sewer**			
FICS PROJECT #:	I0227				
M24I02279999	Public Works	Water & Sewer Renew & Ext.	170,883	223,154	11,217
M24I02279999	Public Works	Water & Sewer 1997 BD Constr.	-	247,466	8,052,534
	Project Total		**170,883**	**470,620**	**8,063,751**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Peachtree Interceptor**			
FICS PROJECT #:	I0228				
M24I02289999	Public Works	Water & Sewer Renew & Ext.	107,013	222,963	245,208
CDBG PROJECT #:	N/A	PROJECT TITLE: **New Municipal Court Sewers**			
FICS PROJECT #:	I0238				
G41I02389999	Administrative Services	Water & Sewer Renew & Ext.	-	-	7,848
CDBG PROJECT #:	N/A	PROJECT TITLE: **Butler Street Trunk Sewer**			
FICS PROJECT #:	I0241				
M24I02419999	Public Works	1993 Water & Sewer Constr.	2,154,138	41,417	100,000

1998 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

SANITARY/COMBINED SEWERS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Nancy Creek Sewer**			
FICS PROJECT #:	I0242				
M24I02429999	Public Works	Water & Sewer Renew & Ext.	193,226	152,614	32,294
CDBG PROJECT #:	N/A	PROJECT TITLE: **Guinite Improvements**			
FICS PROJECT #:	I0243				
M24I02439999	Public Works	Water & Sewer Renew & Ext.	4,713,992	1,944,362	2,538,687
CDBG PROJECT #:	N/A	PROJECT TITLE: **Insituform Improvements**			
FICS PROJECT #:	I0244				
M24I02449999	Public Works	Water & Sewer Renew & Ext.	1,728,653	1,240,519	2,583,772
CDBG PROJECT #:	N/A	PROJECT TITLE: **Mineral Springs Sewer**			
FICS PROJECT #:	I0245				
M24I02459999	Public Works	Water & Sewer Renew & Ext.	21,843	35,602	59,915
M24I02459999	Public Works	1993 Water & Sewer Constr.	74,427	175,573	-
	Project Total		**96,270**	**211,175**	**59,915**
CDBG PROJECT #:	N/A	PROJECT TITLE: **10th Ward Trunk**			
FICS PROJECT #:	I0246				
M24I02469999	Public Works	1993 Water & Sewer Constr.	533,033	227,242	18,631
M24I02469999	Public Works	Water & Sewer 1997 BD Constr.	-	392	5,835,608
	Project Total		**533,033**	**227,634**	**5,854,239**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Utoy Creek Basin**			
FICS PROJECT #:	I0248				
M24I02489999	Public Works	Water & Sewer Renew & Ext.	92,161	21,116,004	10,357,464
M24I02489999	Public Works	1993 Water & Sewer Constr.	2,323,201	1,027,854	9,326,621
M24I02489999	Public Works	Water & Sewer 1997 BD Constr.	-	12,000,000	-
	Project Total		**2,415,362**	**34,143,858**	**19,684,085**

1998 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

SANITARY/COMBINED SEWERS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **N. Peachtree Creek Sewer**			
FICS PROJECT #:	I0249				
M24I02499999	Public Works	1993 Water & Sewer Constr.	-	8,348	99,547
CDBG PROJECT #:	N/A	PROJECT TITLE: **S. Peachtree Creek Sewer**			
FICS PROJECT #:	I0250				
M24I02509999	Public Works	1993 Water & Sewer Constr.	196,152	804,779	67,311
CDBG PROJECT #:	N/A	PROJECT TITLE: **Fairmont/Glidden Sewer**			
FICS PROJECT #:	I0251				
M24I02519999	Public Works	Water & Sewer Renew & Ext.	7,230	-	92,770
CDBG PROJECT #:	N/A	PROJECT TITLE: **Pine Meadows Sewer**			
FICS PROJECT #:	I0252				
M24I02529999	Public Works	Water & Sewer Renew & Ext.	-	-	1,800,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **North Stratford Sewer**			
FICS PROJECT #:	I0253				
M24I0253QNC0	Public Works	Water & Sewer Renew & Ext.	-	-	1,200,000
M24I02539999	Public Works	Water & Sewer Renew & Ext.	-	-	600,000
M24I02539999	Public Works	1993 Water & Sewer Constr.	-	-	1,200,000
	Project Total		-	-	**3,000,000**

EROSION AND FLOOD CONTROL

CDBG PROJECT #:	N/A	PROJECT TITLE: **English Park**			
FICS PROJECT #:	I0301				
M22I030192BC	Public Works	1994 Referendum G.O. Bond	-	-	256,911

1998 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

EROSION AND FLOOD CONTROL (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Bitsy Grant Park**			
FICS PROJECT #:	I0302				
M22I030292BC	Public Works	1994 Referendum G.O. Bond	-	12,627	298,833
CDBG PROJECT #:	N/A	PROJECT TITLE: **Wesley Coan Park**			
FICS PROJECT #:	I0303				
M22I030392BC	Public Works	1994 Referendum G.O. Bond	7,000	297,576	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Cleveland Ave. Park**			
FICS PROJECT #:	I0304				
M22I030492BC	Public Works	1994 Referendum G.O. Bond	962	78,038	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Brownwood Ave. Park**			
FICS PROJECT #:	I0305				
M22I030592BC	Public Works	1994 Referendum G.O. Bond	-	29,936	231,064
CDBG PROJECT #:	N/A	PROJECT TITLE: **Grant Park**			
FICS PROJECT #:	I0306				
M22I030692BC	Public Works	1994 Referendum G.O. Bond	179,952	76,992	132,077
M22I030692BC	Public Works	1996 G.O. Public Improve. BD	-	130,965	309,035
M22I030692BC	Public Works	1997 G.O. Public Improve. BD	-	-	1,948,196
	Project Total		**179,952**	**207,957**	**2,389,308**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Piedmont Park**			
FICS PROJECT #:	I0307				
M22I030792BC	Public Works	1994 Referendum G.O. Bond	35,942	192,888	417,972
M22I030792BC	Public Works	1997 G.O. Public Improve. BD	-	-	4,916,184
	Project Total		**35,942**	**192,888**	**5,334,156**

1998 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

EROSION AND FLOOD CONTROL (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: I0308		PROJECT TITLE: **Winn Park**			
M22I030892BC	Public Works	1994 Referendum G.O. Bond	-	316,893	76,782
CDBG PROJECT #: N/A FICS PROJECT #: I0309		PROJECT TITLE: **Candler Park**			
M22I030992BC	Public Works	1994 Referendum G.O. Bond	-	-	261,000
CDBG PROJECT #: N/A FICS PROJECT #: I0310		PROJECT TITLE: **Garden Hills Park**			
M22I031092BC	Public Works	1994 Referendum G.O. Bond	-	25,991	145,417
CDBG PROJECT #: N/A FICS PROJECT #: I0311		PROJECT TITLE: **Frankie Allen Park**			
M22I031192BC	Public Works	1994 Referendum G.O. Bond	1,147	155,930	103,053
CDBG PROJECT #: N/A FICS PROJECT #: I0312		PROJECT TITLE: **Adams Park**			
M22I031292BC	Public Works	1994 Referendum G.O. Bond	10,584	81,702	1,014,666
CDBG PROJECT #: N/A FICS PROJECT #: I0313		PROJECT TITLE: **Perkerson Park**			
M22I031392BC	Public Works	1994 Referendum G.O. Bond	-	43,633	268,567
CDBG PROJECT #: N/A FICS PROJECT #: I0314		PROJECT TITLE: **Isabel Gates Webster Park**			
M22I031492BC	Public Works	1994 Referendum G.O. Bond	40,892	15,738	6,010

1998 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

EROSION AND FLOOD CONTROL (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Oakland Cemetary Wall**			
FICS PROJECT #:	I0316				
M22I031692BC	Public Works	1994 Referendum G.O. Bond	107,933	11,935	3,178,041
M22I031692BC	Public Works	1997 G.O. Public Improve. BD	-	-	127,934
	Project Total		**107,933**	**11,935**	**3,305,975**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Admin of '94 G.O. Bond Referendum**			
FICS PROJECT #:	I0317				
M22I031792BC	Public Works	1994 Referendum G.O. Bond	460,819	166,590	189,759
CDBG PROJECT #:	N/A	PROJECT TITLE: **Proctor Creek**			
FICS PROJECT #:	I0318				
M22I0318KEH0	Public Works	Intergovernmental Grant	12,750	7,250	76,000
Y6310318KEH0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	26,453	23,552	250
	Project Total		**39,203**	**30,802**	**76,250**

THREE RIVERS PROJECT

CDBG PROJECT #:	N/A	PROJECT TITLE: **Three Rivers**			
FICS PROJECT #:	I1603				
M57I1603BRD6	Public Works	Water & Sewer Construction	-	-	123
M57I1603BRG0	Public Works	Water & Sewer Construction	-	-	1,692
M57I1603BRM8	Public Works	Water & Sewer Construction	-	-	1,592
	Project Total		**-**	**-**	**3,407**

SOUTH RIVER FACILITY

CDBG PROJECT #:	N/A	PROJECT TITLE: **Misc. Projects, So. River**			
FICS PROJECT #:	I1801				
M55I18019999	Public Works	Water & Sewer Renew & Ext.	-	-	255,989

1998 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

SOUTH RIVER FACILITY (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **South River Sludge Incinerator**			
FICS PROJECT #:	I1802				
M55I18029999	Public Works	Water & Sewer Renew & Ext.	-	-	29,663
CDBG PROJECT #:	N/A	PROJECT TITLE: **Phosphorous Reduction Fac., South River**			
FICS PROJECT #:	I1803				
M55I1803LFC0	Public Works	Water & Sewer Renew & Ext.	-	51,918	5,255,582
M55I1803LGC0	Public Works	Water & Sewer Renew & Ext.	-	41,659	3,464,543
M55I1803LHC0	Public Works	Water & Sewer Renew & Ext.	-	64,406	5,356,317
M55I1803LJC0	Public Works	Water & Sewer Renew & Ext.	-	31,757	2,641,064
M55I1803LKC0	Public Works	Water & Sewer Renew & Ext.	-	39,607	3,293,912
M55I18039999	Public Works	Water & Sewer Renew & Ext.	434,375	1,080,516	518,473
M55I18039999	Public Works	1993 Water & Sewer Constr.	1,340,892	3,610,381	801,261
M55I18039999	Public Works	Water & Sewer 1997 BD Constr.	-	662,708	58,537,292
	Project Total		**1,775,267**	**5,582,952**	**79,868,444**
CDBG PROJECT #:	N/A	PROJECT TITLE: **South River, Odor Control**			
FICS PROJECT #:	I1804				
M55I18049999	Public Works	Water & Sewer Renew & Ext.	-	61,809	98,191
M55I18049999	Public Works	1993 Water & Sewer Constr.	545,080	520,278	616
	Project Total		**545,080**	**582,087**	**98,807**
CDBG PROJECT #:	N/A	PROJECT TITLE: **South River, Solids Handling Impr.**			
FICS PROJECT #:	I1805				
M55I18059999	Public Works	Water & Sewer Renew & Ext.	-	3,680,803	1,219,197
M55I18059999	Public Works	1993 Water & Sewer Constr.	-	1,429,877	877,155
	Project Total		**-**	**5,110,680**	**2,096,352**

1998 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

UTOY CREEK FACILITY

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Utoy Creek Facility**			
FICS PROJECT #:	I1901				
M53I1901BR02	Public Works	Water & Sewer Renew & Ext.	-	-	4,268
M53I1901BR04	Public Works	Water & Sewer Renew & Ext.	-	-	11,877
	Project Total		-	-	**16,145**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Utoy CSO Mechanical Bar Screen**			
FICS PROJECT #:	I1902				
M53I19029999	Public Works	Water & Sewer Renew & Ext.	-	-	2,386
CDBG PROJECT #:	N/A	PROJECT TITLE: **Phosphorous Reduction Fac., Utoy Creek**			
FICS PROJECT #:	I1903				
M53I1903LHC0	Public Works	Water & Sewer Renew & Ext.	-	686,474	8,204,688
M53I19039999	Public Works	Water & Sewer Renew & Ext.	-	516,592	864,742
M53I19039999	Public Works	1993 Water & Sewer Constr.	4,372,608	3,586,059	244,519
M53I19039999	Public Works	Water & Sewer 1997 BD Constr.	-	9,205,092	110,794,909
	Project Total		**4,372,608**	**13,994,217**	**120,108,858**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Utoy-Greensferry CSO**			
FICS PROJECT #:	I1904				
M53I19049999	Public Works	Water & Sewer Renew & Ext.	-	129,000	86,317
CDBG PROJECT #:	N/A	PROJECT TITLE: **Utoy-North Ave. CSO**			
FICS PROJECT #:	I1905				
M53I19059999	Public Works	Water & Sewer Renew & Ext.	-	150,000	199,232
CDBG PROJECT #:	N/A	PROJECT TITLE: **Utoy Creek, Odor Control**			
FICS PROJECT #:	I1906				
M53I19069999	Public Works	Water & Sewer Renew & Ext.	-	43,725	11,275
M53I19069999	Public Works	1993 Water & Sewer Constr.	1,003,369	309,908	37,474
	Project Total		**1,003,369**	**353,633**	**48,749**

1998 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

R.M. CLAYTON FACILITY

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **R.M. Clayton, Construction**			
FICS PROJECT #:	I2003				
M52I20039999	Public Works	Water & Sewer Construction	-	-	4,160
CDBG PROJECT #:	N/A	PROJECT TITLE: **R.M. Clayton, Computer Proc. Cont. Sys.**			
FICS PROJECT #:	I2005				
M52I2005BRS0	Public Works	Water & Sewer Renew & Ext.	69,853	-	1,002,795
CDBG PROJECT #:	N/A	PROJECT TITLE: **R.M. Clayton, Centrifuge Sludge**			
FICS PROJECT #:	I2009				
M52I20099999	Public Works	Water & Sewer Renew & Ext.	-	-	2,799
CDBG PROJECT #:	N/A	PROJECT TITLE: **R.M. Clayton, General Improvements**			
FICS PROJECT #:	I2010				
M52I20109999	Public Works	Water & Sewer Renew & Ext.	-	-	265,311
CDBG PROJECT #:	N/A	PROJECT TITLE: **R.M. Clayton, CSO Mechanical Bar Screens**			
FICS PROJECT #:	I2015				
M52I20159999	Public Works	Water & Sewer Renew & Ext.	-	258,000	213,674
CDBG PROJECT #:	N/A	PROJECT TITLE: **Phosphorous Reduction Fac., R.M.**			
FICS PROJECT #:	I2016				
M52I2016LFC0	Public Works	Water & Sewer Renew & Ext.	-	2,053,255	89,139,245
M52I20169999	Public Works	Water & Sewer Renew & Ext.	137,631	706,524	1,290,505
M52I20169999	Public Works	1993 Water & Sewer Constr.	8,239,464	11,230,201	8,023,907
M52I20169999	Public Works	Water & Sewer 1997 BD Constr.	-	2,181,112	22,556,029
	Project Total		**8,377,095**	**16,171,092**	**121,009,686**

1998 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

R.M. CLAYTON FACILITY (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Clear Creek CSO Facility**			
FICS PROJECT #:	I2017				
M52I20179999	Public Works	Water & Sewer Renew & Ext.	10,306,784	26,254,734	10,338,482
M52I20179999	Public Works	1993 Water & Sewer Constr.	12,383,808	2,220,122	5,630,658
	Project Total		**22,690,592**	**28,474,856**	**15,969,140**
CDBG PROJECT #:	N/A	PROJECT TITLE: **R.M. Clayton, Odor Control**			
FICS PROJECT #:	I2018				
M52I20189999	Public Works	Water & Sewer Renew & Ext.	-	-	65,000
M52I20189999	Public Works	1993 Water & Sewer Constr.	1,645,227	467,306	1,138
	Project Total		**1,645,227**	**467,306**	**66,138**

INTRENCHMENT CREEK FACILITY

CDBG PROJECT #:	N/A	PROJECT TITLE: **Intrenchment Creek, Gen Imprvs.**			
FICS PROJECT #:	I2101				
M56I21019999	Public Works	1993 Water & Sewer Constr.	-	338,221	161,779

OTHER FACILITIES

CDBG PROJECT #:	N/A	PROJECT TITLE: **Mobile Treatment Plant**			
FICS PROJECT #:	I2201				
M57I22019999	Public Works	Water & Sewer Renew & Ext.	-	-	2,123
TOTAL - POLLUTION CONTROL			**81,449,590**	**126,343,367**	**451,717,228**

1998 BUDGET

CAPITAL PROJECTS

WATER SUPPLY

WATER DISTR. PUMP STATIONS/STORAGE TANKS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Gen. Impr., Pump Stations/Storage**			
FICS PROJECT #:	J0102				
Q24J01029999	Water	Water & Sewer Renew & Ext.	130,442	128,117	1,191,103
CDBG PROJECT #:	N/A	PROJECT TITLE: **Install. Tank Throttling Capability**			
FICS PROJECT #:	J0103				
Q24J01039999	Water	Water & Sewer Renew & Ext.	-	-	100,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Cathodic Protection System**			
FICS PROJECT #:	J0105				
Q24J01059999	Water	Water & Sewer Renew & Ext.	-	-	26,008

HEMPHILL TREATMENT PLANT

CDBG PROJECT #:	N/A	PROJECT TITLE: **Reservoir Expansion, H.T.P.**			
FICS PROJECT #:	J0202				
Q24J02029999	Water	Water & Sewer Renew & Ext.	387,977	290,179	334,441
CDBG PROJECT #:	N/A	PROJECT TITLE: **Clearwell Expansion, H.T.P.**			
FICS PROJECT #:	J0203				
Q24J02039999	Water	Water & Sewer Renew & Ext.	44,337	5,100	17,740
Q24J02039999	Water	1993 Water & Sewer Constr.	3,781,149	-	2,113,366
	Project Total		**3,825,486**	**5,100**	**2,131,106**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Gen. Impr., Hemphill Treatment**			
FICS PROJECT #:	J0204				
Q24J02049999	Water	Water & Sewer Renew & Ext.	693,610	169,564	1,950,039
Q24J02049999	Water	Water & Sewer Construction	-	-	5,740
	Project Total		**693,610**	**169,564**	**1,955,779**

1998 BUDGET

CAPITAL PROJECTS

WATER SUPPLY

HEMPHILL TREATMENT PLANT (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Hemphill Bulk Chemical Feed Sys.**			
FICS PROJECT #:	J0205				
Q24J02059999	Water	Water & Sewer Renew & Ext.	-	19,307	745
CDBG PROJECT #:	N/A	PROJECT TITLE: **Hemphill Flocculation Basin**			
FICS PROJECT #:	J0206				
Q24J02069999	Water	Water & Sewer Renew & Ext.	-	-	328,105
CDBG PROJECT #:	N/A	PROJECT TITLE: **Replace 1923 Filter (Hemphill)**			
FICS PROJECT #:	J0209				
Q24J02099999	Water	Water & Sewer Renew & Ext.	3,561,907	655,827	1,282,266

HEMPHILL SETTLED SOLIDS

CDBG PROJECT #:	N/A	PROJECT TITLE: **Gen. Impr., Hemphill Settled Solids**			
FICS PROJECT #:	J0301				
Q26J03019999	Water	Water & Sewer Renew & Ext.	9,507	55,782	81,710

HEMPHILL PUMPING STATION

CDBG PROJECT #:	N/A	PROJECT TITLE: **Hemphill Pumping Station Renov.**			
FICS PROJECT #:	J0401				
Q24J04019999	Water	Water & Sewer Renew & Ext.	254,500	237,606	1,497,835
Q24J04019999	Water	1993 Water & Sewer Constr.	9,256,293	933,619	567,183
	Project Total		**9,510,793**	**1,171,225**	**2,065,018**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Discharge Piping, H.P.S.**			
FICS PROJECT #:	J0402				
Q24J04029999	Water	Water & Sewer Renew & Ext.	1,408,745	2,906,814	8,319,636

1998 BUDGET

CAPITAL PROJECTS

WATER SUPPLY

HEMPHILL PUMPING STATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: J0403		PROJECT TITLE: **General Improvements, H.P.S.**			
Q24J04039999	Water	Water & Sewer Renew & Ext.	3,826	-	38,924
CDBG PROJECT #: N/A FICS PROJECT #: J0404		PROJECT TITLE: **Reservoir Pumping Station Tunn.**			
Q24J04049999	Water	Water & Sewer Renew & Ext.	-	54,209	25,994
CDBG PROJECT #: N/A FICS PROJECT #: J0406		PROJECT TITLE: **Replace 1941 Filters (Hemphill)**			
Q24J04069999	Water	Water & Sewer Renew & Ext.	-	-	7,000,000

CHATTAHOOCHEE TREATMENT PLANT

CDBG PROJECT #: N/A FICS PROJECT #: J0502		PROJECT TITLE: **Expand Clearwell, C.T.P.**			
Q24J05029999	Water	Water & Sewer Renew & Ext.	-	-	800,000
Q24J05029999	Water	1993 Water & Sewer Constr.	5,357,554	1,531,646	810,800
	Project Total		**5,357,554**	**1,531,646**	**1,610,800**
CDBG PROJECT #: N/A FICS PROJECT #: J0504		PROJECT TITLE: **General Improvements, C.T.P.**			
Q24J05049999	Water	Water & Sewer Renew & Ext.	235,301	175,518	2,777,146
CDBG PROJECT #: N/A FICS PROJECT #: J0508		PROJECT TITLE: **Upgrade Chemical Storage and Feed**			
Q24J05089999	Water	Water & Sewer Renew & Ext.	-	6,370	113,656

1998 BUDGET

CAPITAL PROJECTS

WATER SUPPLY

CHATTAHOOCHEE TREATMENT PLANT (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: J0511		PROJECT TITLE: **River Sill Improvements**			
Q24J05119999	Water	Water & Sewer Renew & Ext.	155,159	115,774	651,771
CDBG PROJECT #: N/A FICS PROJECT #: J0512		PROJECT TITLE: **Yard Piping, Chatt. Treatment**			
Q24J05129999	Water	Water & Sewer Renew & Ext.	501,144	-	299,756

CHATTAHOOCHEE SETTLED SOLIDS

CDBG PROJECT #: N/A FICS PROJECT #: J0601		PROJECT TITLE: **General Improvements, C.S.S.**			
Q24J06019999	Water	Water & Sewer Renew & Ext.	3,580	1,609	37,249

CHATTAHOOCHEE PUMPING STATION

CDBG PROJECT #: N/A FICS PROJECT #: J0701		PROJECT TITLE: **General Improvements, C.P.S.**			
Q24J07019999	Water	Water & Sewer Renew & Ext.	69,463	73,800	55,172
CDBG PROJECT #: N/A FICS PROJECT #: J0702		PROJECT TITLE: **Chattahoochee Pump Station Renov.**			
Q24J07029999	Water	Water & Sewer Renew & Ext.	36,293	-	400

1998 BUDGET

CAPITAL PROJECTS

WATER SUPPLY

DISTRIBUTION

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Water Mains, Various Locations**			
FICS PROJECT #:	**J0803**				
Q27J08039999	Water	Water & Sewer Renew & Ext.	2,688,707	3,037,326	5,578,497
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **New Mains, Reimbursement**			
FICS PROJECT #:	**J0806**				
Q27J0806LAFO	Water	Water & Sewer Renew & Ext.	-	17,419	1,391,328
Q27J0806QEDO	Water	Water & Sewer Renew & Ext.	-	-	50,000
Q27J0806QNDO	Water	Water & Sewer Renew & Ext.	8,043	-	-
	Project Total		**8,043**	**17,419**	**1,441,328**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Hydraulic Study**			
FICS PROJECT #:	**J0809**				
Q47J08099999	Water	Water & Sewer Renew & Ext.	4,911	-	287,723

WATER SUPPORT SERVICE FACILITIES

CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Construction & Maintenance Fac.**			
FICS PROJECT #:	**J0904**				
Q24J09049999	Water	Water & Sewer Renew & Ext.	46,543	9,474	2,034,186

NORTH AREA TREATMENT PLANT

CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Development, North Area Treatment**			
FICS PROJECT #:	**J1001**				
Q21J10019999	Water	Water & Sewer Renew & Ext.	1,750,000	-	346,408
Q21J10019999	Water	Water & Sewer 1997 BD Constr.	-	-	13,500,000
	Project Total		**1,750,000**	**-**	**13,846,408**

1998 BUDGET

CAPITAL PROJECTS

WATER SUPPLY

HEMPHILL MAINTENANCE COMPLEX

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **H.M.C. General Improvements**			
FICS PROJECT #:	J1101				
Q24J11019999	Water	Water & Sewer Renew & Ext.	986	-	68,514

CHATTAHOOCHEE MAINTENANCE COMPLEX

CDBG PROJECT #:	N/A	PROJECT TITLE: **Chattahoochee Maintenance Building**			
FICS PROJECT #:	J1202				
Q24J12029999	Water	Water & Sewer Renew & Ext.	-	-	104,110
TOTAL - WATER SUPPLY			**30,389,977**	**10,425,060**	**53,787,551**

1998 BUDGET

CAPITAL PROJECTS

CITY-WIDE CAPITAL PROJECTS

COMMUNICATIONS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: **N/A** FICS PROJECT #: **K0101**		PROJECT TITLE: **Radio System**			
G41K01019982	Administrative Services	General Gov't. Capital Outlay	877,021	255,483	28,821
CDBG PROJECT #: **N/A** FICS PROJECT #: **K0102**		PROJECT TITLE: **E911 System**			
G41K01029982	Administrative Services	General Gov't. Capital Outlay	-	-	52,240
CDBG PROJECT #: **N/A** FICS PROJECT #: **K0103**		PROJECT TITLE: **CAD System**			
G41K01039982	Administrative Services	General Gov't. Capital Outlay	213,490	160,818	30,282
CDBG PROJECT #: **N/A** FICS PROJECT #: **K0104**		PROJECT TITLE: **Communication Integration**			
G41K01049982	Administrative Services	General Gov't. Capital Outlay	141,306	204,181	11,255
CDBG PROJECT #: **N/A** FICS PROJECT #: **K0105**		PROJECT TITLE: **Gov't. & Public Cable Access**			
D22K01059999	Executive Offices	Trust	511,598	52,688	75,529
CDBG PROJECT #: **N/A** FICS PROJECT #: **K0106**		PROJECT TITLE: **Criminal Justice Information System**			
G11K01069999	Administrative Services	General	-	386,074	-
CDBG PROJECT #: **N/A** FICS PROJECT #: **K0107**		PROJECT TITLE: **Wide Area Network-Police Zones**			
G71K01079999	Administrative Services	Annual Bond	-	-	180,000

1998 BUDGET

CAPITAL PROJECTS

CITY-WIDE CAPITAL PROJECTS

COMMUNICATIONS (Continued)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **City Wide System Automation**			
FICS PROJECT #:	K0201				
G11K020192AB	Administrative Services	1997 Bond Project	-	-	2,255,000
TOTAL - CITY-WIDE CAPITAL PROJECTS			**1,743,415**	**1,059,244**	**2,633,127**

1998 BUDGET

CAPITAL PROJECTS

EMPOWERMENT ZONE PROJECTS

UTILIZE & EXPAND REVOLVING LOAN PROGRAM

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: L1102		PROJECT TITLE: **Dev. Vacant Building/Parcels Thru CDC's**			
Y12L1102AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	231,005	-
CDBG PROJECT #: N/A FICS PROJECT #: L1205		PROJECT TITLE: **Prov. Great. Access to Loans in Zone**			
Y12L1205AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	371,510	644,600
CDBG PROJECT #: N/A FICS PROJECT #: L1403		PROJECT TITLE: **Est. Revolving Business Loan**			
Y12L1403AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	2,250,000	400,000

INST. 5 PGMS. TO COVER 30 NEIGHBORHOODS

CDBG PROJECT #: N/A FICS PROJECT #: L2101		PROJECT TITLE: **Public Safety Survey**			
Y12L2101AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	3,316	1,684
CDBG PROJECT #: N/A FICS PROJECT #: L2104		PROJECT TITLE: **Inc. Sworn Community Policing**			
X11L2104AGA0	Police Services	Empowerment Zone	-	680,279	1,691,721

ENHANCE ENVIRONMENT CONDITION

CDBG PROJECT #: N/A FICS PROJECT #: L2402		PROJECT TITLE: **Asbestos/Lead/Radon Trng. 36 Entrepren.**			
Y12L2402AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	24,300	9,500

1998 BUDGET

CAPITAL PROJECTS

EMPOWERMENT ZONE PROJECTS

INCREASE PARTICIPATION

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: L2501		PROJECT TITLE: **Est. Elect. Link. VIA 18 Comp.**			
Y12L2501AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	-	2,000
CDBG PROJECT #: N/A FICS PROJECT #: L2502		PROJECT TITLE: **Breakaway Burglar Bars/166 Homes**			
Y12L2502AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	-	150,000
CDBG PROJECT #: N/A FICS PROJECT #: L2503		PROJECT TITLE: **Distribute Smoke Detectors**			
Y12L2503AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	-	50,000

DEV. COMP. PGM. TO MOTIVATE/EDUCATE/ETC.

CDBG PROJECT #: N/A FICS PROJECT #: L3102		PROJECT TITLE: **Est. Comp. Human Development Prog.**			
Y12L3102AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	-	50,000

FIT/AFFORD HSNG RES 250/YR-1 & 500/YR-2

CDBG PROJECT #: N/A FICS PROJECT #: L4201		PROJECT TITLE: **Prov. Owner/Elderly Rehab. 200**			
Y12L4201AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	-	2,500,000
CDBG PROJECT #: N/A FICS PROJECT #: L4204		PROJECT TITLE: **Est. Owner Occupied Rehab. Prog.**			
Y12L4204AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	-	2,000,000

1998 BUDGET

CAPITAL PROJECTS

EMPOWERMENT ZONE PROJECTS

INC. HOME OWNER - RENOVATE RENT. UNITS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: L4501		PROJECT TITLE: **Inc. Funds/Downpayment Assist**			
Y12L4501AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	150,000	250,000
CDBG PROJECT #: N/A FICS PROJECT #: L4503		PROJECT TITLE: **Establish Self Sufficiency Center**			
Y12L4503AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	623,292	445,701
CDBG PROJECT #: N/A FICS PROJECT #: L4506		PROJECT TITLE: **Est. Down Pymt Asst Program - 450**			
Y12L4506AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	8,000	7,192,000
TOTAL - EMPOWERMENT ZONE PROJECTS			-	4,341,702	15,387,206
GRAND TOTAL - CAPITAL PROJECTS			290,930,964	222,872,353	921,736,733

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1994 Public Improvement Program **December 31, 1997**

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INTRODUCTION

Annual Report

1994 Public Improvement Program **December 31, 1997**

We are pleased to provide you with this report on the work accomplished in the City of Atlanta's 1994 Public Improvement Program over the past year.

BOND PROGRAM

BRIDGE, VIADUCT AND STREET PROJECTS

Major 1997 Activities

We made excellent progress in 1997 on bridge, viaduct and street projects. Seven projects are complete, with two completed in 1997. Six projects are in the construction or construction bid and award phase. Eight projects are in the design phase, and five projects are in the design development phase. We achieved the following major milestones in 1997:

- Completed construction of the **Montgomery Ferry Bridge Replacement** project.
- Completed design of the **Wall Street Viaduct Replacement** project. Construction will begin in Spring of 1998.
- Completed design of the **Brownlee Road Bridge Replacement** project. Construction will begin in the Spring of 1998.
- Began construction on the **Tell Road Bridge Replacement** project. Construction completion is expected in early 1998.
- Completed construction of the **Macon Drive Bridge Replacement**.
- Began construction on the **Stone Road Bridge Replacement** project. Construction completion is expected in early 1998.
- Completed design of **Greenbriar Parkway Road Reconstruction Phase II.** Construction will begin in the Spring of 1998.
- Completed design of the **MLK Jr. Drive Intersection Improvements Project.** Right-of-way purchase is underway, with construction expected to begin in 1998.

STORMWATER DRAINAGE PROJECTS

Major 1997 Activities

- Negotiated and executed 11 design contracts amendments to provide for engineering services for storm water drainage projects.

- Completed construction of drainage improvements at **Jett Place, 963 Fielder Avenue, 2620 Margaret Mitchell Drive, Windemere Drive, Sherwood Road, Willis Mill Road, Barfield Avenue, Calvert Lane, Pharr Road, 1701 Adams Drive and 95 Wakefield/191 Camden Drive.**

- Began construction for drainage improvements at **Lindbergh Drive, Roanoke Avenue, Engle Road and 1898 Lisbon Drive.**

- Started construction on light construction and debris removal efforts in **Peachtree Creek, Proctor Creek, Nancy Creek, Terrell Creek, Indian Creek, Utoy Creek, South River and Federal Prison Creek.**

- The design consultants prepared and submitted for approval eleven USCOE Section 404 Permit applications for the ten drainage basins.

- Completed designs for ten independent projects for the Department of Public Works to award to the City's annual storm drainage contractor.

- Completed design for drainage improvements for **Peachtree Creek Stream Bank Improvements, Wellbourne Drive area drainage improvements in Peachtree Creek, Lincoln Cemetery/Hollywood Road drainage improvements in Terrell Creek, South River Basin drainage improvements and Intrenchment Creek Basin drainage improvements.** Construction NTP's will be issued in early 1998.

- Reviewed and updated the plan establishing the number of construction contract packages for each drainage basin and identified opportunities for minority participation in construction as prime contractors as well as sub-contractors.

- Developed a prioritized listing of additional drainage improvements needed within the City of Atlanta.

- Assisted Planning Department with bioengineering demonstration projects in Proctor Creek as part of the EPA 3 19 Grant.

PARKS EROSION & FLOOD CONTROL PROJECTS

Major 1997 Activities

The Parks erosion & flood control projects consist of about ten percent of the program. The program is comprised of eighteen Park projects, of which, the following occurred during 1997:

- Completed construction on **Wesley Coan Park, Cleveland Avenue Park and Grant Park Phase I.**

- Began construction on **Grant Park Phase IA.**

- Completed designs for **Oakland Cemetery Wall Restoration, English Park, Brownwood Park, Adams Park and Piedmont Park.**

- Began construction on **Winn Park, Frankie Allen Park, Garden Hills Park and Perkeson Park.**

- Received construction bids for **Brownwood Park.** NTP is scheduled to be issued in early 1998.

- Initiated a Master Plan for **Grant Park** with Citizen involvement to guide future improvements.

SANITARY SEWER IMPROVEMENT PROGRAM

Major 1997 Activities

As of the end of 1997 all sanitary sewer projects in the City of Atlanta, 1994 Public Improvement Program have started. One project is in design development, nine projects are in design, seven are in bid and award, four are under construction and eight projects have been completed. Below are detail descriptions of some of the sanitary sewer improvement accomplishments in 1997.

- Completed construction of **Orme Street Trunk Relief Phase IIB** in July 1997.

- Began construction of **Shadowlawn Sewer Relief - Peachtree Presbyterian Church Parking Lot Phase** in September 1997and completed construction in October 1997.

- We began construction of **Utoy Creek Basin, Combined Sewer Separation Part 4A** in May 1996 and completed construction in August 1997.

- Completed design of **Orme Street Trunk Relief Phase III** in February 1997. Construction of this project is contingent on funding.

- Completed design of the **Shadowlawn Sewer Relief** in September 1997 and received construction bids in October 1997. Construction should start in February 1998.

- Completed design of the **Shadowlawn Sewer Relief - Piedmont Road Sewer Phase** in September 1997 and received construction bids in October 1997. Construction should start in the January 1998.

- Completed design of the **Tenth Ward Relief and Rehabilitation Phases 1** in December 1997. Construction of this project is contingent on funding.

- Completed design of the **Tenth Ward Relief and Rehabilitation Phases 2** in December 1997. Construction of this project is contingent on funding.

- Completed design of the **Tenth Ward Relief and Rehabilitation Phases 3** in November 1997. Construction of this project is contingent on funding.

- Completed design of the **Tenth Ward Relief and Rehabilitation Phases 4** in November 1997. Construction of this project is contingent on funding.

- Completed design of the **Tenth Ward Relief and Rehabilitation Phases 5** in November 1997. Construction of this project is contingent on funding.

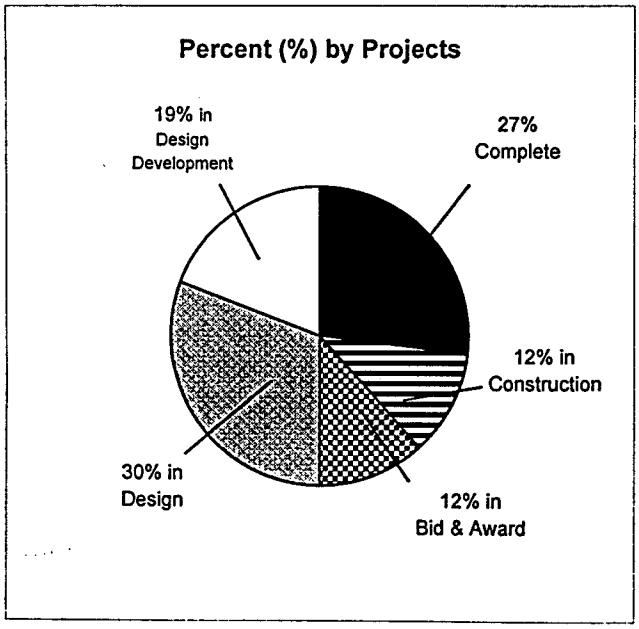
- Completed design of the **Tenth Ward Relief and Rehabilitation Phases 6** in August 1997. Received construction bids in October 1997. Submitted bid recommendations in November 1997. The low bidder was deemed non-responsive and has appealed. A hearing and ruling on the appeal will extend the Construction Bid & Award process and the construction contract execution into the beginning of 1998.

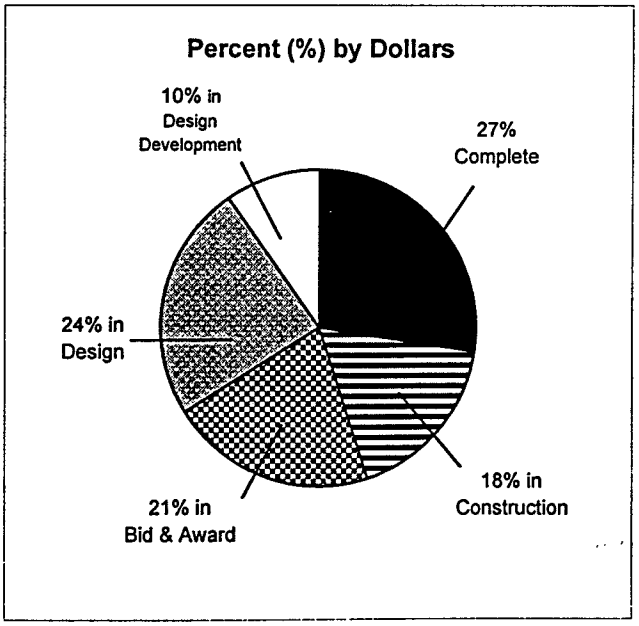
BOND PROGRAM
Road and Bridge Projects**

Project Phase	Number Projects	Total Project Dollar Value
Projects Completed	7	$11,444,994
Projects in Construction	3	$7,296,746
Projects in Construction Bid & Award	3	$8,825,916
Projects in Design	8	$10,130,575
Projects in Design Development	5	$4,006,500
Total Projects	**26**	**$41,704,732**
Program Management, OCIP, CODA Projects and Other Cost Adjustments		$34,180,303
Road & Bridge Bond Program Total		**$75,885,035**

Note: Each project phase is considered to be a separate project in the above figures.
See the following pages for detailed breakdown by project.

**-Nineteen Street Improvement projects managed by CODA but funded by the Bond Program are not tracked in this report.





PROGRAM SUMMARY

STATUS

1994 Public Improvement Program **Through December 31, 1997**

7 Projects with Construction Complete through December 31, 1997

GO #	PROJECT NAME
GO-01	Mitchell Street Viaduct Phase I
GO-03	Montgomery Ferry Road Bridge
GO-04	Spring Street Viaduct Phase I
GO-04	Spring Street Viaduct Phase II
GO-09	Macon Drive Bridge
GO-46	Glenwood Avenue Relocation (Construction by GDOT)
GO-50	Freeway Lighting

3 Project Currently in Construction through December 31, 1997

GO #	PROJECT NAME
GO-08	Tell Road Bridge
GO-10	Stone Road Bridge
GO-39	Campbellton Road Widening, Phase I

3 Projects Currently in Construction Bid & Award through December 31, 1997

GO #	PROJECT NAME
GO-06	Wall Street Viaduct
GO-07	Brownlee Road Bridge
GO-38	Greenbriar Parkway Reconstruction

8 Projects Currently in Design through Decemebr 31, 1997

GO #	PROJECT NAME
GO-01	Mitchell Street Viaduct Ph II (Design & Construction by GDOT)
GO-02	Hollywood Road Bridge (Design & Construction by GDOT)
GO-04	Spring Street Viaduct Phase III (Construction by GDOT)
GO-05	Lakewood Avenue Bridge (Construction by GDOT)
GO-37	Roxboro Rd Ph I Widening (Construction by GDOT)
GO-37	Roxboro Rd Ph II (Construction by GDOT)
GO-65	MLK Intersection Improvements (Construction by GDOT)
GO-66	Hill Street Concrete Plant

5 Projects Currently in Design Development through Decemebr 31, 1997

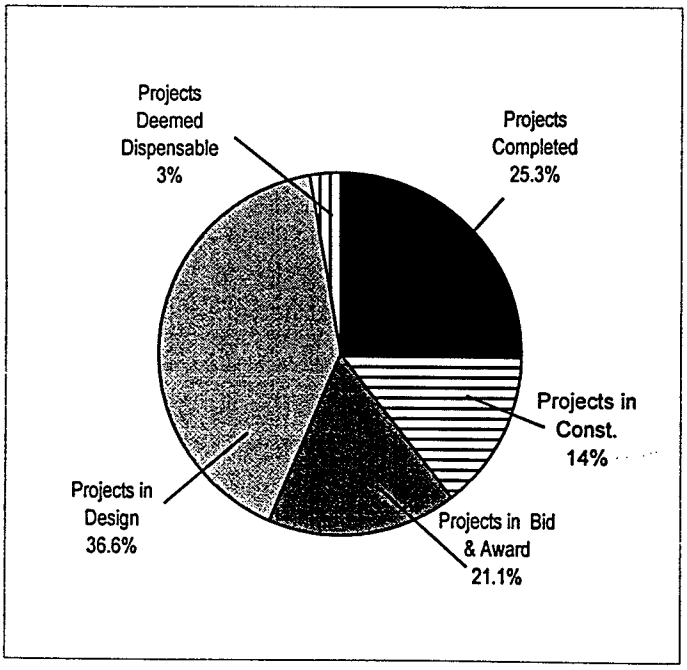
GO-39	Campbellton Road, Phases III & IV
GO-45	Bankhead Hwy Widening Ph I (Design & Construction by GDOT)
GO-47	Howell Mill Road Widening (Design & Construction by GDOT)
GO-48	Northside Drive Improvements (Design & Construction by GDOT)

BOND PROGRAM
Stormwater Erosion Control

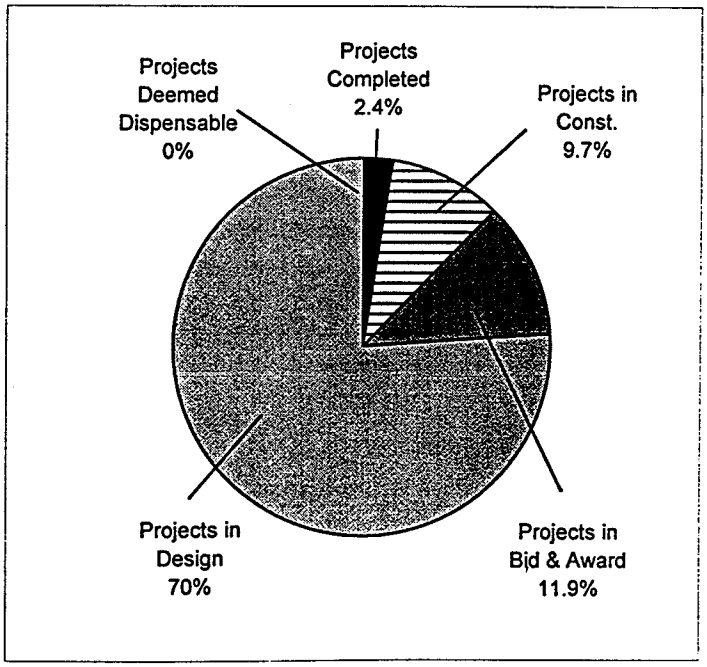
Project Phase	Number Projects	
Projects Completed	18	$1,188,810
Projects in Construction	10	$4,783,521
Projects in Construction Bid & Award	12	$5,844,806
Projects in Design	29	$37,489,903
Projects Deemed Dispensable	2	$0
Total Projects	**71**	**$49,307,040**
Program Management, OCIP and other Cost Adjustments		$4,708,027
Stormwater Erosion Control Total		**$54,015,067**

Note: Each project phase is considered to be a separate project in the above figures.
See the following pages for detailed breakdown by project.

Percent (%) by Projects



Percent (%) by Dollars



BOND PROGRAM
Stormwater Projects

18 Projects with Construction Complete through Decemewbr 31, 1997

GO #	PROJECT NAME
GO-12A	Rockmart Drive Streambank Protection
GO-14A	Jett Place Drainage Improvements
GO-16A	Carver Road Storm Drainage Improvements
GO-17A	1701 Adams Drive
GO-18A	Monroe Drive Storm Drainage Improvements
GO-18C	963 Fielder Avenue Storm Drainage Improvements
GO-18D	2620 Margaret Mitchell Drive Storm Drainage Improvements
GO-18E	Lindbergh Drive Storm Drainage Improvements
GO-18G	Pinetree Drive Storm Drainage Improvements
GO-18I	Windemere Dr. Storm Drainage Improvements Landscaping
GO-18H	Sherwood Road Storm Drainage Improvements
GO-18M	95 Wakefield Drive/191 Camden Drive
GO-20A	Lilla Circle Storm Drainage Improvements
GO-20C	Willis Mill Road Drainage Improvements
GO-20E	Barfield Avenue Drainage Improvements
GO-26	Calvert Lane NE Storm Sewer Improvements
GO-27	Charline Avenue Storm Sewer Improvements
GO-29	Pharr Road NE Storm Sewer Improvements

10 Projects Currently in Construction through December 31, 1997

GO #	PROJECT NAME
GO-18B	Armand Road Storm Drainage Improvements
GO-18J	Roanoke Avenue Storm Drainage Improvements
GO-18L	Glen Arden Drive Drainage Improvements
GO-18N	West Wesley Road Drainage Improvements
GO-18S	Engle Road Storm Drainage Improvement
GO-18Q	Hooper Avenue & Oakdale Road Drainage Improvements
GO-34A	1898 Lisbon Drive Storm Drainage Improvements
GO-S1	Light Construction & Debris Removal #1
GO-S2	Light Construction & Debris Removal #2
GO-S3	Light Construction & Debris Removal #3

12 Projects Currently in Bid/Award through December 31, 1997

GO #	PROJECT NAME
GO-14B	Jett Road Phase II Drainage Improvements
GO-14C	4314 Davidson Avenue
GO-18 K	Wellbourne Drive Drainage Improvements
GO-19	Peachtree Creek Streambank Protection
GO-20B	Niskey Lake Trail Storm Drainage Improvements
GO-20D	255 Harlan Road Drainage Improvements
GO-33A	Santa Rosa Drainage Improvements

GO-33B	Black Forest @ Sorrento Circle Drainage Improvements
GO-33C	41 Howell Drive Drainage Improvements
GO-36A	Custer Avenue
GO-S4	Light Construction & Debris Removal #4
GO-S5	Light Construction & Debris Removal #5

29 Projects Currently in Design through December 31, 1997

GO-11	Federal Prison Creek Drainage Improvements
GO-11A	Sawtell Avenue Drainage Improvements
GO-11B	Stonewall Drive Drainage Improvements
GO-12	Proctor Creek Basin Improvements #1, 2, & 3
GO-13	Indian Creek Storm Drainage Improvements
GO-14	Nancy Creek Streambank Protection
GO-15	Proctor Creek Streambank Improvements
GO-16	Terrell Creek Storm Drainage Improvements
GO-16 B	Lincoln Cemetery/Simpson RoadStream Bank Protection & Culvert
GO-16 C	Hollywood Road Stram Bank Protection
GO-17	Utoy Creek Streambank Protection
GO-18	Peachtree Creek Drainage Improvements #2, 3, & 4
GO-18F	1505 Chattahoochee Avenue Storm Drainage Improvements
GO-18O	Garraux Street Storm Drainage Improvements
GO-18P	West Andrew Drive Storm Drainage Improvement
GO-18R	Maddox Drive Storm Drainage Improvements
GO-20	Utoy Creek Drainage Basin Improvements
GO-21	Terrell Creek Phase III Storm Sewer
GO-22	Terrell Creek Phase IV Storm Sewer
GO-23	Thomasville Heights Storm Sewer
GO-24	Branch Drive Streambank Protection
GO-25	Holly Wright Avenue Storm Drainage
GO-30	West Wieuca Road Storm Drainage
GO-32	Greenview Avenue Storm Sewer
GO-33	Storm Sewer CDIA Drainage Improvements
GO-34	South River Drainage Basin Improvements
GO-35	Sugar Creek Drainage Basin Improvements
GO-35A	Jobeth Street Storm Drainage Improvements
GO-36	Summerhill/Peoplestown/Mechanicsville/Vine City

2 Projects Deemed Dispensable through December 31, 1997

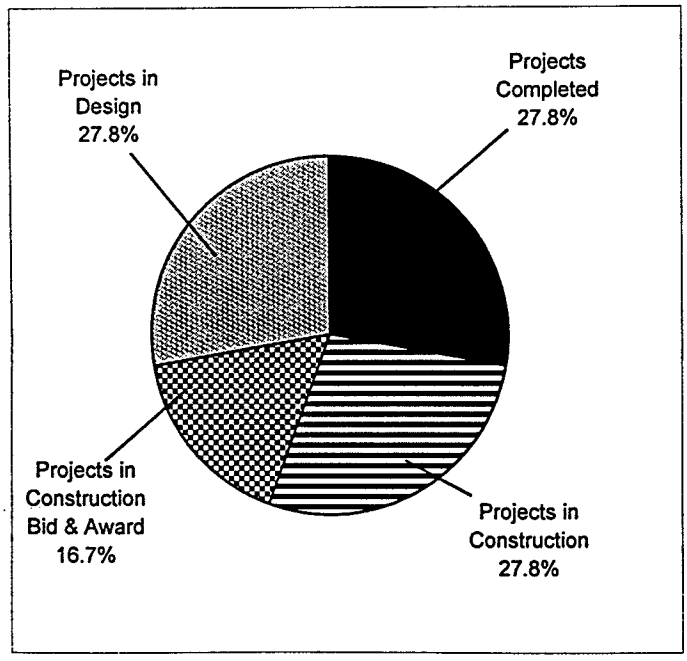
GO #	PROJECT NAME
GO-28	Mt. Gilead Road Storm Drainage Improvements
GO-31	Winall Down Road Storm Drainage Improvements

BOND PROGRAM
Parks Erosion Control

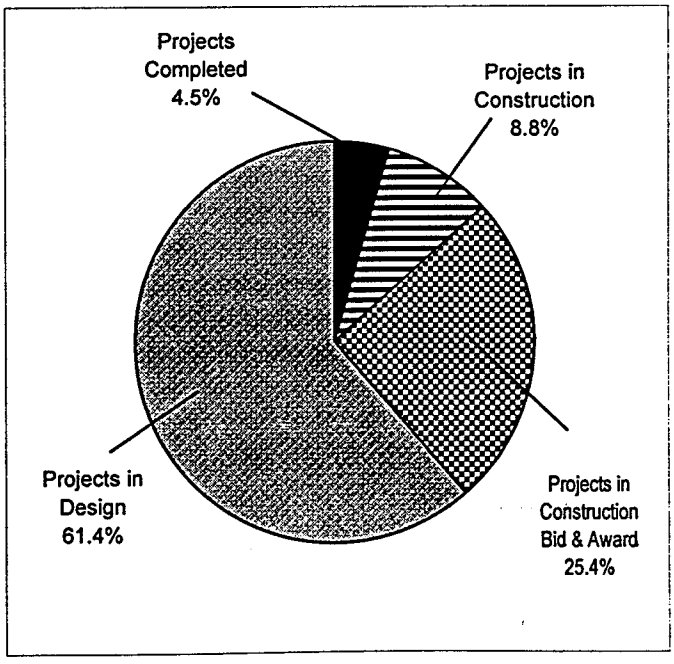
Project Phase	Number Projects	
Projects Completed	5	$698,405
Projects in Construction	5	$1,367,066
Projects in Construction Bid & Award	3	$3,943,754
Projects in Design	5	$9,545,948
Total Projects	**18**	**$15,555,173**
Program Management, OCIP and other Cost Adjustments		$1,441,072
Parks Erosion Control Total		**$16,996,245**

Note: Each project phase is considered to be a separate project in the above figures.
See the following pages for detailed breakdown by project.

Percent (%) by Projects



Percent (%) by Dollars



BOND PROGRAM
Parks Erosion Control

5 Projects with Construction Complete through December 31, 1997

GO #	PROJECT NAME
GO-69	Wesley Coan Park Erosion and Flood Control
GO-70	Cleveland Avenue Park Erosion and Flood Control
GO-72-1	Grant Park Phase I Erosion and Flood Control
GO-80	Isabel Gates Webster Park Erosion and Flood Control
GO-81	Ben Hill Park Erosion and Flood Control

5 Projects Currently in Construction through December 31, 1997

GO #	PROJECT NAME
GO-67	English Park Erosion and Flood Control
GO-72 1A	Grant Park Phase 1A Erosion and Flood Control
GO-74	Winn Park Erosion and Flood Control
GO-77	Frankie Allen Park Erosion and Flood Control
GO-76	Garden Hills Park Erosion and Flood Control
GO-79	Perkerson Park Erosion and Flood Control

3 Projects Currently in Bid/Award through December 31, 1997

GO #	PROJECT NAME
GO-67	English Park Erosion and Flood Control
GO-71	Brownwood Park Erosion and Flood Control
GO-82	Oakland Cemetery Wall

5 Projects Currently in Design through December 31, 1997

GO #	PROJECT NAME
GO-68	Bitsy Grant Park Erosion and Flood Control
GO-72	Grant Park Phase II Erosion and Flood Control
GO-73	Piedmont Park Erosion and Flood Control
GO-75	Candler Park Erosion and Flood Control
GO-78	Adams Park Erosion and Flood Control

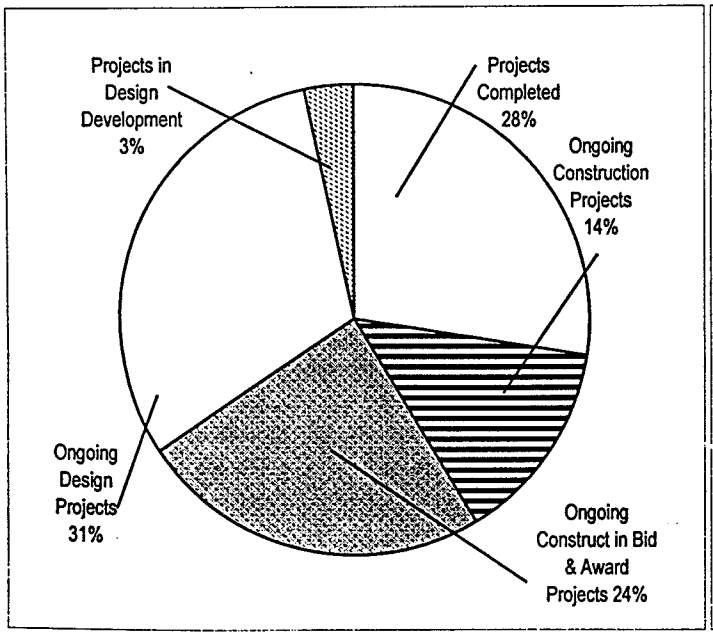
0 Projects Currently in Design Development through December 31, 1997

SANITARY SEWER IMPROVEMENT PROGRAM

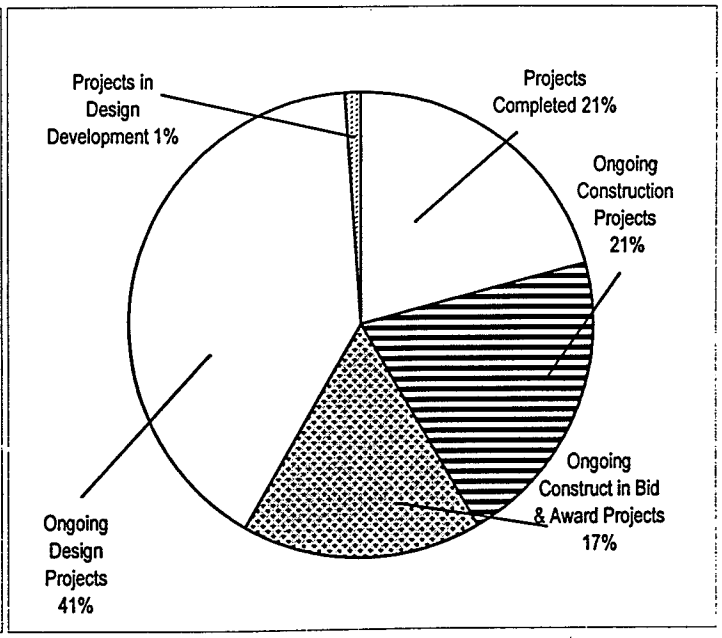
Project Phase	Number Projects	Total Project Dollar Value
Projects Completed	8	$46,212,979
Ongoing Construction Projects	4	$46,369,083
Projects in Construction Bid & Award	7	$37,214,248
Ongoing Design Projects	9	$90,330,492
Projects in Design Development	1	$2,291,364
Project total	**29**	**$222,418,165**
Program Management & OCIP Costs Adjustments		$17,291,328
Printing, Advertising & Miscellaneous Cost		$30,707,549
Sanitary Sewer Program Total		**$270,417,042**

Note: See the following pages for detailed breakdown by project.

Percent (%) by Projects



Percent (%) by Dollars



SANITARY SEWER IMPROVEMENT PROGRAM

8 Projects Completed, Through December 31, 1997

WSRE#	PROJECT NAME
WSRE-03	Orme Street Trunk Relief, Phase I
WSRE-03	Orme Street Trunk Relief, Phase IIA
WSRE-03	Orme Street Trunk Relief, Phase IIB
WSRE-05	Lloyd Street Trunk, Phase II
WSRE-06	Shadowlawn Sewer Relief - PPC Parking Lot Phase
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 1
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 2
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 4A

4 Projects Currently in Construction, Through December 31, 1997

WSRE#	PROJECT NAME
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 3
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 4B
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 4C
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 5

7 Projects Currently in Construction Bid & Award, Through December 31, 1997

WSRE#	PROJECT NAME
WSRE-03	Orme Street Trunk Relief, Phase III
WSRE-06	Shadowlawn Sewer Relief
WSRE-06	Shadowlawn Sewer Relief, Piedmont Road Sewer Phase
WSRE-13	Tenth Ward Relief & Rehabilitation, Phase 3
WSRE-13	Tenth Ward Relief & Rehabilitation, Phase 4
WSRE-13	Tenth Ward Relief & Rehabilitation, Phase 5
WSRE-13	Tenth Ward Relief & Rehabilitation, Phase 6

9 Projects Currently in Design, Through December 31, 1997

WSRE#	PROJECT NAME
WSRE-04	Peachtree Interceptor
WSRE-05	Lloyd Street Trunk, Phase III
WSRE-07	Fairmont/Glidden Sewer Separation
WSRE-09	Butler Street & Highland Avenue Relief
WSRE-10	Mineral Springs Relief Combined Sewer
WSRE-12	Nancy Creek Force Main / Peachtree Trunk - North Fork Alternative
WSRE-13	Tenth Ward Relief & Rehabilitation, Phase 1
WSRE-13	Tenth Ward Relief & Rehabilitation, Phase 2
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 6

1 Projects Currently in Design Development, Through December 31, 1997

WSRE#	PROJECT NAME
WSRE-11	Pine Meadows Sewer Reconstruction

M/FBE PARTICIPATION (Subconsultants only)

Public Improvement Construction Contract Dollars As Of December 31, 1997.

The total amount committed for ongoing infrastructure construction projects through December 31, 1997 is **$101,237,682.***

A breakdown of the total amount of minority subcontractor participation for Infrastructure construction projects is listed below by business enterprise (BE) type:

AABE (African-American)	$26,502,741	26.18%
FBE (Female)	$ 2,692,936	2.66%
HBE (Hispanic)	$ 0	0.00%
NABE (Native American)	$10,610	0.01%
ABE (Asian)	$ 1,100,000	1.09%

A breakdown of the total amount of minority subcontractor participation for Infrastructure construction projects by project type is listed below:

Bridge & Street	$ 4,205,502	28.39%
Stormwater Drainage	$508,814	23.72%
Sanitary Sewer	$ 25,591,971	30.36%
M/FBE* Subconsultant participation total for construction projects.	**$ 30,306,287**	**29.94%**

M/FBE PARTICIPATION (Prime and Subconsultants)

The total amount committed for ongoing infrastructure design and construction projects through December 31, 1997 is **$117,408,511.**

A breakdown of the total amount of minority prime and subconsultant participation for Infrastructure design and construction projects is listed below:

M/FBE* Participation for prime and subconsultants for design and construction projects.	**$42,879,488**	**36.52%**

* These figures do not include projects under construction by City of Atlanta employees, the Georgia Department of Transportation, Georgia Power or CODA.

PROGRAM SUMMARY

FINANCIAL SUMMARY

1994 Public Improvement Program

Through December 31, 1997

PROJ NUM PROJECT NAME	ORIG BUDGET	ADJ BUDGET	TARGET BUDGET	FORECAST	VARIANCE	APPROPRIATION	CONTRACTS	BALANCE
BOND PROGRAM SUMMARY								
PROJECT DOLLARS								
Project Dollars Under Streets, Roads & Bridges	$52,224,000	$43,379,585	$44,016,458	$41,704,732	$2,311,726	$47,500,704	$20,364,370	$27,136,334
Project Dollars under Stormwater Drainage	$54,780,000	$53,356,500	$51,316,267	$49,307,040	$2,009,227	$51,684,721	$6,116,630	$45,568,091
Project Dollars under Erosion & Flood Control	$15,900,000	$14,822,418	$14,807,900	$15,555,173	($747,273)	$15,546,998	$6,551,685	$8,995,313
TOTAL PROJECT DOLLARS	**$122,904,000**	**$111,558,503**	**$110,140,625**	**$106,566,945**	**$3,573,680**	**$114,732,423**	**$33,032,685**	**$81,699,738**
PROGRAM MANAGEMENT DOLLARS								
Program Management Dollars Under Streets, Roads & Bridges	$0	$3,005,638	$3,005,638	$3,005,638	$0	$3,005,638	$3,005,638	$0
Program Management Dollars under Stormwater Drainage	$0	$657,000	$2,328,779	$2,328,779	$0	$2,328,779	$2,328,779	$0
Program Management Dollars under Erosion & Flood Control	$0	$497,346	$675,932	$675,932	$0	$675,932	$675,932	$0
TOTAL PROGRAM MANAGEMENT DOLLARS	$0	$4,159,984	$6,010,349	$6,010,349	$0	$6,010,349	$6,010,349	$0
TOTAL PROJECT & PM COSTS	**$122,904,000**	**$115,718,487**	**$116,150,974**	**$112,577,294**	**$3,573,680**	**$120,742,772**	**$39,043,034**	**$81,699,738**
OTHER ADJUSTMENTS								
Total Dollars Administrative Costs	$0	$0	$709,800	$709,800	$0	$1,610,300	$258,204	$1,352,096
Total Dollars Bond Issuance Costs	$2,225,000	$2,225,000	$2,225,000	$2,228,114	($3,114)	$1,690,200	$1,190,200	$500,000
Total Dollars OCIP	$0	$3,785,513	$3,343,575	$2,941,475	$402,101	$3,785,513	$3,627,601	$157,912
Total Dollars CODA	$24,841,000	$28,241,000	$28,241,000	$28,222,673	$18,327	$28,241,000	$28,222,673	$18,327
Total Dollars Interest Income	$0	$6,393,245	$6,153,713	$0	$6,153,713	$120,686	$0	$120,686
TOTAL OTHER ADJUSTMENTS	**$27,066,000**	**$40,644,758**	**$40,673,088**	**$34,102,062**	**$6,571,027**	**$35,447,699**	**$33,298,678**	**$2,149,021**
TOTAL - BOND PROGRAM	**$149,970,000**	**$156,363,245**	**$156,824,062**	**$146,679,355**	**$10,144,707**	**$156,190,471**	**$72,341,712**	**$83,848,759**
SANITARY SEWER PROGRAM SUMMARY								
Project Dollars Under Sanitary Sewers	$156,899,999			$253,125,715		$0	$131,005,430	($131,005,430)
Prog Mgt, ROW, Comm Outreach Dollars Under Sanitary Sewers	$0			$4,175,310		$4,175,310	$4,175,310	$0
Total Dollars Administrative Costs	$0			$0		$0	$0	$0
Total Dollars OCIP	$10,031,715			$13,113,458		$4,817,940	$4,817,940	$0
Total Dollars Interest Income	$0			$0		$0	$0	$0
TOTAL - SANITARY SEWER PROGRAM	**$166,931,714**			**$283,527,940**		**$8,993,250**	**$139,998,680**	**($131,005,430)**

This is a draft copy of this report.

PROJECT REPORTS

COST REPORT

1994 Public Improvement Program

Through December 31, 1997

PROJ NUM	PROJECT NAME	ORIG BUDGET	ADJ BUDGET	TARGET BUDGET	FORECAST	VARIANCE	APPROPRIATION	CONTRACTS	BALANCE
STREETS, ROADS & BRIDGES									
GO-01	Mitchell Street Viaduct - Phase I & II	$9,936,000	$9,677,664	$9,358,462	$233,320	$9,125,142	$233,320	$133,320	$100,000
GO-02	Hollywood Road Bridge	$730,000	$635,100	$687,986	$100,000	$587,986	$100,000	$0	$100,000
GO-03	Montgomery Ferry Road Bridge	$406,000	$353,220	$326,688	$1,186,939	($860,251)	$1,280,220	$1,198,047	$82,173
GO-04	Spring Street Viaduct - Phase I, II & III *	$19,770,000	$12,134,646	$14,441,136	$8,211,293	$6,229,843	$17,900,000	$7,399,053	$10,500,947
GO-05	Lakewood Avenue Bridge *	$1,065,000	$926,550	$868,760	$621,526	$247,234	$3,015,000	$246,526	$2,768,474
GO-06	Wall Street Viaduct	$6,590,000	$6,504,330	$5,975,989	$5,766,773	$209,216	$5,925,000	$195,537	$5,729,463
GO-07	Brownlee Road Bridge	$355,000	$308,850	$306,409	$973,328	($666,919)	$695,000	$107,000	$588,000
GO-08	Tell Road Bridge	$319,000	$277,530	$268,060	$716,453	($448,393)	$887,610	$694,848	$192,762
GO-09	Macon Drive Bridge	$319,000	$277,530	$275,834	$533,542	($257,708)	$551,199	$532,869	$18,330
GO-10	Stone Road Bridge	$385,000	$379,995	$338,127	$557,525	($219,398)	$755,060	$556,025	$199,035
GO-37	Roxboro Road Widening - Phase I & II	$2,839,000	$2,654,465	$2,675,608	$6,478,332	($3,802,724)	$2,986,147	$206,065	$2,780,082
GO-38	Greenbriar Parkway Reconstruction	$1,014,000	$882,180	$845,411	$2,085,815	($1,240,404)	$2,085,815	$1,236,864	$848,951
GO-39	Campbellton Road Widening	$3,549,000	$3,837,630	$3,033,437	$6,769,768	($3,736,331)	$6,769,768	$5,248,598	$1,521,170
GO-45	Bankhead Highway Widening - Phase I	$912,000	$912,000	$859,512	$3,009,500	($2,149,988)	$0	$0	$0
GO-46	Glenwood Avenue Relocation	$203,000	$176,610	$191,317	$64,275	$127,042	$64,275	$64,275	$0
GO-47	Howell Mill Road Widening	$304,000	$304,000	$286,504	$250,000	$36,504	$0	$0	$0
GO-48	Northside Drive Intersections	$203,000	$203,000	$191,317	$0	$191,317	$0	$0	$0
GO-50	Freeway Lighting	$2,767,000	$2,407,290	$2,607,751	$2,407,290	$200,461	$2,407,290	$2,407,290	$0
GO-65	MLK Intersection Improvements	$203,000	$176,610	$166,747	$1,288,053	($1,121,306)	$1,394,000	$138,053	$1,255,947
GO-66	Hill Street Concrete Plant	$355,000	$350,385	$311,403	$451,000	($139,597)	$451,000	$0	$451,000
Project Dollars Under Streets, Roads & Bridges		**$52,224,000**	**$43,379,585**	**$44,016,458**	**$41,704,732**	**$2,311,726**	**$47,500,704**	**$20,364,370**	**$27,136,334**
PROGRAM MANAGEMENT & OTHER ADJUSTMENTS									
GO-00-C	Heery/Mitchell, J.V. - Program Management	$0	$3,005,638	$3,005,638	$3,005,638	$0	$3,005,638	$3,005,638	$0
SUBTOTAL		$52,224,000	$46,385,223	$47,022,096	$44,710,370	$2,311,726	$50,506,342	$23,370,008	$27,136,334
Total Dollars	Administrative Costs	$0	$0	$306,200	$306,200	$0	$947,500	$258,204	$689,296
Total Dollars	Bond Issuance Costs	$1,160,000	$1,160,000	$1,160,000	$1,162,194	($2,194)	$1,179,479	$899,300	$280,179
Total Dollars	OCIP	$0	$2,438,777	$1,801,904	$1,266,607	$535,297	$2,438,777	$2,280,865	$157,912
Total Dollars	CODA	$24,841,000	$28,241,000	$28,241,000	$28,222,673	$18,327	$28,241,000	$28,222,673	$18,327
Total Dollars	Interest Income	$0	$4,897,219	$4,897,219	$0	$4,897,219	$300,000	$0	$300,000
SUBTOTAL - BOND PROGRAM - Streets, Roads and Bridges		**$78,225,000**	**$83,122,219**	**$83,428,419**	**$75,668,043**	**$7,760,376**	**$83,613,098**	**$55,031,050**	**$28,582,048**

**** Forecasts have been reduced to reflect GDOT Construction - Spring Street Phase III reduced by $9,650,000 - Lakewood reduced by $2,242,097 and resulting OCIP changes.***

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PROJECT REPORTS

COST REPORT

1994 Public Improvement Program

Through December 31, 1997

PROJ NUM	PROJECT NAME	ORIG BUDGET	ADJ BUDGET	TARGET BUDGET	FORECAST	VARIANCE	APPROPRIATION	CONTRACTS	BALANCE
STORMWATER DRAINAGE									
GO-11	Federal Prison Creek Drainage Improvements	$3,000,000	$2,961,000	$2,436,998	$2,387,783	$49,215	$2,436,998	$393,085	$2,043,913
GO-12	Proctor Creek Basin Improvements	$3,600,000	$3,553,200	$3,117,132	$3,046,184	$70,948	$3,117,132	$460,320	$2,656,812
GO-13	Indian Creek Drainage Improvement SW	$5,800,000	$5,724,600	$5,114,929	$4,968,020	$146,909	$5,114,929	$387,070	$4,727,859
GO-14	Nancy Creek Streambank Protection	$3,800,000	$3,750,600	$3,373,838	$3,303,501	$70,337	$3,373,838	$527,670	$2,846,168
GO-15	Proctor Creek Streambank Protection	$3,600,000	$3,553,200	$3,117,132	$3,045,805	$71,327	$3,117,132	$569,625	$2,547,507
GO-16	Terrell Creek Storm Sewer Improvements	$2,000,000	$1,974,000	$1,668,676	$1,582,648	$86,028	$1,668,676	$198,968	$1,469,708
GO-17	Utoy Creek Stream Bank Protection	$3,900,000	$3,849,300	$3,519,400	$3,485,505	$33,895	$3,519,400	$339,300	$3,180,100
GO-18	Peachtree Creek Drainage Improvements	$13,200,000	$13,028,400	$10,277,417	$10,629,936	($352,519)	$10,693,941	$1,426,000	$9,267,941
GO-19	Peachtree Creek Streambank Protection	$2,900,000	$2,862,300	$2,459,237	$2,434,449	$24,788	$2,459,237	$345,000	$2,114,237
GO-20	Utoy Creek Drainage Basin Improvements	$3,900,000	$3,849,300	$3,515,800	$3,311,745	$204,055	$3,515,800	$605,005	$2,910,795
GO-21	Terrell Creek Phase III Storm Sewer	$55,000	$47,850	$51,419	$51,419	$0	$51,419	$3,122	$48,297
GO-22	Terrell Creek Phase IV Storm Sewer	$388,000	$337,560	$362,141	$362,141	$0	$362,141	$24,980	$337,161
GO-23	Thomasville Heights Storm Sewer	$45,000	$39,150	$41,950	$41,924	$26	$41,950	$4,030	$37,920
GO-24	Branch Drive Streambank Protection	$56,000	$48,720	$52,217	$52,172	$45	$52,217	$5,441	$46,776
GO-25	Holly Wright Neighborhood Storm Drainage	$66,000	$57,420	$61,540	$61,488	$52	$61,540	$6,360	$55,180
GO-26	Calvert Lane NE Storm Sewer	$28,000	$24,360	$26,810	$0	$26,810	$24,360	$0	$24,360
GO-27	Charline Avenue Storm Sewer	$128,000	$111,360	$119,217	$111,360	$7,857	$111,360	$111,360	$0
GO-28	Mount Gilead Road Culvert	$95,000	$82,650	$90,961	$0	$90,961	$82,650	$0	$82,650
GO-29	Pharr Road NE Storm Sewer	$62,000	$53,940	$59,364	$0	$59,364	$53,940	$0	$53,940
GO-30	West Wieuca Road Storm Sewer	$55,000	$47,850	$51,240	$51,240	$0	$51,055	$3,850	$47,205
GO-31	Winall Down Road Storm Sewer	$400,000	$348,000	$371,840	$0	$371,840	$348,000	$0	$348,000
GO-32	Greenview Avenue NE Storm Sewer	$52,000	$45,240	$48,445	$48,445	$0	$48,445	$3,640	$44,805
GO-33	Storm Sewer CDIA	$650,000	$565,500	$604,240	$604,240	$0	$604,240	$0	$604,240
GO-34	South River Drainage Basin Improvements	$2,000,000	$1,974,000	$1,592,134	$1,371,750	$220,384	$1,592,134	$160,952	$1,431,182
GO-35	Sugar Creek Drainage Basin Improvements	$1,000,000	$987,000	$734,100	$631,286	$102,814	$734,100	$243,852	$490,248
GO-36	SH/PT/MC/VC Drainage Improvements	$4,000,000	$3,480,000	$2,690,314	$1,966,226	$724,088	$2,690,314	$297,000	$2,393,314
GO-S1	Light Construction Debris Removal # 1	$0	$0	$1,222,450	$1,222,450	$0	$1,222,450	$0	$1,222,450
GO-S2	Light Construction Debris Removal # 2	$0	$0	$2,338,750	$2,338,750	$0	$2,338,750	$0	$2,338,750
GO-S3	Light Construction Debris Removal # 3	$0	$0	$917,516	$917,516	$0	$917,516	$0	$917,516
GO-S4	Light Construction Debris Removal # 4	$0	$0	$1,279,057	$1,279,057	$0	$1,279,057	$0	$1,279,057
Project Dollars under Stormwater Drainage		**$54,780,000**	**$53,356,500**	**$51,316,267**	**$49,307,040**	**$2,009,227**	**$51,684,721**	**$6,116,630**	**$45,568,091**
PROGRAM MANAGEMENT & OTHER ADJUSTMENTS									
GO-00-B	O'Brien-Kreitzberg/Russell, J.V.-Program Management	$0	$657,000	$657,000	$657,000	$0	$657,000	$2,328,779	($1,671,779)
GO-00-B	O'Brien-Kreitzberg/Russell, J.V.-Program Management	$0	$0	$1,671,779	$1,671,779	$0	$1,671,779	$0	$1,671,779
SUBTOTAL		$54,780,000	$54,013,500	$53,645,046	$51,635,819	$2,009,227	$54,013,500	$8,445,409	$45,568,091
Total Dollars	Administrative Costs	$0	$0	$313,100	$313,100	$0	$619,200	$0	$619,200
Total Dollars	Bond Issuance Costs	$825,000	$825,000	$825,000	$826,127	($1,127)	$376,964	$165,000	$211,964
Total Dollars	OCIP - Storm Drainage	$0	$766,500	$1,134,954	$1,240,021	($105,067)	$766,500	$1,346,736	($580,236)
Total Dollars	OCIP - Budgeted From Erosion Flood Control	$0	$580,236	$0	$0	$0	$580,236	$0	$580,236
Total Dollars	Interest Income	$0	$896,280	$747,248	$0	$747,248	$33,180	$0	$33,180
SUBTOTAL - BOND PROGRAM - Stormwater Drainage		**$55,605,000**	**$57,081,516**	**$56,665,348**	**$54,015,067**	**$2,650,281**	**$56,389,580**	**$9,957,145**	**$46,432,435**

This is a draft copy of this report.

PROJECT REPORTS

COST REPORT

1994 Public Improvement Program

Through December 31, 1997

PROJ NUM	PROJECT NAME	ORIG BUDGET	ADJ BUDGET	TARGET BUDGET	FORECAST	VARIANCE	APPROPRIATION	CONTRACTS	BALANCE
EROSION & FLOOD CONTROL									
GO-67	English Park	$418,000	$363,660	$388,573	$256,911	$131,662	$256,911	$233,911	$23,000
GO-68	Bitsy Grant Park	$358,000	$311,460	$333,797	$311,460	$22,337	$311,460	$34,063	$277,397
GO-69	Wesley Coan Park Erosion and Flood Control	$179,000	$155,730	$166,609	$304,576	($137,967)	$304,576	$304,576	$0
GO-70	Cleveland Avenue Park Erosion and Flood Control *	$60,000	$52,200	$55,776	$78,039	($22,263)	$79,000	$78,039	$961
GO-71	Brownwood Park Erosion and Flood Control	$300,000	$261,000	$279,825	$261,000	$18,825	$261,000	$32,114	$228,886
GO-72	Grant Park Erosion and Flood Control	$2,981,000	$2,922,871	$2,777,217	$2,900,570	($123,353)	$2,777,217	$792,108	$1,985,109
GO-73	Piedmont Park Erosion and Flood Control	$5,973,000	$5,856,527	$5,562,986	$5,562,986	($0)	$5,562,986	$361,575	$5,201,411
GO-74	Winn Park Erosion and Flood Control *	$300,000	$261,000	$278,880	$393,675	($114,795)	$393,675	$393,675	$0
GO-75	Candler Park Erosion and Flood Control	$300,000	$261,000	$279,796	$261,000	$18,796	$261,000	$31,151	$229,849
GO-76	Garden Hills Park Erosion and Flood Control *	$119,000	$103,530	$110,622	$171,408	($60,786)	$171,408	$171,408	$0
GO-77	Frankie Allen Park Erosion and Flood Control	$299,000	$260,130	$277,951	$258,983	$18,968	$260,130	$258,983	$1,147
GO-78	Adams Park Erosion and Flood Control	$1,195,000	$1,039,650	$1,113,955	$1,039,650	$74,305	$1,106,952	$105,167	$1,001,785
GO-79	Perkerson Park Erosion and Flood Control *	$300,000	$261,000	$278,880	$268,200	$10,680	$312,200	$268,200	$44,000
GO-80	Isabel Gates Webster Park Erosion and Flood Ctrl	$72,000	$62,640	$66,931	$60,872	$6,059	$62,640	$60,872	$1,768
GO-81	Ben Hill Park Erosion and Flood Control *	$60,000	$52,200	$55,883	$0	$55,883	$0	$0	$0
GO-82	Oakland Cemetary Wall Collapse	$2,986,000	$2,597,820	$2,780,218	$3,425,843	($645,625)	$3,425,843	$3,425,843	$0
Project Dollars under Erosion & Flood Control		**$15,900,000**	**$14,822,418**	**$14,807,900**	**$15,555,173**	**($747,273)**	**$15,546,998**	**$6,551,685**	**$8,995,313**
PROGRAM MANAGEMENT & OTHER ADJUSTMENTS									
GO-00-B	O'Brien-Kreitzberg/Russell, J.V.-Program Management	$0	$497,346	$497,346	$497,346	$0	$497,346	$675,932	($178,586)
GO-00-B	O'Brien-Kreitzberg/Russell, J.V.-Program Management	$0	$0	$178,586	$178,586	$0	$178,586	$0	$178,586
SUBTOTAL		$15,900,000	$15,319,764	$15,483,832	$16,231,105	($747,273)	$16,222,930	$7,227,617	$8,995,313
Total Dollars	Administrative Costs	$0	$0	$90,500	$90,500	$0	$43,600	$0	$43,600
Total Dollars	Bond Issuance Costs	$240,000	$240,000	$240,000	$239,793	$207	$133,757	$125,900	$7,857
Total Dollars	OCIP - Erosion & Flood Control	$0	$580,236	$406,717	$434,847	($28,129)	$0	$0	$0
Total Dollars	OCIP - Budgeted To Stormwater Drainage	$0	($580,236)	$0	$0	$0	$0	$0	$0
Total Dollars	Interest Income	$0	$599,746	$509,246	$0	$509,246	($212,494)	$0	($212,494)
SUBTOTAL - BOND PROGRAM - Erosion & Flood Control		**$16,140,000**	**$16,159,510**	**$16,730,295**	**$16,996,245**	**($265,949)**	**$16,187,793**	**$7,353,517**	**$8,834,276**

*** Some projects utilize non bond funds**

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1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

INTRODUCTION

This section contains the 1998 budgets for each project funded with grant or other monies which is neither part of the operating budget of a department nor a city capital project. (City capital projects funded in whole or in part from grant funds are shown in the Capital Projects Section. Capital improvements to property of other parties, such as community organizations, which are funded by grant funds, are shown in this section.) Grant projects, representing projects funded wholly or in part by other governmental units, are established to account for costs associated with specific grants or program activities within grants. Other projects are established for specific purposes to account for costs associated with activities of a non-recurring nature which are not part of the operating budget of a city department.

Included in this section are budgets for current debt service requirements, which are established in the City's accounting system as projects. These debt service projects are related to long-term bonds outstanding, and represent past payments and 1997 requirements for debt administration and principal and interest payments for capital projects.

An examination of the City's debt structure reveals a strong position with respect to the capacity to issue additional debt and the impact on operating budgets.

What is not revealed is the need to finance many capital projects either through long-term debt or other funding alternatives. The authority to issue additional debt must come from the electorate. The electorate approved a large bond referendum in 1994 to fund much needed improvements to the City's infrastructure. The Sears building acquisition and renovation project which is being funded through a long-term mortgage loan is a good example of alternative capital financing necessary to cost-effectively satisfy critical capital improvement requirements. See Appendix for additional information on outstanding debt.

Each Grant or Non-Capital Projects section is in a programmatic format, based upon broad program categories and subcategories are as follows:

Neighborhood Preservation & Urban Development	Housing Rehabilitation Public Housing Neighborhood Facilities Public Improvements Parks, Playgrounds and Other Facilities Homeless Facilities
Economic Development	Improvement Loans Job Training Economic Enhancement/Development Urban Renewal/Completion Education
Human Development	Social Services Job Training Historic Preservation Handicap Accessibility Education
Cultural Affairs	Theatrical Events Musical Events Dance Performance Exhibitions (Visual Arts) Education

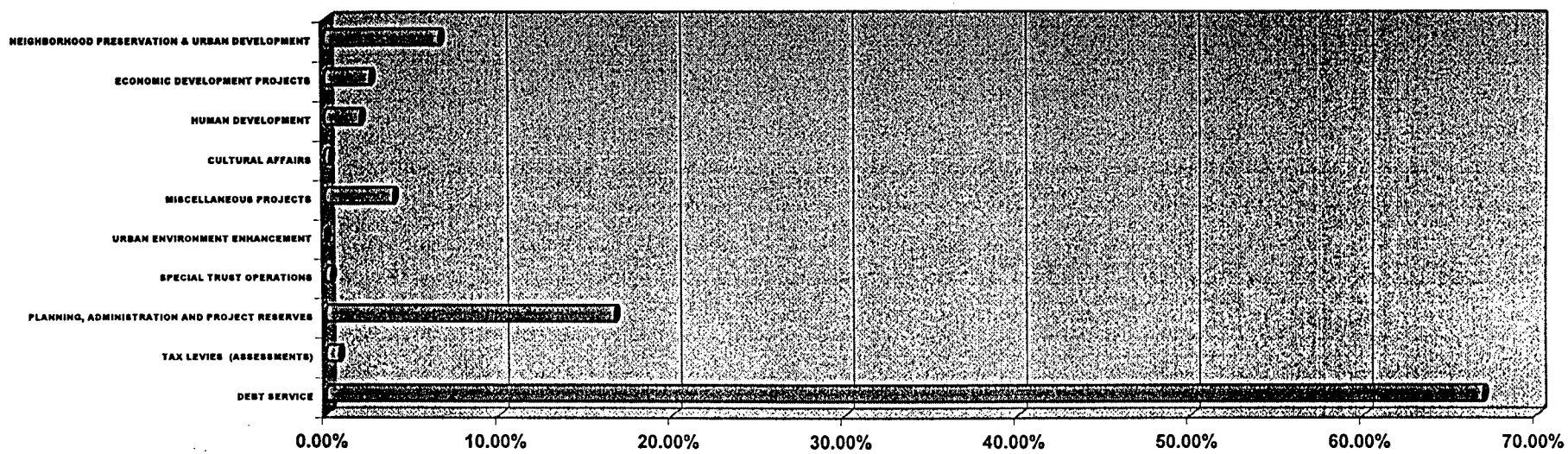
Miscellaneous Projects	Miscellaneous Cultural Activities Special Support Services
Urban Environment Enhancements	Removal of Architectural Barriers Historic Preservation
Special Trust Operations	Perpetual Care Miscellaneous Trust Activities
Planning, Administration and Project Reserves	Planning Administration Project Reserves
Tax Levies (Assessments)	Court Fines
Debt Service	Debt Service Administration General Obligation Bonds Airport Bonds Water and Sewer Bonds

Projects are shown under the appropriate program heading, regardless of funding source.

HISTORICAL OVERVIEW

PROJECT TYPE	'96 EXPENSE	'97 EXPENSE	'98 APPROPRIATION	% OF '98 BUDGET
NEIGHBORHOOD PRESERVATION & URBAN DEVL	10,400,723	9,256,929	44,180,668	6.61%
ECONOMIC DEVELOPMENT PROJECTS	14,058,243	12,880,409	17,449,275	2.61%
HUMAN DEVELOPMENT	15,628,547	11,237,471	13,607,460	2.03%
CULTURAL AFFAIRS	1,265,531	1,129,347	1,692,397	0.25%
MISCELLANEOUS PROJECTS	10,021,027	9,589,481	26,227,982	3.92%
URBAN ENVIRONMENT ENHANCEMENT	187,194	3,745		0.00%
SPECIAL TRUST OPERATIONS	4,663,188	3,393,229	1,988,157	0.30%
PLANNING, ADMIN. AND PROJECT RESERVES	61,101,509	34,486,119	111,480,897	16.67%
TAX LEVIES (ASSESSMENTS)	60,686,699	76,356,244	4,894,514	0.73%
DEBT SERVICE	541,549,695	241,165,532	447,263,670	66.88%
	719,562,356	399,498,506	668,785,020	1

GRANT AND NON-CAPITAL PROJECTS SUMMARY % OF 1998 APPROPRIATION



1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-07**	PROJECT TITLE: **Housing Rehabilitation Admin.**			
FICS PROJECT #:	**P0103**				
Y53P0103A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	50,668	-	-
Y53P0103A51A	Planning, Dev. & Neigh. Conserv.	Community Development	13,499	1,370	-
Y53P0103A52A	Planning, Dev. & Neigh. Conserv.	Community Development	252,945	60,271	-
Y53P0103A56A	Planning, Dev. & Neigh. Conserv.	Community Development	-	263,171	70,119
	Project Total		**317,112**	**324,812**	**70,119**
CDBG PROJECT #:	**CD-288**	PROJECT TITLE: **Home Improvement Loan Program**			
FICS PROJECT #:	**P0104**				
Y53P0104A5RA	Planning, Dev. & Neigh. Conserv.	Community Development	24,688	25,506	-
CDBG PROJECT #:	**CD-107**	PROJECT TITLE: **Home Emergency Repair**			
FICS PROJECT #:	**P0106**				
Y53P0106A5TA	Planning, Dev. & Neigh. Conserv.	Community Development	3,450	-	-
CDBG PROJECT #:	**CD-104**	PROJECT TITLE: **Housing Weatherization Program**			
FICS PROJECT #:	**P0109**				
Y53P0109A51A	Planning, Dev. & Neigh. Conserv.	Community Development	26,411	-	-
Y53P0109A52A	Planning, Dev. & Neigh. Conserv.	Community Development	133,726	29,774	-
Y53P0109A56A	Planning, Dev. & Neigh. Conserv.	Community Development	-	120,224	43,276
	Project Total		**160,137**	**149,998**	**43,276**
CDBG PROJECT #:	**CD-55**	PROJECT TITLE: **Housing Code Inspection**			
FICS PROJECT #:	**P0111**				
Y43P0111A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	862	-	-
Y43P0111A51A	Planning, Dev. & Neigh. Conserv.	Community Development	55,923	-	-
Y43P0111A52A	Planning, Dev. & Neigh. Conserv.	Community Development	127,773	67,386	556
Y43P0111A56A	Planning, Dev. & Neigh. Conserv.	Community Development	-	121,767	78,234
	Project Total		**184,558**	**189,153**	**78,790**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-09**	PROJECT TITLE: **Housing Rehabilitation Leverage**			
FICS PROJECT #:	**P0112**				
Y53P0112A5WA	Planning, Dev. & Neigh. Conserv.	Community Development	4,519	-	17,826
Y53P0112A5LA	Planning, Dev. & Neigh. Conserv.	Trust	-	-	790
	Project Total		**4,519**	**-**	**18,616**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Section 312 Home Rehabilitation**			
FICS PROJECT #:	**P0114**				
Y53P0114BHA0	Planning, Dev. & Neigh. Conserv.	312 Trust	-	-	375
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Rental Rehabilitation**			
FICS PROJECT #:	**P0115**				
Y53P0115BGB0	Planning, Dev. & Neigh. Conserv.	Rental Rehabilitation Trust	-	-	5,287
Y53P0115BGF0	Planning, Dev. & Neigh. Conserv.	Rental Rehabilitation Trust	-	-	107,267
Y53P0115BGG0	Planning, Dev. & Neigh. Conserv.	Rental Rehabilitation Trust	-	-	60,235
Y53P0115BGH0	Planning, Dev. & Neigh. Conserv.	Rental Rehabilitation Trust	-	-	39,948
	Project Total		**-**	**-**	**212,737**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Escrow-Home Repair/Low-Mod/Spo**			
FICS PROJECT #:	**P0118**				
Y53P0118A5BA	Planning, Dev. & Neigh. Conserv.	Trust	-	-	247
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Sponsor Housing Rehabilitation Program**			
FICS PROJECT #:	**P0119**				
Y53P0119A5EA	Planning, Dev. & Neigh. Conserv.	Trust	-	-	164
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Housing Code Assistance**			
FICS PROJECT #:	**P0121**				
Y53P0121A5HA	Planning, Dev. & Neigh. Conserv.	Trust	-	-	10,880

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-05**	PROJECT TITLE: **Atlanta Affordable Home Ownership**			
FICS PROJECT #:	**P0130**				
Y53P0130A5QA	Planning, Dev. & Neigh. Conserv.	Community Development	43,080	14,527	62,440
Y53P0130A5RA	Planning, Dev. & Neigh. Conserv.	Community Development	20,807	38,383	2,286
Y53P0130A5TA	Planning, Dev. & Neigh. Conserv.	Community Development	13,386	15,729	-
Y53P0130A5WA	Planning, Dev. & Neigh. Conserv.	Community Development	-	6,522	13,448
Y53P0130A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	-	1,850	3,739
Y53P0130A51A	Planning, Dev. & Neigh. Conserv.	Community Development	133,715	14,452	17,799
Y53P0130A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	19,935	780,065
	Project Total		**210,988**	**111,398**	**879,777**
CDBG PROJECT #:	**CD-304**	PROJECT TITLE: **Small Rental Property Program**			
FICS PROJECT #:	**P0132**				
Y53P0132A5RA	Planning, Dev. & Neigh. Conserv.	Community Development	212,477	38,535	-
CDBG PROJECT #:	**CD-356**	PROJECT TITLE: **Atlanta Neighborhood Housing Service**			
FICS PROJECT #:	**P0138**				
Y53P0138A5QA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	67,291
CDBG PROJECT #:	**CD-107**	PROJECT TITLE: **Housing Code Enforcement Assistance**			
FICS PROJECT #:	**P0145**				
Y53P0145A5QA	Planning, Dev. & Neigh. Conserv.	Community Development	2,134	4,550	-
Y53P0145A5XA	Planning, Dev. & Neigh. Conserv.	Community Development	-	3,220	-
Y53P0145A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	38,907	-	-
	Project Total		**41,041**	**7,770**	**-**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Home Investment Partnership Program**			
FICS PROJECT #:	**P0147**				
Y53P0147A3A0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	158,278	227,273
Y53P0147A3B0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	247,397	-
Y53P0147A3C0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	295,528	134,404
Y53P0147A3D0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	87,132	-
Y53P0147A3E0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	41,084	29
	Project Total		**-**	**829,419**	**361,706**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Home Investment Partnership Program**			
FICS PROJECT #:	**P0148**				
Y53P0148A3A0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	3,000	-
Y53P0148A3B0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	138,802	-
Y53P0148A3C0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	53,217	15,934
	Project Total		-	195,019	15,934
CDBG PROJECT #:	**CD-459**	PROJECT TITLE: **Reynoldstown Super Block, Phase I**			
FICS PROJECT #:	**P0149**				
Y53P0149A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	166,970	181,876
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Smoke Detectors Program**			
FICS PROJECT #:	**P0150**				
W42P0150QNA0	Fire Services	Trust	1,681	8,999	25
CDBG PROJECT #:	**CD-472**	PROJECT TITLE: **Neighbors Helping Neighbors**			
FICS PROJECT #:	**P0151**				
Y53P0151A51A	Planning, Dev. & Neigh. Conserv.	Community Development	69,500	5,500	2,500
Y53P0151A56A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	77,500
	Project Total		69,500	5,500	80,000
CDBG PROJECT #:	**CD-491**	PROJECT TITLE: **Northwest Housing Rehabilitation**			
FICS PROJECT #:	**P0153**				
Y53P0153A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	-	36,928	88,072
CDBG PROJECT #:	**CD-492**	PROJECT TITLE: **Fern St. Revitalization**			
FICS PROJECT #:	**P0154**				
Y53P0154A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	-	954	335,342

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-489**	PROJECT TITLE: **Land Bank Authority**			
FICS PROJECT #:	**P0155**				
Y53P0155A51A	Planning, Dev. & Neigh. Conserv.	Community Development	75,764	-	27
Y53P0155A52A	Planning, Dev. & Neigh. Conserv.	Community Development	137,007	24,700	-
Y53P0155A56A	Planning, Dev. & Neigh. Conserv.	Community Development	-	161,427	291
	Project Total		**212,771**	**186,127**	**318**
CDBG PROJECT #:	**CD-557**	PROJECT TITLE: **Summerhill Redevelopment Project**			
FICS PROJECT #:	**P0156**				
Y52P0156A530	Planning, Dev. & Neigh. Conserv.	Community Development	514,105	-	277,895
Y52P0156A7G0	Planning, Dev. & Neigh. Conserv.	Sec. 108 Loan Trust	392,815	237,991	2,907,860
	Project Total		**906,920**	**237,991**	**3,185,755**
CDBG PROJECT #:	**CD-499**	PROJECT TITLE: **Pryor Street Housing Development**			
FICS PROJECT #:	**P0157**				
Y53P0157A51A	Planning, Dev. & Neigh. Conserv.	Community Development	143,828	144,637	2,500
CDBG PROJECT #:	**CD-500**	PROJECT TITLE: **Project Extend**			
FICS PROJECT #:	**P0158**				
Y53P0158A51A	Planning, Dev. & Neigh. Conserv.	Community Development	55,550	75,000	-
Y53P0158A52A	Planning, Dev. & Neigh. Conserv.	Community Development	124,488	39,012	-
Y53P0158A56A	Planning, Dev. & Neigh. Conserv.	Community Development	-	126,367	42,133
	Project Total		**180,038**	**240,379**	**42,133**
CDBG PROJECT #:	**CD-501**	PROJECT TITLE: **Peoplestown - Residential Infill**			
FICS PROJECT #:	**P0159**				
Y53P0159A51A	Planning, Dev. & Neigh. Conserv.	Community Development	46,518	8,283	351,199

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-503**	PROJECT TITLE: **Operational Focus**			
FICS PROJECT #:	**P0161**				
Y53P0161A51A	Planning, Dev. & Neigh. Conserv.	Community Development	343,345	22,510	8,101
Y53P0161A52A	Planning, Dev. & Neigh. Conserv.	Community Development	20,750	159,500	19,750
	Project Total		**364,095**	**182,010**	**27,851**
CDBG PROJECT #:	**CD-504**	PROJECT TITLE: **Burglar Bar Safety Program**			
FICS PROJECT #:	**P0162**				
W42P0162A51A	Fire Services	Community Development	-	12,840	58,301
CDBG PROJECT #:	**CD-505**	PROJECT TITLE: **Vine City Site Development & St. Improv.**			
FICS PROJECT #:	**P0164**				
Y53P0164A51A	Planning, Dev. & Neigh. Conserv.	Community Development	7,200	-	67,800
CDBG PROJECT #:	**CD-506**	PROJECT TITLE: **Project Harambee**			
FICS PROJECT #:	**P0165**				
Y53P0165A51A	Planning, Dev. & Neigh. Conserv.	Community Development	20,000	-	-
CDBG PROJECT #:	**CD-507**	PROJECT TITLE: **Project Hope**			
FICS PROJECT #:	**P0166**				
Y53P0166A51A	Planning, Dev. & Neigh. Conserv.	Community Development	286,589	24,648	-
Y53P0166A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	181,221	18,779
	Project Total		**286,589**	**205,869**	**18,779**
CDBG PROJECT #:	**CD-498**	PROJECT TITLE: **Pittsburgh Partnership Roof Rehab**			
FICS PROJECT #:	**P0168**				
Y53P0168A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	115,000	-

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**ES-08**	PROJECT TITLE: **Milton Ave Shelter**			
FICS PROJECT #:	**P0188**				
Y31P0188BJL0	Planning, Dev. & Neigh. Conserv.	Community Development	15,265	-	-
Y31P0188BJM0	Planning, Dev. & Neigh. Conserv.	Community Development	-	44,452	440
	Project Total		**15,265**	**44,452**	**440**
CDBG PROJECT #:	**ES-10**	PROJECT TITLE: **The Bridge**			
FICS PROJECT #:	**P0196**				
Y31P0196BJL0	Planning, Dev. & Neigh. Conserv.	Community Development	5,047	-	-
CDBG PROJECT #:	**CD-542**	PROJECT TITLE: **Habitat for Humanity in English Ave.**			
FICS PROJECT #:	**P0197**				
Y53P0197A52A	Planning, Dev. & Neigh. Conserv.	Community Development	125,000	-	-
CDBG PROJECT #:	**CD-545**	PROJECT TITLE: **Mechanicsville/Peoplestown/Summerhill**			
FICS PROJECT #:	**P0198**				
Y53P0198A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	44,747	230,253

PUBLIC HOUSING

CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Section 8 Annual Contributions**			
FICS PROJECT #:	**P0215**				
Y53P0215BBA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	236,448	217,046	133,152
Y53P0215BBB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	701,429	728,056	15,230,548
Y53P0215BBC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	148,030	201,112	1,578,639
Y53P0215BBD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	228,787	300,106	3,815,107
	Project Total		**1,314,694**	**1,446,320**	**20,757,446**
CDBG PROJECT #:	**SP-02**	PROJECT TITLE: **Carver Homes**			
FICS PROJECT #:	**P0218**				
N12P0218BLB0	Parks, Rec. & Cultural Affairs	Community Development	-	-	364

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

PUBLIC HOUSING (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**SP-04**	PROJECT TITLE: **Techwood/Clark Howell**			
FICS PROJECT #:	**P0220**				
N12P0220BLD0	Parks, Rec. & Cultural Affairs	Community Development	-	-	1,688
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Project C.L.E.A.N.**			
FICS PROJECT #:	**P0221**				
N11P0221KQB0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	446	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Direction Sports II**			
FICS PROJECT #:	**P0222**				
N32P0222RRA0	Parks, Rec. & Cultural Affairs	Trust	-	-	25,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Weed and Seed Program**			
FICS PROJECT #:	**P0223**				
N11P0223B3C0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	85,043	327	392
X11P0223B3C0	Police Services	Intergovernmental Grant	456,555	234,957	582,267
	Project Total		**541,598**	**235,284**	**582,659**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **A.H.A. Drug Elimination Program**			
FICS PROJECT #:	**P0224**				
X11P0224QFC0	Police Services	Intergovernmental Grant	449,298	-	-
X11P0224QFD0	Police Services	Intergovernmental Grant	411,158	-	-
X11P0224QFE0	Police Services	Intergovernmental Grant	1,609	-	-
X11P0224QFF0	Police Services	Intergovernmental Grant	630,115	-	-
	Project Total		**1,492,180**	**-**	**-**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Asset Forfeiture**			
FICS PROJECT #:	**P0225**				
X11P0225B3H0	Police Services	Intergovernmental Grant	112,845	27,528	212,174

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

NEIGHBORHOOD FACILITIES

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: P0303		PROJECT TITLE: **Southside Butler Street YMCA**			
N12P03039999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	878
CDBG PROJECT #: N/A FICS PROJECT #: P0316		PROJECT TITLE: **Intergenerational Resource Center**			
Y53P03169999	Planning, Dev. & Neigh. Conserv.	Agency	-	-	530
CDBG PROJECT #: CD-294 FICS PROJECT #: P0318		PROJECT TITLE: **Nexus**			
N12P0318A5XA	Parks, Rec. & Cultural Affairs	Community Development	1,260	-	-
CDBG PROJECT #: CD-349 FICS PROJECT #: P0321		PROJECT TITLE: **Butler Street Boys Branch**			
Y53P0321A5TA	Planning, Dev. & Neigh. Conserv.	Community Development	185,624	-	-
CDBG PROJECT #: CD-363 FICS PROJECT #: P0325		PROJECT TITLE: **SCLC Women's Renovation**			
Y53P0325A5WA	Planning, Dev. & Neigh. Conserv.	Community Development	6,239	-	-
Y53P0325A5XA	Planning, Dev. & Neigh. Conserv.	Community Development	4,232	-	-
	Project Total		**10,471**	-	-
CDBG PROJECT #: CD-455 FICS PROJECT #: P0328		PROJECT TITLE: **William Holmes Borders After Care Center**			
Y53P0328A5XA	Planning, Dev. & Neigh. Conserv.	Community Development	2,200	-	-

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

NEIGHBORHOOD FACILITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	CD-447	PROJECT TITLE: **Butler YMCA/Whitehead Branch**			
FICS PROJECT #:	P0331				
N12P0331A5MA	Parks, Rec. & Cultural Affairs	Community Development	22,090	-	-
N12P0331A5RA	Parks, Rec. & Cultural Affairs	Community Development	32,727	-	-
N12P0331A5TA	Parks, Rec. & Cultural Affairs	Community Development	180,732	-	-
N12P0331A5XA	Parks, Rec. & Cultural Affairs	Community Development	25,000	-	-
N12P0331A5ZA	Parks, Rec. & Cultural Affairs	Community Development	52,078	-	-
	Project Total		**312,627**	-	-
CDBG PROJECT #:	CD-217	PROJECT TITLE: **SE Community Cultural Center Roof**			
FICS PROJECT #:	P0339				
N12P0339A5PA	Parks, Rec. & Cultural Affairs	Community Development	1,971	-	-
N12P0339A5QA	Parks, Rec. & Cultural Affairs	Community Development	1,931	-	-
N12P0339A5RA	Parks, Rec. & Cultural Affairs	Community Development	3,827	-	-
N12P0339A5TA	Parks, Rec. & Cultural Affairs	Community Development	2,879	-	-
	Project Total		**10,608**	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Atlanta Urban Tree House Project**			
FICS PROJECT #:	P0342				
N31P0342AVA0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	344
CDBG PROJECT #:	CD-495	PROJECT TITLE: **MLK, Jr. Community Center**			
FICS PROJECT #:	P0343				
G41P0343A5QA	Administrative Services	Community Development	-	-	39,000
G41P0343A5ZA	Administrative Services	Community Development	143,060	60	16,501
	Project Total		**143,060**	**60**	**55,501**
CDBG PROJECT #:	CD-493	PROJECT TITLE: **Northwest Branch, YMCA**			
FICS PROJECT #:	P0344				
N12P0344A5XA	Parks, Rec. & Cultural Affairs	Community Development	-	-	25,000

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

NEIGHBORHOOD FACILITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-447**	PROJECT TITLE: **Butler St. YMCA Westside Branch**			
FICS PROJECT #:	**P0352**				
N12P0352A5ZA	Parks, Rec. & Cultural Affairs	Community Development	96,552	-	-
CDBG PROJECT #:	**CD-524**	PROJECT TITLE: **Quality Living Services Wellness Ctr.**			
FICS PROJECT #:	**P0353**				
Y53P0353A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	150,000
CDBG PROJECT #:	**CD-511**	PROJECT TITLE: **Alternate Life Paths Expansion**			
FICS PROJECT #:	**P0354**				
Y53P0354A51A	Planning, Dev. & Neigh. Conserv.	Community Development	19,939	3,061	-
CDBG PROJECT #:	**CD-518**	PROJECT TITLE: **Children Survival Center**			
FICS PROJECT #:	**P0355**				
Y53P0355A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	-	8,858	21,142
Y53P0355A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	25,000	-
				-	
	Project Total		**-**	**33,858**	**21,142**
CDBG PROJECT #:	**CD-537**	PROJECT TITLE: **NW Comm/Vet Resident/Svc. Ctr.**			
FICS PROJECT #:	**P0358**				
Y53P0358A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	34,287

PUBLIC IMPROVEMENTS

CDBG PROJECT #:	**CD-34**	PROJECT TITLE: **Street/Sidewalk Assessment Program**			
FICS PROJECT #:	**P0404**				
J63P0404A5WA	Finance	Community Development	6,879	-	-
J63P0404A5ZA	Finance	Community Development	53,215	-	-
M22P0404A5RA	Public Works	Community Development	-	-	450
M22P0404A5WA	Public Works	Community Development	-	-	9,835

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GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

PUBLIC IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-34**	PROJECT TITLE: **Street/Sidewalk Assessment Program**			
FICS PROJECT #:	**P0404**				
M22P0404A5ZA	Public Works	Community Development	-	-	8,322
M22P0404A52A	Public Works	Community Development	-	-	79,777
M22P0404A56A	Public Works	Community Development	-	-	100,000
	Project Total		**60,094**	**-**	**198,384**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **L.A.R.P.**			
FICS PROJECT #:	**P0407**				
M23P0407KXG0	Public Works	Intergovernmental Grant	-	-	1,224
M23P0407KXJ0	Public Works	Intergovernmental Grant	-	-	12,727
M23P0407KXQ0	Public Works	Intergovernmental Grant	441,136	-	140,177
M23P0407KXR0	Public Works	Intergovernmental Grant	40,203	-	26,539
M23P0407KXT0	Public Works	Intergovernmental Grant	-	-	14,525
	Project Total		**481,339**	**-**	**195,192**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Herndon Building Demolition**			
FICS PROJECT #:	**P0413**				
Y53P0413A5RA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	154,931
Y53P0413A5XA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	1,000
Y53P0413A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	55,011
Y53P0413A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	139,058
	Project Total		**-**	**-**	**350,000**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Santa Fe Villas**			
FICS PROJECT #:	**P0415**				
Y53P0415A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	225,000	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Quality Living Svcs Granada Park**			
FICS PROJECT #:	**P0416**				
Y53P0416A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	298,455	-	-

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

PUBLIC IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-563**	PROJECT TITLE: **HDDC Phase I Rehab**			
FICS PROJECT #:	**P0417**				
Y53P0417A51A	Planning, Dev. & Neigh. Conserv.	Community Development	52,327	300	1,673
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **SOS! (SAVE OUTDOOR SCULPTURE)**			
FICS PROJECT #:	**P0505**				
N41P0505QQA0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	1,848	-

PARKS, PLAYGROUNDS AND OTHER FACILITIES

CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Water Works Lodge**			
FICS PROJECT #:	**P0608**				
N12P06089999	Parks, Rec. & Cultural Affairs	Trust	2,915	-	19,605

OTHER

CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Domestic and Family Violence Program**			
FICS PROJECT #:	**P0704**				
X11P0704KQD0	Police Services	Intergovernmental Grant	239,801	174,920	6,591

PLANNING

CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Atlanta Environmental Priorities Project**			
FICS PROJECT #:	**P0803**				
Y11P0803BRV0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	1,937	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Bicycle Route Master Plan**			
FICS PROJECT #:	**P0804**				
Y63P0804KFC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	2,553	-	-
Y63P0804KFE0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	7,923	13,077	-
Y63P0804RSA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	5,836	-	-
	Project Total		**16,312**	**13,077**	**-**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

PLANNING (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Chattahoochee River Park Plan**			
FICS PROJECT #:	**P0805**				
Y11P0805KEG0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	32,736
Y63P0805KFD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	25,000
	Project Total		-	-	**57,736**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Energy Audit**			
FICS PROJECT #:	**P0806**				
Y11P0806RSA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	6,664	-	-
CDBG PROJECT #:	**CD-565**	PROJECT TITLE: **Research Atlanta Homeless Study**			
FICS PROJECT #:	**P0807**				
Y13P0807A5YJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	8,607	-
Y13P0807K9S0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	7,000	-
	Project Total		-	15,607	-
CDBG PROJECT #:	**CD-565**	PROJECT TITLE: **Climate Protect Campaign/Industr. Partner**			
FICS PROJECT #:	**P0808**				
G11P0808RSB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	43,000

HOUSING REHABILITATION

CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Irwin Street Apartments**			
FICS PROJECT #:	**P0903**				
Y53P0903A3E0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	168,991	158,009
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Historic Rehab of Ten Homes**			
FICS PROJECT #:	**P0905**				
Y53P0905A3E0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	55,280	610,823

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-558**	PROJECT TITLE: **Multi Family Rehabilitation**			
FICS PROJECT #:	**P0906**				
Y53P0906A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	400,000	534,000
CDBG PROJECT #:	**CD-544 (A52A), HM-8 (A3E0)**	PROJECT TITLE: **Owner Occupied Rehabilitation**			
FICS PROJECT #:	**P0907**				
Y53P0907A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	177,184	22,817
Y53P0907A3E0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	117,529	-
Y53P0907A3F0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	5,000	-
	Project Total		**-**	**299,713**	**22,817**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Rental Rehabilitation**			
FICS PROJECT #:	**P0909**				
Y53P0909A3E0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	629,012	40,647
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Single Family Loan Program**			
FICS PROJECT #:	**P0910**				
Y53P0910A3E0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	169,462	352,758
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Emergency Home Repair**			
FICS PROJECT #:	**P0911**				
Y53P0911A56A	Planning, Dev. & Neigh. Conserv.	Community Development	-	11,975	988,025
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Multi-Unit Housing**			
FICS PROJECT #:	**P0912**				
Y53P0912A56A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	1,210,857
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Downpayment Assistance Program**			
FICS PROJECT #:	**P0915**				
Y53P0915A3F0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	700,000

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GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: P0916		PROJECT TITLE: **English Ave Development Rehab**			
Y53P0916A3F0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	139,000
CDBG PROJECT #: N/A FICS PROJECT #: P0917		PROJECT TITLE: **No Description**			
Y53P0917A3F0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	364,878
CDBG PROJECT #: N/A FICS PROJECT #: P0918		PROJECT TITLE: **Home Program-Multi-Unit Housing**			
Y53P0918A3F0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	150,000	797,863
CDBG PROJECT #: N/A FICS PROJECT #: P0919		PROJECT TITLE: **No Description**			
Y53P0919A3F0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	477,780
CDBG PROJECT #: N/A FICS PROJECT #: P0920		PROJECT TITLE: **Housing Rehab/Seniors & Low Income**			
Y53P0920QNA0	Planning, Dev. & Neigh. Conserv.	Trust Fund	-	3,027	16,973
CDBG PROJECT #: N/A FICS PROJECT #: P0921		PROJECT TITLE: **Evergreen Village Estates**			
Y53P0921A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	-	500,000	-
CDBG PROJECT #: N/A FICS PROJECT #: P0922		PROJECT TITLE: **Pittsburg Housing Rehab**			
Y53P0922A56A	Planning, Dev. & Neigh. Conserv.	Community Development	-	17,900	314,100

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GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: P0923		PROJECT TITLE: **Auburn Ave Warehouse**			
Y53P0923A3F0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	384,579
CDBG PROJECT #: N/A FICS PROJECT #: P0924		PROJECT TITLE: **NPU-Y Projects**			
Y53P0924QNA0	Planning, Dev. & Neigh. Conserv.	Trust Fund	-	-	10,000
CDBG PROJECT #: N/A FICS PROJECT #: P0925		PROJECT TITLE: **NPU-Z Projects**			
Y53P0925QNA0	Planning, Dev. & Neigh. Conserv.	Trust Fund	-	-	10,000
CDBG PROJECT #: N/A FICS PROJECT #: P0926		PROJECT TITLE: **NPU-X Projects**			
Y53P0926QNA0	Planning, Dev. & Neigh. Conserv.	Trust Fund	-	-	10,000
CDBG PROJECT #: N/A FICS PROJECT #: P0927		PROJECT TITLE: **Ware Estates**			
Y53P0927A3D0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	250,000

HOMELESS FACILITIES

CDBG PROJECT #: N/A FICS PROJECT #: P1002		PROJECT TITLE: **St. Jude's House**			
Y53P1002A5WA	Planning, Dev. & Neigh. Conserv.	Community Development	-	39,409	5,500
CDBG PROJECT #: N/A FICS PROJECT #: P1004		PROJECT TITLE: **Achor**			
Y53P1004A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	3,591	-	-

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GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOMELESS FACILITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Young Adult Guidance Center**			
FICS PROJECT #:	P1008				
Y53P1008A5TA	Planning, Dev. & Neigh. Conserv.	Community Development	2,178	4,307	-
Y53P1008A5WA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	33,500
Y53P1008A5XA	Planning, Dev. & Neigh. Conserv.	Community Development	-	23,220	12,110
Y53P1008A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	49,000
Y53P1008A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	431,583
	Project Total		**2,178**	**27,527**	**526,193**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Jerusalem House**			
FICS PROJECT #:	P1010				
Y31P1010BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	51,658	-	823
Y31P1010BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	56,900	-	-
Y31P1010BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	23,953	24,694	-
Y31P1010BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	92,632	64,868
	Project Total		**132,511**	**117,326**	**65,691**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Odyssey III Rehab**			
FICS PROJECT #:	P1011				
Y53P1011A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	49,000
Y53P1011A56A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	286,000
	Project Total		**-**	**-**	**335,000**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Bethlehem Inn SRO Residence**			
FICS PROJECT #:	P1014				
Y53P1014A5EA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	72
Y53P1014A5HA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	1,000
Y53P1014A5LA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	177
Y53P1014A5PA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	182
Y53P1014A5QA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	20,399
Y53P1014A5RA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	15,042
Y53P1014A5TA	Planning, Dev. & Neigh. Conserv.	Community Development	-	630	32,917
Y53P1014A5WA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	16,743
Y53P1014A5XA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	96,212

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOMELESS FACILITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Bethlehem Inn SRO Residence**			
FICS PROJECT #:	P1014				
Y53P1014A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	24,396
Y53P1014A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	20,230
Y53P1014A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	67,500
	Project Total		-	630	294,870
CDBG PROJECT #:	N/A	PROJECT TITLE: **Odyssey III Acquisition**			
FICS PROJECT #:	P1018				
Y53P1018A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	6,195	-	103,500
CDBG PROJECT #:	N/A	PROJECT TITLE: **Edgewood Center**			
FICS PROJECT #:	P1019				
Y31P1019BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	25,746	-	-
Y31P1019BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	55,908	-	-
Y31P1019BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	8,073	183,386	251,042
	Project Total		**89,727**	**183,386**	**251,042**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Aid Atlanta Housing Program**			
FICS PROJECT #:	P1020				
Y31P1020BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	55,878	-	-
Y31P1020BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	131,010	-	4,748
Y31P1020BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	50,907	24,239	1,309
Y31P1020BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	103,736	257,564
	Project Total		**237,795**	**127,975**	**263,621**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Lovehouse Supportive Living**			
FICS PROJECT #:	P1021				
Y31P1021BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	6,458	-	-
Y31P1021BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	8,415	-	-
Y31P1021BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	14,923	4,686	144,537
	Project Total		**29,796**	**4,686**	**144,537**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOMELESS FACILITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-536**	PROJECT TITLE: **Aesm House**			
FICS PROJECT #:	**P1022**				
Y53P1022A52A	Planning, Dev. & Neigh. Conserv.	Community Development	7,005	17,068	49,652
Y31P1022BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	28,608	-	-
Y31P1022BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	35,892	25,182	135
Y31P1022BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	41,483	59,717
	Project Total		**71,505**	**83,733**	**109,504**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Matthews Place**			
FICS PROJECT #:	**P1023**				
Y31P1023BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	75,515	43,960	-
Y31P1023BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	70,360	87,140
	Project Total		**75,515**	**114,320**	**87,140**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Project Assist**			
FICS PROJECT #:	**P1024**				
Y53P1024BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	29,600	-	-
CDBG PROJECT #:	**ES-07**	PROJECT TITLE: **Families Together**			
FICS PROJECT #:	**P1025**				
Y31P1025BJL0	Planning, Dev. & Neigh. Conserv.	Community Development	91,902	-	-
Y53P1025A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	76,000
	Project Total		**91,902**	**-**	**76,000**
CDBG PROJECT #:	**CD-542**	PROJECT TITLE: **Bell Hall**			
FICS PROJECT #:	**P1026**				
Y31P1026A52A	Planning, Dev. & Neigh. Conserv.	Community Development	30,946	36,774	-
Y31P1026BJL0	Planning, Dev. & Neigh. Conserv.	Community Development	19,654	-	17,768
Y31P1026BJN0	Planning, Dev. & Neigh. Conserv.	Community Development	-	32,274	17,726
	Project Total		**50,600**	**69,048**	**35,494**

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GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOMELESS FACILITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **WM Holmes Borders Ctr**			
FICS PROJECT #:	P1027				
Y31P1027BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	241
Y31P1027BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	16,118	-	-
Y31P1027BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	37,779	14,704	2,017
Y31P1027BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	22,689	46,811
	Project Total		**53,897**	**37,393**	**49,069**
CDBG PROJECT #:	N/A	PROJECT TITLE: **New Start (Union Mission)**			
FICS PROJECT #:	P1028				
Y31P1028BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	57,000	-	-
Y31P1028BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	28,500	-	-
Y31P1028BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	38,726	9,724
Y31P1028BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	48,500
	Project Total		**85,500**	**38,726**	**58,224**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Southside Community Living**			
FICS PROJECT #:	P1029				
Y31P1029BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	97,900	-	-
Y31P1029BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	50,586	153,665	238,249
Y31P1029BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	22,000
	Project Total		**148,486**	**153,665**	**260,249**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Jerusalem House-Women With Children**			
FICS PROJECT #:	P1030				
Y31P1030BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	150,000
Y53P1030BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	20,000	-
Y53P1030BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	80,000	-
	Project Total		**-**	**100,000**	**150,000**
CDBG PROJECT #:	CD-510	PROJECT TITLE: **Phoenix House Expansion**			
FICS PROJECT #:	P1032				
Y53P1032A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	137,320	170,800

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOMELESS FACILITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-512**	PROJECT TITLE: **Project Assist**			
FICS PROJECT #:	**P1033**				
Y53P1033A51A	Planning, Dev. & Neigh. Conserv.	Community Development	55,000	-	-
CDBG PROJECT #:	**CD-513**	PROJECT TITLE: **Reach House**			
FICS PROJECT #:	**P1034**				
Y53P1034A51A	Planning, Dev. & Neigh. Conserv.	Community Development	15,000	34,245	-
CDBG PROJECT #:	**CD-538**	PROJECT TITLE: **The Georges (Antioch Efficiencies Project)**			
FICS PROJECT #:	**P1037**				
Y53P1037A51A	Planning, Dev. & Neigh. Conserv.	Community Development	50,000	5,382	44,618
Y53P1037A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	1,212,000
	Project Total		**50,000**	**5,382**	**1,256,618**
CDBG PROJECT #:	**CD-348**	PROJECT TITLE: **Young Adult Guidance Center**			
FICS PROJECT #:	**P1085**				
Y53P1085A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	36,000
Y53P1085A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	32,410	3,590
	Project Total		**-**	**32,410**	**39,590**
CDBG PROJECT #:	**CD-567**	PROJECT TITLE: **Maynard Terr Women/Children Shelter**			
FICS PROJECT #:	**P1086**				
Y31P1086A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	54,244	912,156
Y31P1086A56A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	1,398,600
	Project Total		**-**	**54,244**	**2,310,756**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Atlanta Children's Shelter**			
FICS PROJECT #:	**P1087**				
Y31P1087A56A	Planning, Dev. & Neigh. Conserv.	Community Development	-	13,920	6,080

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOMELESS FACILITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Beatie Ave. Renovation**			
FICS PROJECT #:	**P1088**				
Y31P1088A56A	Planning, Dev. & Neigh. Conserv.	Community Development	-	10,619	5,331
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **NSSFNS Vet PGM/Harris House**			
FICS PROJECT #:	**P1089**				
Y31P1089A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	200,000
Y31P1089A56A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	350,000
	Project Total		-	-	**550,000**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Edgewood Center Improvements**			
FICS PROJECT #:	**P1090**				
Y31P1090BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	100,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Dresden Project Apartments**			
FICS PROJECT #:	**P1091**				
Y31P1091BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	300,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **CARP Acquisition**			
FICS PROJECT #:	**P1092**				
Y31P1092BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	63,000
TOTAL - NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT			**10,400,723**	**9,256,929**	**44,180,668**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

IMPROVEMENT LOANS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Business Improvement Loan Program**			
FICS PROJECT #:	Q0101				
Y52Q0101A5WB	Planning, Dev. & Neigh. Conserv.	Community Development	677	-	-
Y52Q0101A5XB	Planning, Dev. & Neigh. Conserv.	Community Development	38,000	201	1,571
Y52Q0101A5YB	Planning, Dev. & Neigh. Conserv.	Community Development	436,832	229,426	126,999
Y52Q0101A56B	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	1,198,994
	Project Total		**475,509**	**229,627**	**1,327,564**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Phoenix Loan Program**			
FICS PROJECT #:	Q0108				
Y52Q0108A5YB	Planning, Dev. & Neigh. Conserv.	Community Development	68,920	7,047	-
Y52Q0108A56B	Planning, Dev. & Neigh. Conserv.	Community Development	-	81,036	30,076
Y52Q0108ALJ0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	121,444	354,812	435,988
	Project Total		**190,364**	**442,895**	**466,064**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Blif Administration**			
FICS PROJECT #:	Q0109				
Y52Q0109A56B	Planning, Dev. & Neigh. Conserv.	Community Development	-	130,886	59,114

ECONOMIC ENHANCEMENT/DEVELOPMENT

CDBG PROJECT #:	N/A	PROJECT TITLE: **Atlanta Economic Dev. Support**			
FICS PROJECT #:	Q0204				
Y52Q02049999	Planning, Dev. & Neigh. Conserv.	General	646,312	98,758	-
D41Q0204A6Z0	Executive Offices	Trust	27,761	-	3,431
Y12Q0204A610	Planning, Dev. & Neigh. Conserv.	Trust	45,818	-	-
	Project Total		**719,891**	**98,758**	**3,431**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Underground Atlanta**			
FICS PROJECT #:	Q0214				
D41Q0214A6E0	Executive Offices	Community Development	-	-	40,191

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GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Atlanta-Caribbean Trade Conf.**			
FICS PROJECT #:	**Q0219**				
D41Q0219QNA0	Executive Offices	Trust	-	-	1,002
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Int'l Relations and Business Development**			
FICS PROJECT #:	**Q0220**				
Y11Q0220QNA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	68
CDBG PROJECT #:	**CD-244**	PROJECT TITLE: **Greater Atlanta Small Business**			
FICS PROJECT #:	**Q0226**				
Y52Q0226A5ZJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	1,553
Y52Q0226A51B	Planning, Dev. & Neigh. Conserv.	Community Development	36,598	3,231	-
Y52Q0226A52B	Planning, Dev. & Neigh. Conserv.	Community Development	64,663	35,337	-
Y52Q0226A56B	Planning, Dev. & Neigh. Conserv.	Community Development	-	53,153	46,847
	Project Total		**101,261**	**91,721**	**48,400**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Piedmont Park Restaurant**			
FICS PROJECT #:	**Q0227**				
N12Q0227QYA0	Parks, Rec. & Cultural Affairs	Trust	-	-	180,831
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Underground Atlanta Parking Facilities**			
FICS PROJECT #:	**Q0232**				
D41Q02329999	Executive Offices	Underground Atl. Fac. Rev.	1,062,415	867,312	775,814
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Underground Atlanta Commercial Facilities**			
FICS PROJECT #:	**Q0236**				
D41Q02369999	Executive Offices	Underground Atl. Fac. Rev.	7,460,235	7,272,571	8,473,138
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **West End Facade Imprv. Loans**			
FICS PROJECT #:	**Q0237**				
Y52Q0237A5RB	Planning, Dev. & Neigh. Conserv.	Community Development	1,002	40,000	1,002

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **SIP, Phase II**			
FICS PROJECT #:	**Q0240**				
Y52Q0240A5XB	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	3,638
Y52Q0240A5YB	Planning, Dev. & Neigh. Conserv.	Community Development	-	50,000	-
	Project Total		**-**	**50,000**	**3,638**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Cascade/Mays Streetscape**			
FICS PROJECT #:	**Q0243**				
M22Q0243A5WB	Public Works	Community Development	-	-	31,045
M22Q024392AE	Public Works	Annual Bond	-	-	92,680
	Project Total		**-**	**-**	**123,725**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **West End/Lee Street Improvement**			
FICS PROJECT #:	**Q0245**				
M22Q0245A5TB	Public Works	Community Development	-	-	45,583
M22Q0245A51A	Public Works	Community Development	12,979	10,313	49,871
	Project Total		**12,979**	**10,313**	**95,454**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **MLK, Jr. Commercial Revitalization**			
FICS PROJECT #:	**Q0247**				
Y52Q0247A5ZB	Planning, Dev. & Neigh. Conserv.	Community Development	7,903	-	3,233
CDBG PROJECT #:	**CD-110**	PROJECT TITLE: **MLK, Jr./Ashby Commercial Revitalization**			
FICS PROJECT #:	**Q0248**				
M22Q0248A5QB	Public Works	Community Development	1,436	-	-
M22Q0248A5TB	Public Works	Community Development	69,217	-	-
M22Q0248A5WB	Public Works	Community Development	75,347	-	-
M22Q0248A51B	Public Works	Community Development	3,801	-	-
Y52Q0248A5YB	Planning, Dev. & Neigh. Conserv.	Community Development	22,256	-	2,051
Y52Q0248A5ZB	Planning, Dev. & Neigh. Conserv.	Community Development	248,336	-	18,994
Y52Q0248A540	Planning, Dev. & Neigh. Conserv.	Community Development	-	4,808	180,210
Y52Q0248A550	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	197,983
Y52Q0248A7F0	Planning, Dev. & Neigh. Conserv.	Sec. 108 Loan Trust	1,919,791	438,754	3,521,040
	Project Total		**2,340,184**	**443,562**	**3,920,278**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Coca-Cola Street Purchase**			
FICS PROJECT #:	**Q0249**				
G55Q0249QDA0	Administrative Services	Trust	-	-	2,500
CDBG PROJECT #:	**CD-75**	PROJECT TITLE: **AEDC/Municipal Market Project**			
FICS PROJECT #:	**Q0250**				
Y52Q0250BCA0	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	6,618
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Project Enterprise**			
FICS PROJECT #:	**Q0256**				
Y52Q0256BNA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	13,794
Y53Q0256BNA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	3,852
	Project Total		-	-	**17,646**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Atlanta Multi-Modal Passenger Terminal**			
FICS PROJECT #:	**Q0257**				
Y11Q0257KSA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	441,600	-	-
Y11Q025792AE	Planning, Dev. & Neigh. Conserv.	1992 Bond Project	175,238	5,100	208,057
	Project Total		**616,838**	**5,100**	**208,057**
CDBG PROJECT #:	**CD-475**	PROJECT TITLE: **Municipal Market Sec. 108 Loan**			
FICS PROJECT #:	**Q0258**				
J53Q0258A5ZB	Finance	Community Development	-	44,588	-
J53Q0258A52B	Finance	Community Development	398,376	33,224	-
J53Q0258A56B	Finance	Community Development	-	370,121	8,093
J53Q0258A7E0	Finance	Sec. 108 Loan Trust	33,224	-	-
	Project Total		**431,600**	**447,933**	**8,093**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-477**	PROJECT TITLE: **Castleberry Hill**			
FICS PROJECT #:	**Q0259**				
M22Q0259A5WB	Public Works	Community Development	2,065	-	-
M22Q0259A5ZB	Public Works	Community Development	62,900	-	-
N12Q0259A5ZB	Parks, Rec. & Cultural Affairs	Community Development	-	-	44,660
	Project Total		**64,965**	**-**	**44,660**
CDBG PROJECT #:	**CD-521**	PROJECT TITLE: **English Avenue Minority Enterprise**			
FICS PROJECT #:	**Q0261**				
Y52Q0261A51B	Planning, Dev. & Neigh. Conserv.	Community Development	35,687	-	14,312
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Westside Public Development Authority**			
FICS PROJECT #:	**Q0263**				
D11Q0263A620	Executive Offices	Trust	20,000	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Litter Abatement Program**			
FICS PROJECT #:	**Q0266**				
M31Q0266K9L0	Public Works	Intergovernmental Grant	1,338	-	23,662
M31Q0266K9Q0	Public Works	Intergovernmental Grant	-	-	50,000
	Project Total		**1,338**	**-**	**73,662**
CDBG PROJECT #:	**CD-110 (A7F0)**	PROJECT TITLE: **MLK, Jr./Ashby Sec. 108 Loan Repay**			
FICS PROJECT #:	**Q0268**				
J53Q0268A52B	Finance	Community Development	86,679	337,180	54,434
J53Q0268A56B	Finance	Community Development	-	299,643	-
J53Q0268A7F0	Finance	Sec. 108 Loan Trust	72,791	119,230	50,198
	Project Total		**159,470**	**756,053**	**104,632**

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GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-557**	PROJECT TITLE: **Summerhill Sec. 108 Loan Repay**			
FICS PROJECT #:	**Q0269**				
J53Q0269A52B	Finance	Community Development	34,523	379,666	18,192
J53Q0269A56B	Finance	Community Development	-	465,785	-
J53Q0269A7G0	Finance	Sec. 108 Loan Trust	56,978	87,307	29,327
	Project Total		**91,501**	**932,758**	**47,519**
CDBG PROJECT #:	**CD-550**	PROJECT TITLE: **Facade Improvements & Fixup Project**			
FICS PROJECT #:	**Q0270**				
Y52Q0270A52B	Planning, Dev. & Neigh. Conserv.	Community Development	23,281	-	176,719
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Brownfields Redevelopment Initiative**			
FICS PROJECT #:	**Q0271**				
Y52Q0271BPB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	557	99,443
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **MLK, Jr Drive Marketing Project**			
FICS PROJECT #:	**Q0272**				
Y52Q0272A56J	Planning, Dev. & Neigh. Conserv.	Community Development	-	2,687	12,993
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Scarp Tire Abatement Program**			
FICS PROJECT #:	**Q0274**				
M31Q0274KEJ0	Public Works	Intergovernmental Grant	-	-	267,063
T21Q0274KEK0	Non-Departmental	Intergovernmental Grant	-	-	33,334
Y42Q0274KEK0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	66,666
	Project Total		**-**	**-**	**367,063**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Economic Development**			
FICS PROJECT #:	**Q0275**				
Y12Q0275A6Z0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	2,701
Y12Q0275A610	Planning, Dev. & Neigh. Conserv.	Trust	-	-	69,842
Y12Q0275A620	Planning, Dev. & Neigh. Conserv.	Trust	-	-	34,034
Y12Q0275A660	Planning, Dev. & Neigh. Conserv.	Trust	-	-	108,765
	Project Total		**-**	**-**	**215,342**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

JOB TRAINING

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-227**	PROJECT TITLE: **Greater Atlanta Conserv. Corps**			
FICS PROJECT #:	**Q0308**				
Y71Q0308A5ZB	Planning, Dev. & Neigh. Conserv.	Community Development	14,917	-	-
CDBG PROJECT #:	**CD-359**	PROJECT TITLE: **Bobby Dodd Center**			
FICS PROJECT #:	**Q0310**				
Y71Q0310A52B	Planning, Dev. & Neigh. Conserv.	Community Development	25,271	-	-
Y71Q0310A56B	Planning, Dev. & Neigh. Conserv.	Community Development	-	20,785	5,285
	Project Total		**25,271**	**20,785**	**5,285**
CDBG PROJECT #:	**CD-408**	PROJECT TITLE: **Achor Center Job Development**			
FICS PROJECT #:	**Q0314**				
Y71Q0314A51B	Planning, Dev. & Neigh. Conserv.	Community Development	7,408	-	390
Y71Q0314A52B	Planning, Dev. & Neigh. Conserv.	Community Development	17,041	8,499	-
Y71Q0314A56B	Planning, Dev. & Neigh. Conserv.	Community Development	-	22,240	7,760
	Project Total		**24,449**	**30,739**	**8,150**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Support to Employment Program**			
FICS PROJECT #:	**Q0316**				
Y71Q0316A51C	Planning, Dev. & Neigh. Conserv.	Community Development	7,355	-	-
Y71Q0316A52C	Planning, Dev. & Neigh. Conserv.	Community Development	17,482	8,516	-
Y71Q0316A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	22,586	7,414
	Project Total		**24,837**	**31,102**	**7,414**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Latin American Jobs Program**			
FICS PROJECT #:	**Q0317**				
Y71Q0317A51B	Planning, Dev. & Neigh. Conserv.	Community Development	19,165	-	-
Y71Q0317A52B	Planning, Dev. & Neigh. Conserv.	Community Development	30,217	23,783	-
Y71Q0317A56B	Planning, Dev. & Neigh. Conserv.	Community Development	-	23,253	33,447
	Project Total		**49,382**	**47,036**	**33,447**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

JOB TRAINING (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Atlanta Enterprise Ctr. Willing Workers**			
FICS PROJECT #:	Q0319				
Y31Q0319BJM0	Planning, Dev. & Neigh. Conserv.	Community Development	52,861	5,139	-
Y31Q0319BJN0	Planning, Dev. & Neigh. Conserv.	Community Development	-	51,076	6,924
	Project Total		**52,861**	**56,215**	**6,924**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Atlanta Mentor Employment Program**			
FICS PROJECT #:	Q0320				
Y71Q0320A51B	Planning, Dev. & Neigh. Conserv.	Community Development	9,843	-	2,599
Y71Q0320A52B	Planning, Dev. & Neigh. Conserv.	Community Development	14,949	9,056	1,995
Y71Q0320A56B	Planning, Dev. & Neigh. Conserv.	Community Development	-	16,045	13,955
	Project Total		**24,792**	**25,101**	**18,549**
CDBG PROJECT #:	N/A	PROJECT TITLE: **JVS Homeless Connect**			
FICS PROJECT #:	Q0321				
Y71Q0321A51B	Planning, Dev. & Neigh. Conserv.	Community Development	-	5,230	410
CDBG PROJECT #:	CD-519	PROJECT TITLE: **Community-Based Employability**			
FICS PROJECT #:	Q0323				
Y71Q0323A51B	Planning, Dev. & Neigh. Conserv.	Community Development	6,210	-	2,795
Y71Q0323A52B	Planning, Dev. & Neigh. Conserv.	Community Development	17,224	8,776	-
Y71Q0323A56B	Planning, Dev. & Neigh. Conserv.	Community Development	-	20,353	9,647
	Project Total		**23,434**	**29,129**	**12,442**
CDBG PROJECT #:	N/A	PROJECT TITLE: **GOHS Federal Grant Training**			
FICS PROJECT #:	Q0324				
Y63Q0324KDF0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	1,875	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Overcoming Obstacles**			
FICS PROJECT #:	Q0325				
Y71Q0325A6B	Planning, Dev. & Neigh. Conserv.	Community Development	-	15,575	8,653

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

JOB TRAINING (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Project Hand-Up**			
FICS PROJECT #:	Q0326				
Y71Q0326A6B	Planning, Dev. & Neigh. Conserv.	Community Development	-	8,076	16,152

URBAN RENEWAL/COMPLETION

CDBG PROJECT #:	N/A	PROJECT TITLE: **Neighborhood Dev. Settlement Agreement**			
FICS PROJECT #:	Q0403				
Y52Q0403A9A0	Planning, Dev. & Neigh. Conserv.	Agency	-	-	83,466
CDBG PROJECT #:	N/A	PROJECT TITLE: **Sale of Urban Renewal Land**			
FICS PROJECT #:	Q0406				
Y52Q0406A5MB	Planning, Dev. & Neigh. Conserv.	Agency	-	-	90,998
Y52Q0406A5QB	Planning, Dev. & Neigh. Conserv.	Agency	-	-	60
Y52Q0406A5WB	Planning, Dev. & Neigh. Conserv.	Agency	-	-	3,983
Y52Q0406A5YB	Planning, Dev. & Neigh. Conserv.	Agency	-	-	21,000
	Project Total		-	-	**116,041**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Sale of CDBG Land**			
FICS PROJECT #:	Q0407				
Y52Q0407A5MB	Planning, Dev. & Neigh. Conserv.	Agency	-	-	24,169
Y52Q0407A5PB	Planning, Dev. & Neigh. Conserv.	Agency	-	-	3,100
Y52Q0407A5TB	Planning, Dev. & Neigh. Conserv.	Agency	-	-	38,849
	Project Total		-	-	**66,118**
CDBG PROJECT #:	N/A	PROJECT TITLE: **LBA Land Sale Proceeds**			
FICS PROJECT #:	Q0410				
Y53Q04109999	Planning, Dev. & Neigh. Conserv.	Trust	-	-	3,812
CDBG PROJECT #:	N/A	PROJECT TITLE: **Bedford Place Housing Legal Cost**			
FICS PROJECT #:	Q0411				
H11Q0411A6Z0	Law	Trust	-	9,774	15,226

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

URBAN RENEWAL/COMPLETION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Techwood Park Police Precinct**			
FICS PROJECT #:	Q0412				
H11Q0412SAA0	Law	Trust	-	700,000	-

PLANNING

CDBG PROJECT #:	N/A	PROJECT TITLE: **Lindbergh Transit Station Area**			
FICS PROJECT #:	Q0609				
Y61Q0609QNA0	Planning, Dev. & Neigh. Conserv.	Trust	-	78,914	14,980
CDBG PROJECT #:	N/A	PROJECT TITLE: **Marketing & Feasibility Study**			
FICS PROJECT #:	Q0610				
T21Q0610A610	Non-Departmental	Trust	-	-	47,574
T21Q0610A620	Non-Departmental	Trust	-	-	62,426
	Project Total		-	-	110,000
TOTAL - ECONOMIC DEVELOPMENT			14,058,243	12,880,409	17,449,275

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Downtown Day Labor Center**			
FICS PROJECT #:	R0102				
Y31R0102QNA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	50
CDBG PROJECT #:	CD-69	PROJECT TITLE: **Youth Counseling**			
FICS PROJECT #:	R0106				
Y31R0106A51C	Planning, Dev. & Neigh. Conserv.	Community Development	21,435	-	1,568
Y31R0106A52C	Planning, Dev. & Neigh. Conserv.	Community Development	68,993	27,407	-
Y31R0106A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	72,300	24,100
	Project Total		**90,428**	**99,707**	**25,668**
CDBG PROJECT #:	CD-59	PROJECT TITLE: **Food Bank**			
FICS PROJECT #:	R0107				
Y31R0107A51C	Planning, Dev. & Neigh. Conserv.	Community Development	21,669	-	1
Y31R0107A52C	Planning, Dev. & Neigh. Conserv.	Community Development	30,725	21,946	-
Y31R0107A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	30,725	21,946
	Project Total		**52,394**	**52,671**	**21,947**
CDBG PROJECT #:	CD-56	PROJECT TITLE: **Legal Services**			
FICS PROJECT #:	R0108				
Y31R0108A52C	Planning, Dev. & Neigh. Conserv.	Community Development	81,450	9,050	-
Y31R0108A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	81,450	9,050
	Project Total		**81,450**	**90,500**	**9,050**
CDBG PROJECT #:	CD-122	PROJECT TITLE: **Task Force for the Homeless**			
FICS PROJECT #:	R0109				
Y31R0109A51C	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	3,707
Y31R0109A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	60,780	-
Y31R0109A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	51,197	9,583
	Project Total		**-**	**111,977**	**13,290**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-30**	PROJECT TITLE: **Fair Housing**			
FICS PROJECT #:	**R0112**				
Y53R0112A5WJ	Planning, Dev. & Neigh. Conserv.	Community Development	1,051	60	294
CDBG PROJECT #:	**CD-140**	PROJECT TITLE: **Alternate Life Paths**			
FICS PROJECT #:	**R0113**				
Y31R0113A52C	Planning, Dev. & Neigh. Conserv.	Community Development	63,500	-	-
Y31R0113A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	63,500	-
	Project Total		**63,500**	**63,500**	**-**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Atlanta Day Care Program**			
FICS PROJECT #:	**R0114**				
Y31R0114QNA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	65
Y71R0114KGK0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	23,053
Y71R0114KGP0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	11,025
Y71R0114KGT0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	1,217
Y71R0114KHD0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	23,703
Y71R0114KHG0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	14,867
Y71R0114KHM0	Planning, Dev. & Neigh. Conserv.	Trust	5,912	-	-
Y71R0114KJDC	Planning, Dev. & Neigh. Conserv.	Trust	5,170	19,830	-
Y71R0114KJEC	Planning, Dev. & Neigh. Conserv.	Trust	155	5,588	14,257
Y71R0114KJHC	Planning, Dev. & Neigh. Conserv.	Trust	-	1,125	18,875
Y71R0114KJJC	Planning, Dev. & Neigh. Conserv.	Trust	-	4,098	20,902
	Project Total		**11,237**	**30,641**	**127,964**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Summer Food Program, Field Operations**			
FICS PROJECT #:	**R0116**				
Y31R0116ATK0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	76,501
Y31R0116ATL0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	12,190	-	84,195
Y31R0116ATM0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	1,022,080	-	98,276
Y31R0116ATN0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	1,203,189	147,775
	Project Total		**1,034,270**	**1,203,189**	**406,747**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-67**	PROJECT TITLE: **Cities in Schools**			
FICS PROJECT #:	**R0121**				
Y31R0121A51C	Planning, Dev. & Neigh. Conserv.	Community Development	15,819	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Gateway Assistance Program**			
FICS PROJECT #:	**R0122**				
R12R0122ALD0	Aviation	Airport Revenue	-	-	22,000
CDBG PROJECT #:	**CD-247**	PROJECT TITLE: **Southwest YMCA Support**			
FICS PROJECT #:	**R0125**				
Y31R0125A51C	Planning, Dev. & Neigh. Conserv.	Community Development	9,280	-	740
CDBG PROJECT #:	**CD-249**	PROJECT TITLE: **Housing Counseling Services**			
FICS PROJECT #:	**R0126**				
Y31R0126A51C	Planning, Dev. & Neigh. Conserv.	Community Development	13,590	-	-
Y31R0126A52C	Planning, Dev. & Neigh. Conserv.	Community Development	44,539	5,461	-
Y31R0126A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	38,006	11,994
	Project Total		**58,129**	**43,467**	**11,994**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Aid for the Homeless**			
FICS PROJECT #:	**R0127**				
Y31R0127QNA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	1,788
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Mayor's Task Force-Sr. Citizens**			
FICS PROJECT #:	**R0128**				
Y31R0128QNA0	Planning, Dev. & Neigh. Conserv.	Trust	3,651	32,738	26,259
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Dream Jamboree**			
FICS PROJECT #:	**R0129**				
D11R0129QNA0	Executive Offices	Trust	-	-	135,665
Y31R0129QNA0	Planning, Dev. & Neigh. Conserv.	Trust	12,029	41,592	5,410
	Project Total		**12,029**	**41,592**	**141,075**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Bigsby Family Donations**			
FICS PROJECT #:	**R0130**				
Y31R0130QNA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	2,388
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Summer Program**			
FICS PROJECT #:	**R0132**				
N31R0132QNA0	Parks, Rec. & Cultural Affairs	Trust	445,402	378,447	2,361
N31R0132RDA0	Parks, Rec. & Cultural Affairs	Trust	139,659	90,520	11,460
N31R0132RYA0	Parks, Rec. & Cultural Affairs	Trust	-	-	15,000
N32R0132RRA0	Parks, Rec. & Cultural Affairs	Trust	-	-	12,000
	Project Total		**585,061**	**468,967**	**40,821**
CDBG PROJECT #:	**CD-246**	PROJECT TITLE: **Legal Aid for the Homeless**			
FICS PROJECT #:	**R0133**				
Y31R0133A52C	Planning, Dev. & Neigh. Conserv.	Community Development	25,000	-	-
Y31R0133A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	23,450	1,550
	Project Total		**25,000**	**23,450**	**1,550**
CDBG PROJECT #:	**HP-17**	PROJECT TITLE: **Furniture Bank**			
FICS PROJECT #:	**R0136**				
Y31R0136A52C	Planning, Dev. & Neigh. Conserv.	Community Development	30,000	-	-
Y31R0136A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	28,217	-
Y31R0136BJL0	Planning, Dev. & Neigh. Conserv.	Community Development	803	-	-
Y31R0136BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	8,160	-	-
Y31R0136BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	33,037	30,089	1,284
Y31R0136BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	3,590	-
	Project Total		**72,000**	**61,896**	**1,284**
CDBG PROJECT #:	**CD-273**	PROJECT TITLE: **Compeer Atlanta**			
FICS PROJECT #:	**R0140**				
Y31R0140A52C	Planning, Dev. & Neigh. Conserv.	Community Development	12,000	-	-
Y31R0140A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	9,000	3,000
	Project Total		**12,000**	**9,000**	**3,000**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-274**	PROJECT TITLE: **Atlanta Respite Day Care**			
FICS PROJECT #:	**R0141**				
Y31R0141A51C	Planning, Dev. & Neigh. Conserv.	Community Development	16,955	-	1
Y31R0141A52C	Planning, Dev. & Neigh. Conserv.	Community Development	26,175	20,492	-
	Project Total		**43,130**	**20,492**	**1**
CDBG PROJECT #:	**CD-270**	PROJECT TITLE: **Young Adult Guidance Center**			
FICS PROJECT #:	**R0143**				
Y31R0143A52C	Planning, Dev. & Neigh. Conserv.	Community Development	44,466	-	-
Y31R0143A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	45,000	-
	Project Total		**44,466**	**45,000**	**-**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Individual Institutional Training**			
FICS PROJECT #:	**R0144**				
Y71R0144KGK0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	176
Y71R0144KGP0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	16,383
Y71R0144KHG0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	3,908
Y71R0144KHM0	Planning, Dev. & Neigh. Conserv.	Trust	29,604	5,115	22,511
Y71R0144KJDD	Planning, Dev. & Neigh. Conserv.	Trust	38,370	311,630	-
Y71R0144KJED	Planning, Dev. & Neigh. Conserv.	Trust	769	55,099	66,632
Y71R0144KJHD	Planning, Dev. & Neigh. Conserv.	Trust	-	-	75,000
Y71R0144KJJD	Planning, Dev. & Neigh. Conserv.	Trust	-	22,821	327,179
	Project Total		**68,743**	**394,665**	**511,789**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Donated Surplus Food Program**			
FICS PROJECT #:	**R0145**				
I11R0145KYA0	Corrections	Trust	-	-	73
CDBG PROJECT #:	**CD-283**	PROJECT TITLE: **Good News Mission**			
FICS PROJECT #:	**R0148**				
Y31R0148A51C	Planning, Dev. & Neigh. Conserv.	Community Development	1,622	-	30
Y31R0148A52C	Planning, Dev. & Neigh. Conserv.	Community Development	20,790	3,821	-
Y31R0148A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	24,605	295
	Project Total		**22,412**	**28,426**	**325**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Summer Food Program, Meal Prep.**			
FICS PROJECT #:	**R0151**				
Y31R0151ATK0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	51,992
Y31R0151ATL0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	47,448
Y31R0151ATM0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	193,320	-	46,675
Y31R0151ATN0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	227,251
	Project Total		**193,320**	**-**	**373,366**
CDBG PROJECT #:	**CD-336**	PROJECT TITLE: **Odyssey III**			
FICS PROJECT #:	**R0154**				
Y31R0154A51C	Planning, Dev. & Neigh. Conserv.	Community Development	14,150	-	-
Y31R0154A52C	Planning, Dev. & Neigh. Conserv.	Community Development	30,480	4,438	-
Y31R0154A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	32,419	26,581
	Project Total		**44,630**	**36,857**	**26,581**
CDBG PROJECT #:	**ES-03**	PROJECT TITLE: **Day Service Program for Homeless**			
FICS PROJECT #:	**R0156**				
Y31R0156BJL0	Planning, Dev. & Neigh. Conserv.	Community Development	57,954	-	103
CDBG PROJECT #:	**CD-281**	PROJECT TITLE: **Milton Ave Service Center Operation**			
FICS PROJECT #:	**R0159**				
Y31R0159A5PC	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	18,034
CDBG PROJECT #:	**CD-352**	PROJECT TITLE: **Cascade House**			
FICS PROJECT #:	**R0161**				
Y31R0161A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	15,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Arrestee Drug Testing Project**			
FICS PROJECT #:	**R0162**				
I11R0162B3D0	Corrections	Intergovernmental Grant	870	-	-

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **AIDS Legal Project**			
FICS PROJECT #:	**R0165**				
Y31R0165BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	111,051	-	-
Y31R0165BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	106,961	52,372	-
Y31R0165BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	97,687	61,613
	Project Total		**218,012**	**150,059**	**61,613**
CDBG PROJECT #:	**CD-387**	PROJECT TITLE: **Quality Living Services**			
FICS PROJECT #:	**R0166**				
Y31R0166A51C	Planning, Dev. & Neigh. Conserv.	Community Development	7,922	-	-
Y31R0166A52C	Planning, Dev. & Neigh. Conserv.	Community Development	16,661	8,339	-
Y31R0166A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	19,540	5,460
	Project Total		**24,583**	**27,879**	**5,460**
CDBG PROJECT #:	**CD-386**	PROJECT TITLE: **Joint Venture in Fair Housing**			
FICS PROJECT #:	**R0168**				
Y53R0168A51J	Planning, Dev. & Neigh. Conserv.	Community Development	25,337	-	-
Y53R0168A52C	Planning, Dev. & Neigh. Conserv.	Community Development	6,313	14,761	-
	Project Total		**31,650**	**14,761**	**-**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Atlanta Relig Mobil Against Crime (ARMAC)**			
FICS PROJECT #:	**R0169**				
D11R0169QNA0	Executive Offices	Trust	-	-	461
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **DUI Task Force**			
FICS PROJECT #:	**R0173**				
X21R0173KDE0	Police Services	Intergovernmental Grant	-	47,149	-

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-411**	PROJECT TITLE: **Samaritan House**			
FICS PROJECT #:	**R0176**				
Y31R0176A51C	Planning, Dev. & Neigh. Conserv.	Community Development	16,059	-	-
Y31R0176A52C	Planning, Dev. & Neigh. Conserv.	Community Development	24,705	-	-
Y31R0176BJM0	Planning, Dev. & Neigh. Conserv.	Community Development	-	13,700	-
Y31R0176BJN0	Planning, Dev. & Neigh. Conserv.	Community Development	-	16,248	28,652
	Project Total		**40,764**	**29,948**	**28,652**
CDBG PROJECT #:	**CD-412**	PROJECT TITLE: **Latin America Homeless Resource Center**			
FICS PROJECT #:	**R0177**				
Y31R0177A51C	Planning, Dev. & Neigh. Conserv.	Community Development	13,960	-	-
Y31R0177A52C	Planning, Dev. & Neigh. Conserv.	Community Development	27,122	16,295	-
Y31R0177A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	24,345	19,855
	Project Total		**41,082**	**40,640**	**19,855**
CDBG PROJECT #:	**CD-401**	PROJECT TITLE: **Housemate Match**			
FICS PROJECT #:	**R0178**				
Y31R0178A51C	Planning, Dev. & Neigh. Conserv.	Community Development	3,686	-	-
Y31R0178A52C	Planning, Dev. & Neigh. Conserv.	Community Development	14,889	5,111	-
Y31R0178A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	13,217	6,783
	Project Total		**18,575**	**18,328**	**6,783**
CDBG PROJECT #:	**CD-405**	PROJECT TITLE: **Community Care**			
FICS PROJECT #:	**R0180**				
Y31R0180A51C	Planning, Dev. & Neigh. Conserv.	Community Development	8,751	-	-
CDBG PROJECT #:	**CD-297**	PROJECT TITLE: **Hunger/Hotline/Market**			
FICS PROJECT #:	**R0183**				
Y31R0183A51C	Planning, Dev. & Neigh. Conserv.	Community Development	7,872	-	-

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-382**	PROJECT TITLE: **Steps To Keep One's Own Home**			
FICS PROJECT #:	**R0184**				
Y31R0184A51C	Planning, Dev. & Neigh. Conserv.	Community Development	3,803	-	-
Y31R0184A52C	Planning, Dev. & Neigh. Conserv.	Community Development	19,804	196	-
Y31R0184A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	19,491	509
	Project Total		**23,607**	**19,687**	**509**
CDBG PROJECT #:	**CD-66**	PROJECT TITLE: **Literacy Action**			
FICS PROJECT #:	**R0185**				
Y31R0185A51C	Planning, Dev. & Neigh. Conserv.	Community Development	15,000	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Human Services Resource Bank**			
FICS PROJECT #:	**R0186**				
Y31R0186QNA0	Planning, Dev. & Neigh. Conserv.	Trust	23,821	18,478	21,778
CDBG PROJECT #:	**CD-437**	PROJECT TITLE: **Milton Ave/Men's Emerge Shelter**			
FICS PROJECT #:	**R0188**				
Y31R0188A51C	Planning, Dev. & Neigh. Conserv.	Community Development	45,389	-	24,850
Y31R0188A52C	Planning, Dev. & Neigh. Conserv.	Community Development	139,309	23,531	-
Y31R0188A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	137,006	62,994
Y31R0188BJH0	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	400
Y31R0188BJN0	Planning, Dev. & Neigh. Conserv.	Community Development	-	16,974	13,388
	Project Total		**184,698**	**177,511**	**101,632**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Action Ctr. Homeless Prevention**			
FICS PROJECT #:	**R0190**				
Y31R0190BJH0	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	2,939

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-438**	PROJECT TITLE: **Family Resettlement**			
FICS PROJECT #:	**R0193**				
Y31R0193A51C	Planning, Dev. & Neigh. Conserv.	Community Development	6,487	-	3
Y31R0193A52C	Planning, Dev. & Neigh. Conserv.	Community Development	9,866	10,131	-
Y31R0193A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	14,469	5,531
	Project Total		**16,353**	**24,600**	**5,534**
CDBG PROJECT #:	**CD-439**	PROJECT TITLE: **Center for Black Women's Wellness**			
FICS PROJECT #:	**R0194**				
Y31R0194A51C	Planning, Dev. & Neigh. Conserv.	Community Development	4,088	-	-
CDBG PROJECT #:	**CD-346**	PROJECT TITLE: **The Bridge**			
FICS PROJECT #:	**R0196**				
Y31R0196A52C	Planning, Dev. & Neigh. Conserv.	Community Development	26,988	8,012	-
Y31R0196BJM0	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	35,000
	Project Total		**26,988**	**8,012**	**35,000**
CDBG PROJECT #:	**CD-483**	PROJECT TITLE: **Milton Ave/Mens Emergency Shelter**			
FICS PROJECT #:	**R0197**				
Y31R0197A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	3,982
Y31R0197A51C	Planning, Dev. & Neigh. Conserv.	Community Development	30,319	-	-
Y31R0197A52C	Planning, Dev. & Neigh. Conserv.	Community Development	5,326	33,176	4,322
Y31R0197BJL0	Planning, Dev. & Neigh. Conserv.	Community Development	5,803	-	-
Y31R0197BJM0	Planning, Dev. & Neigh. Conserv.	Community Development	-	13,446	12,222
	Project Total		**41,448**	**46,622**	**20,526**

HISTORIC PRESERVATION

CDBG PROJECT #:	**N/A**	PROJECT TITLE: **"Atlanta's Places of the Past"**			
FICS PROJECT #:	**R0215**				
Y61R0215KBJ0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	4,000	-	-

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

HISTORIC PRESERVATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Midtown Nat'l Reg Nomination**			
FICS PROJECT #:	R0216				
Y61R0216KBK0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	3,700	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **M.L. King, Jr. Nat'l Reg and Proj.**			
FICS PROJECT #:	R0217				
Y61R0217KBL0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	6,700

JOB TRAINING

CDBG PROJECT #:	N/A	PROJECT TITLE: **Job Training Program, Year-Round**			
FICS PROJECT #:	R0301				
Y71R0301KGK0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	105,611
Y71R0301KGP0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	15,617
Y71R0301KGT0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	207,957
Y71R0301KGY0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	15,526
Y71R0301KHD0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	486,637
Y71R0301KHG0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	341,676
Y71R0301KHL0	Planning, Dev. & Neigh. Conserv.	Trust	9,196	-	80,359
Y71R0301KHM0	Planning, Dev. & Neigh. Conserv.	Trust	66,965	-	-
Y71R0301KHN0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	1
Y71R0301KHSB	Planning, Dev. & Neigh. Conserv.	Trust	80,150	-	477
Y71R0301KHSC	Planning, Dev. & Neigh. Conserv.	Trust	25	-	-
Y71R0301KHSE	Planning, Dev. & Neigh. Conserv.	Trust	87,420	-	-
Y71R0301KHTB	Planning, Dev. & Neigh. Conserv.	Trust	-	75,000	-
Y71R0301KHTC	Planning, Dev. & Neigh. Conserv.	Trust	17,367	-	-
Y71R0301KHTD	Planning, Dev. & Neigh. Conserv.	Trust	23,008	31,294	50,071
Y71R0301KHTE	Planning, Dev. & Neigh. Conserv.	Trust	10,832	7,805	37,195
Y71R0301KHV0	Planning, Dev. & Neigh. Conserv.	Trust	-	290	25,418
Y71R0301KJAB	Planning, Dev. & Neigh. Conserv.	Trust	536,800	180,540	16,086
Y71R0301KJAE	Planning, Dev. & Neigh. Conserv.	Trust	247,665	132,250	55,898
Y71R0301KJBB	Planning, Dev. & Neigh. Conserv.	Trust	62,650	21,672	141,317

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

JOB TRAINING (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Job Training Program, Year-Round**			
FICS PROJECT #:	R0301				
Y71R0301KJBE	Planning, Dev. & Neigh. Conserv.	Trust	119,207	1,228	2,056
Y71R0301KJDB	Planning, Dev. & Neigh. Conserv.	Trust	9,226	341,579	79,703
Y71R0301KJDE	Planning, Dev. & Neigh. Conserv.	Trust	53,871	117,584	321,582
Y71R0301KJEB	Planning, Dev. & Neigh. Conserv.	Trust	747	154,625	36,694
Y71R0301KJEE	Planning, Dev. & Neigh. Conserv.	Trust	18,351	43,004	61,755
Y71R0301KJHB	Planning, Dev. & Neigh. Conserv.	Trust	-	20,729	29,384
Y71R0301KJHE	Planning, Dev. & Neigh. Conserv.	Trust	-	30,727	24,342
Y71R0301KJJB	Planning, Dev. & Neigh. Conserv.	Trust	-	200,666	287,196
Y71R0301KJJE	Planning, Dev. & Neigh. Conserv.	Trust	-	81,775	397,816
	Project Total		**1,343,480**	**1,440,768**	**2,820,374**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Job Training Program, Older Workers**			
FICS PROJECT #:	R0306				
Y71R0306KGE0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	76,508
Y71R0306KGU0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	51,469
Y71R0306KGZ0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	100,747
Y71R0306KHF0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	209,306
Y71R0306RGB0	Planning, Dev. & Neigh. Conserv.	Trust	942	-	51,207
	Project Total		**942**	**-**	**489,237**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Summer Youth Employment Program, Operations**			
FICS PROJECT #:	R0308				
N11R0308KGS0	Parks, Rec. & Cultural Affairs	Trust	-	-	417
N11R0308KHU0	Parks, Rec. & Cultural Affairs	Trust	437	-	10,624
N11R0308KJC0	Parks, Rec. & Cultural Affairs	Trust	402,704	140,575	23,530
N11R0308KJK0	Parks, Rec. & Cultural Affairs	Trust	-	273,850	266,765
Y71R0308KGN0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	72
Y71R0308KGS0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	38,594
Y71R0308KHB0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	2,312
Y71R0308KHE0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	23,141
Y71R0308KHJ0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	25,681
Y71R0308KHP0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	8,778
Y71R0308KHR0	Planning, Dev. & Neigh. Conserv.	Trust	104,239	-	5,744
Y71R0308KHU0	Planning, Dev. & Neigh. Conserv.	Trust	116,129	46,700	10,078

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

JOB TRAINING (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Summer Youth Employment Program, Operations**			
FICS PROJECT #:	**R0308**				
Y71R0308KJC0	Planning, Dev. & Neigh. Conserv.	Trust	254,376	310,654	397,810
Y71R0308KJK0	Planning, Dev. & Neigh. Conserv.	Trust	-	771,785	467,063
Y71R0308RWA0	Planning, Dev. & Neigh. Conserv.	Trust	4,409	-	3,611
	Project Total		**882,294**	**1,543,564**	**1,284,220**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Title III-Dislocated Worker Program**			
FICS PROJECT #:	**R0309**				
Y71R0309KGM0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	85,168
Y71R0309KGR0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	34,070
Y71R0309KGV0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	36,419
Y71R0309KGX0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	212
Y71R0309KHA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	12,054
Y71R0309KHC0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	30,158
Y71R0309KHH0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	89,470
Y71R0309KHK0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	287
Y71R0309RGA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	5,529
Y71R0309RGC0	Planning, Dev. & Neigh. Conserv.	Trust	72,731	-	22,851
	Project Total		**72,731**	**-**	**316,218**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Veterans' Upward Bound**			
FICS PROJECT #:	**R0312**				
Y71R0312BUD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	687	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Youth Opportunities Unlimited, Operations**			
FICS PROJECT #:	**R0315**				
Y71R0315BVB0	Planning, Dev. & Neigh. Conserv.	Trust	165,341	113,558	2,759
CDBG PROJECT #:	**CD-162**	PROJECT TITLE: **Employment Readiness Center**			
FICS PROJECT #:	**R0316**				
Y71R0316A51C	Planning, Dev. & Neigh. Conserv.	Community Development	22,540	4,191	-
Y71R0316A52C	Planning, Dev. & Neigh. Conserv.	Community Development	85,547	98,984	-
Y71R0316A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	44,900	154,595
	Project Total		**108,087**	**148,075**	**154,595**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

JOB TRAINING (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Youth Opportunities Unlimited, Client**			
FICS PROJECT #:	R0317				
Y71R0317BVB0	Planning, Dev. & Neigh. Conserv.	Trust	100	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Recovering Substance Abusers'**			
FICS PROJECT #:	R0318				
Y71R0318BVF0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	82,824	-	-
Y71R0318QNA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	5,400
	Project Total		**82,824**	**-**	**5,400**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Comp. Training-Geriatrics Aide**			
FICS PROJECT #:	R0319				
Y71R0319BVD0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	53,260
CDBG PROJECT #:	N/A	PROJECT TITLE: **Job Training 2000-Skills Center**			
FICS PROJECT #:	R0320				
Y71R0320BVE0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	101,231
CDBG PROJECT #:	N/A	PROJECT TITLE: **Non-Traditional Employment For Women**			
FICS PROJECT #:	R0322				
Y71R0322KHQ0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	99,576
CDBG PROJECT #:	N/A	PROJECT TITLE: **Youthbuild Project**			
FICS PROJECT #:	R0325				
Y71R0325BAA0	Planning, Dev. & Neigh. Conserv.	Trust	41,312	-	45,868

EDUCATION

CDBG PROJECT #:	N/A	PROJECT TITLE: **Clark/Atlanta University**			
FICS PROJECT #:	R0506				
D21R0506K9A0	Executive Offices	Intergovernmental Grant	135,000	-	-

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

EDUCATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Environmental Justice/Pollution**			
FICS PROJECT #:	R0507				
M51R0507BPA0	Public Works	Intergovernmental Grant	12,290	10,647	27,063

SOCIAL SERVICES

CDBG PROJECT #:	N/A	PROJECT TITLE: **Community Relations Commission**			
FICS PROJECT #:	R0701				
D28R0701QNA0	Executive Offices	Trust	2,128	3,520	1,727
CDBG PROJECT #:	N/A	PROJECT TITLE: **Metropolitan YMCA**			
FICS PROJECT #:	R0706				
D11R0706K9J0	Executive Offices	Intergovernmental Grant	19,873	-	-
D11R0706K9N0	Executive Offices	Intergovernmental Grant	187,500	-	-
	Project Total		**207,373**	**-**	**-**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Jericho Road Project**			
FICS PROJECT #:	R0707				
D11R0707K9R0	Executive Offices	Intergovernmental Grant	22,500	-	7,500
CDBG PROJECT #:	N/A	PROJECT TITLE: **Dekalb Residential Coord.**			
FICS PROJECT #:	R0801				
Y31R0801BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	3,101	-
Y31R0801BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	48,700	-	-
Y31R0801BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	56,978	-	-
Y31R0801BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	69,353	-
Y31R0801BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	33,168	63,832
	Project Total		**105,678**	**105,622**	**63,832**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Our Common Welfare**			
FICS PROJECT #:	R0802				
Y31R0802BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	1,808
Y31R0802BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	142,981	32,512	7
Y31R0802BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	91,079	227,321
	Project Total		**142,981**	**123,591**	**229,136**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Carp HIV-Addiction Program**			
FICS PROJECT #:	R0803				
Y31R0803BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	8,511	6,056	-
Y31R0803BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	160,304	53,905	3,882
Y31R0803BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	84,072	3,428	-
Y31R0803BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	113,447	65,353
	Project Total		**252,887**	**176,836**	**69,235**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Aid Gwinnett Rural Outreach**			
FICS PROJECT #:	R0804				
Y31R0804BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	51,252	-	-
Y31R0804BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	98,707	71,293	-
Y31R0804BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	107,194	105,806
	Project Total		**149,959**	**178,487**	**105,806**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Hospice Atlanta (VNA)**			
FICS PROJECT #:	R0805				
Y31R0805BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	24,536	-	-
Y31R0805BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	103,512	13,757	-
Y31R0805BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	154,526	5,316
Y31R0805BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	20,726	125,909
	Project Total		**128,048**	**189,009**	**131,225**

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GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Positive Impact**			
FICS PROJECT #:	R0806				
Y31R0806BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	4,041	-	-
Y31R0806BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	19,500	-	-
Y31R0806BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	24,342	19,348	-
Y31R0806BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	28,665	15,035
	Project Total		**47,883**	**48,013**	**15,035**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Aid Atlanta Emerg. Asst.**			
FICS PROJECT #:	R0807				
Y31R0807BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	21,433	-
Y31R0807BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	49,650	52,669	-
Y31R0807BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	81,270	230,730
	Project Total		**49,650**	**155,372**	**230,730**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Project Open Hand**			
FICS PROJECT #:	R0808				
Y31R0808BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	41,345	-	-
Y31R0808BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	91,870	35,052	-
Y31R0808BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	76,330	54,571
	Project Total		**133,215**	**111,382**	**54,571**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Childkind Foster Mgt.**			
FICS PROJECT #:	R0809				
Y31R0809BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	19,013	-	-
Y31R0809BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	59,209	8,111	-
Y31R0809BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	44,020	23,280
	Project Total		**78,222**	**52,131**	**23,280**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Childkind Daycare**			
FICS PROJECT #:	**R0810**				
Y31R0810BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	13,313	-	-
Y31R0810BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	24,999	19,693	843
Y31R0810BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	24,800	20,700
	Project Total		**38,312**	**44,493**	**21,543**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Grady Transition Housing**			
FICS PROJECT #:	**R0811**				
Y31R0811BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	642	-	-
Y31R0811BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	13,942	-	-
Y31R0811BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	24,980	23,650	1,371
Y31R0811BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	40,873	9,127
	Project Total		**39,564**	**64,523**	**10,498**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Health Outreach Project**			
FICS PROJECT #:	**R0813**				
Y31R0813BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	41,665	-	-
Y31R0813BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	48,790	-	-
Y31R0813BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	203,488	50,480	-
Y31R0813BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	38,647	-
Y31R0813BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	130,636	146,364
	Project Total		**293,943**	**219,763**	**146,364**
CDBG PROJECT #:	**CD-410**	PROJECT TITLE: **A.H.A. Elderly Services**			
FICS PROJECT #:	**R0816**				
Y31R0816A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	20,339
Y31R0816A51C	Planning, Dev. & Neigh. Conserv.	Community Development	23,018	5,719	1,264
Y31R0816A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	25,000
	Project Total		**23,018**	**5,719**	**46,603**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-453**	PROJECT TITLE: **Operation Higher Ground**			
FICS PROJECT #:	**R0817**				
Y31R0817A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	2,500	-	-
CDBG PROJECT #:	**CD-481**	PROJECT TITLE: **Adult Day Care Services**			
FICS PROJECT #:	**R0818**				
Y31R0818A51C	Planning, Dev. & Neigh. Conserv.	Community Development	4,511	-	-
Y31R0818A52C	Planning, Dev. & Neigh. Conserv.	Community Development	27,509	9,191	-
Y31R0818A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	30,931	5,769
	Project Total		**32,020**	**40,122**	**5,769**
CDBG PROJECT #:	**CD-343**	PROJECT TITLE: **Project Connect**			
FICS PROJECT #:	**R0819**				
Y31R0819A52C	Planning, Dev. & Neigh. Conserv.	Community Development	19,266	12,734	-
Y31R0819A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	32,000
	Project Total		**19,266**	**12,734**	**32,000**
CDBG PROJECT #:	**CD-43**	PROJECT TITLE: **Wesley Senior Citizens Program**			
FICS PROJECT #:	**R0820**				
Y31R0820A51C	Planning, Dev. & Neigh. Conserv.	Community Development	42,768	-	-
Y31R0820A52C	Planning, Dev. & Neigh. Conserv.	Community Development	68,666	31,334	-
Y31R0820A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	72,397	27,603
	Project Total		**111,434**	**103,731**	**27,603**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Environmental Education - Wate**			
FICS PROJECT #:	**R0822**				
Q24R0822BSA0	Water	Intergovernmental Grant	-	-	3
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Project Learn & Play**			
FICS PROJECT #:	**R0823**				
N12R0823AAH0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	3,571	2,913	-

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Housemate Match**			
FICS PROJECT #:	R0824				
Y31R0824BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	28,165	10,213	-
Y31R0824BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	22,561	-	-
Y31R0824BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	25,958	17,442
	Project Total		**50,726**	**36,171**	**17,442**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Cobb Co. HOPWA/Must-HOPWA**			
FICS PROJECT #:	R0825				
Y31R0825BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	34,120	-	-
Y31R0825BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	60,572	38,476	6,389
Y31R0825BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	37,856	78,044
	Project Total		**94,692**	**76,332**	**84,433**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Cobb Co. HOPWA/Board of Health**			
FICS PROJECT #:	R0826				
Y31R0826BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	33,371	-	-
Y31R0826BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	78,117	48,686	-
Y31R0826BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	40,875	69,425
	Project Total		**111,488**	**89,561**	**69,425**
CDBG PROJECT #:	N/A	PROJECT TITLE: **OJOP Grant Program**			
FICS PROJECT #:	R0830				
C21R0830QNN0	City Council	Trust	-	-	3,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Bicycle Rack Task Force**			
FICS PROJECT #:	R0831				
Y63R0831QNA0	Planning, Dev. & Neigh. Conserv.	Trust	5,200	-	-

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-484**	PROJECT TITLE: **CCMA Women's & Children Shelter**			
FICS PROJECT #:	**R0832**				
Y31R0832A51C	Planning, Dev. & Neigh. Conserv.	Community Development	5,830	-	-
Y31R0832A52C	Planning, Dev. & Neigh. Conserv.	Community Development	26,018	4,814	-
Y31R0832A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	52,265	41,837
Y31R0832BJL0	Planning, Dev. & Neigh. Conserv.	Community Development	40,923	-	-
Y31R0832BJM0	Planning, Dev. & Neigh. Conserv.	Community Development	86,344	40,396	-
Y31R0832BJN0	Planning, Dev. & Neigh. Conserv.	Community Development	-	64,683	36,067
	Project Total		**159,115**	**162,158**	**77,904**
CDBG PROJECT #:	**CD-407**	PROJECT TITLE: **Café 458**			
FICS PROJECT #:	**R0833**				
Y31R0833A51C	Planning, Dev. & Neigh. Conserv.	Community Development	15,990	-	-
Y31R0833A52C	Planning, Dev. & Neigh. Conserv.	Community Development	17,224	10,163	-
Y31R0833A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	14,857	12,530
	Project Total		**33,214**	**25,020**	**12,530**
CDBG PROJECT #:	**CD-515**	PROJECT TITLE: **Victory House**			
FICS PROJECT #:	**R0834**				
Y31R0834A51C	Planning, Dev. & Neigh. Conserv.	Community Development	9,715	-	1
Y31R0834A52C	Planning, Dev. & Neigh. Conserv.	Community Development	38,101	2,417	-
Y31R0834A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	18,692	6,008
	Project Total		**47,816**	**21,109**	**6,009**
CDBG PROJECT #:	**CD-529**	PROJECT TITLE: **Intergenerational Resource Center**			
FICS PROJECT #:	**R0835**				
Y31R0835A51C	Planning, Dev. & Neigh. Conserv.	Community Development	12,989	-	-
Y31R0835A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	12,182	13,401
Y31R0835A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	3,422	3,328
	Project Total		**12,989**	**15,604**	**16,729**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-531**	PROJECT TITLE: **Meals on Wheels**			
FICS PROJECT #:	**R0836**				
Y31R0836A51C	Planning, Dev. & Neigh. Conserv.	Community Development	12,950	-	-
Y31R0836A52C	Planning, Dev. & Neigh. Conserv.	Community Development	23,253	7,547	-
Y31R0836A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	22,943	7,857
	Project Total		**36,203**	**30,490**	**7,857**
		PROJECT TITLE: **Families First**			
CDBG PROJECT #:	**CD-514**				
FICS PROJECT #:	**R0837**				
Y31R0837A51C	Planning, Dev. & Neigh. Conserv.	Community Development	18,172	-	-
CDBG PROJECT #:	**CD-517**	PROJECT TITLE: **SE YMCA Center**			
FICS PROJECT #:	**R0838**				
N12R0838A51C	Parks, Rec. & Cultural Affairs	Community Development	15,900	-	19,100
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Youth Services Mobile Resource**			
FICS PROJECT #:	**R0840**				
D28R0840QNA0	Executive Offices	Trust	7,443	4,664	2,893
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Community Health in Focus Forum**			
FICS PROJECT #:	**R0842**				
Y31R0842RJA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	11,742	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Cops More-Making Offc Redeploy Effective**			
FICS PROJECT #:	**R0843**				
X11R0843B3G0	Police Services	Intergovernmental Grant	26,571	249,988	3,273,232
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Atlanta Respite Services, Inc.**			
FICS PROJECT #:	**R0844**				
D11R0844K9K0	Executive Offices	Intergovernmental Grant	11,250	-	-

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Clark/Atlanta University**			
FICS PROJECT #:	**R0845**				
D11R0845K9M0	Executive Offices	Intergovernmental Grant	134,000	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Clark/Atlanta University**			
FICS PROJECT #:	**R0846**				
D11R0846K9N0	Executive Offices	Intergovernmental Grant	178,500	-	71,500
D11R0846K9P0	Executive Offices	Intergovernmental Grant	187,500	62,500	-
	Project Total		**366,000**	**62,500**	**71,500**
CDBG PROJECT #:	**CD-546**	PROJECT TITLE: **Helping Hands Day Service Center**			
FICS PROJECT #:	**R0847**				
Y31R0847A52A	Planning, Dev. & Neigh. Conserv.	Community Development	11,163	20,020	-
Y31R0847A56A	Planning, Dev. & Neigh. Conserv.	Community Development	-	11,179	20,004
	Project Total		**11,163**	**31,199**	**20,004**
CDBG PROJECT #:	**CD-547**	PROJECT TITLE: **Midtown Assistance Center**			
FICS PROJECT #:	**R0848**				
Y31R0848A52C	Planning, Dev. & Neigh. Conserv.	Community Development	20,000	-	-
Y31R0848A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	15,000	-
	Project Total		**20,000**	**15,000**	**-**
CDBG PROJECT #:	**CD-548**	PROJECT TITLE: **Project Connect/Supportive Housing**			
FICS PROJECT #:	**R0849**				
Y31R0849A52C	Planning, Dev. & Neigh. Conserv.	Community Development	16,518	11,541	-
Y31R0849BJM0	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	28,059
	Project Total		**16,518**	**11,541**	**28,059**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-549**	PROJECT TITLE: **Shearith Israel's Shelter For Women**			
FICS PROJECT #:	**R0850**				
Y31R0850A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	12,000	-
Y31R0850A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	12,000
	Project Total		**-**	**12,000**	**12,000**
CDBG PROJECT #:	**CD-535**				
FICS PROJECT #:	**R0851**	PROJECT TITLE: **Clifton Presbyterian Night Hospitality**			
Y31R0851A52C	Planning, Dev. & Neigh. Conserv.	Community Development	20,312	4,688	-
Y31R0851A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	18,540	10,460
Y31R0851BJN0	Planning, Dev. & Neigh. Conserv.	Community Development	-	4,490	3,510
	Project Total		**20,312**	**27,718**	**13,970**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Living Room**			
FICS PROJECT #:	**R0852**				
Y31R0852BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	4,832	-	65
Y31R0852BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	14,799	8,216	128
Y31R0852BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	36,014	15,208
	Project Total		**19,631**	**44,230**	**15,401**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Project Open Hand: Kitchen**			
FICS PROJECT #:	**R0853**				
Y53R0853BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	100,000	-	-
CDBG PROJECT #:	**CD-540**	PROJECT TITLE: **Covenant Community**			
FICS PROJECT #:	**R0854**				
Y31R0854A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	20,000
Y31R0854A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	10,000
	Project Total		**-**	**-**	**30,000**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: **CD-532** FICS PROJECT #: **R0855**		PROJECT TITLE: **Fulton County Council on Aging**			
Y31R0855A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	25,623	4,377
CDBG PROJECT #: **N/A** FICS PROJECT #: **R0856**		PROJECT TITLE: **Cops Ahead**			
X11R0856B3J0	Police Services	Intergovernmental Grant	2,299,331	1,527,462	217,533
CDBG PROJECT #: **N/A** FICS PROJECT #: **R0857**		PROJECT TITLE: **Spouse Abuse Prevention Program**			
X11R0857B3K0	Police Services	Intergovernmental Grant	-	75,835	143,337
CDBG PROJECT #: **ES-14** FICS PROJECT #: **R0858**		PROJECT TITLE: **CCMA Sheltering Coordinative Svcs.**			
Y31R0858BJM0	Planning, Dev. & Neigh. Conserv.	Community Development	-	5,620	71
CDBG PROJECT #: **N/A** FICS PROJECT #: **R0859**		PROJECT TITLE: **Olympic Overtime**			
X11R0859KQF0	Police Services	Intergovernmental Grant	3,936,406	-	-
CDBG PROJECT #: **N/A** FICS PROJECT #: **R0860**		PROJECT TITLE: **Swim Accouterments**			
N32R0860RXA0	Parks, Rec. & Cultural Affairs	Trust	-	-	30,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **R0861**		PROJECT TITLE: **CCMA Sheltering Coordinative Svcs.**			
Y31R0861A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	63,630	38,337

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **CCMA Winter Shelter Program**			
FICS PROJECT #:	R0862				
Y31R0862A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	5,584	58,717
Y31R0862BJN0	Planning, Dev. & Neigh. Conserv.	Community Development	-	3,553	15,435
	Project Total		-	9,137	74,152
CDBG PROJECT #:	N/A	PROJECT TITLE: **Homeless Services Coordinator**			
FICS PROJECT #:	R0863				
Y31R0863A56J	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	39,500
CDBG PROJECT #:	N/A	PROJECT TITLE: **Prison Ministries with Women**			
FICS PROJECT #:	R0864				
Y31R0864A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	18,515
CDBG PROJECT #:	N/A	PROJECT TITLE: **Trinity House**			
FICS PROJECT #:	R0865				
Y31R0865A56C	Planning, Dev. & Neigh. Conserv.	Community Development	-	13,516	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Traveler's Aid Emergency Shelter**			
FICS PROJECT #:	R0866				
Y31R0866BJN0	Planning, Dev. & Neigh. Conserv.	Community Development	-	11,638	18,362
CDBG PROJECT #:	N/A	PROJECT TITLE: **Model Sys/Fam Contact & Service**			
FICS PROJECT #:	R0867				
Y31R0867KLA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	48,665	103,335
CDBG PROJECT #:	N/A	PROJECT TITLE: **Hospice Atlanta Center (VNHS)**			
FICS PROJECT #:	R0868				
Y31R0868BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	8,265	76,435

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: R0869		PROJECT TITLE: **Southside: Legacy House**			
Y31R0869BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	127,500
CDBG PROJECT #: N/A FICS PROJECT #: R0870		PROJECT TITLE: **Piedmont Park Conservancy**			
D11R0870K9T0	Executive Offices	Intergovernmental Grant	-	25,000	-
CDBG PROJECT #: N/A FICS PROJECT #: R0872		PROJECT TITLE: **HIV/AIDS Housing Needs**			
Y13R0872BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	26,366	23,634
CDBG PROJECT #: N/A FICS PROJECT #: R0873		PROJECT TITLE: **SO Atlantans for Neighborhood**			
D11R0873K9V0	Executive Offices	Intergovernmental Grant	-	15,000	-
CDBG PROJECT #: N/A FICS PROJECT #: R0874		PROJECT TITLE: **Atl Hispanic Neighborhoods Out**			
D11R0874K9U0	Executive Offices	Intergovernmental Grant	-	10,000	-
CDBG PROJECT #: N/A FICS PROJECT #: R0875		PROJECT TITLE: **Recreation Program**			
D11R0875K9X0	Executive Offices	Intergovernmental Grant	-	37,500	12,500
CDBG PROJECT #: N/A FICS PROJECT #: R0876		PROJECT TITLE: **Juvenile Delinquency Prevention**			
D11R0876K9W0	Executive Offices	Intergovernmental Grant	-	37,500	12,500
CDBG PROJECT #: N/A FICS PROJECT #: R0877		PROJECT TITLE: **AID Gwinnett/Reaching Out**			
Y31R0877BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	43,000

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: R0878		PROJECT TITLE: **Cobb/Metro Short-Term Transition**			
Y31R0878BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	100,000
TOTAL - HUMAN DEVELOPMENT			**15,628,547**	**11,237,471**	**13,607,460**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

MUSICAL EVENTS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: S0201		PROJECT TITLE: **Atlanta Jazz Festival**			
N41S0201QNA0	Parks, Rec. & Cultural Affairs	Trust	9,907	1,912	93,961
CDBG PROJECT #: N/A FICS PROJECT #: S0202		PROJECT TITLE: **Montreux-Atlanta Internat'l Music**			
N41S0202QNA0	Parks, Rec. & Cultural Affairs	Trust	12,872	127,661	53,933

EXHIBITIONS (VISUAL ARTS)

CDBG PROJECT #: N/A FICS PROJECT #: S0404		PROJECT TITLE: **Chastain Arts Center**			
N41S0404QNA0	Parks, Rec. & Cultural Affairs	Trust	99,049	124,577	6,679
CDBG PROJECT #: N/A FICS PROJECT #: S0406		PROJECT TITLE: **Third World Film Festival**			
N41S0406QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	58
CDBG PROJECT #: N/A FICS PROJECT #: S0407		PROJECT TITLE: **Art Gallery Program**			
N41S0407LCB0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	75	-	-
N41S0407QNA0	Parks, Rec. & Cultural Affairs	Trust	3,142	-	2,299
	Project Total		**3,217**	**-**	**2,299**
CDBG PROJECT #: N/A FICS PROJECT #: S0408		PROJECT TITLE: **Chastain Art Gallery**			
N41S0408QNA0	Parks, Rec. & Cultural Affairs	Trust	5,521	2,049	747

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

EXHIBITIONS (VISUAL ARTS) (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **BCA City Gallery at Chastain**			
FICS PROJECT #:	S0410				
N41S0410LBJ0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	78	18	4
N41S0410LBL0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	1,800	1,200
N41S0410LBP0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	2,187	813
N41S0410LCD0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	995	5
N41S0410LCF0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	232	968
	Project Total		**78**	**5,232**	**2,990**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Mural Project**			
FICS PROJECT #:	S0411				
D11S0411QNA0	Executive Offices	Trust	35,000	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **City Gallery East Exhibitions**			
FICS PROJECT #:	S0412				
N41S0412LBN0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	2,965	35
N41S0412LBP0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	3,000
N41S0412LCC0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	2,569	854	-
N41S0412LCE0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	851	1,887
N41S0412LCG0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	2,190
	Project Total		**2,569**	**4,670**	**7,112**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Carlos Museum Project**			
FICS PROJECT #:	S0413				
N41S0413LBM0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	3,000	150

OTHER CULTURAL ACTIVITIES

CDBG PROJECT #:	N/A	PROJECT TITLE: **Cultural Affairs-General QNAO**			
FICS PROJECT #:	S0602				
N41S0602QNA0	Parks, Rec. & Cultural Affairs	Trust	2,949	620	1,794

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

OTHER CULTURAL ACTIVITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: S0603		PROJECT TITLE: **Cultural Exchange Program**			
N41S0603QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	416
CDBG PROJECT #: N/A FICS PROJECT #: S0604		PROJECT TITLE: **Southeast Arts & Crafts Shop**			
N41S0604QNA0	Parks, Rec. & Cultural Affairs	Trust	4,447	5,420	7,996
CDBG PROJECT #: N/A FICS PROJECT #: S0606		PROJECT TITLE: **Gilbert House**			
N41S0606QNA0	Parks, Rec. & Cultural Affairs	Trust	289	23	5,678
CDBG PROJECT #: N/A FICS PROJECT #: S0607		PROJECT TITLE: **Promotion of Tourism**			
N41S06079999	Parks, Rec. & Cultural Affairs	General	725,441	722,824	925,905
CDBG PROJECT #: N/A FICS PROJECT #: S0608		PROJECT TITLE: **Atlanta Arts Alliance, Inc.**			
J52S0608QNB0	Finance	Trust	3,000	3,000	249,298
CDBG PROJECT #: N/A FICS PROJECT #: S0609		PROJECT TITLE: **Donation for Parks, Rec. & Cultural Affairs**			
N11S0609QNA0	Parks, Rec. & Cultural Affairs	Trust	12,745	-	709
N11S06099999	Parks, Rec. & Cultural Affairs	Trust	-	-	45,000
	Project Total		**12,745**	**-**	**45,709**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

OTHER CULTURAL ACTIVITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Special Events**			
FICS PROJECT #:	S0611				
C21S0611QNA0	City Council	Trust	206	-	1
N11S0611QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	2
	Project Total		**206**	**-**	**3**
CDBG PROJECT #:	N/A	PROJECT TITLE: **1988 Brown Bag Concerts**			
FICS PROJECT #:	S0612				
N41S0612QNA0	Parks, Rec. & Cultural Affairs	Trust	11	-	17
CDBG PROJECT #:	N/A	PROJECT TITLE: **Chastain Park Amphitheater**			
FICS PROJECT #:	S0613				
N41S0613QNA0	Parks, Rec. & Cultural Affairs	Trust	6,500	7,554	259,306
CDBG PROJECT #:	N/A	PROJECT TITLE: **Mktg. & Comm., Special Events & Ceremonies**			
FICS PROJECT #:	S0614				
D22S0614QNA0	Executive Offices	Trust	150,399	86,398	6,247
CDBG PROJECT #:	N/A	PROJECT TITLE: **Visual Arts-Atlanta Southside**			
FICS PROJECT #:	S0615				
N41S0615BTS0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	11,200	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Olympic Ring Partnership/Expanded**			
FICS PROJECT #:	S0616				
N41S0616BTT0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	60,943	32,880	21,356
CDBG PROJECT #:	N/A	PROJECT TITLE: **Legacy '96 Public Arts Project**			
FICS PROJECT #:	S0617				
N41S0617RMA0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	71,310	1,504	466

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

OTHER CULTURAL ACTIVITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**N/A**				
FICS PROJECT #:	**S0618**	PROJECT TITLE: **Wadsworth Jarrell Exhibition**			
N41S0618RMB0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	21,391	23	154
CDBG PROJECT #:	**N/A**				
FICS PROJECT #:	**S0619**	PROJECT TITLE: **International Art Exhibit '96**			
N41S0619LBK0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	3,377	-	123
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Civic Center Security Services**			
FICS PROJECT #:	**S0620**				
N12S0620RMC0	Parks, Rec. & Cultural Affairs	Trust	23,112	-	-
TOTAL - CULTURAL AFFAIRS			**1,265,531**	**1,129,347**	**1,692,397**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

RECYCLING PROJECT

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: T0402		PROJECT TITLE: **Ticl**			
D28T0402Q0A0	Exectives Offices	Trust	-	5,000	-
CDBG PROJECT #: N/A FICS PROJECT #: T0501		PROJECT TITLE: **Planning**			
M31T05019999	Public Works	General	50,990	53,620	-
CDBG PROJECT #: N/A FICS PROJECT #: T0502		PROJECT TITLE: **City Recycling Project**			
M31T05029999	Public Works	General	2,333,834	2,054,428	2,287,956
M31T05029999	Public Works	Trust	40,781	40,854	118,366
	Project Total		**2,374,615**	**2,095,282**	**2,406,322**
CDBG PROJECT #: N/A FICS PROJECT #: T0503		PROJECT TITLE: **Airport Recycling Project**			
R21T0503BQA0	Aviation	Airport Renewal & Extension	6,398	1,203	22,971

SPECIAL SUPPORT SERVICES

CDBG PROJECT #: N/A FICS PROJECT #: T0602		PROJECT TITLE: **Atlanta Olympic Coordination**			
D11T0602QNK0	Executive Offices	Trust	403,484	184,302	207,790
CDBG PROJECT #: N/A FICS PROJECT #: T0604		PROJECT TITLE: **Office of '96 Expo Coordination**			
D11T0604RFA0	Executive Offices	Trust	7,116	-	-

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

SPECIAL SUPPORT SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: T0605		PROJECT TITLE: **International Events**			
D11T0605QNA0	Executive Offices	Trust	29,445	122,680	4,633
D11T0605QNP0	Executive Offices	Trust	171,089	1,300	61
	Project Total		**200,534**	**123,980**	**4,694**
CDBG PROJECT #: N/A FICS PROJECT #: T0606		PROJECT TITLE: **Prosecutors Opportunity WS/Empower Resour.**			
S12T0606KQE0	Judicial Agencies	Intergovernmental Grant	13,875	2,155	10,637
CDBG PROJECT #: N/A FICS PROJECT #: T0607		PROJECT TITLE: **International Community Reserve**			
C21T06079999	City Council	General Fund	-	-	100,000

PUBLIC PROTECTION/AID

CDBG PROJECT #: N/A FICS PROJECT #: T0701		PROJECT TITLE: **Emergency Telephone System Fund**			
T31T07019992	Non-Departmental	Emergency Telephone Sys.	-	5,414,722	5,322,769
CDBG PROJECT #: N/A FICS PROJECT #: T0702		PROJECT TITLE: **Project Gangplan (Gang Monitor & Enforce)**			
X21T0702B3F0	Police Services	Intergovernmental Grant	25,968	350	-
CDBG PROJECT #: N/A FICS PROJECT #: T0703		PROJECT TITLE: **Police Hiring Supplemental Program**			
X21T0703B3E0	Police Services	Intergovernmental Grant	1,151,494	645,077	44,164

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

PUBLIC PROTECTION/AID (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: T0704		PROJECT TITLE: **Troops For Cops**			
X11T0704B3L0	Police Services	Intergovernmental Grant	-	5,000	15,000
CDBG PROJECT #: N/A FICS PROJECT #: T0705		PROJECT TITLE: **Local Law Enforcement Block Grant**			
X11T0705B3M0	Police Services	Intergovernmental Grant	-	735,586	3,237,601
CDBG PROJECT #: N/A FICS PROJECT #: T0706		PROJECT TITLE: **Universal Hiring Program**			
X11T0706B3J0	Police Services	Intergovernmental Grant	-	268,802	3,731,198
X11T0706B3P0	Police Services	Intergovernmental Grant	-	-	5,000,000
	Project Total		-	268,802	8,731,198
CDBG PROJECT #: N/A FICS PROJECT #: T0707		PROJECT TITLE: **Community Traffic Safety Program**			
X11T0707KDG0	Police Services	Intergovernmental Grant	-	13,664	286,337
CDBG PROJECT #: N/A FICS PROJECT #: T0708		PROJECT TITLE: **Cops More '97**			
X11T0708B3N0	Police Services	Intergovernmental Grant	-	-	940,609
CDBG PROJECT #: N/A FICS PROJECT #: T0709		PROJECT TITLE: **Local Law Enforcement Block Grant**			
X11T0709B3Q0	Police Services	Intergovernmental Grant	-	-	4,204,695

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

WASTE MANAGEMENT

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Solid Waste Mgmt. Program - User Fee**			
FICS PROJECT #:	T0801				
M34T08019999	Public Works	Trust	-	25,000	385,895
CDBG PROJECT #:	N/A	PROJECT TITLE: **Sanitary Fee Adjustment Reserve**			
FICS PROJECT #:	T0803				
M34T08039999	Public Works	General	-	-	218,000

GOVERNMENT ORGANIZATION STUDIES

CDBG PROJECT #:	N/A	PROJECT TITLE: **Charter Review Commission**			
FICS PROJECT #:	T0902				
T31T0902QNA0	Non-Departmental	Trust	20,999	-	19,176
CDBG PROJECT #:	N/A	PROJECT TITLE: **Elected Official Compensation**			
FICS PROJECT #:	T0903				
T31T0903QNA0	Non-Departmental	Trust	-	15,738	14,262

1996 OLYMPIC GAMES SUPPORT

CDBG PROJECT #:	N/A	PROJECT TITLE: **1996 Olympic Games Support**			
FICS PROJECT #:	T1001				
C31T10019999	City Council	General	2,534	-	-
D22T10019999	Executive Offices	General	10,787	-	-
D23T10019999	Executive Offices	General	352	-	-
D41T10019999	Executive Offices	General	2,382	-	-
D43T10019999	Executive Offices	General	1,158	-	-
G11T10019999	Administrative Services	General	4,421	-	-
G41T10019999	Administrative Services	General	2,640	-	-
G42T10019999	Administrative Services	General	210	-	-
G43T10019999	Administrative Services	General	422	-	-
G51T10019999	Administrative Services	General	496	-	-
H11T10019999	Law	General	4,636	-	-

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

1996 OLYMPIC GAMES SUPPORT (CONTINUED)

CDBG PROJECT #: N/A
FICS PROJECT #: T1001

PROJECT TITLE: **1996 Olympic Games Support**

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
H12T10019999	Law	General	1,618	-	-
I11T10019999	Corrections	General	9,317	-	-
I21T10019999	Corrections	General	33,197	-	-
I31T10019999	Corrections	General	773	-	-
I41T10019999	Corrections	General	198,120	-	-
J52T10019999	Finance	General	347	-	-
J55T10019999	Finance	General	1,199	-	-
J56T10019999	Finance	General	214	-	-
M11T10019999	Public Works	General	5,031	-	-
M12T10019999	Public Works	General	3,723	-	-
M22T10019999	Public Works	General	8,197	-	-
M23T10019999	Public Works	General	324,257	-	-
M31T10019999	Public Works	General	192,977	-	-
M32T10019999	Public Works	General	240,442	-	-
M33T10019999	Public Works	General	124,516	-	-
M34T10019999	Public Works	General	44,852	-	-
M41T10019999	Public Works	General	4,593	-	-
M42T10019999	Public Works	General	8,800	-	-
M43T10019999	Public Works	General	4,161	-	-
N11T10019999	Parks, Rec. & Cultural Affairs	General	54	-	-
N12T10019999	Parks, Rec. & Cultural Affairs	General	162	-	-
N21T10019999	Parks, Rec. & Cultural Affairs	General	14,685	-	-
N22T10019999	Parks, Rec. & Cultural Affairs	General	9,020	-	-
N23T10019999	Parks, Rec. & Cultural Affairs	General	4,340	-	-
N24T10019999	Parks, Rec. & Cultural Affairs	General	61,007	-	-
N31T10019999	Parks, Rec. & Cultural Affairs	General	1,067	-	-
N32T10019999	Parks, Rec. & Cultural Affairs	General	5,170	-	-
N33T10019999	Parks, Rec. & Cultural Affairs	General	90	-	-
N34T10019999	Parks, Rec. & Cultural Affairs	General	2,353	-	-
N41T10019999	Parks, Rec. & Cultural Affairs	General	108	-	-
N42T10019999	Parks, Rec. & Cultural Affairs	General	7,193	-	-
S12T10019999	Judicial Agencies	General	662	-	-
T31T10019999	Non-Departmental	General	124,608	-	-
V21T10019999	Personnel & Human Resources	General	4,658	-	-
V31T10019999	Personnel & Human Resources	General	716	-	-
V51T10019999	Personnel & Human Resources	General	3,968	-	-
W11T10019999	Fire Services	General	4,133	-	-
W21T10019999	Fire Services	General	824	-	-
W31T10019999	Fire Services	General	6,721	-	-
W33T10019999	Fire Services	General	692,487	-	-
W34T10019999	Fire Services	General	60,011	-	-

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

1996 OLYMPIC GAMES SUPPORT (CONTINUED)

CDBG PROJECT #: N/A
FICS PROJECT #: T1001

PROJECT TITLE: **1996 Olympic Games Support**

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
W41T10019999	Fire Services	General	3,122	-	-
W42T10019999	Fire Services	General	58,411	-	-
W43T10019999	Fire Services	General	53,178	-	-
X42T10019999	Police Services	General	1,448,974	-	-
X43T10019999	Police Services	General	487,112	-	-
X44T10019999	Police Services	General	111,069	-	-
X50T10019999	Police Services	General	27,070	-	-
Y12T10019999	Planning, Dev. & Neigh. Conserv.	General	142	-	-
Y22T10019999	Planning, Dev. & Neigh. Conserv.	General	2,172	-	-
Y31T10019999	Planning, Dev. & Neigh. Conserv.	General	1,177	-	-
Y32T10019999	Planning, Dev. & Neigh. Conserv.	General	920	-	-
Y42T10019999	Planning, Dev. & Neigh. Conserv.	General	920	-	-
Y43T10019999	Planning, Dev. & Neigh. Conserv.	General	4,956	-	-
Y44T10019999	Planning, Dev. & Neigh. Conserv.	General	403	-	-
Y51T10019999	Planning, Dev. & Neigh. Conserv.	General	680	-	-
Y61T10019999	Planning, Dev. & Neigh. Conserv.	General	520	-	-
Y63T10019999	Planning, Dev. & Neigh. Conserv.	General	1,068	-	-
Y64T10019999	Planning, Dev. & Neigh. Conserv.	General	908	-	-
X21T1001B3E0	Police Services	Intergovernmental Grant	-	-	55,862
Y31T1001ATM0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	306	-	-
N26T10019999	Parks, Rec. & Cultural Affairs	Park Improvement	3,072	-	-
G53T10019999	Administrative Services	Airport Revenue	214	-	-
J43T10019999	Finance	Airport Revenue	656	-	-
R11T10019999	Aviation	Airport Revenue	19,100	-	-
R12T10019999	Aviation	Airport Revenue	15,372	-	-
R13T10019999	Aviation	Airport Revenue	1,192	-	-
R14T10019999	Aviation	Airport Revenue	4,523	-	-
R31T10019999	Aviation	Airport Revenue	46,427	-	-
R32T10019999	Aviation	Airport Revenue	1,191	-	-
R41T10019999	Aviation	Airport Revenue	4,649	-	-
R42T10019999	Aviation	Airport Revenue	51,225	-	-
R43T10019999	Aviation	Airport Revenue	3,319	-	-
R44T10019999	Aviation	Airport Revenue	2,702	-	-
W32T10019999	Fire Services	Airport Revenue	230,657	-	-
R21T1001AYW0	Aviation	Airport Renewal & Extension	1,154	-	-
R21T10019999	Aviation	Airport Renewal & Extension	8,845	-	-
H11T10019999	Law	Water & Sewerage Revenue	200	-	-
M22T10019999	Public Works	Water & Sewerage Revenue	11,225	-	-
M24T10019999	Public Works	Water & Sewerage Revenue	21,689	-	-
M51T10019999	Public Works	Water & Sewerage Revenue	345	-	-
M52T10019999	Public Works	Water & Sewerage Revenue	28,821	-	-

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

1996 OLYMPIC GAMES SUPPORT (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **1996 Olympic Games Support**			
FICS PROJECT #:	T1001				
M53T10019999	Public Works	Water & Sewerage Revenue	5,421	-	-
M55T10019999	Public Works	Water & Sewerage Revenue	14,496	-	-
M56T10019999	Public Works	Water & Sewerage Revenue	7,124	-	-
M57T10019999	Public Works	Water & Sewerage Revenue	29,381	-	-
Q11T10019999	Water	Water & Sewerage Revenue	1,983	-	-
Q21T10019999	Water	Water & Sewerage Revenue	59,909	-	-
Q22T10019999	Water	Water & Sewerage Revenue	8,052	-	-
Q23T10019999	Water	Water & Sewerage Revenue	19,235	-	-
Q24T10019999	Water	Water & Sewerage Revenue	66,259	-	-
Q25T10019999	Water	Water & Sewerage Revenue	61,764	-	-
Q26T10019999	Water	Water & Sewerage Revenue	41,604	-	-
Q27T10019999	Water	Water & Sewerage Revenue	273,984	-	-
G42T10019999	Administrative Services	Water & Sewerage Renew & Ext.	2,152	-	-
M22T10019999	Public Works	Water & Sewerage Renew & Ext.	472	-	-
M24T10019999	Public Works	Water & Sewerage Renew & Ext.	34,734	-	-
M57T10019999	Public Works	Water & Sewerage Renew & Ext.	1,034	-	-
Q22T10019999	Water	Water & Sewerage Renew & Ext.	2,536	-	-
Q24T10019999	Water	Water & Sewerage Renew & Ext.	5,570	-	-
Q27T10019999	Water	Water & Sewerage Renew & Ext.	11,216	-	-
N42T10019999	Parks, Rec. & Cultural Affairs	Parks Facilities Revenue	897	-	-
G61T10019999	Administrative Services	Internal Service	30,398	-	-
G62T10019999	Administrative Services	Internal Service	181,865	-	-
G63T10019999	Administrative Services	Internal Service	524	-	-
G71T10019999	Administrative Services	Internal Service	1,557	-	-
G72T10019999	Administrative Services	Internal Service	123	-	-
G73T10019999	Administrative Services	Internal Service	2,662	-	-
G74T10019999	Administrative Services	Internal Service	336	-	-
N11T1001KJC0	Parks, Rec. & Cultural Affairs	Trust	157	-	-
	Project Total		**5,765,540**	**-**	**55,862**
TOTAL - MISCELLANEOUS PROJECTS			**10,021,027**	**9,589,481**	**26,227,982**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

URBAN ENVIRONMENT ENHANCEMENTS

REMOVAL OF ARCHITECTURAL BARRIERS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	**CD-448**	PROJECT TITLE: **Puppetry Arts Center**			
FICS PROJECT #:	**U0102**				
N12U0102A5XD	Parks, Rec. & Cultural Affairs	Community Development	14,026	3,745	-
N12U0102A5YD	Parks, Rec. & Cultural Affairs	Community Development	161,229	-	-
	Project Total		**175,255**	**3,745**	**-**
CDBG PROJECT #:	**CD-217**	PROJECT TITLE: **SE Community Center/Handicap Access**			
FICS PROJECT #:	**U0103**				
N12U0103A5WD	Parks, Rec. & Cultural Affairs	Community Development	11,939	-	-
TOTAL - URBAN ENVIRONMENT ENHANCEMENTS			**187,194**	**3,745**	**-**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0101		PROJECT TITLE: **Alexander, J. M.**			
N25W0101QNA0	Parks, Rec. & Cultural Affairs	Trust	10	-	165
CDBG PROJECT #: N/A FICS PROJECT #: W0102		PROJECT TITLE: **Ansley, H. C.**			
N25W0102QNA0	Parks, Rec. & Cultural Affairs	Trust	91	56	10,418
CDBG PROJECT #: N/A FICS PROJECT #: W0103		PROJECT TITLE: **Archer, Lavonia A.**			
N25W0103QNA0	Parks, Rec. & Cultural Affairs	Trust	26	16	104
CDBG PROJECT #: N/A FICS PROJECT #: W0104		PROJECT TITLE: **Arnold, R.**			
N25W0104QNA0	Parks, Rec. & Cultural Affairs	Trust	16	-	818
CDBG PROJECT #: N/A FICS PROJECT #: W0105		PROJECT TITLE: **Banks, J. F., Mrs.**			
N25W0105QNA0	Parks, Rec. & Cultural Affairs	Trust	26	16	260
CDBG PROJECT #: N/A FICS PROJECT #: W0106		PROJECT TITLE: **Beasley, C. C.**			
N25W0106QNA0	Parks, Rec. & Cultural Affairs	Trust	12	-	752
CDBG PROJECT #: N/A FICS PROJECT #: W0107		PROJECT TITLE: **Bell, James A.**			
N25W0107QNA0	Parks, Rec. & Cultural Affairs	Trust	10	-	510

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0108		PROJECT TITLE: **Benjamin, Amelia Joan**			
N25W0108QNA0	Parks, Rec. & Cultural Affairs	Trust	2	-	126
CDBG PROJECT #: N/A FICS PROJECT #: W0109		PROJECT TITLE: **Benjamin, Carrie**			
N25W0109QNA0	Parks, Rec. & Cultural Affairs	Trust	6	-	238
CDBG PROJECT #: N/A FICS PROJECT #: W0110		PROJECT TITLE: **Betterton, Fred P.**			
N25W0110QNA0	Parks, Rec. & Cultural Affairs	Trust	8	-	473
CDBG PROJECT #: N/A FICS PROJECT #: W0111		PROJECT TITLE: **Bouligny, John Fickett**			
N25W0111QNA0	Parks, Rec. & Cultural Affairs	Trust	286	176	2,500
CDBG PROJECT #: N/A FICS PROJECT #: W0112		PROJECT TITLE: **Boyd, E. S.**			
N25W0112QNA0	Parks, Rec. & Cultural Affairs	Trust	177	109	1,861
CDBG PROJECT #: N/A FICS PROJECT #: W0113		PROJECT TITLE: **Boylston, John H.**			
N25W0113QNA0	Parks, Rec. & Cultural Affairs	Trust	117	72	2,385
CDBG PROJECT #: N/A FICS PROJECT #: W0114		PROJECT TITLE: **Brady, Albert I.**			
N25W0114QNA0	Parks, Rec. & Cultural Affairs	Trust	16	-	935

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0115		PROJECT TITLE: **Brogan, Daniel**			
N25W0115QNA0	Parks, Rec. & Cultural Affairs	Trust	26	16	112
CDBG PROJECT #: N/A FICS PROJECT #: W0116		PROJECT TITLE: **Brown, Joseph E.**			
N25W0116QNA0	Parks, Rec. & Cultural Affairs	Trust	195	120	881
CDBG PROJECT #: N/A FICS PROJECT #: W0117		PROJECT TITLE: **Brown, Mary Ruth**			
N25W0117QNA0	Parks, Rec. & Cultural Affairs	Trust	10	-	507
CDBG PROJECT #: N/A FICS PROJECT #: W0118		PROJECT TITLE: **Broyles, Arnold**			
N25W0118QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	271
CDBG PROJECT #: N/A FICS PROJECT #: W0119		PROJECT TITLE: **Bunce, Allen H., Dr. & Isabella**			
N25W0119QNA0	Parks, Rec. & Cultural Affairs	Trust	14	-	760
CDBG PROJECT #: N/A FICS PROJECT #: W0120		PROJECT TITLE: **Chisolm, W. P.**			
N25W0120QNA0	Parks, Rec. & Cultural Affairs	Trust	111	68	1,357
CDBG PROJECT #: N/A FICS PROJECT #: W0121		PROJECT TITLE: **Draper, Emma Moore**			
N25W0121QNA0	Parks, Rec. & Cultural Affairs	Trust	104	64	2,761

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0122		PROJECT TITLE: **Dunlap, Caroline Fain**			
N25W0122QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	156
CDBG PROJECT #: N/A FICS PROJECT #: W0123		PROJECT TITLE: **Ellis, W. E., Judge**			
N25W0123QNA0	Parks, Rec. & Cultural Affairs	Trust	104	64	1,255
CDBG PROJECT #: N/A FICS PROJECT #: W0124		PROJECT TITLE: **Foreacre, G. J.**			
N25W0124QNA0	Parks, Rec. & Cultural Affairs	Trust	12	-	684
CDBG PROJECT #: N/A FICS PROJECT #: W0125		PROJECT TITLE: **Fuld, Joseph**			
N25W0125QNA0	Parks, Rec. & Cultural Affairs	Trust	8	-	383
CDBG PROJECT #: N/A FICS PROJECT #: W0126		PROJECT TITLE: **Gartrell, L. J.**			
N25W0126QNA0	Parks, Rec. & Cultural Affairs	Trust	16	-	3,142
CDBG PROJECT #: N/A FICS PROJECT #: W0127		PROJECT TITLE: **Gay, Sallie E.**			
N25W0127QNA0	Parks, Rec. & Cultural Affairs	Trust	12	-	714
CDBG PROJECT #: N/A FICS PROJECT #: W0128		PROJECT TITLE: **Glenn, John T.**			
N25W0128QNA0	Parks, Rec. & Cultural Affairs	Trust	12	-	804

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0129		PROJECT TITLE: **Goldin, Benjamin**			
N25W0129QNA0	Parks, Rec. & Cultural Affairs	Trust	65	40	1,761
CDBG PROJECT #: N/A FICS PROJECT #: W0130		PROJECT TITLE: **Guthman, Issac**			
N25W0130QNA0	Parks, Rec. & Cultural Affairs	Trust	10	-	913
CDBG PROJECT #: N/A FICS PROJECT #: W0131		PROJECT TITLE: **Haas, Aaron**			
N25W0131QNA0	Parks, Rec. & Cultural Affairs	Trust	8	-	447
CDBG PROJECT #: N/A FICS PROJECT #: W0132		PROJECT TITLE: **Hansell, Granger**			
N25W0132QNA0	Parks, Rec. & Cultural Affairs	Trust	16	-	843
CDBG PROJECT #: N/A FICS PROJECT #: W0133		PROJECT TITLE: **Hape, Samuel**			
N25W0133QNA0	Parks, Rec. & Cultural Affairs	Trust	16	-	940
CDBG PROJECT #: N/A FICS PROJECT #: W0134		PROJECT TITLE: **Harris, C. G.**			
N25W0134QNA0	Parks, Rec. & Cultural Affairs	Trust	39	24	713
CDBG PROJECT #: N/A FICS PROJECT #: W0135		PROJECT TITLE: **Hayden, Harriet E.**			
N25W0135QNA0	Parks, Rec. & Cultural Affairs	Trust	50	-	2,397

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0136		PROJECT TITLE: **Hayes, Eula Ketner**			
N25W0136QNA0	Parks, Rec. & Cultural Affairs	Trust	10	-	187
CDBG PROJECT #: N/A FICS PROJECT #: W0137		PROJECT TITLE: **Hetzel, Ola C.**			
N25W0137QNA0	Parks, Rec. & Cultural Affairs	Trust	15	-	480
CDBG PROJECT #: N/A FICS PROJECT #: W0138		PROJECT TITLE: **Heyman, Helen Joel**			
N25W0138QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	67
CDBG PROJECT #: N/A FICS PROJECT #: W0139		PROJECT TITLE: **Hill, Delos L., Mrs.**			
N25W0139QNA0	Parks, Rec. & Cultural Affairs	Trust	20	-	824
CDBG PROJECT #: N/A FICS PROJECT #: W0140		PROJECT TITLE: **Hirsch, Edward H. & Sally W.**			
N25W0140QNA0	Parks, Rec. & Cultural Affairs	Trust	10	-	283
CDBG PROJECT #: N/A FICS PROJECT #: W0141		PROJECT TITLE: **Hirsch, Maurice R.**			
N25W0141QNA0	Parks, Rec. & Cultural Affairs	Trust	28	16	374
CDBG PROJECT #: N/A FICS PROJECT #: W0142		PROJECT TITLE: **Hirsch, Morris**			
N25W0142QNA0	Parks, Rec. & Cultural Affairs	Trust	84	48	503

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0143		PROJECT TITLE: **Hirschfield, Emma H.**			
N25W0143QNA0	Parks, Rec. & Cultural Affairs	Trust	28	16	403
CDBG PROJECT #: N/A FICS PROJECT #: W0144		PROJECT TITLE: **Hoyt, Louise Lallande**			
N25W0144QNA0	Parks, Rec. & Cultural Affairs	Trust	10	-	509
CDBG PROJECT #: N/A FICS PROJECT #: W0145		PROJECT TITLE: **Inman, Hugh T. & Jennie**			
N25W0145QNA0	Parks, Rec. & Cultural Affairs	Trust	91	52	853
CDBG PROJECT #: N/A FICS PROJECT #: W0146		PROJECT TITLE: **Jones, John, Reverend**			
N25W0146QNA0	Parks, Rec. & Cultural Affairs	Trust	18	-	699
CDBG PROJECT #: N/A FICS PROJECT #: W0147		PROJECT TITLE: **Kaplan, N. A.**			
N25W0147QNA0	Parks, Rec. & Cultural Affairs	Trust	10	-	392
CDBG PROJECT #: N/A FICS PROJECT #: W0148		PROJECT TITLE: **Karwisch, Henry & J. S. & Mims**			
N25W0148QNA0	Parks, Rec. & Cultural Affairs	Trust	56	32	781
CDBG PROJECT #: N/A FICS PROJECT #: W0149		PROJECT TITLE: **Kaufmann, Albert & Edith**			
N25W0149QNA0	Parks, Rec. & Cultural Affairs	Trust	20	-	1,000

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0150		PROJECT TITLE: **Killian, Julia**			
N25W0150QNA0	Parks, Rec. & Cultural Affairs	Trust	20	-	866
CDBG PROJECT #: N/A FICS PROJECT #: W0151		PROJECT TITLE: **Kingsberry, Lula L.**			
N25W0151QNA0	Parks, Rec. & Cultural Affairs	Trust	10	-	366
CDBG PROJECT #: N/A FICS PROJECT #: W0152		PROJECT TITLE: **Lang, Frank L.**			
N25W0152QNA0	Parks, Rec. & Cultural Affairs	Trust	35	20	646
CDBG PROJECT #: N/A FICS PROJECT #: W0153		PROJECT TITLE: **Lawshe, Margaret**			
N25W0153QNA0	Parks, Rec. & Cultural Affairs	Trust	28	16	268
CDBG PROJECT #: N/A FICS PROJECT #: W0154		PROJECT TITLE: **Lewman, Idolene Edwards**			
N25W0154QNA0	Parks, Rec. & Cultural Affairs	Trust	10	-	230
CDBG PROJECT #: N/A FICS PROJECT #: W0155		PROJECT TITLE: **Lilienthal, B. L.**			
N25W0155QNA0	Parks, Rec. & Cultural Affairs	Trust	10	-	282
CDBG PROJECT #: N/A FICS PROJECT #: W0156		PROJECT TITLE: **Long, Sallie Griggs**			
N25W0156QNA0	Parks, Rec. & Cultural Affairs	Trust	56	32	392

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0157		PROJECT TITLE: **MacDougald, Louise Black**			
N25W0157QNA0	Parks, Rec. & Cultural Affairs	Trust	52	32	1,005
CDBG PROJECT #: N/A FICS PROJECT #: W0158		PROJECT TITLE: **Manassee, Julian**			
N25W0158QNA0	Parks, Rec. & Cultural Affairs	Trust	130	80	1,104
CDBG PROJECT #: N/A FICS PROJECT #: W0159		PROJECT TITLE: **Marsh, Achsah F.**			
N25W0159QNA0	Parks, Rec. & Cultural Affairs	Trust	72	44	3,326
CDBG PROJECT #: N/A FICS PROJECT #: W0160		PROJECT TITLE: **McDonell, Annie**			
N25W0160QNA0	Parks, Rec. & Cultural Affairs	Trust	10	-	575
CDBG PROJECT #: N/A FICS PROJECT #: W0161		PROJECT TITLE: **McDowell, Thomas**			
N25W0161QNA0	Parks, Rec. & Cultural Affairs	Trust	12	-	486
CDBG PROJECT #: N/A FICS PROJECT #: W0162		PROJECT TITLE: **McKemie, W. S.**			
N25W0162QNA0	Parks, Rec. & Cultural Affairs	Trust	10	-	479
CDBG PROJECT #: N/A FICS PROJECT #: W0163		PROJECT TITLE: **Menko, Martin & Joel, D. F.**			
N25W0163QNA0	Parks, Rec. & Cultural Affairs	Trust	10	-	534

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0164		PROJECT TITLE: **Mitchell, Eugene M.**			
N25W0164QNA0	Parks, Rec. & Cultural Affairs	Trust	52	32	606
CDBG PROJECT #: N/A FICS PROJECT #: W0165		PROJECT TITLE: **Mitchell, Stephen & Anita**			
N25W0165QNA0	Parks, Rec. & Cultural Affairs	Trust	208	128	1,497
CDBG PROJECT #: N/A FICS PROJECT #: W0166		PROJECT TITLE: **Moore, Mary Courtney**			
N25W0166QNA0	Parks, Rec. & Cultural Affairs	Trust	78	48	1,607
CDBG PROJECT #: N/A FICS PROJECT #: W0167		PROJECT TITLE: **Morrison, Mary Margaret Knapp**			
N25W0167QNA0	Parks, Rec. & Cultural Affairs	Trust	12	-	605
CDBG PROJECT #: N/A FICS PROJECT #: W0168		PROJECT TITLE: **Parrott, Mary R.**			
N25W0168QNA0	Parks, Rec. & Cultural Affairs	Trust	57	32	1,156
CDBG PROJECT #: N/A FICS PROJECT #: W0169		PROJECT TITLE: **Picard, Lipman E.**			
N25W0169QNA0	Parks, Rec. & Cultural Affairs	Trust	8	-	558
CDBG PROJECT #: N/A FICS PROJECT #: W0170		PROJECT TITLE: **Powers, Cora V.**			
N25W0170QNA0	Parks, Rec. & Cultural Affairs	Trust	12	-	547

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0171		PROJECT TITLE: **Rich, David R.**			
N25W0171QNA0	Parks, Rec. & Cultural Affairs	Trust	8	-	427
CDBG PROJECT #: N/A FICS PROJECT #: W0172		PROJECT TITLE: **Roy, Dunbar**			
N25W0172QNA0	Parks, Rec. & Cultural Affairs	Trust	14	-	833
CDBG PROJECT #: N/A FICS PROJECT #: W0173		PROJECT TITLE: **Saltzman, Edna B.**			
N25W0173QNA0	Parks, Rec. & Cultural Affairs	Trust	36	-	1,311
CDBG PROJECT #: N/A FICS PROJECT #: W0174		PROJECT TITLE: **Schiff, Junius Fred**			
N25W0174QNA0	Parks, Rec. & Cultural Affairs	Trust	8	-	394
CDBG PROJECT #: N/A FICS PROJECT #: W0175		PROJECT TITLE: **Schindler, Eva**			
N25W0175QNA0	Parks, Rec. & Cultural Affairs	Trust	8	-	415
CDBG PROJECT #: N/A FICS PROJECT #: W0176		PROJECT TITLE: **Schoenthal, Bertha, Mrs.**			
N25W0176QNA0	Parks, Rec. & Cultural Affairs	Trust	8	-	275
CDBG PROJECT #: N/A FICS PROJECT #: W0177		PROJECT TITLE: **Scoville, L. W., Mrs.**			
N25W0177QNA0	Parks, Rec. & Cultural Affairs	Trust	8	-	286

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0178		PROJECT TITLE: **Selig, Jacob & Sophie**			
N25W0178QNA0	Parks, Rec. & Cultural Affairs	Trust	10	-	626
CDBG PROJECT #: N/A FICS PROJECT #: W0179		PROJECT TITLE: **Smillie, Harriet A.**			
N25W0179QNA0	Parks, Rec. & Cultural Affairs	Trust	65	40	1,191
CDBG PROJECT #: N/A FICS PROJECT #: W0180		PROJECT TITLE: **Smith, Rubie Hill**			
N25W0180QNA0	Parks, Rec. & Cultural Affairs	Trust	111	68	735
CDBG PROJECT #: N/A FICS PROJECT #: W0181		PROJECT TITLE: **Speer, Clara S.**			
N25W0181QNA0	Parks, Rec. & Cultural Affairs	Trust	8	-	208
CDBG PROJECT #: N/A FICS PROJECT #: W0182		PROJECT TITLE: **Starry, Fannie B.**			
N25W0182QNA0	Parks, Rec. & Cultural Affairs	Trust	16	-	992
CDBG PROJECT #: N/A FICS PROJECT #: W0183		PROJECT TITLE: **Strauss, Gabriel & Karlsruher**			
N25W0183QNA0	Parks, Rec. & Cultural Affairs	Trust	8	-	813
CDBG PROJECT #: N/A FICS PROJECT #: W0184		PROJECT TITLE: **Weiss, William**			
N25W0184QNA0	Parks, Rec. & Cultural Affairs	Trust	8	-	397

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0185		PROJECT TITLE: **Werner, Sr., E. A.**			
N25W0185QNA0	Parks, Rec. & Cultural Affairs	Trust	8	-	491
CDBG PROJECT #: N/A FICS PROJECT #: W0186		PROJECT TITLE: **West, A. J.**			
N25W0186QNA0	Parks, Rec. & Cultural Affairs	Trust	60	40	638
CDBG PROJECT #: N/A FICS PROJECT #: W0187		PROJECT TITLE: **Wilson, Ada Bell**			
N25W0187QNA0	Parks, Rec. & Cultural Affairs	Trust	14	-	491
CDBG PROJECT #: N/A FICS PROJECT #: W0188		PROJECT TITLE: **Wiseberg, Clara H. & Morris**			
N25W0188QNA0	Parks, Rec. & Cultural Affairs	Trust	12	-	243
CDBG PROJECT #: N/A FICS PROJECT #: W0189		PROJECT TITLE: **Wooley, Dora V.**			
N25W0189QNA0	Parks, Rec. & Cultural Affairs	Trust	8	-	498
CDBG PROJECT #: N/A FICS PROJECT #: W0190		PROJECT TITLE: **Wootten, Katherine H.**			
N25W0190QNA0	Parks, Rec. & Cultural Affairs	Trust	16	-	505

MISCELLANEOUS TRUST ACTIVITIES

CDBG PROJECT #: N/A FICS PROJECT #: W02AA		PROJECT TITLE: **G. M. A. Reception**			
J11W02AAQNA0	Finance	Trust	-	-	1,231

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W02AB		PROJECT TITLE: **Fulton County Sewer Escrow**			
J63W02ABLAC0	Finance	Trust	444,315	-	15
CDBG PROJECT #: N/A FICS PROJECT #: W02AC		PROJECT TITLE: **Legislative Reception**			
D11W02ACQNA0	Executive Offices	Trust	-	-	542
CDBG PROJECT #: N/A FICS PROJECT #: W02AD		PROJECT TITLE: **Athletics Operations**			
N32W02ADQNA0	Parks, Rec. & Cultural Affairs	Trust	44,655	38,435	2,168
CDBG PROJECT #: N/A FICS PROJECT #: W02AE		PROJECT TITLE: **Piedmont Tennis Court Operations**			
N32W02AEQNA0	Parks, Rec. & Cultural Affairs	Trust	1,552	17,444	2,308
CDBG PROJECT #: N/A FICS PROJECT #: W02AF		PROJECT TITLE: **Recreation Camps Operations**			
N32W02AFQNA0	Parks, Rec. & Cultural Affairs	Trust	9,855	11,089	8,586
CDBG PROJECT #: N/A FICS PROJECT #: W02AG		PROJECT TITLE: **Summer User Fees**			
N32W02AGQNA0	Parks, Rec. & Cultural Affairs	Trust	229,377	264,010	57,709
CDBG PROJECT #: N/A FICS PROJECT #: W02AH		PROJECT TITLE: **City-Wide Training Program**			
V31W02AH9999	Personnel & Human Resources	Trust	6,647	475	4,171

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W02AJ		PROJECT TITLE: **Chaplaincy Assistance Program**			
X11W02AJQNA0	Police Services	Trust	1,541	4,098	6,076
CDBG PROJECT #: N/A FICS PROJECT #: W02AK		PROJECT TITLE: **R.I.C.O. - Federal**			
X11W02AK9998	Police Services	Trust	1,365,379	633,524	531,133
CDBG PROJECT #: N/A FICS PROJECT #: W02AL		PROJECT TITLE: **R.I.C.O. - State**			
X11W02AL9998	Police Services	Trust	143,336	105,594	309,467
CDBG PROJECT #: N/A FICS PROJECT #: W02AM		PROJECT TITLE: **Drug Reward Program**			
X11W02AMQNA0	Police Services	Trust	-	-	8,341
CDBG PROJECT #: N/A FICS PROJECT #: W02AN		PROJECT TITLE: **Atlanta Sesquicentennial**			
D11W02ANQNA0	Executive Offices	Trust	-	-	2,542
D11W02ANRZA0	Executive Offices	Trust	-	200,000	3,068
	Project Total		-	200,000	5,610
CDBG PROJECT #: N/A FICS PROJECT #: W02AP		PROJECT TITLE: **Purchase of Protective Items**			
X21W02APQNA0	Police Services	Trust	-	-	281
CDBG PROJECT #: N/A FICS PROJECT #: W02AQ		PROJECT TITLE: **Zone 3 Mini Precinct**			
X41W02AQQNA0	Police Services	Trust	-	-	5,590

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W02AR		PROJECT TITLE: **Youth Athletics Program**			
N32W02ARQNA0	Parks, Rec. & Cultural Affairs	Trust	363,308	320,856	20,695
CDBG PROJECT #: N/A FICS PROJECT #: W02AS		PROJECT TITLE: **Chastain Park Tennis Center**			
N32W02ASQNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	40
CDBG PROJECT #: N/A FICS PROJECT #: W02AT		PROJECT TITLE: **City Council Luncheon Fund**			
C21W02ATQNA0	City Council	Trust	-	-	1,660
CDBG PROJECT #: N/A FICS PROJECT #: W02AU		PROJECT TITLE: **National League of Cities Convention**			
D11W02AUQNA0	Executive Offices	Trust	-	-	2,094
CDBG PROJECT #: N/A FICS PROJECT #: W02AV		PROJECT TITLE: **Poor & Homeless Assistance Program**			
Y31W02AVQNA0	Planning, Dev. & Neigh. Conserv.	Trust	4,500	-	10,061
CDBG PROJECT #: N/A FICS PROJECT #: W02AW		PROJECT TITLE: **Sale of Marta Transcards, Etc.**			
J63W02AW9999	Finance	Trust	-	-	2,100
CDBG PROJECT #: N/A FICS PROJECT #: W02BC		PROJECT TITLE: **Bricola W. Coleman Reward Fund**			
X11W02BCQNA0	Police Services	Trust	-	-	1,552

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W02BE		PROJECT TITLE: **Bitsy Grant Tennis Center Program**			
N32W02BEQNA0	Parks, Rec. & Cultural Affairs	Trust	2,255	105,936	28,485
CDBG PROJECT #: N/A FICS PROJECT #: W02BF		PROJECT TITLE: **McGhee Tennis Center Program**			
N32W02BFQNA0	Parks, Rec. & Cultural Affairs	Trust	-	55,047	6,582
CDBG PROJECT #: N/A FICS PROJECT #: W02BG		PROJECT TITLE: **Salute To Employees**			
G21W02BGQNA0	Administrative Services	Trust	-	22,676	6
CDBG PROJECT #: N/A FICS PROJECT #: W02BH		PROJECT TITLE: **Reward FD-Murdered Clark College Student**			
X11W02BHQNA0	Police Services	Trust	-	-	1,000
CDBG PROJECT #: N/A FICS PROJECT #: W02BI		PROJECT TITLE: **Deferred Comp Refunds**			
J65W02BI9999	Finance	Agency	1,729,567	1,101,057	180
CDBG PROJECT #: N/A FICS PROJECT #: W02BJ		PROJECT TITLE: **Police Department Capital Acquisitions**			
X24W02BJQNA0	Police Services	Trust	-	-	2,173
CDBG PROJECT #: N/A FICS PROJECT #: W02BK		PROJECT TITLE: **Police Department Management Retreat**			
X11W02BKQNA0	Police Services	Trust	-	-	4,727

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W02BM		PROJECT TITLE: **1991 U.S. Youth Games**			
N32W02BMQNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	146
CDBG PROJECT #: N/A FICS PROJECT #: W02BN		PROJECT TITLE: **GMA Fifth District Meeting**			
D11W02BNQNA0	Executive Offices	Trust	-	-	881
CDBG PROJECT #: N/A FICS PROJECT #: W02BP		PROJECT TITLE: **Fire Fighters' Banquet**			
W11W02BPQNA0	Fire Services	Trust	-	-	6,665
CDBG PROJECT #: N/A FICS PROJECT #: W02BQ		PROJECT TITLE: **Low Voltage Escrow**			
Y22W02BQQNM0	Planning, Dev. & Neigh. Conserv.	Trust	-	2,510	475,510
CDBG PROJECT #: N/A FICS PROJECT #: W02BR		PROJECT TITLE: **Police Employee Awards**			
X11W02BRQNA0	Police Services	Trust	-	-	1,176
CDBG PROJECT #: N/A FICS PROJECT #: W02BS		PROJECT TITLE: **Washington Park Tennis Center**			
N32W02BSQNA0	Parks, Rec. & Cultural Affairs	Trust	-	3,126	3,391
CDBG PROJECT #: N/A FICS PROJECT #: W02BU		PROJECT TITLE: **Training & Gen. Operating Enhancements**			
W11W02BUQNA0	Fire Services	Trust	10,776	10,078	18,727

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Youth Advisory Council**			
FICS PROJECT #:	W02BW				
X11W02BWQNA0	Police Services	Trust	-	-	300
CDBG PROJECT #:	N/A	PROJECT TITLE: **Employee Awards Program**			
FICS PROJECT #:	W02BX				
I11W02BXQNA0	Corrections	Trust	1,350	631	268
CDBG PROJECT #:	N/A	PROJECT TITLE: **Bicycle Patrol Program**			
FICS PROJECT #:	W02BY				
X43W02BYQNA0	Police Services	Trust	-	-	9,010
CDBG PROJECT #:	N/A	PROJECT TITLE: **Blue Circle America**			
FICS PROJECT #:	W02BZ				
X11W02BZQNA0	Police Services	Trust	-	-	57
CDBG PROJECT #:	N/A	PROJECT TITLE: **'94 Flood Victims Relief Fund**			
FICS PROJECT #:	W02CA				
T31W02CAQNA0	Non-Departmental	Trust	-	-	3,852
CDBG PROJECT #:	CD-541	PROJECT TITLE: **Care & Conserve Fund**			
FICS PROJECT #:	W02CB				
Q11W02CBA52B	Water	Community Development	-	29,350	20,650
Q11W02CBBRT0	Water	Intergovernmental Grant	-	846	588
Q11W02CBQNA0	Water	Trust	4,061	2,927	-
	Project Total		**4,061**	**33,123**	**21,238**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Highway Safety Impact Program**			
FICS PROJECT #:	W02CC				
X11W02CCQNA0	Police Services	Trust	-	-	10

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W02CD		PROJECT TITLE: **Fire Dept. Facility Relocation**			
W11W02CDLAP0	Fire Services	Trust	6,006	6,118	1,821
CDBG PROJECT #: N/A FICS PROJECT #: W02CF		PROJECT TITLE: **Inner-City Games**			
N32W02CFQNA0	Parks, Rec. & Cultural Affairs	Trust	9	99	135
CDBG PROJECT #: N/A FICS PROJECT #: W02CG		PROJECT TITLE: **Fire Prevention Week**			
W11W02CGQNA0	Fire Services	Trust	2,000	-	1,000
CDBG PROJECT #: N/A FICS PROJECT #: W02CH		PROJECT TITLE: **Care & Conserve-Pollution Prevention**			
Q11W02CHBRT0	Water	Intergovernmental Grant	35,882	4,118	10,000
CDBG PROJECT #: N/A FICS PROJECT #: W02CJ		PROJECT TITLE: **Conservation Made E Z**			
Q11W02CJQNA0	Water	Trust	122,290	-	-
CDBG PROJECT #: N/A FICS PROJECT #: W02CK		PROJECT TITLE: **Adopt-A-Stream Program**			
Y11W02CKRQA0	Planning, Dev. & Neigh. Conserv.	Trust	-	76	2,308
CDBG PROJECT #: N/A FICS PROJECT #: W02CL		PROJECT TITLE: **Inmate Welfare Program**			
I21W02CL9999	Corrections	Trust	131,174	425,833	315,749

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W02CM		PROJECT TITLE: **Georgia State In-Kind Tuition**			
V31W02CM9999	Personnel & Human Resources	Trust	-	-	106
CDBG PROJECT #: N/A FICS PROJECT #: W02CN		PROJECT TITLE: **Fire Dept. Costs Recovery**			
W11W02CN9999	Fire Services	Trust	-	25,659	8,741
CDBG PROJECT #: N/A FICS PROJECT #: W02CP		PROJECT TITLE: **Recreation Program Activities**			
N31W02CP9999	Parks, Rec. & Cultural Affairs	Trust	-	-	2,878
TOTAL - SPECIAL TRUST OPERATIONS			**4,663,188**	**3,393,229**	**1,988,157**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

PLANNING

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: X0101		PROJECT TITLE: **Long Range Water Supply Plans**			
Q24X01019999	Water	Water & Sewerage Construction	-	-	18,671
CDBG PROJECT #: N/A FICS PROJECT #: X0104		PROJECT TITLE: **Title III-Youth Opport. Unlimited**			
Y71X0104BVA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	49,681
CDBG PROJECT #: N/A FICS PROJECT #: X0107		PROJECT TITLE: **Fair Housing Impediment Analysis**			
Y12X0107A52J	Planning, Dev. & Neigh. Conserv.	Community Development	-	8,723	41,277
CDBG PROJECT #: CD-528 FICS PROJECT #: X0110		PROJECT TITLE: **Leadership Development Project**			
Y63X0110A51J	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	4,000
CDBG PROJECT #: CD-532 FICS PROJECT #: X0111		PROJECT TITLE: **Fulton County Council on Aging**			
Y31X0111A51J	Planning, Dev. & Neigh. Conserv.	Community Development	29,065	-	172
CDBG PROJECT #: CD-527 FICS PROJECT #: X0112		PROJECT TITLE: **Stewart Avenue Redevelopment Plan**			
Y63X0112A51J	Planning, Dev. & Neigh. Conserv.	Community Development	69,500	26,000	4,500
CDBG PROJECT #: CD-556 FICS PROJECT #: X0113		PROJECT TITLE: **Jonesboro Road Corridor Redevelopment**			
Y63X0113A52J	Planning, Dev. & Neigh. Conserv.	Community Development	-	42,857	57,143

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION

CDBG PROJECT #: N/A
FICS PROJECT #: X0201
PROJECT TITLE: **Administration**

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
G41X02019999	Administrative Services	General	34,397	142,236	-
D42X0201A51J	Executive Offices	Community Development	1,972	120	-
D42X0201A52J	Executive Offices	Community Development	53,276	-	-
D42X0201A56J	Executive Offices	Community Development	-	57,709	5,483
H11X0201A51J	Law	Community Development	3,329	185	-
H11X0201A52J	Law	Community Development	85,318	62	-
H11X0201A56J	Law	Community Development	-	89,272	9,289
J53X0201A51J	Finance	Community Development	3,474	234	-
J53X0201A52J	Finance	Community Development	47,447	8,447	-
J53X0201A56J	Finance	Community Development	-	44,908	5,306
Y13X0201A51J	Planning, Dev. & Neigh. Conserv.	Community Development	159,257	32,692	20,254
Y13X0201A52J	Planning, Dev. & Neigh. Conserv.	Community Development	979,665	66,628	5,025
Y13X0201A56J	Planning, Dev. & Neigh. Conserv.	Community Development	-	1,089,727	108,093
Y31X0201A5ZJ	Planning, Dev. & Neigh. Conserv.	Community Development	37,854	1,073	-
Y31X0201A51J	Planning, Dev. & Neigh. Conserv.	Community Development	2,246	3,992	-
Y31X0201A52J	Planning, Dev. & Neigh. Conserv.	Community Development	99,115	6,864	-
Y31X0201A56J	Planning, Dev. & Neigh. Conserv.	Community Development	-	56,257	69,013
Y31X0201BJKJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	11,408	-
Y31X0201BJMJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	5,250	-
Y52X0201A52J	Planning, Dev. & Neigh. Conserv.	Community Development	66,824	386	-
Y52X0201A56J	Planning, Dev. & Neigh. Conserv.	Community Development	-	83,103	555
Y53X0201A5YJ	Planning, Dev. & Neigh. Conserv.	Community Development	31,108	1,249	-
Y53X0201A51J	Planning, Dev. & Neigh. Conserv.	Community Development	506	-	-
Y53X0201A52J	Planning, Dev. & Neigh. Conserv.	Community Development	141,028	28,820	144
Y53X0201A56J	Planning, Dev. & Neigh. Conserv.	Community Development	-	119,245	46,852
Y71X0201A51J	Planning, Dev. & Neigh. Conserv.	Community Development	10,773	-	-
Y71X0201A52J	Planning, Dev. & Neigh. Conserv.	Community Development	43,904	8,129	6,599
Y71X0201A56J	Planning, Dev. & Neigh. Conserv.	Community Development	-	41,433	23,447
J53X02019999	Finance	Intergovernmental Grant	-	737,721	-
Y13X0201BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	10,579	3,894	61
Y13X0201BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	24,616	3,219	86
Y13X0201BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	47,984	20,566
Y13X0201BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	8,286	66,314
Y31X0201BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	24,029	1,035
Y31X0201BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	25,805	8,244
Y31X0201BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	14,943	777
Y31X0201BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	1,891	74,209
T51X020192AA	Non-Departmental	1989 Bond Project	-	11,943	-
T51X020192AA	Non-Departmental	1990 Bond Project	-	24,275	-
N11X02019991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	-	14,669
T51X020192AA	Non-Departmental	1991 Bond Project	-	16,279	-

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Administration**			
FICS PROJECT #:	X0201				
T51X020192AA	Non-Departmental	1992 Bond Project	-	131,744	-
T51X020192AA	Non-Departmental	1993 School Improve Bond	43,515,077	14,371,687	5,737,204
T51X020192AA	Non-Departmental	1993 Bond Project	-	103,637	-
T51X020192AA	Non-Departmental	1994 Bond Project	-	649,621	4,211
T51X020192AA	Non-Departmental	1995 Bond Project	-	4,147,176	74,893
T51X020192AA	Non-Departmental	1996 Bond Project	-	-	4,148,423
T51X020192AA	Non-Departmental	1997 Bond Project	-	-	3,945,000
Y71X0201KJ90	Planning, Dev. & Neigh. Conserv.	Trust	598	73,401	76,945
Y53X0201A3A0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	4,006	16,417
Y53X0201A3B0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	312	38,819
Y53X0201A3C0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	6,942	20,932
Y53X0201A3D0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	1,119	85,333
Y53X0201A3E0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	192,240	123,422
Y53X0201A3F0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	50,435	286,414
	Project Total		**45,352,363**	**22,552,018**	**15,044,034**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Reserve for Administration**			
FICS PROJECT #:	X0203				
Y13X0203A5KJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	1,819
Y13X0203A5PJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	2,039
Y13X0203A5QJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	2,053
Y13X0203A5RJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	7,576
Y13X0203A5TJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	1,847
Y13X0203A5WJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	2,815
Y13X0203A5XJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	120
Y13X0203A5YJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	12,350
Y13X0203A5ZJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	145,678
Y13X0203A51J	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	27,911
Y13X0203A52J	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	118,028
Y13X0203A56J	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	37,066
Y13X0203BJKJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	175,561
Y13X0203BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	67,424
Y13X0203BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	35,846
Y13X0203BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	152,861
Y13X0203BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	240
Y13X0203BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	39,553
Y53X0203A3F0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	348,937
	Project Total		**-**	**-**	**1,179,724**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Summer Food Program, Administration**			
FICS PROJECT #:	X0204				
Y31X0204ATK0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	4,302
Y31X0204ATL0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	1,341
Y31X0204ATM0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	101,591	-	4,655
Y31X0204ATN0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	86,096	35,726
	Project Total		**101,591**	**86,096**	**46,024**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Job Training Program, Year-Round**			
FICS PROJECT #:	X0205				
Y71X0205KGH0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	4,961
Y71X0205KGK0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	26,692
Y71X0205KGP0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	13,540
Y71X0205KGT0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	119,592
Y71X0205KGY0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	310
Y71X0205KHG0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	20,801
Y71X0205KHL0	Planning, Dev. & Neigh. Conserv.	Trust	13,609	-	13,519
Y71X0205KHM0	Planning, Dev. & Neigh. Conserv.	Trust	3,679	-	5,115
Y71X0205KHN0	Planning, Dev. & Neigh. Conserv.	Trust	1	-	-
Y71X0205KHSA	Planning, Dev. & Neigh. Conserv.	Trust	7,038	-	7,319
Y71X0205KHTA	Planning, Dev. & Neigh. Conserv.	Trust	21,912	5,442	24,558
Y71X0205KHV0	Planning, Dev. & Neigh. Conserv.	Trust	-	5,398	6,498
Y71X0205KHW0	Planning, Dev. & Neigh. Conserv.	Trust	10,000	-	-
Y71X0205KJAA	Planning, Dev. & Neigh. Conserv.	Trust	194,998	-	-
Y71X0205KJBA	Planning, Dev. & Neigh. Conserv.	Trust	59,245	-	16,633
Y71X0205KJDA	Planning, Dev. & Neigh. Conserv.	Trust	14,375	140,427	168,753
Y71X0205KJEA	Planning, Dev. & Neigh. Conserv.	Trust	39,820	62,492	12,216
Y71X0205KJG0	Planning, Dev. & Neigh. Conserv.	Trust	-	23,788	13,641
Y71X0205KJHA	Planning, Dev. & Neigh. Conserv.	Trust	-	29,800	20,245
Y71X0205KJJA	Planning, Dev. & Neigh. Conserv.	Trust	-	113,290	71,856
Y71X0205KJL0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	55,221
	Project Total		**364,677**	**380,637**	**601,470**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Job Training Program, Older Workers**			
FICS PROJECT #:	X0208				
Y71X0208KGU0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	8,772
Y71X0208KGZ0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	1,007
Y71X0208KHF0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	11,331
	Project Total		-	-	**21,110**
CDBG PROJECT #:	CD-88	PROJECT TITLE: **Community Design Center**			
FICS PROJECT #:	X0209				
Y63X0209A51J	Planning, Dev. & Neigh. Conserv.	Community Development	23,113	2,725	-
Y63X0209A52J	Planning, Dev. & Neigh. Conserv.	Community Development	82,431	23,806	-
Y63X0209A56J	Planning, Dev. & Neigh. Conserv.	Community Development	-	73,986	32,252
	Project Total		**105,544**	**100,517**	**32,252**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Treasury Recon. Admin.**			
FICS PROJECT #:	X0212				
J63X02129999	Finance	Agency	6,000	13,799	14,188
CDBG PROJECT #:	N/A	PROJECT TITLE: **Unclaimed Payment Admin.**			
FICS PROJECT #:	X0213				
J52X02139999	Finance	Agency	1,636	1,206	44,589
J65X02139999	Finance	Agency	395,559	-	-
	Project Total		**397,195**	**1,206**	**44,589**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Murdered and Missing Children**			
FICS PROJECT #:	X0214				
J11X0214QNA0	Finance	Trust	-	-	127,006

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Summer Youth Employment Program, Admin.**			
FICS PROJECT #:	X0216				
N11X0216KJC0	Parks, Rec. & Cultural Affairs	Trust	29,026	-	32
N11X0216KJK0	Parks, Rec. & Cultural Affairs	Trust	-	20,645	4,355
Y71X0216KGJ0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	1,487
Y71X0216KGN0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	7
Y71X0216KGS0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	10,231
Y71X0216KGW0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	1
Y71X0216KHB0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	11,706
Y71X0216KHE0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	44,470
Y71X0216KHJ0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	77,988
Y71X0216KHP0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	3,885
Y71X0216KHR0	Planning, Dev. & Neigh. Conserv.	Trust	1,225	2,787	2,245
Y71X0216KHU0	Planning, Dev. & Neigh. Conserv.	Trust	33,505	2,809	4,731
Y71X0216KJC0	Planning, Dev. & Neigh. Conserv.	Trust	49,190	155,868	37,669
Y71X0216KJK0	Planning, Dev. & Neigh. Conserv.	Trust	-	57,789	231,234
	Project Total		**112,946**	**239,898**	**430,041**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Miscellaneous Private Contribution**			
FICS PROJECT #:	X0217				
J52X0217QNA0	Finance	Agency	391	-	10,427
CDBG PROJECT #:	N/A	PROJECT TITLE: **Title III-Dislocated Worker Program**			
FICS PROJECT #:	X0218				
Y71X0218KGM0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	2,625
Y71X0218KGR0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	5,444
Y71X0218KGV0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	1,720
Y71X0218KHA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	11,445
Y71X0218KHC0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	1,900
Y71X0218KHH0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	7,132
Y71X0218KHK0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	29,266
Y71X0218RGC0	Planning, Dev. & Neigh. Conserv.	Trust	2,354	-	2,238
	Project Total		**2,354**	**-**	**61,770**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Employee Incentive Program**			
FICS PROJECT #:	X0219				
N24X0219QNA0	Parks, Rec. & Cultural Affairs	Trust	1,006	393	1,061
CDBG PROJECT #:	N/A	PROJECT TITLE: **Cashier Overage/Admin.**			
FICS PROJECT #:	X0220				
I41X02209999	Corrections	Agency	-	-	253
S11X02209999	Judicial Agencies	Agency	-	-	674
S21X02209999	Judicial Agencies	Agency	200	-	29,920
	Project Total		**200**	**-**	**30,847**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Administration of Arbitrage Rebates**			
FICS PROJECT #:	X0225				
T31X022592AB	Non-Departmental	1987 Bond Project	-	-	1,349
T31X022592AE	Non-Departmental	1987 Bond Project	-	-	841
T31X022592AJ	Non-Departmental	1987 Bond Project	-	-	57,677
T31X022592AE	Non-Departmental	1989 Bond Project	-	-	48,160
	Project Total		**-**	**-**	**108,027**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Restricted Reserve for Capital**			
FICS PROJECT #:	X0231				
T11X023192BA	Non-Departmental	1994 Referendum G.O. Bond	-	-	1,510,801
T11X023192BB	Non-Departmental	1994 Referendum G.O. Bond	-	-	1,251,853
T11X023192BC	Non-Departmental	1994 Referendum G.O. Bond	-	-	715,714
T11X023192BA	Non-Departmental	1996 G.O. Public Improv. BD	-	-	803,290
T11X023192BB	Non-Departmental	1996 G.O. Public Improv. BD	-	-	582,403
T11X023192BC	Non-Departmental	1996 G.O. Public Improv. BD	-	-	21,102
	Project Total		**-**	**-**	**4,885,163**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Tollway-State of Georgia**			
FICS PROJECT #:	X0232				
S21X02329984	Judicial Agencies	Agency	-	4,274	10,309

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Fulton Co. HOPWA Admin.**			
FICS PROJECT #:	X0234				
Y31X0234BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	27,954	-	-
Y31X0234BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	27,146	13,663
Y31X0234BME0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	62,100
	Project Total		**27,954**	**27,146**	**75,763**
CDBG PROJECT #:	N/A	PROJECT TITLE: **GMA Loan Pool**			
FICS PROJECT #:	X0237				
T31X02379993	Non-Departmental	General Gov't. Capital Outlay	7,500,000	7,927,083	301,619
CDBG PROJECT #:	N/A	PROJECT TITLE: **Non-Traditional Employ Women-New-Admin.**			
FICS PROJECT #:	X0239				
Y71X0239KHQ0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	8,304
CDBG PROJECT #:	N/A	PROJECT TITLE: **Auction-Fees/Buyer's Premium**			
FICS PROJECT #:	X0241				
J63X02419999	Finance	Agency	79,038	121,731	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Empowerment Zone**			
FICS PROJECT #:	X0243				
D11X0243RHA0	Executive Offices	Intergovernmental Grant	48,181	30,117	91
Y12X0243AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	1,859,135	311,507
	Project Total		**48,181**	**1,889,252**	**311,598**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Local Option Sales Tax Escrow**			
FICS PROJECT #:	X0244				
T51X02449999	Non-Departmental	Trust	1,894,173	-	-

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Rest Res-Techwood/Clark Howell**			
FICS PROJECT #:	X0245				
M11X02459999	Public Works	General	200,000	-	-
T11X02459999	Non-Departmental	General	1,020,005	-	-
	Project Total		**1,220,005**	**-**	**-**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Friendship Club Escrow**			
FICS PROJECT #:	X0247				
J52X02479999	Finance	Trust	-	103,177	202,779
CDBG PROJECT #:	N/A	PROJECT TITLE: **Car Rental Tax**			
FICS PROJECT #:	X0248				
T51X02489999	Non-Departmental	Agency	1,813,698	709,010	33,547

PROJECT RESERVES

CENTER	DEPARTMENT	FUND			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Reserve for Projects**			
FICS PROJECT #:	X0301				
Y12X0301AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	-	76,488,992
T11X030192AA	Non-Departmental	1993 School Improve Bond	-	-	7,209,664
	Project Total		**-**	**-**	**83,698,656**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Reserve for Housing Program Income**			
FICS PROJECT #:	X0303				
Y13X0303A5Z0	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	21,676
Y13X0303A520	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	22,656
Y13X0303A560	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	461,417
	Project Total		**-**	**-**	**505,749**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMIN. DEV. IMPACT FEES

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: X0410		PROJECT TITLE: **Admin. Development Recoupment Fees**			
T31X04109991	Non-Departmental	General Gov't. Capital Outlay	1,662,667	78,442	1,922,695
CDBG PROJECT #: N/A FICS PROJECT #: X0451		PROJECT TITLE: **Admin. D.I.F.-Transportation-City**			
M11X04519985	Public Works	General Gov't. Capital Outlay	59,983	147,339	1,469,783

INVESTMENT MANAGERS

CDBG PROJECT #: N/A FICS PROJECT #: X0502		PROJECT TITLE: **Delaware Investments**			
T31X050293CF	Non-Departmental	Airport Fac. Rev. Bond Const.	78,932	-	1,918
CDBG PROJECT #: N/A FICS PROJECT #: X0503		PROJECT TITLE: **NCM Investment**			
T31X050393CF	Non-Departmental	Airport Fac. Rev. Bond Const.	75,975	-	-

PROCESS IMPROVEMENT

CDBG PROJECT #: N/A FICS PROJECT #: X0601		PROJECT TITLE: **P.I. Training**			
T31X06019999	Non-Departmental	General	98,078	26,521	125,000
TOTAL - PLANNING, ADMINISTRATION AND PROJECT RESERVES			**61,101,509**	**34,486,119**	**111,480,897**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

SEWER ASSESSMENTS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Sewer Assessments**			
FICS PROJECT #:	Y0101				
M24Y01019999	Public Works	Special Assessment	-	-	645,396

STREET ASSESSMENTS

CDBG PROJECT #:	N/A	PROJECT TITLE: **Street Paving Assessments**			
FICS PROJECT #:	Y0201				
M23Y02019999	Public Works	Special Assessment	-	-	29,698
CDBG PROJECT #:	N/A	PROJECT TITLE: **Curb, Sidewalk & Gutter Assessments**			
FICS PROJECT #:	Y0202				
M23Y02029999	Public Works	Special Assessment	-	940	33,990

PRIVATE PROPERTY ASSESSMENTS

CDBG PROJECT #:	N/A	PROJECT TITLE: **Private Property Clearance**			
FICS PROJECT #:	Y0301				
M31Y03019999	Public Works	Special Assessment	-	-	1,175
CDBG PROJECT #:	N/A	PROJECT TITLE: **Private Property Demolition**			
FICS PROJECT #:	Y0302				
Y44Y03029999	Planning, Dev. & Neigh. Conserv.	Special Assessment	1,775,233	1,851,828	462,721
CDBG PROJECT #:	N/A	PROJECT TITLE: **State of Ga.-Public Safety Training**			
FICS PROJECT #:	Y0401				
S11Y04019999	Judicial Agencies	Agency	49,781	106,366	14,331
S21Y04019999	Judicial Agencies	Agency	1,240,370	1,678,124	299,564
	Project Total		**1,290,151**	**1,784,490**	**313,895**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

COURT FINES

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **State of Ga.-Peace Officers Pensions**			
FICS PROJECT #:	Y0402				
S11Y04029999	Judicial Agencies	Agency	116,686	69,838	3,879
S21Y04029999	Judicial Agencies	Agency	788,700	1,125,655	192,786
	Project Total		**905,386**	**1,195,493**	**196,665**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Victim and Witness Program**			
FICS PROJECT #:	Y0403				
S22Y04039997	Judicial Agencies	Trust	75,933	0	273
CDBG PROJECT #:	N/A	PROJECT TITLE: **Jail Fund Administration & Constr.**			
FICS PROJECT #:	Y0404				
I11Y04049996	Corrections	Trust	3,833,527	3,588,585	102,033
CDBG PROJECT #:	N/A	PROJECT TITLE: **Georgia Crime Victim Emergency**			
FICS PROJECT #:	Y0405				
S21Y04059994	Judicial Agencies	Agency	43,909	51,070	24,892
CDBG PROJECT #:	N/A	PROJECT TITLE: **Victim & Witness Penalty, TC**			
FICS PROJECT #:	Y0406				
S21Y04069997	Judicial Agencies	Trust	81,324	97,511	10,401
S22Y04069997	Judicial Agencies	Trust	-	-	274,075
T31Y04069997	Non-Departmental	Trust	135,672	187,150	94,147
	Project Total		**216,996**	**284,661**	**378,623**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Victim & Witness Penalty, MC**			
FICS PROJECT #:	Y0407				
S11Y04079997	Judicial Agencies	Trust	-	-	59,265
S21Y04079997	Judicial Agencies	Trust	-	-	3,012
S22Y04079997	Judicial Agencies	Trust	-	-	33,935
T31Y04079997	Non-Departmental	Trust	856	16,850	26,554
	Project Total		**856**	**16,850**	**122,766**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

DEPOSITS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: Y0501		PROJECT TITLE: **Appearance Bond Deposits**			
S21Y05019999	Judicial Agencies	Agency	2,643,201	3,294,064	516,977
CDBG PROJECT #: N/A FICS PROJECT #: Y0502		PROJECT TITLE: **Bid Bond Deposits**			
G53Y05029999	Administrative Services	Agency	68,515	325,103	145,988
CDBG PROJECT #: N/A FICS PROJECT #: Y0503		PROJECT TITLE: **Bonding Company Deposits**			
S21Y05039999	Judicial Agencies	Agency	61,609	522,330	207,438
CDBG PROJECT #: N/A FICS PROJECT #: Y0504		PROJECT TITLE: **Cable T.V. Deposits**			
J52Y05049999	Finance	Agency	-	-	9,526
CDBG PROJECT #: N/A FICS PROJECT #: Y0505		PROJECT TITLE: **Water Meter Deposits**			
Q23Y05059999	Water	Agency	20,556	-	750,673
CDBG PROJECT #: N/A FICS PROJECT #: Y0506		PROJECT TITLE: **Civic Center Hotel Option Deposits**			
J52Y05069999	Finance	Agency	-	-	6,000
CDBG PROJECT #: N/A FICS PROJECT #: Y0507		PROJECT TITLE: **Appearance Bond Deposits-Special Escrow**			
S21Y05079999	Judicial Agencies	Agency	583	101,503	276,017

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

SALE OF MARSHAL DEEDS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: Y0601		PROJECT TITLE: **Tax Deeds**			
J63Y06019999	Finance	Agency	-	404,462	-
CDBG PROJECT #: N/A FICS PROJECT #: Y0602		PROJECT TITLE: **Special Assessment Deeds**			
J63Y06029999	Finance	Agency	-	15,051	5,406

SEWER CHARGES COLLECTED FOR OTHER GOVTS.

CDBG PROJECT #: N/A FICS PROJECT #: Y0701		PROJECT TITLE: **Ful Co**			
Q23Y07019999	Water	Agency	13,439,901	22,867,635	275,410
CDBG PROJECT #: N/A FICS PROJECT #: Y0702		PROJECT TITLE: **Dekalb**			
Q23Y07029999	Water	Agency	-	1,064,119	115,493

CLAIMS AGAINST OTHERS

CDBG PROJECT #: N/A FICS PROJECT #: Y0801		PROJECT TITLE: **Bankruptcy Claims**			
H11Y08019999	Law	Agency	-	-	18,530

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

PROPERTY TAX COLLECTIONS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: Y5101		PROJECT TITLE: **Property Tax Collections-Gen. Fund**			
J52Y51019999	Finance	Agency	26,840,636	28,963,682	-
CDBG PROJECT #: N/A FICS PROJECT #: Y5102		PROJECT TITLE: **Property Tax Collections-Park**			
J52Y51029999	Finance	Agency	4,023,847	1,248,223	-
CDBG PROJECT #: N/A FICS PROJECT #: Y5103		PROJECT TITLE: **Property Tax Collections-Bond**			
J52Y51039999	Finance	Agency	4,533,397	5,300,593	-
CDBG PROJECT #: N/A FICS PROJECT #: Y5104		PROJECT TITLE: **Property Tax Collections-A. B.**			
J52Y51049999	Finance	Agency	-	2,556,261	136,671
CDBG PROJECT #: N/A FICS PROJECT #: Y5105		PROJECT TITLE: **Property Tax Collections-Ful Co**			
J52Y51059999	Finance	Agency	852,791	837,689	-

SALES TAX COLLECTIONS

CDBG PROJECT #: N/A FICS PROJECT #: Y5201		PROJECT TITLE: **State of Georgia**			
G54Y52019999	Administrative Services	Agency	-	-	7,752
N12Y52019999	Parks, Rec. & Cultural Affairs	Agency	46,748	58,631	97,560
X21Y52019999	Police Services	Agency	12,926	22,981	12,946
	Project Total		**59,674**	**81,612**	**118,258**
TOTAL - TAX LEVIES/ASSESSMENTS			**60,686,699**	**76,356,244**	**4,894,514**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

DEBT SERVICE

DEBT SERVICE ADMINISTRATION

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Debt Service Administration**			
FICS PROJECT #:	Z0100				
T31Z01009999	Non-Departmental	Bond Sinking	15,271	23,165	15,000
T31Z01009999	Non-Departmental	1989 Refunding Bond	1,366	563	600
T31Z01009999	Non-Departmental	Airport Revenue	58,623,253	83,097,718	83,106,158
T31Z01009999	Non-Departmental	Airport Fac. Rev. Bond Sink	292,241,340	17,207	107,516,301
T31Z01009999	Non-Departmental	Water & Sewerage Revenue	16,522,440	16,534,044	26,609,898
T31Z01009999	Non-Departmental	Water & Sewer 1997 BD Constr.	-	8,099,276	6,819,376
T31Z01009999	Non-Departmental	Water & Sewerage Sinking	2,638	2,453	1,018,673
T31Z01009999	Non-Departmental	1993 W & S Rev. BD Escrow	-	-	76,939,671
T31Z01009999	Non-Departmental	Water & Sewerage Bond Sink	-	-	5,000
T31Z01009999	Non-Departmental	Parks Fac. Renewal & Ext.	373,452	-	164,048
T31Z01009199	Non-Departmental	Parks & Rec. Fac. Sinking	642	-	-
	Project Total		**367,780,402**	**107,774,426**	**302,194,725**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Refunded Bonds Administration**			
FICS PROJECT #:	Z0101				
T31Z010191AB	Non-Departmental	Solid Waste Mgmt. Fac. Rev.	9,067,063	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Tax Anticipation Notes, ABE**			
FICS PROJECT #:	Z0103				
J52Z01039999	Finance	Agency	66,762,380	-	1,509

GENERAL OBLIGATION BONDS

CDBG PROJECT #:	N/A	PROJECT TITLE: **G.O. Bond Interest**			
FICS PROJECT #:	Z0200				
T31Z02009999	Non-Departmental	Bond Sinking	14,037,446	15,501,382	17,742,632
T31Z02009999	Non-Departmental	1989 Refunding Bond	524,200	464,400	405,900
	Project Total		**14,561,646**	**15,965,782**	**18,148,532**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

DEBT SERVICE

GENERAL OBLIGATION BONDS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: Z0212		PROJECT TITLE: **G.O. Bonds Dated 12-01-75**			
T31Z02129999	Non-Departmental	Bond Sinking	1,100,000	1,180,000	1,260,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0226		PROJECT TITLE: **G.O. Bonds Dated 07-01-89**			
T31Z02269999	Non-Departmental	1989 Refunding Bond	920,000	900,000	900,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0228		PROJECT TITLE: **G.O. Bonds Dated 11-01-91**			
T31Z02289999	Non-Departmental	Bond Sinking	500,000	500,000	500,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0229		PROJECT TITLE: **G.O. Bonds Dated 09-01-92**			
T31Z02299999	Non-Departmental	Bond Sinking	-	500,000	500,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0230		PROJECT TITLE: **G.O. School Improve Bonds Dated 06-01-93**			
T31Z02309999	Non-Departmental	Bond Sinking	1,320,000	1,435,000	1,565,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0231		PROJECT TITLE: **G.O. Refunding Bonds Dated 10-01-93**			
T31Z02319999	Non-Departmental	Bond Sinking	1,995,000	2,685,000	2,670,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0232		PROJECT TITLE: **G.O. Referendum Bonds Dated 08-01-94**			
T31Z02329999	Non-Departmental	Bond Sinking	1,620,000	1,755,000	1,780,000

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

DEBT SERVICE

GENERAL OBLIGATION BONDS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: Z0233		PROJECT TITLE: **G.O. Bonds Dated 08-01-94**			
T31Z02339999	Non-Departmental	Bond Sinking	-	260,000	275,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0234		PROJECT TITLE: **G.O. Bonds Dated 12-01-95**			
T31Z02349999	Non-Departmental	Bond Sinking	240,000	250,000	265,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0235		PROJECT TITLE: **G.O. Bonds Dated 12-01-96**			
T31Z02359999	Non-Departmental	Bond Sinking	-	250,000	260,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0236		PROJECT TITLE: **G.O. Infrastructure Bonds**			
T31Z02369999	Non-Departmental	Bond Sinking	-	-	110,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0237		PROJECT TITLE: **G.O. Bonds Date 11-01-97**			
T31Z02379999	Non-Departmental	Bond Sinking	-	-	185,000

AIRPORT BONDS

CDBG PROJECT #: N/A FICS PROJECT #: Z0300		PROJECT TITLE: **Airport Bonds Interest**			
T31Z03009999	Non-Departmental	Airport Fac. Rev. Bond Sinking	52,068,253	50,907,185	49,161,158
CDBG PROJECT #: N/A FICS PROJECT #: Z0324		PROJECT TITLE: **Airport Bonds Dated 12-01-90**			
T31Z03249999	Non-Departmental	Airport Fac. Rev. Bond Sinking	-	9,430,000	10,065,000

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

DEBT SERVICE

AIRPORT BONDS (CONTINUED)

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: Z0325		PROJECT TITLE: **Airport Bonds Dated 04-01-94**			
T31Z03259999	Non-Departmental	Airport Fac. Rev. Bond Sinking	3,335,000	9,260,000	9,710,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0326		PROJECT TITLE: **Airport Bonds Dated 07-01-96**			
T31Z03269999	Non-Departmental	Airport Fac. Rev. Bond Sinking	3,220,000	13,490,000	14,170,000

WATER AND SEWER BONDS

CDBG PROJECT #: N/A FICS PROJECT #: Z0400		PROJECT TITLE: **Water and Sewer Bond Interest**			
T31Z04009999	Non-Departmental	Water & Sewerage Sinking	11,867,450	11,588,150	11,292,050
CDBG PROJECT #: N/A FICS PROJECT #: Z0407		PROJECT TITLE: **Water and Sewer Bonds Dated 10-01-85**			
T31Z04079999	Non-Departmental	Water & Sewerage Sinking	4,655,000	4,935,000	6,250,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0408		PROJECT TITLE: **Water and Sewer Bonds Dated 06-16-97**			
T31Z04089999	Non-Departmental	Water & Sewerage Sinking	-	4,040,445	6,926,478
T31Z04089999	Non-Departmental	Water & Sewerage Bond Sinking	-	4,059,544	9,074,218
	Project Total		-	**8,099,989**	**16,000,696**

1998 BUDGET

GRANT AND NON-CAPITAL PROJECTS

DEBT SERVICE

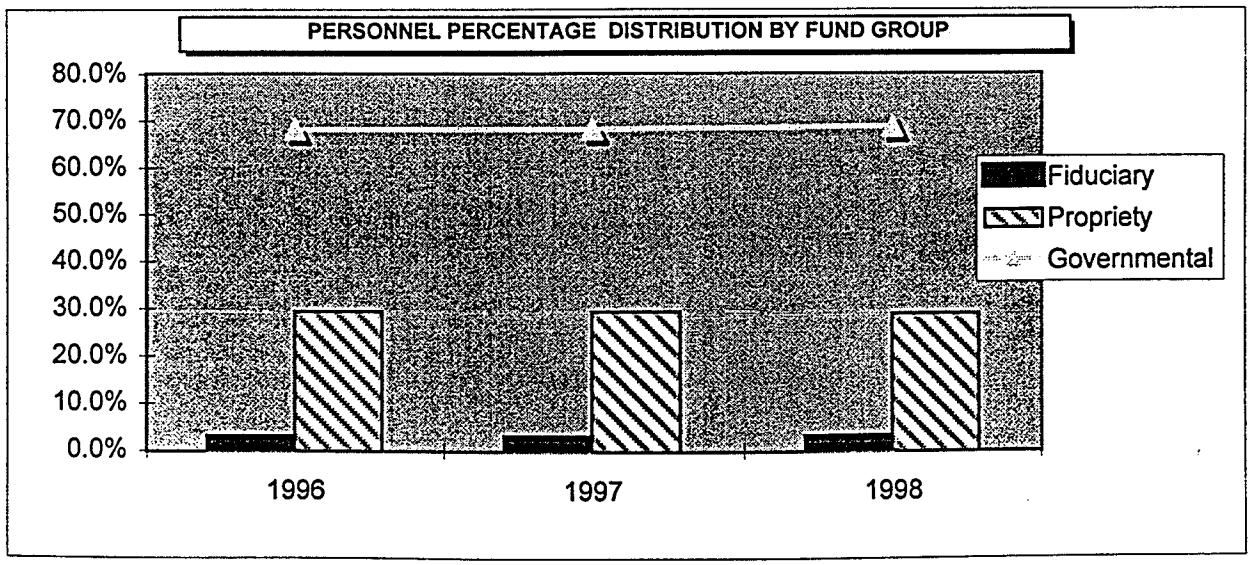
PARKS AND RECREATION BONDS

CENTER	DEPARTMENT	FUND	1996 EXPENSES	1997 EXPENSES	1998 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: Z0500		PROJECT TITLE: **Parks and Recreation Bond Interest**			
T31Z05009999	Non-Departmental	Parks & Rec. Facilities Sinking	37,500	-	-
CDBG PROJECT #: N/A FICS PROJECT #: Z0501		PROJECT TITLE: **Parks and Recreation Bonds Dated 10-01-79**			
T31Z05019999	Non-Departmental	Parks & Rec. Facilities Sinking	500,000	-	-
TOTAL - DEBT SERVICE			**541,549,695**	**241,165,532**	**447,263,670**
GRAND TOTAL - GRANT AND NON-CAPITAL PROJECTS			**719,562,356**	**399,498,506**	**668,785,020**

CITY OF ATLANTA

PERMANENT FULL-TIME AUTHORIZED POSITIONS

Fund	1996	1997	1998
1993 Water & Sewerage Constr. Fund	6	6	6
1994 Referendum G.O. Bond Fund	8	8	14
Agency Fund	13	13	12
Airport Passenger Facility Charge Fund	-	-	3
Airport Renewal & Extension Fund	44	48	45
Airport Revenue Fund	569	583	602
Annual Bond Fund	5	5	5
Community Development Fund	44	46	46
General Gov't Capital Outlay Fund	3	3	3
General Fund	5,878	5,948	6,019
Empowerment Zone Fund	-	19	19
Group Insurance Fund	6	6	6
Home Investment Trust Fund	6	6	6
Intergovernmental Grant Fund	131	131	165
Internal Service Fund	408	407	352
Parks Facilities Revenue Fund	15	15	15
Parks Improvement Fund	17	17	17
Section 108 Loan Trust Fund	-	-	1
Trust Fund	188	190	205
Water & Sewerage Renewal Ext. Fund	200	212	212
Water & Sewerage Revenue Fund	1,344	1,353	1,368
Grand Total	**8,885**	**9,016**	**9,121**

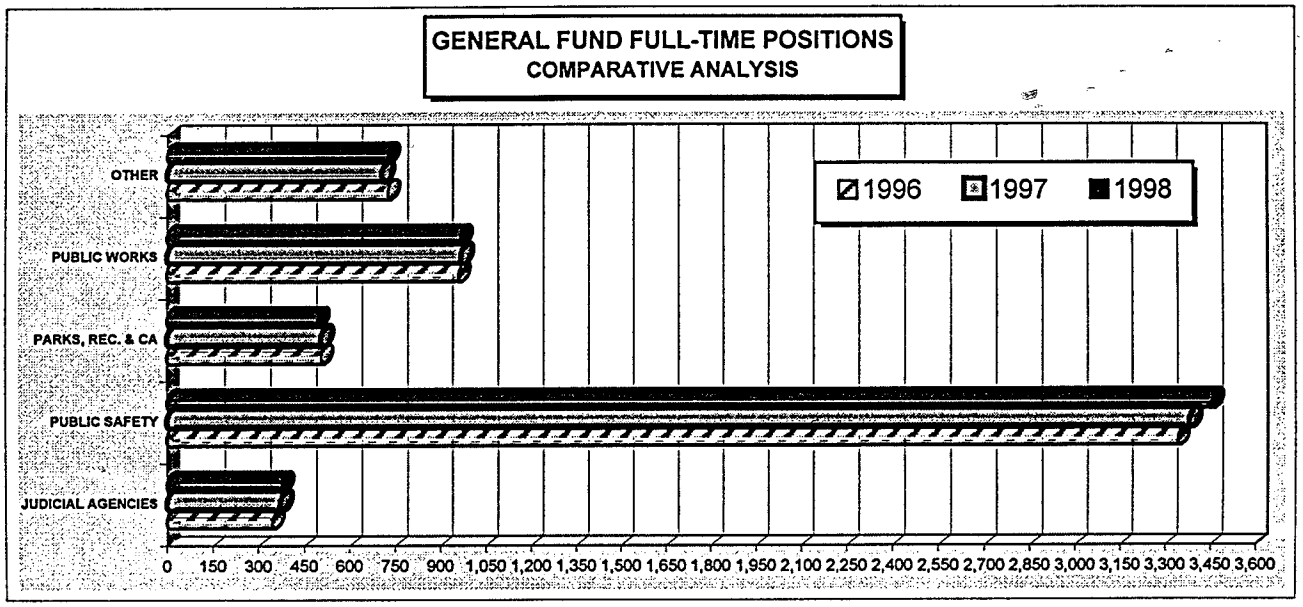


CITY OF ATLANTA

AUTHORIZED POSITIONS

General Fund Major Personnel changes

The administration has taken the position of managing city services more efficiently while at the same time increasing the city's commitment to public safety. The 1998 Voluntary Incentive Program (VIP) allows the city to reduce personnel operating costs by $15 million. Council has passed an ordinance to abolish 75% of the general fund positions that became vacant as a result of VIP. Public Safety departments (Police, Fire, Corrections and Judicial Agencies) are not obligated to abolish any authorized positions. 104 general fund authorized positions are expected to be abolished in 1998. The total number of general fund positions will decrease by 33 from 1997 to 1998. The savings generated from the cost of these positions were used in the reduction of appropriations in the general fund. Public Safety departments are authorized to re-hire all vacant VIP positions at a100%.



GENERAL FUND PERSONNEL PERCENTAGE CHANGE

	1996	1997	1998
Judicial Agencies	13.77	7.49	1.61
Public Safety	1.12	1.17	2.19
Parks, Rec. & CA	3.27	-0.20	-2.18
Public Works	0.95	0.83	0.00
Other	1.26	-2.76	2.84

The Administration's goal for continued public safety enhancement can be attributed to most of the personnel changes in the 1998 budget.

Due to inadequate staffing levels at the jails, and mandatory overtime requirements of Correction Officers, 20 Correction Officer positions were created in 1997. This will generate savings in overtime expenses in 1998.

The 1998 Budget includes increases in Public Safety positions in the general fund. Fifty-eight previously funded grant positions were added to the Police Department's general fund field operations. Five positions were added in Traffic Court to help deal with the collection of overdue fines.

CITY OF ATLANTA

PERMANENT FULL-TIME AND PERMANENT PART-TIME AUTHORIZED POSITIONS

	FY '96		FY '97		FY '98	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
GENERAL FUND						
CITY COUNCIL	53	77	53	78	53	79
OFFICE OF THE MAYOR	6	-	5	-	5	-
CHIEF OF STAFF & REPORTING OFFICES						
Chief of Staff	13	-	14	-	16	-
Office of Intergovernmental Affairs	3	-	4	-	4	-
Office of International Affairs	3	-	2	-	2	-
Office of Youth Services	4	-	4	-	4	-
Office of Communications	23	-	19	-	17	-
Office of Community Affairs	21	11	21	11	21	11
Subtotal	67	11	64	11	64	11
CHIEF OPERATING OFFICER & REPORTING OFFICES						
Chief Operating Officer	6	-	9	-	6	-
Office of Contract Compliance	13	-	13	-	13	-
Office of Program & Performance Evaluation	5	-	5	-	6	-
Subtotal	24	-	27	-	25	-
CORRECTIONS	416	-	415	-	437	-
ADMINISTRATIVE SERVICES						
Office of Commissioner	4	-	4	-	4	-
General Services	68	-	67	-	68	-
Purchasing & Real Estate	37	-	37	-	37	-
Subtotal	109	-	108	-	109	-
FINANCE						
Administration	9	-	12	-	12	-
Budget & Management Analysis	9	-	10	-	11	-
Financial Analysis & Auditing	19	-	17	-	17	-
Accounting & Budget Administration	48	-	48	-	47	-
Treasury, License & Employee Benefits	40	-	38	-	51	-
Subtotal	125	-	125	-	138	-
FIRE SERVICES						
Office of Fire Chief	13	-	13	-	15	-
Administration	22	-	21	-	18	-
Fire Operations	733	-	733	-	728	-
Technical Services	99	-	97	-	99	-
Subtotal	867	-	864	-	860	-

CITY OF ATLANTA

PERMANENT FULL-TIME AND PERMANENT PART-TIME AUTHORIZED POSITIONS

	FY '96		FY '97		FY '98	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
GENERAL FUND (Cont'd)						
HOUSING & COMMUNITY DEVELOPMENT						
Office of Commissioner	10	-	-	-	-	-
Development & Finance	4	-	-	-	-	-
Economic Development (PIC)	4	-	-	-	-	-
Human Services	6	-	-	-	-	-
Neighborhood Services	48	-	-	-	-	-
Economic Development	10	-	-	-	-	-
Subtotal	82	-	-	-	-	-
PLANNING, DEVL. & NEIGH. CONSV.						
Administration	-	-	17	-	11	-
Bureau of Buildings	-	-	82	-	79	-
Human Services	-	-	6	-	5	-
Neighborhood Conservation	-	-	47	-	55	-
Housing, Finance & Econ. Devl.	-	-	10	-	7	-
Planning	-	-	44	-	44	-
Citizen Employment & Training	-	-	3	-	3	-
Subtotal	-	-	209	-	204	-
JUDICIAL AGENCIES						
Municipal Court	201	13	204	13	205	13
Traffic Court	146	19	169	19	174	19
Subtotal	347	32	373	32	379	32
LAW	52	-	55	-	56	-
NON-DEPARTMENTAL	5	-	5	-	5	-
PARKS, REC. & CULT. AFFAIRS						
Administration	20	-	19	-	19	-
Parks	258	-	258	-	255	-
Recreation	184	-	178	228	175	228
Cultural Affairs	44	2	45	2	45	2
Subtotal	506	2	500	230	494	230
PERSONNEL & HUMAN RESOURCES						
Office of Commissioner	5	-	4	-	4	-
Personnel Administration	39	-	39	-	38	-
Employee Assistance	7	-	7	-	7	-
Labor Relations	6	-	6	-	8	-
Training	10	-	10	-	9	-
Subtotal	67	-	66	-	66	-

CITY OF ATLANTA

PERMANENT FULL-TIME AND PERMANENT PART-TIME AUTHORIZED POSITIONS

	FY '96		FY '97		FY '98	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
GENERAL FUND (Cont'd)						
PLANNING & DEVELOPMENT						
Administration	8	-	-	-	-	-
Buildings	82	-	-	-	-	-
Planning	45	-	-	-	-	-
Subtotal	135	-	-	-	-	-
POLICE SERVICES						
Office of Chief of Police	82	-	85	-	85	-
Administrative Services	417	-	458	-	460	-
Criminal Investigation	361	-	361	-	360	-
Field Operations	1,180	132	1,179	132	1,234	132
Taxicab & Vehicle for Hire	18	-	18	-	18	-
Subtotal	2,058	132	2,101	132	2,157	132
PUBLIC WORKS						
Administration	33	-	33	-	34	-
Highway & Streets	313	-	319	-	306	-
Sanitary Services	493	-	505	-	505	-
Traffic & Transportation	120	-	121	-	122	-
Subtotal	959	-	978	-	967	-
TOTAL - GENERAL FUND	***5,878***	***254***	***5,948***	***483***	***6,019***	***484***
COMMUNITY DEVELOPMENT FUND						
CHIEF OF STAFF						
Office of Human Services	-	1	-	-	-	-
CHIEF OPERATING OFFICER						
Office of Contract Compliance	1	-	1	-	1	-
FINANCE						
Accounting & Budget Administration	1	-	1	-	1	-
HOUSING & COMMUNITY DEVELOPMENT						
Development & Finance (formerly Housing Production)	13	-	-	-	-	-
Neighborhood Services	6	-	-	-	-	-
Office of Commissioner	8	-	-	-	-	-
Human Services	5	1	-	-	-	-
Economic Development (PIC)	8	-	-	-	-	-
Subtotal	40	1	-	-	-	-

CITY OF ATLANTA

PERMANENT FULL-TIME AND PERMANENT PART-TIME AUTHORIZED POSITIONS

	FY '96		FY '97		FY '98	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
COMMUNITY DEVELOPMENT FUND (Cont'd)						
PLANNING, DEVL. & NEIGH. CONSV.						
Administration	-	-	9	-	8	-
Citizens Employment & Training	-	-	8	-	8	-
Housing Finance & Economic Devl.	-	-	14	-	16	-
Human Services	-	-	5	1	4	1
Neighborhood Conservative Services	-	-	6	-	6	-
Subtotal	-	-	42	1	42	1
LAW	1	-	1	-	1	-
PUBLIC WORKS						
Highway & Streets	1	-	1	-	1	-
TOTAL - COMMUNITY DEVELOPMENT FUND	***44***	***2***	***46***	***1***	***46***	***1***
INTERGOVERNMENTAL GRANT FUND						
HOUSING & COMMUNITY DEVELOPMENT						
Commissioner	1	-	-	-	-	-
Human Services	2	-	-	-	-	-
Neighborhood Services	2	-	-	-	-	-
Subtotal	5	-	-	-	-	-
NON-DEPARTMENTAL	-	-	-	-	1	-
PLANNING AND DEVELOPMENT						
Administration	1	-	-	-	-	-
PLANNING, DEVL. & NEIGH. CONSV.						
Administration	-	-	2	-	2	-
Housing Finance & Econ. Devl.	-	-	-	-	3	-
Human Services	-	-	2	-	2	-
Neighborhood Services	-	-	2	-	1	-
Subtotal	-	-	6	-	8	-
POLICE SERVICES						
Chief of Police	105	-	105	-	156	-
Administrative Services	20	-	20	-	-	-
Subtotal	125	-	125	-	156	-
TOTAL - INTERGOVERNMENTAL GRANT FUND	***131***	***-***	***131***	***-***	***165***	***-***

CITY OF ATLANTA

PERMANENT FULL-TIME AND PERMANENT PART-TIME AUTHORIZED POSITIONS

	FY '96		FY '97		FY '98	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
EMPOWERMENT ZONE FUND						
POLICE SERVICES						
Chief of Police	-	-	19	-	19	-
TOTAL - EMPOWERMENT ZONE FUND	***-***	***-***	***19***	***-***	***19***	***-***
AIRPORT RENEWAL & EXTENSION FUND						
LAW	5	-	5	-	5	-
AVIATION						
Planning & Development	39	-	43	-	40	-
TOTAL - AIRPORT RENEWAL & EXT. FUND	***44***	***-***	***48***	***-***	***45***	***-***
AIRPORT REVENUE FUND						
ADMINISTRATIVE SERVICES						
Purchasing & Real Estate	2	-	3	-	3	-
AVIATION						
Administration	67	-	83	-	86	-
Airport Maintenance	127	-	123	-	134	-
Airport Operations & Safety	37	-	30	-	33	-
Subtotal	231	-	236	-	253	-
CHIEF OPERATING OFFICER						
Office of Contract Compliance	2	-	2	-	2	-
FINANCE						
Financial Analysis & Auditing	3	-	3	-	3	-
FIRE SERVICES						
Fire Operations	168	-	165	-	165	-
LAW	7	-	7	-	8	-
PARKS, REC. & CULT. AFFAIRS						
Cultural Affairs	2	-	2	-	2	-
PERSONNEL & HUMAN RESOURCES						
Personnel Administration	1	-	1	-	1	-
Training	-	-	-	-	1	-
Subtotal	1	-	1	-	2	-

CITY OF ATLANTA

PERMANENT FULL-TIME AND PERMANENT PART-TIME AUTHORIZED POSITIONS

	FY '96		FY '97		FY '98	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
AIRPORT REVENUE FUND (Cont'd)						
POLICE SERVICES						
Field Operations/Admin. Services	148	-	159	-	159	-
Taxicab & Vehicle for Hire	5	-	5	-	5	-
Subtotal	153	-	164	-	164	-
TOTAL - AIRPORT REVENUE FUND	***569***	***-***	***583***	***-***	***602***	***-***
AIRPORT PASSENGER FACILITY CHARGE FUND						
PLANNING & DEVELOPMENT						
Administration	-	-	-	-	3	-
TOTAL - AIRPORT PASSENGER FACILITY CHARGE FU	***-***	***-***	***-***	***-***	***3***	***-***
GENERAL GOVERNMENT CAPITAL OUTLAY FUND						
ADMINISTRATIVE SERVICES						
General Services	2	-	2	-	2	-
PLANNING & DEVELOPMENT						
Administration	1	-	-	-	-	-
PLANNING, DEVL. & NEIGH. CONSV.						
Administration	-	-	1	-	1	-
TOTAL - GEN. GOV'T CAPITAL OUTLAY FUND	***3***	***-***	***3***	***-***	***3***	***-***
INTERNAL SERVICE FUND						
FINANCE						
Budget & Management Analysis	1	-	1	-	1	-
ADMINISTRATIVE SERVICES						
Management Information Systems	72	5	72	5	72	5
Motor Transport	335	-	334	-	279	-
Subtotal	407	5	406	5	351	5
TOTAL - INTERNAL SERVICE FUND	***408***	***5***	***407***	***5***	***352***	***5***

CITY OF ATLANTA

PERMANENT FULL-TIME AND PERMANENT PART-TIME AUTHORIZED POSITIONS

	FY '96		FY '97		FY '98	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
PARKS FACILITIES REVENUE FUND						
PARKS, REC. & CULT. AFFAIRS						
Cultural Affairs	15	-	15	-	15	-
TOTAL - PARKS FACILITIES REVENUE FUND	***15***	***-***	***15***	***-***	***15***	***-***
PARKS IMPROVEMENT FUND						
PARKS, REC. & CULT. AFFAIRS						
Parks	17	-	17	-	17	-
TOTAL - PARKS IMPROVEMENT FUND	***17***	***-***	***17***	***-***	***17***	***-***
WATER AND SEWER RENEWAL & EXT. FUND						
ADMINISTRATIVE SERVICES						
General Services	3	-	3	-	3	-
CHIEF OPERATING OFFICER						
Office of Contract Compliance	2	-	2	-	2	-
PUBLIC WORKS						
Highway & Streets	117	-	117	-	117	-
Pollution Control	16	-	30	-	30	-
Subtotal	133	-	147	-	147	-
WATER	62	-	60	-	60	-
TOTAL - WATER & SEWER RENEWAL & EXT. FUND	***200***	***-***	***212***	***-***	***212***	***-***
WATER & SEWERAGE REVENUE FUND						
CHIEF OPERATING OFFICER	-	-	-	-	2	-
LAW	4	-	4	-	4	-
FINANCE						
Financial Analysis & Auditing	4	-	4	-	4	-
Treasury, License & Employee Benefits	10	-	12	-	12	-
Subtotal	14	-	16	-	16	-

CITY OF ATLANTA

PERMANENT FULL-TIME AND PERMANENT PART-TIME AUTHORIZED POSITIONS

	FY '96		FY '97		FY '98	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
WATER & SEWERAGE REVENUE FUND (Cont'd)						
PUBLIC WORKS						
Administration	4	-	4	-	4	-
Highways & Streets	219	-	220	-	232	-
Pollution Control	382	-	385	-	384	-
Subtotal	605	-	609	-	620	-
PERSONNEL & HUMAN RESOURCES						
Training	1	-	1	-	1	-
ADMINISTRATIVE SERVICES						
Purchasing & Real Estate	1	-	1	-	2	-
WATER						
Administration	13	-	14	-	14	-
Water	706	-	708	-	709	-
Subtotal	719	-	722	-	723	-
TOTAL - WATER & SEWERAGE REVENUE FUND	***1,344***	***-***	***1,353***	***-***	***1,368***	***-***
1993 WATER & SEWER CONSTRUCTION FUND						
PUBLIC WORKS						
Pollution Control	6	-	6	-	6	-
TOTAL - 1993 WATER & SEWER CONSTR. FUND	***6***	***-***	***6***	***-***	***6***	***-***
AGENCY FUND						
FINANCE						
Treasury, License & Employee Benefits	12	-	12	-	12	-
PARKS, REC. & CULT. AFFAIRS						
Administration	1	-	1	-	-	-
TOTAL - AGENCY FUND	***13***	***-***	***13***	***-***	***12***	***-***
TRUST FUND						
OFFICE OF THE MAYOR	7	-	7	-	2	-
CORRECTIONS	126	-	126	-	146	-

CITY OF ATLANTA

PERMANENT FULL-TIME AND PERMANENT PART-TIME AUTHORIZED POSITIONS

	FY '96		FY '97		FY '98	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
TRUST FUND (Cont'd)						
HOUSING & COMMUNITY DEVELOPMENT						
Economic Development	52	-	-	-	-	-
PLANNING, DEVL. & NEIGH. CONSV.						
Citizens Employment & Training	-	-	53	-	53	-
Planning (Asset Atlanta)	-	-	1	-	1	-
Subtotal	-	-	54	-	54	-
JUDICIAL AGENCIES						
Traffic Court	2	-	3	-	3	-
PLANNING & DEVELOPMENT						
Planning	1	-	-	-	-	-
TOTAL - TRUST FUND	***188***	***-***	***190***	***-***	***205***	***-***
SECTION 108 LOAN TRUST FUND						
PLANNING, DEVL. & NEIGH. CONSV.						
Housing Finance & Economic Devl.	-	-	-	-	1	-
TOTAL - SECTION 108 LOAN TRUST FUND	***-***	***-***	***-***	***-***	***1***	***-***
GROUP INSURANCE FUND						
FINANCE						
Treasury, License & Employee Benefits	6	-	6	-	6	-
TOTAL - GROUP INSURANCE FUND	***6***	***-***	***6***	***-***	***6***	***-***
HOME INVESTMENT FUND						
HOUSING & COMMUNITY DEVELOPMENT						
Development & Finance	6	-	-	-	-	-
PLANNING, DEVL. & NEIGH. CONSV.						
Housing Finance & Economic Devl.	-	-	6	-	6	-
TOTAL - HOME INVESTMENT FUND	***6***	***-***	***6***	***-***	***6***	***-***

CITY OF ATLANTA

PERMANENT FULL-TIME AND PERMANENT PART-TIME AUTHORIZED POSITIONS

	FY '96		FY '97		FY '98	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
1994 REFERENDUM G.O. BOND FUND						
CHIEF OPERATING OFFICER						
Office of Contract Compliance	1	-	1	-	1	-
ADMINISTRATIVE SERVICES						
Purchasing & Real Estate	1	-	1	-	1	-
PUBLIC WORKS						
Administration	6	-	6	-	12	-
TOTAL - 1994 REFERENDUM G.O. BOND FUND	***8***	***-***	***8***	***-***	***14***	***-***
ANNUAL BOND FUND						
FINANCE						
Financial Analysis & Auditing	3	-	3	-	3	-
Accounting & Budget Administration	2	-	2	-	2	-
Subtotal	5	-	5	-	5	-
TOTAL - ANNUAL BOND FUND	***5***	***-***	***5***	***-***	***5***	***-***
TOTAL - ALL FUNDS	***8,885***	***261***	***9,016***	***489***	***9,121***	***490***

HOW THE BUDGET IS PREPARED

The City of Atlanta utilizes an executive budget process, in which all departments submit budget requests to the Mayor, who proposes a budget to the City Council. The council Finance Committee holds at least one public hearing during the time it is deliberating the budget. Council then may modify that proposed budget, and formally adopts the budget by Ordinance. Under the City Charter, budget adoption must take place by the second council meeting in the second month of the fiscal year (February). Between January 1 and such time as the General Fund Budget for the city is adopted by the Mayor and Council, the Chief Financial Officer, with the approval of the Mayor, shall be authorized to make such expenditures of city funds as are deemed necessary and proper for the continuing operations of the city and its various departments (Municipal Code 1965, Sec. 31-212, Section 7-1018). The Mayor has eight days following council adoption to approve, veto (including line-item power of veto), or allow the ordinance to become law without his signature.

The Mayor and council are restricted in budget making to using the estimates of revenue availability set by the Budget Commission of the city. The Budget Commission is made up of the Mayor, the Chairman of the council Finance Committee, the Chief Financial Officer, and two councilmembers appointed by the Mayor. In the absence of any rate change, the Budget Commission is restricted to setting revenue estimates no higher than ninety-nine percent (99%) of the prior year's actual receipts in each revenue category. Additionally, Budget Commission members are personally liable for any revenue shortfall.

The general calendar for budget preparation is as follows:

Budget Action	Action By	Time
1. Prepare and distribute budget calendar, forms and instructions	Dept. of Finance	August
2. Prepare Phase II budget requests (line item and work program data)	City Departments	October
3. Staff reviews of budget requests	Dept. of Finance/City Departments	October
4. Hold review sessions and finalize budget recommendations	Executive Officer/ Chief Financial Officer	November
5. Submit executive budget recommendations to City Council	Mayor	December
6. Review Mayor's recommended budget	Council Finance Comm.	Dec.-Jan.
7. Hold Public Hearing	Council Finance Comm.	January**
8. Establish official revenue estimates and debt svc. allocations	Budget Commission	Date not on Budget Calender
9. Prepare Budget Ordinance for Council Consideration (1st Read)	Dept. of Finance	January
10. Submit Budget Ordinance to full City Council (2nd Read)	Council Finance Comm.	January
11. Adopt Budget Ordinance	Council	February
12. Executive review and approval of budget ordinance	Mayor	On or before the second regularly scheduled Council meeting in February.

***Requires Advertisement one week prior to the hearing date.*

DEBT SUMMARY

The financial information in this section provides detailed data on the current and outstanding debt for the city of Atlanta as well as indicating and describing the City's legal debt limit and its relationship to current debt levels. These tables cover multiple fiscal years and provide financial report users with a broader and more complete understanding of the City of Atlanta and its financial affairs.

DEBT SUMMARY

A city's credit rating is of critical importance, as it determines the city's ability to issue bonds to finance capital improvements. This section reviews the credit rating of the City of Atlanta and some of the key factors that determine the rating.

Municipal Bond Ratings

The table below shows the credit rating given City bonds by the two major rating agencies, Moody's and Standard & Poor's. The City's credit rating is excellent.

CITY OF ATLANTA
MUNICIPAL BOND RATINGS

TYPE BONDS	MUNICIPAL CREDIT RATING	
	Moody's Investors Corporation	Standard and Poor's
GENERAL OBLIGATION	Aa	AA
1st Defeasance (1973 through 1977)	Aaa	AAA
2nd Defeasance (1978, 1979, 1982, 1984, 1985, 1986)	Aaa	AAA
3rd Defeasance (1980 & 1983)	Aaa	AAA
4th Defeasance (1987, 1988, 1989, 1990)	Aaa	*
WATER AND SEWERAGE SYSTEM REVENUE		
First Lien Revenue Certificates (Defeased) (Escrowed to Maturity)	Aaa	AAA
Revenue Bonds, Series 1993	Aa	AA
Revenue Bonds, Series 1997	Aaa	AAA
Second Lien, Series 1997	Aaa	AAA
AIRPORT REVENUE		
First Lien, Series 1968-1975 (Defeased)	Aaa	AAA
1990 Series Bonds	Aaa	AAA
1994 Series Bonds	Aaa	AAA
1996 Series Bonds	Aaa	AAA

* Not Rated

CITY OF ATLANTA

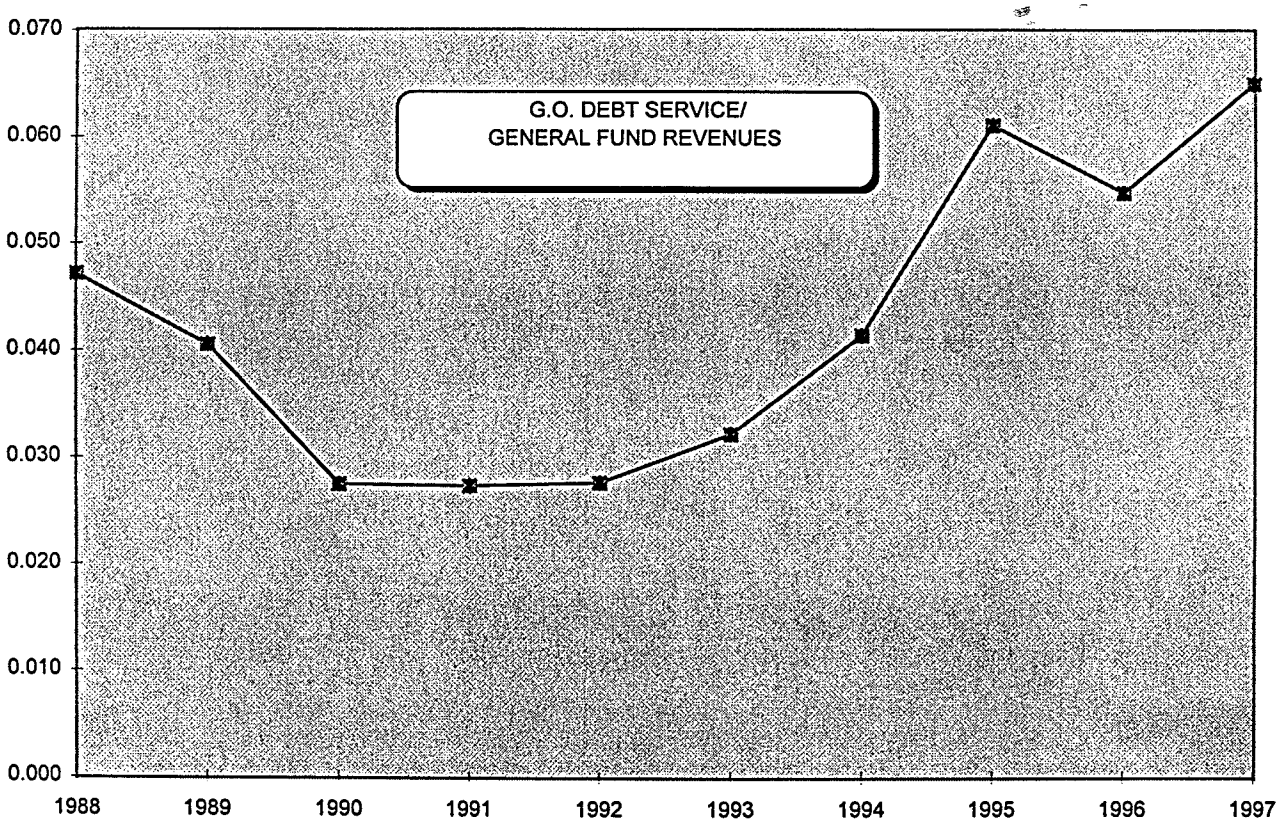
COMPUTATION OF LEGAL DEBT MARGIN

General Obligation Bond Tax Digest as of December 31, 1997	*$ 10,798,062,160*
Debt Limit for General Purpose (8% of Assessed Value)	863,844,973
Amount of Debt Applicable to Debt Limit for General Purposes	195,652,500
Legal Debt Margin for General Purposes	**668,192,473**
General Obligation School Bond Tax Digest as of December 31, 1997	*$ 10,748,903,169*
Debt Limit for School Purposes (4% of Assessed Value)	429,956,127
Amount of Debt Applicable to Debt Limit for School Purposes	133,787,500
Legal Debt Margin for School Purposes	**296,168,627**
TOTAL LEGAL DEBT MARGIN	**$ 964,361,100**

Debt Service

Debt service is the amount of principal and interest that must be paid each year on outstanding debt. The chart below shows the ratio of general obligation debt service payments to general fund revenues over the past ten years. The ratio fell significantly from 9.5% in 1987 to 2.8% in 1992. This trend indicates that the City's financial resources during that period have been devoted more intensively to ongoing operations than to the maintenance of its physical plant. But that trend was reversed in 1993, 1994 and 1995 as indicated by the upturn in the chart. 1996, however, shows a slight downturn in the percentage ratio.

CITY OF ATLANTA
G.O. DEBT SERVICE*



Source: City of Atlanta, Dept. of Finance

* Includes City of Atlanta Public School debts.

CITY OF ATLANTA, GEORGIA

GENERAL OBLIGATION BONDS
DECEMBER 31, 1997

	Maturity Year	Range of Annual Principal Payments		Issued	Retired	Outstanding
		Maximum	Minimum			
1975 Issue-5.50%-5.75%	2001	$1,600,000	$1,100,000	$18,920,000	$13,220,000	$5,700,000
1989 Refunding Issue-6.50%-6.60%	2005	920,000	290,000	11,340,000	5,190,000	6,150,000
1993 School Improvements-5.50%-5.60%	2018*	8,780,000	1,320,000	94,000,000	5,075,000	88,925,000
1993 G.O. Refunding-4.40%-4.70%	2014	3,275,000	420,000	42,755,000	4,680,000	38,075,000
1994 Issue-5.89%-6.00%	2023	12,185,000	1,505,000	80,110,000	4,880,000	75,230,000
1996 Issue-3.80%-5.00%	2021	2,330,000	110,000	28,500,000	-	28,500,000
1997 Issue-5.00%-5.00%	2021	3,010,000	255,000	41,360,000	-	41,360,000
ANNUAL BOND ISSUES:						
1991-6.10%-6.20%	2011	500,000	500,000	8,000,000	1,000,000	7,000,000
1992-5.40%-5.50%	2012	500,000	500,000	8,000,000	500,000	7,500,000
1994-5.89%-6.00%	2014	695,000	260,000	8,000,000	260,000	7,740,000
1995-4.90%-5.00%	2015	630,000	240,000	8,000,000	490,000	7,510,000
*1996-5.00%-5.00%	2016	625,000	250,000	8,000,000	250,000	7,750,000
**1997-5.00%-5.00%	2021	560,000	185,000	8,000,000	-	8,000,000
TOTALS				**364,985,000**	**35,545,000**	**329,440,000**

* A term bond maturing December 1, 2018 plus accrued interest from June 1, 1996.
** A term bond maturing December 1, 2019 plus accrued interest from December 1, 1997.

CITY OF ATLANTA, GEORGIA

GENERAL OBLIGATION BONDS
DEBT SERVICE REQUIREMENTS TO MATURITY
DECEMBER 31, 1997

Year	Principal	Interest	Total
1998	10,270,000	18,148,531	28,418,531
1999	10,670,000	17,385,945	28,055,945
2000	11,080,000	16,825,758	27,905,758
2001	11,560,000	16,247,285	27,807,285
2002	10,325,000	15,643,196	25,968,196
2003	10,765,000	15,108,158	25,873,158
2004	11,235,000	14,549,814	25,784,814
2005	11,630,000	13,966,571	25,596,571
2006	12,285,000	13,369,395	25,654,395
2007	12,860,000	12,740,935	25,600,935
2008	13,485,000	12,081,651	25,566,651
2009	14,150,000	11,386,019	25,536,019
2010	14,280,000	10,654,614	24,934,614
2011	13,100,000	9,892,989	22,992,989
2012	13,520,000	9,173,299	22,693,299
2013	14,020,000	8,430,499	22,450,499
2014	15,105,000	7,659,779	22,764,779
2015	15,115,000	6,825,513	21,940,513
2016	15,675,000	5,990,264	21,665,264
2017	16,295,000	5,118,099	21,413,099
2018	17,650,000	4,197,763	21,847,763
2019	9,545,000	3,200,896	12,745,896
2020	10,270,000	2,657,194	12,927,194
2021	11,055,000	2,070,588	13,125,588
2022	11,310,000	1,439,069	12,749,069
2023	12,185,000	746,331	12,931,331
Totals	**$329,440,000**	**$255,510,155**	**$584,950,155**

CITY OF ATLANTA, GEORGIA

COMPUTATION OF DIRECT AND OVERLAPPING DEBT
DECEMBER 31,1997
(CASH BASIS)

	Net Debt Outstanding	% Applicable to Atlanta	Amount Applicable to Atlanta
City of Atlanta General Obligation Debt	$329,440,000*	100.0%	$329,440,000
Less: Sinking Fund	33,005,713	100.0%	33,005,713
NET DIRECT DEBT			**296,434,287**
Overlapping Debt:			
Fulton County	78,034,000	53.9%	42,060,326
DeKalb County	181,360,000	3.4%	6,166,240
Fulton County Building Authority	123,731,000	53.9%	66,691,009
Contractual General Obligation Debt:			
Atlanta and Fulton Recreation Authority	21,845,000	66.7%	14,570,615
Downtown Development Authority (DDA) - COA	84,105,000	100.0%	84,105,000
Urban Residential Finance Authority (URFA) - COA	13,477,585	33.3%	4,488,036
Overlapping Contractual Obligations:			
Fulton-DeKalb Hospital Authority	309,185,000	34.1%	105,302,003
TOTAL OVERLAPPING DEBT			**323,383,229**
TOTAL DIRECT AND OVERLAPPING DEBT			**619,817,516**

NOTES: While the Atlanta and Fulton County Recreation Authority Bonds are an obligation of the Authority, the City of Atlanta, by contract, has guaranteed to pay annually into the Sinking Fund such amounts, not to exceed $2,900,000 in any one year, as may be required to pay principal and interest for the 1964, 1975, 1977, 1982, and 1985 Series, and an amount not to exceed $1,315,000 in any one year, for the 1970 Series. Fulton County reimburses the City one third of the total annual amount paid, pursuant to the contract.

Other political subdivisions within the City of Atlanta having the right to issue general obligation tax bonds in relation to their assessed valuations are as follows:

Fulton County (inside Atlanta only) 10%
DeKalb County (inside Atlanta only) 10%

* When the City Library was transferred to Fulton County in 1983, the County agreed to assume that portion of the City's general obligation debt which was used for library improvements. The principal amount of that debt outstanding as of December 31, 1997 was $5,700,000. City taxpayers pay only a certain portion (53.9%) of that debt through County tax assessments.

CITY OF ATLANTA, GEORGIA

CITY HALL EAST - CERTIFICATES OF PARTICIPATION
DECEMBER 31, 1997

	1991 Issue		
		Interest	
BONDS	Principal	Rate (Percent)	Amount
Authorized	$27,355,000		
Retired/Paid	4,085,000		
Outstanding	$23,270,000		
Year			
1998	965,000	6.10	1,551,540
1999	1,025,000	6.20	1,492,675
2000	1,085,000	6.30	1,429,125
2001	1,155,000	6.40	1,360,770
2002	1,230,000	6.40	1,286,850
2003	1,305,000	6.50	1,208,130
2004	1,390,000	6.60	1,123,305
2005	1,485,000	607	1,031,565
2006	1,585,000	6.75	932,070
2007	1,690,000	6.85	825,082
2008	1,805,000	6.85	709,318
2009	1,930,000	6.85	585,675
2010	2,060,000	6.85	453,470
2011	2,205,000	6.85	312,360
2012	2,355,000	6.85	161,318
Totals	**$23,270,000**		**$14,463,253**

CITY OF ATLANTA, GEORGIA

ATLANTA PRETRIAL DETENTION CENTER
CERTIFICATES OF PARTICIPATION
DECEMBER 31, 1997

	1992 Issue		
		Interest	
Bonds	**Principal**	**Rate (Percent)**	**Amount**
Authorized	$67,700,000		
Retired/Paid	4,765,000		
Outstanding	$62,935,000		
December 1 of the Year			
1998	$1,735,000	5.00	$3,835,775
1999	1,825,000	5.20	3,749,025
2000	1,920,000	5.40	3,654,125
2001	2,025,000	5.60	3,550,445
2002	2,140,000	5.80	3,437,045
2003	2,260,000	5.90	3,312,925
2004	2,395,000	6.00	3,179,585
2005	2,535,000	6.10	3,035,885
2006	2,695,000	6.25	2,881,250
2007	2,860,000	6.25	2,712,812
2008	3,040,000	6.25	2,534,063
2009	3,230,000	6.25	2,344,063
2010	3,435,000	6.25	2,142,188
2011	3,645,000	6.25	1,927,500
2012	3,875,000	6.25	1,699,687
2013	4,115,000	6.25	1,457,500
2014	4,375,000	6.25	1,200,312
2015	4,645,000	6.25	926,875
2016	4,940,000	6.25	636,562
2017	5,245,000	6.25	327,812
Totals	**$62,935,000**		**$48,545,434**

CITY OF ATLANTA, GEORGIA

CITYWIDE RADIO PROJECT - CERTIFICATES OF PARTICIPATION
DECEMBER 31, 1997

	1994 Issue		
		Interest	
Bonds	**Principal**	**Rate (Percent)**	**Amount**
Authorized	$36,480,000		
Retired/Paid	10,095,000		
Outstanding	$26,385,000		
Year			
1998	$3,775,000	5.88	$1,450,792
1999	4,010,000	5.88	1,222,599
2000	4,250,000	5.88	980,343
2001	4,505,000	5.88	723,681
2002	4,780,000	5.88	451,364
2003	5,065,000	5.88	162,754
Totals	**$26,385,000**		**$4,991,533**

CITY OF ATLANTA, GEORGIA

SCHEDULE OF REVENUE BOND COVERAGE
DEPARTMENT OF AVIATION
LAST TEN YEARS
(CASH BASIS)

Year	Operating Revenue[1]	Current Operating Expenses[2]	Net Revenue available for Debt Service	Debt Service Requirements			% Coverage
				Principal	Interest	Total	
1988	$117,710,544	$28,056,647	$89,653,897	$16,745,000	$41,282,574	$58,027,574	1.55
1989	118,897,450	31,896,391	87,001,059	17,845,000	40,132,224	57,977,224	1.50
1990	129,108,000	33,541,433	95,566,567	19,100,000	38,879,140	57,979,140	1.65
1991	126,555,393	37,824,502	88,730,891	20,705,000	37,506,934	58,211,934	1.52
1992	123,260,018	37,417,944	85,842,074	17,915,000	33,394,434	51,309,434	1.67
1993	137,438,318	45,129,137	92,309,181	16,323,420	54,355,888	70,679,308	1.31
1994	133,249,106	43,594,295	89,654,811	11,710,000	51,279,995	62,989,995	1.42
1995	172,644,485	47,431,233	125,213,252	14,575,000	54,641,630	69,216,630	1.81
1996	187,589,010	58,306,392	129,282,618	6,555,000	52,068,253	58,623,253	2.21
1997	203,393,601	57,680,544	145,713,057	32,180,000	50,907,185	83,087,185	1.75

[1] Represents total operating revenues.

[2] Represents total operating expenses exclusive of debt service.

CITY OF ATLANTA, GEORGIA

AIRPORT FACILITIES REVENUE BONDS
DECEMBER 31, 1997

Bonds	Totals Principal	Totals Interest Amount	1990 Issue Principal	1990 Issue Rate (Percent)	1990 Issue Interest Amount	1994-A Refunding Issue Principal	1994-A Refunding Issue Rate (Percent)	1994-A Refunding Issue Interest Amount
Authorized	$876,952,504		$319,247,504			$71,045,000		
Retired/Paid	24,730,000		-			8,020,000		
Outstanding	$852,222,504		$319,247,504			$63,025,000		
Maturity								
1998	32,860,000	50,018,093	$9,430,000	6.70	19,306,155	3,490,000	4.80	3,614,514
1999	34,730,000	48,176,310	10,065,000	6.70	18,674,345	3,655,000	4.90	3,429,031
2000	44,275,000	46,202,874	10,750,000	6.80	17,989,925	3,835,000	5.00	3,230,692
2001	46,780,000	43,691,835	11,490,000	6.90	17,248,175	4,025,000	5.10	3,022,130
2002	50,280,000	40,996,834	12,295,000	7.00	16,443,875	4,235,000	5.20	2,799,853
2003	52,065,000	38,060,910	13,170,000	7.10	15,570,930	4,455,000	5.30	2,566,686
2004	49,657,004	43,440,827	5,592,004	7.15	23,145,724	4,690,000	5.40	2,311,004
2005	48,763,087	41,215,135	5,208,087	7.15	23,530,950	4,940,000	5.50	2,053,576
2006	51,160,023	38,769,898	4,850,023	7.15	23,888,854	5,215,000	6.50	1,758,989
2007	16,886,519	36,238,763	4,516,519	7.15	24,222,019	5,555,000	6.50	1,444,820
2008	22,846,283	35,645,360	4,206,283	7.15	24,533,041	5,920,000	6.50	1,095,858
2009	23,636,730	34,816,275	3,916,730	7.15	24,821,119	6,300,000	6.50	748,201
2010	19,137,858	33,904,017	3,647,858	7.15	25,091,417	6,710,000	6.50	382,673
2011	23,395,000	22,692,825	14,110,000	6.50	14,629,275			
2012	24,870,000	21,201,775	15,025,000	6.50	13,712,125			
2013	26,440,000	19,616,750	16,005,000	6.50	12,735,500			
2014	28,105,000	17,931,575	17,045,000	7.25	11,695,175			
2015	30,005,000	16,012,263	18,280,000	7.25	10,459,413			
2016	32,030,000	13,962,463	19,605,000	7.25	9,134,113			
2017	34,200,000	11,773,100	21,025,000	7.25	7,712,750			
2018	36,515,000	9,434,587	22,550,000	6.25	6,188,437			
2019	38,760,000	7,162,262	23,960,000	6.25	4,779,062			
2020	41,145,000	4,750,062	25,455,000	6.25	3,281,562			
2021	43,680,000	2,189,525	27,050,000	6.25	1,690,625			
Totals	**$852,222,504**	**$677,904,318**	**$319,247,504**		**$370,484,566**	**$63,025,000**		**$28,458,027**

(Continued)

CITY OF ATLANTA, GEORGIA

AIRPORT FACILITIES REVENUE BONDS
DECEMBER 31, 1997

	1994-B Refunding Issue			1996 Issue		
Bonds	**Principal**	**Rate (Percent)**	**Interest Amount**	**Principal**	**Rate (Percent)**	**Interest Amount**
Authorized	$210,095,000			$276,565,000		
Retired/Paid	-			16,710,000		
Outstanding	$210,095,000			$259,855,000		
Maturity						
1998	$5,770,000	4.90	$12,049,049	$14,170,000	5.25	$15,048,375
1999	6,055,000	5.00	11,768,484	14,955,000	5.25	14,304,450
2000	6,365,000	5.25	11,462,944	23,325,000	5.25	13,519,313
2001	6,130,000	5.30	11,143,468	25,135,000	5.50	12,278,062
2002	5,880,000	5.40	10,831,793	27,870,000	5.50	10,921,313
2003	4,820,000	5.50	10,545,482	29,620,000	5.50	9,377,812
2004	4,880,000	5.60	10,287,286	34,495,000	6.25	7,696,813
2005	1,960,000	5.70	10,089,734	36,655,000	6.50	5,540,875
2006	2,065,000	5.75	9,963,755	39,030,000	6.25	3,158,300
2007	2,195,000	5.75	9,805,424	4,620,000	5.25	766,500
2008	7,855,000	5.75	9,492,511	4,865,000	5.25	523,950
2009	8,305,000	5.75	8,978,418	5,115,000	5.25	268,537
2010	8,780,000	5.75	8,429,927			
2011	9,285,000	6.00	8,063,550	$259,855,000		$93,404,300
2012	9,845,000	6.00	7,489,650			
2013	10,435,000	6.00	6,881,250			
2014	11,060,000	6.00	6,236,400			
2015	11,725,000	6.00	5,552,850			
2016	12,425,000	6.00	4,828,350			
2017	13,175,000	6.00	4,060,350			
2018	13,965,000	6.00	3,246,150			
2019	14,800,000	6.00	2,383,200			
2020	15,690,000	6.00	1,468,500			
2021	16,630,000	6.00	498,900			
TOTALS	$210,095,000		$185,557,425			

(Concluded)

CITY OF ATLANTA, GEORGIA

SCHEDULE OF REVENUE BOND COVERAGE
WATER AND SEWERAGE SYSTEM
LAST FIVE YEARS
(GAAP BASIS)

Year	Revenue	Expenses[1]	Net Revenue available for Debt Service	Annual[2] Debt Service	% Coverage
1993	126,771,000	98,158,000	28,113,000	74,960,003	3.75
1994	145,194,000	109,027,000	36,167,000	1,758,000	20.57
1995	140,175,000	106,421,000	33,754,000	8,749,000	3.86
1996	158,569,000	124,731,000	33,838,000	16,522,000	2.05
1997[3]	164,160,000	117,794,000	46,366,000	16,523,000	2.80

[1] Total operating expenses exclusive of debt service.

[2] Interest includes capitalized interest for the years 1993-1995 and 1997 which is excluded in the bond coverage calculation.

[3] Estimated.

CITY OF ATLANTA, GEORGIA

WATER AND SEWERAGE SYSTEM REVENUE BONDS
DECEMBER 31, 1997

	1993 Refunding Issue		
		Interest	
Bonds	**Principal**	**Rate (Percent)**	**Amount**
Authorized	$252,705,000		
Retired/Paid	5,310,000		
Outstanding	$247,395,000		
Year			
1998	$4,935,000	6.00	$11,440,100
1999	5,230,000	4.00	11,187,450
2000	5,440,000	4.10	10,971,330
2001	5,660,000	4.20	10,740,950
2002	5,900,000	4.30	10,495,240
2003	6,155,000	4.40	10,232,980
2004	6,425,000	4.50	9,953,007
2005	6,710,000	4.60	9,654,115
2006	7,020,000	4.70	9,334,815
2007	7,350,000	4.80	8,993,445
2008	7,705,000	4.90	8,628,272
2009	8,080,000	5.00	8,237,500
2010	8,485,000	5.00	7,823,375
2011	8,910,000	6.00	7,343,950
2012	9,445,000	5.00	6,840,525
2013	9,915,000	5.00	6,356,525
2014	10,410,000	5.00	5,848,400
2015	10,935,000	5.00	5,314,775
2016	11,480,000	4.50	4,783,100
2017	11,995,000	4.50	4,254,913
2018	12,535,000	4.50	3,702,988
2019	13,100,000	4.75	3,109,825
2020	13,720,000	4.75	2,472,850
2021	14,375,000	4.75	1,805,594
2022	15,055,000	4.75	1,106,631
2023	15,770,000	4.75	374,538
Totals	**$242,740,000**		**$181,007,193**

CITY OF ATLANTA, GEORGIA

SPECIAL ASSESSMENT COLLECTIONS
LAST TEN YEARS
(CASH BASIS)

Year	Assessments Billed	Assessments Collected	Ratio of Collections to Amount Billed	Total Outstanding Assessments
1988	$438,479	$293,107	66.8	$2,153,433
1989	706,233	358,771	50.8	2,500,895
1990	201,705	259,094	128.5	2,443,506
1991	539,704	137,503	25.5	2,845,707
1992	169,824	157,058	92.5	2,858,473
1993	593,685	139,044	23.4	3,313,114
1994	1,074,752	189,323	17.6	4,198,543
1995	1,609,273	121,968	7.6	5,685,848
1996	1,171,079	163,052	13.9	6,693,875
1997	2,079,161	358,874	17.3	8,748,431

NOTES: All Special Assessments are due when billed and may be paid within thirty (30) days without interest. An election to pay in four installments is available for demolition, curb, gutter and sidewalks; six installments for sewer; and ten installments for paving at an annual interest rate of seven percent (7%) on the balance. Each installment is added to the Special Assessment Fund and the method of enforcing collections is the same as for general government taxes.

These amounts do not reflect any allowances for bad debts.

CITY OF ATLANTA, GEORGIA

RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE AND NET BONDED DEBT PER CAPITAL
LAST TEN YEARS
(CASH BASIS)

Year	Population[1]	Assessed Value[4]	Gross Bonded Debt[3]	Debt Service Monies Available[2]	Net Bonded Debt	Ratio of Net Bonded Debt to Assessed Value (Percent)	Net Debt Bonded per Capita
		(IN THOUSANDS)					
1988	431,900	$7,552,311	$67,010	$13,198	$53,812	0.71	$125
1989	434,100	7,869,053	67,910	20,247	47,663	0.61	109.80
1990	394,017	8,066,826	71,240	19,769	51,471	0.64	130.63
1991	416,600	8,137,186	74,490	21,571	52,919	0.65	127.03
1992	417,400	8,182,983	77,645	22,901	54,744	0.67	131.15
1993	419,300	10,046,683	178,260	27,067	151,193	1.50	360.58
1994	421,900	10,100,534	260,410	29,412	230,998	2.29	547.52
1995	424,300	10,268,452	260,990	30,674	230,316	2.24	542.82
1996	425,200	10,629,772	289,795	27,795	262,000	2.46	616.18
1997	426,300	10,860,127	329,440	33,006	296,433	2.73	695.36

Sources:

[1] Atlanta Regional Commission as of April, 1996. The 1990 figure is from the U.S. Census.

[2] Includes amounts due from Airport Revenue Fund.

[3] Includes all Long-term General Obligation Debt.

[4] Includes Freeport.

CITY OF ATLANTA, GEORGIA

RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR GENERAL BONDED DEBT TO TOTAL GENERAL FUND EXPENDITURES LAST TEN YEARS (CASH BASIS)

Year	Principal	Interest	Total Debt Service	Total General Fund Expenditures	Ratio of Debt Service to General Expenditures (Percent)
1988	$9,265,000	$4,322,718	$13,587,718	$274,101,906	5.0
1989	8,140,000	4,309,991	12,449,991	317,286,109	3.9
1990	4,670,000	4,321,017	8,991,017	340,584,650	2.6
1991	4,750,000	4,505,860	9,255,860	334,546,680	2.8
1992	4,845,000	4,766,471	9,611,471	336,983,120	2.9
1993	4,740,000	6,502,903	11,242,903	373,562,757	3.0
1994	5,960,000	9,887,379	15,847,379	364,150,014	4.4
1995	7,420,000	16,350,126	23,770,126	380,094,234	6.3
1996	7,695,000	14,561,647	22,256,647	406,253,389	5.5
1997	9,715,000	15,965,781	25,680,781	411,639,360	6.2

OTHER SCHEDULES

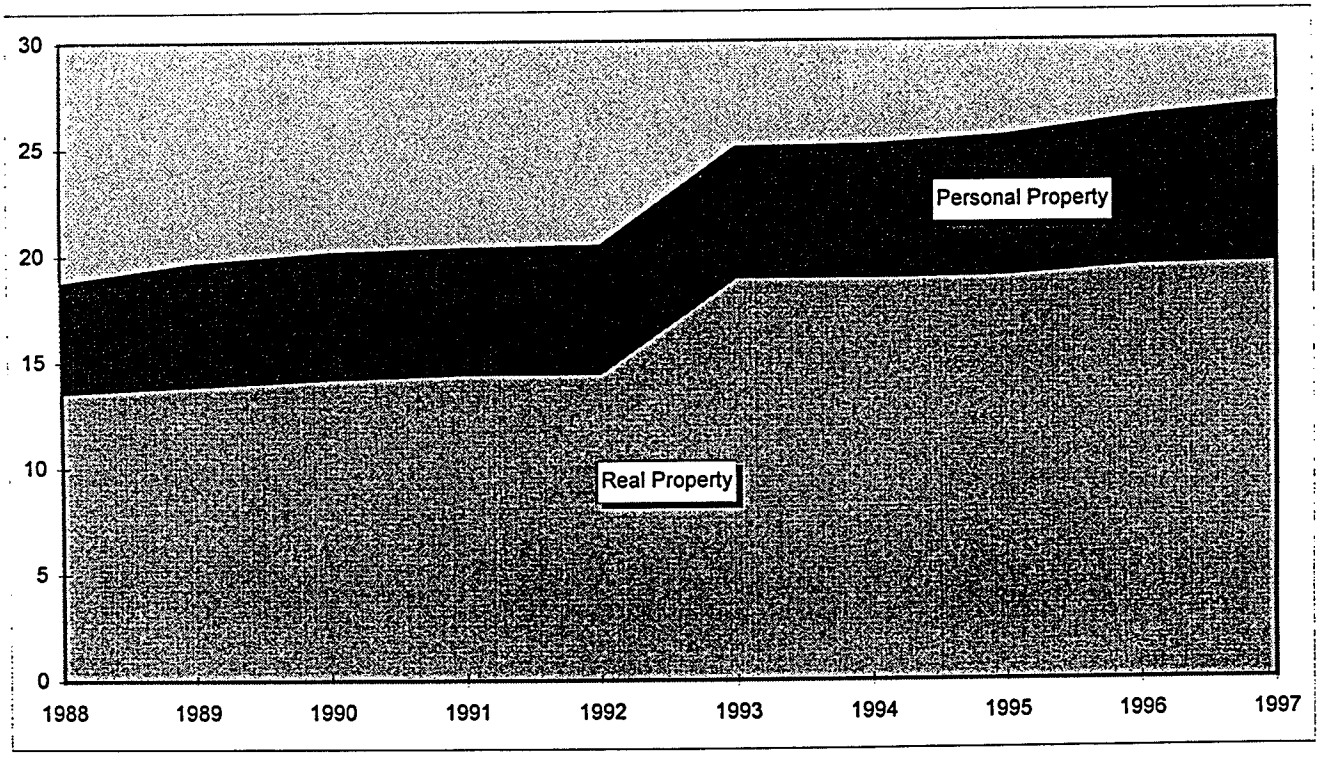
The financial information in this section provides detailed data on the City's Property Tax Rates and Levies and other sources of revenue, These tables cover multiple fiscal years and provide financial report users with a broader and more complete understanding of the City of Atlanta and its financial affairs.

The City's Tax Digest

PROPERTY TAXES AND LOCAL OPTION SALES TAXES

Trends in property values are a key indicator of the economic condition of a community. Property taxes are one of the primary sources of revenue for Atlanta, comprising 17.5% of general fund revenues in 1997. The City's real property tax digest increased 90.0% in value over the past twelve years from $12.6 billion in 1985 to $19.6 billion in 1997 in actual dollars. New construction, indicated by building permits, along with reassessment of the majority of existing properties were the reasons for the increase in the real property digest over the past decade.

CITY OF ATLANTA TAX DIGEST



Property taxes include amounts levied against all real, public utility and tangible property. The City shares a common tax base with the Atlanta Board of Education, portions of Fulton and DeKalb counties and a hospital authority.

CITY OF ATLANTA

Property Tax Rates and Tax Levies
1988-1997

	CITY				SCHOOL				
	General Fund Operations*	Debt Service	Park Improvements	Total City Levy	City Support	Operating	Debt	Total School Levy	GRAND TOTAL
	Tax Rates Per $1,000 Assessed Value								
1988	9.51	0.76	0.50	10.77	2.48	22.11	1.36	25.95	36.72
1989	9.51	0.76	0.50	10.77	2.48	22.11	1.36	25.95	36.72
1990	10.67	0.24	0.50	11.41	2.41	22.68	0.79	25.88	37.29
1991	11.55	0.24	0.50	12.29	2.49	25.50	0.79	28.78	41.07
1992	11.42	0.24	0.50	12.16	2.41	25.50	0.79	28.70	40.86
1993	9.23	0.21	0.50	9.94	2.26	23.66	1.11	27.03	36.97
1994	8.82	0.25	0.50	9.57	2.17	23.44	1.29	26.90	36.47
1995	7.25	0.99	0.50	8.74	2.41	23.19	1.31	26.91	35.65
1996	6.52	0.99	0.50	8.01	0.38	26.95	1.31	28.64	36.65
1997	6.57	1.32	0.50	8.39	--	25.43	1.00	26.43	34.82

*Excludes millage levy for sales tax revenues shared with Board of Education.

Tax Levies

	Schools	General Fund Operations	Debt Service	Park Improvements	Total
1988	$157,320,070	$85,054,376	$16,481,824	$3,564,917	$262,421,187 (1)
1989	164,830,070	89,436,294	16,553,291	3,729,353	274,549,008 (1)
1990	173,096,490	99,583,051	8,715,092	3,823,978	285,218,611 (1)
1991	195,075,459	107,705,979	8,309,150	3,848,494	314,939,082 (1)
1992	197,195,927	107,064,922	8,346,391	3,874,293	316,481,533 (1)
1993	221,821,498	109,580,800	13,034,201	4,549,610	348,986,109 (1)
1994	220,142,786	104,966,861	15,311,731	4,565,338	344,986,716 (1)
1995	214,367,424	90,113,858	23,061,340	4,662,530	332,205,152 (1)
1996	256,610,799	67,771,498	24,276,529	4,799,716	353,458,542 (1)
1997	250,283,310	64,625,743	25,056,649	4,902,619	344,868,321 (1)

(1) These totals do not include the Levy for the Special Tax District in that part of the City in DeKalb County. That levy is transferred to Fulton County to be used for Library Operations. These totals do not include intangible tax.

CITY OF ATLANTA
Assessed and Estimated Actual Value of Taxable Property
Last Ten Years
1988-1997

Fiscal Year	Real Estate		Personal Property and Corporate Franchises		Total		Ratio of Total Assessed To Total Estimated True Value
	Assessed Value(Gross)	Estimated True Value	Assessed Value(Gross)	Estimated True Value	Assessed Value(Gross)	Estimated True Value	
1988	$5,452,371,324	$13,630,928,310	$2,070,251,382	$5,175,628,455	$7,522,622,706	$18,806,556,765	40.00
1989	5,554,663,330	13,886,658,325	2,284,426,219	5,711,065,547	7,839,089,549	19,597,723,874	40.00
1990	5,687,817,210	14,219,548,025	2,356,897,738	5,892,244,345	8,044,714,948	20,111,792,370	40.00
1991	5,744,263,220	14,360,658,050	2,370,741,282	5,926,853,205	8,115,004,502	20,287,511,255	40.00
1992	5,758,993,570	14,397,483,925	2,402,233,903	6,005,534,758	8,161,227,473	20,403,018,683	40.00
1993	7,560,671,370	18,901,678,425	2,440,539,621	6,101,349,052	10,001,210,991	25,003,027,478	40.00
1994	7,552,051,010	18,880,127,525	2,491,762,876	6,229,407,190	10,043,813,886	25,109,534,715	40.00
1995	7,615,780,160	19,039,450,400	2,597,436,514	6,493,591,285	10,213,216,674	25,533,041,685	40.00
1996	7,798,454,040	19,496,135,100	2,773,758,023	6,934,395,058	10,572,212,063	26,430,530,158	40.00
1997	7,845,932,330	19,614,830,825	2,954,562,073	7,386,405,183	10,800,494,403	27,001,236,008	40.00

NOTE: Assessed values are established by the Fulton County Board of Tax Assessors on January 1, of each year at 40% of the market value as required by State Law.

1. Freeport exemption netted out.

2. Freeport and enterprise zone personal property exemptions netted out.

Construction Activity

Construction boomed in Atlanta in 1980's as the City experienced a very strong economy. Building activity declined somewhat after its peak in 1989, but jumped up again to $1.0 billion in 1994 due largely to increased construction activity related to the 1996 Olympics Games. Within a ten year span 1985 - 1995, the City issued $7.3 billion in building permits for new constructions. In 1997, there were 1,031 residential and commercial units valued at $438.5 million.

UMEMPLOYMENT RATE

Due to the strong economy the unemployment rate of Atlanta declined for most of the past decade until the recession in1992 and near the end of 1993. Unemployment levels were reduced in most of 1993 and 1994 after the peak in 1992. However, the unemployment rate in the City was higher than the state and the national levels in the past ten years. The higher rate in the City was probably due to a proportionately higher number of lower skilled workers in the labor force and the attending difficulty in finding employment. Last year show a drop in the unemployment rate from 6.7 in 1996 to 3.8.

CITY OF ATLANTA, GEORGIA

VALUE OF CONSTRUCTION AND BANK DEPOSITS
LAST TEN YEARS

	Commercial Construction		Residential Construction			City Property Values		
Year	Number of Units	Value	Number of Units	Value	Bank Deposits (in thousands)[1]	Real Property Market Value	Personal Property Market Value	Total Market Value
1988	428	$271,083,544	620	$189,637,840	$18,215,638	$13,630,928,310	$5,175,628,455	$18,806,556,765
1989	512	437,593,661	581	91,784,440	17,164,518	13,886,658,325	5,711,065,373	$19,597,723,698
1990	506	201,530,015	552	148,860,426	16,800,590	14,219,548,025	5,892,244,345	$20,111,792,370
1991	394	143,961,094	399	99,896,293	18,336,077	14,360,658,050	5,926,853,205	$20,287,511,255
1992	452	233,180,755	569	52,350,253	18,763,524	14,397,483,925	6,005,534,758	$20,403,018,683
1993	437	134,061,877	425	61,651,005	18,457,466	18,901,678,425	6,101,349,052	$25,003,027,477
1994	506	447,118,705	431	88,234,695	18,675,277	18,880,127,525	6,229,407,190	$25,109,534,715
1995	492	141,425,935	460	119,174,147	20,095,365	19,039,452,900	6,493,591,285	$25,533,044,185
1996	855	161,874,206	548	265,315,897	21,775,882	*19,496,135,100	6,934,395,058	$26,430,530,158
1997	559	250,113,212	472	188,433,969	22,188,091	19,614,830,825	7,386,405,183	$27,001,236,008

Source:
[1] **Federal Reserve Bank - Atlanta Region**

Hartsfield Atlanta International Airport

FACTS

OFFICIAL NAME:	The William B. Hartsfield International Airport
OFFICIAL SHORTENED NAME:	ATL
DISTANCE FROM DOWNTOWN ATLANTA:	10 Miles (16.2 Kilometers)
ELEVATION ABOVE SEA LEVEL:	1,026 Feet (316 Meters)
LATITUDE:	33° 38' 2.1" North
LONGITUDE:	84° 25' 39.6" West
TOTAL AIRPORT AREA:	3,750 Acres (1,518 Hectares)
PASSENGER TERMINAL:	130 Acres (52.6 Hectares) or 5.7 Million Square Feet. These figures include the Terminal Buildings, Concourses T, A, B, C, D and E, the new International Concourse. Within these concourses are 24 International and 158 domestic gates, all connected by a 3.5 mile underground people mover transit system.
ACCOMMODATION FOR THE PHYSICALLY CHALLENGED:	The entire airport complex is free of any architectural barriers to the physically challenged.
PARKING CAPACITY:	There are more than 28,000 parking spaces, including more than 10,000 close-in parking decks and another 5,885 in Park-Ride lots. Special parking spaces are provided for the physically challenged.

PASSENGER AIRLINES SERVING ATLANTA:

Aeromexico	America West	Delta Air Lines	Malev Hungarian	Swissair
Air Canada	ASA	Japan Airlines	Midway Airlines	TWA
Air Jamaica	Austrian Airlines	KLM	Midwest Express	United
Air Tran	British Airways	KIWI International	Northwest	USAirways
ALM Antillean	Continental	Korean Air	Reno Air	Vanguard
American	Corporate Express	Lufthansa	SABENA	VARIG

ALL CARGO AIRLINES SERVING ATLANTA:

Aeromexpress	American Int'l	DHL	Korean Air	Polar Air
Airborne Express	Arrow Air	Emery	Lufthansa	Southern Air
Air France Cargo	Burlington Air	FedEx	Martinair Holland	Swissair
Air New Zealand	China Airlines	Japan Airlines	Mountain Air	UPS

Hartsfield Atlanta International Airport

PASSENGER HANDLED:

	1997	1996	1995
DOMESTIC	64,359,321	59,825,109	54,416,051
INTERNATIONAL	3,478,870	3,060,173	2,906,619
DIRECT TRANSIT	367,578	417,889	412,085
TOTAL	**68,205,769**	**63,303,171**	**57,734,755**

FREIGHT/EXPRESS/HANDLED:

	1997	1996	1995
DOMESTIC	416,422	408,347	397,893
INTERNATIONAL	211,802	163,917	147,063
TOTAL	**628,224**	**572,264**	**544,956**

AIRCRAFT OPERATIONS: Takeoffs and Landings

1997 Daily Average:	2,177	1996 Daily Average:	2,085	1995 Daily Average:	2,066
1997 Total:	794,621	1996 Total:	761,011	1995 Total:	754,108

RUNWAYS: Four Parallel Runways in an East-West Configuration

(1) 9R/27L = 9,000 Feet Long (2,743 Meters). Category III.
(2) 9L/27R = 11,889 Feet Long (3,624 Meters). Category I.
(3) 8R/26L = 10,000 Feet Long (3,048 Meters). Category II.
(4) 8L/26R = 9,000 Feet Long (2,743 Meters). Category III.

AIRPORT OPERATION REVENUE: Derived from landing fees, concession revenue, parking fees and building and land rentals. There is not general tax collection in the operation of the airport.

1997 REVENUE	1996 REVENUE	1995 REVENUE
$203,393,601	$187,589,000	$172,490,611

AIRPORT EMPLOYEES: There are approximately 35,000 employees at the airport. This figure includes employees of the airline, concessionaires, Federal Aviation Administration, City of Atlanta and all airport tenants. The airport is considered to be the largest employment center in the State of Georgia.

TOTAL ANNUAL PAYROLL: The total airport employee payroll is $1.6 billion. Accounting for the respending, this results in a direct economic impact of $3 billion on the local and regional economy. The airport is directly and indirectly responsible for contributing over $17 billion in revenue to the region's businesses.

STATISTICAL SECTION

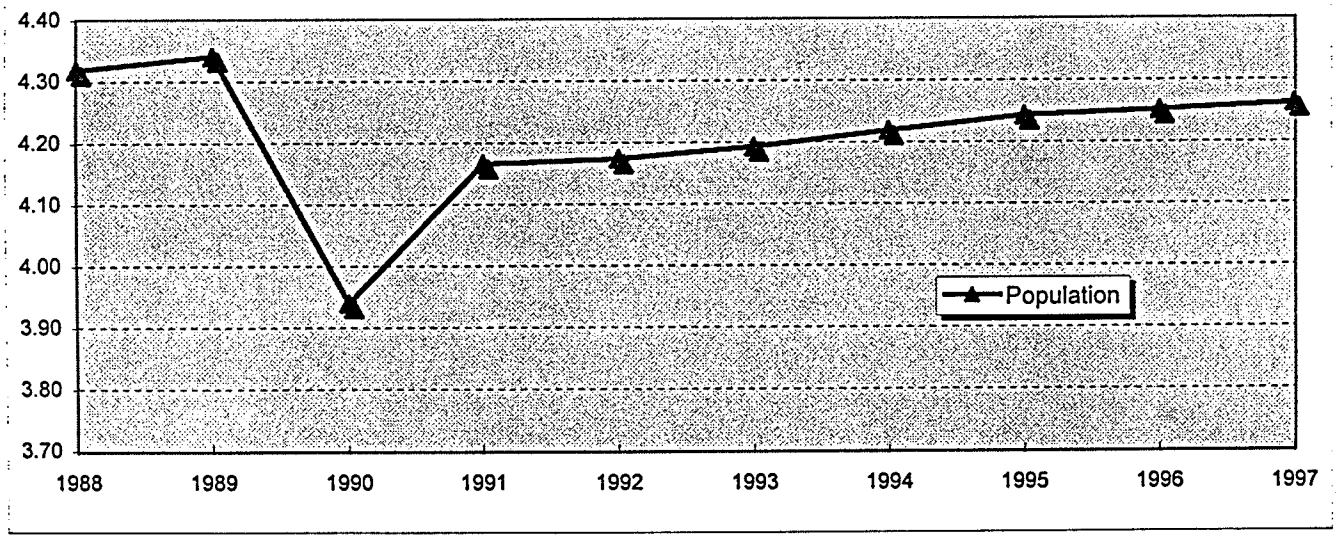
The financial information in this section provides detailed data on the financial, economic and physical characteristics of the City, These tables cover multiple fiscal years and provide financial report users with a broader and more complete understanding of the City of Atlanta and its financial affairs.

Population

Population change in Atlanta has been similar to national trends for many urban centers in the country in recent years. The official City of Atlanta population has declined from 495,039 in 1970 to 425,022 in 1980 and 394,017 in 1990. However, residency data does not tell the whole story for the City. Many people commute into the City to work and play. The latest U. S. Census (1990) indicates that 387,551 persons who reside in the Atlanta MSA (consisting of twenty surrounding counties, including Fulton County) work in Atlanta. Of those who work in the City, 234,778 live outside Fulton County. The City remains the center of business and entertainment activity in the growing metropolitan area.

The decline in population has not affected the City's vibrancy and ability to attract new development and projects. Among these activities are the 1994 NFL Super Bowl and the 1996 Summer Olympic Games. Housing development downtown has increased as a result of residential population growth over the past 5 years which indicates a reverse in population change.

CITY OF ATLANTA POPULATION
(IN THOUSANDS)



Source: U.S. Bureau of Census

CITY OF ATLANTA, GEORGIA

DEMOGRAPHIC STATISTICS
LAST TEN YEARS

Year	Population[3]	Median Age[2]	Drop Out Rate[1]	School Enrollment[4]	Unemployment Rate
1988	431,900	28.9	5.8	63,328	7.8
1989	434,100	28.9	6.0	61,490	7.5
1990	394,017	28.9	4.7	60,118	7.5
1991	416,600	31.5	4.6	59,310	7.0
1992	417,400	31.5	4.6	58,038	9.8
1993	419,300	31.5	4.5	58,072	8.3
1994	421,900	31.5	5.3	57,780	7.6
1995	424,300	31.5	1.9	57,883	7.4
1996	425,200	31.5	2.0	58,107	6.7
1997	426,300	31.5	*	58,042	3.8

Sources:
[1] Atlanta School Board
[2] Estimate of Median Age - Per census taken every 10 years.
[3] Atlanta Regional Commission. 1990 figure from U.S. census.
[4] At end of school year in June.
* Not Available

CITY OF ATLANTA
1997 TEN (10) LARGEST TAXPAYERS

Separate page

		Assessed Value	Percent of Total
Bell South	Communication Service	$261,064,366	2.47
Georgia Power Company	Utility Service	186,439,092	1.76
Coca-Cola Company	Marketing and Manufacturing	135,184,480	1.28
AT&T	Communication Service	121,454,226	1.15
Georgia Pacific Company	Pulp and Paper Mfg.	86,193,540	0.82
Corporate Property	Commercial Real Estate	71,593,660	0.68
CSC Associates	Commercial Real Estate	68,525,610	0.65
One Ninety One Peachtree Assoc.	Commercial Real Estate	63,366,930	0.60
Peachtree Four Hundred Assoc.	Commercial Real Estate	54,146,680	0.51
Atlanta Marriott	Hotel Service	53,762,890	0.51
TOTAL		$1,101,731,474	10.42

GLOSSARY OF TERMS

ANNUAL BUDGET: A budget developed and enacted to apply to a single fiscal year.

ACTIVITY: An action or set of actions directed at a specific purpose or purposes.

ANTICIPATION: See "Estimated Receipts."

APPROPRIATION: The legal authorization given by the City Council to make expenditures and incur obligations using city funds.

BASE (BASIC) BUDGET: The budget required to maintain the current level of service in the succeeding fiscal year. During budget development, a distinction is made between the base budget required to fund a continuation of existing service levels and program change requests for additional resources for new activities or changes to service levels.

BUDGET COMMISSION: Established in the Charter of the City of Atlanta, the Budget Commission is composed of the Mayor, Chairman of the Finance Committee, the Commissioner of Finance, and two members of Council, and sets the levels of estimated revenue for budget purposes.

CASH CARRY FORWARD: Remaining fund balance in any given fund at the end of the fiscal year which is rebudgeted in the succeeding year's budget. Cash carry forward is shown in the budget document as cash and securities available January 1.

CDBG: Community Development Block Grant.

COST CENTER: A segregated set of expenditure accounts within a fund, separated for the purpose of identifying specific resources that will be applied toward a specific goal.

DEBT SERVICE: Payment of interest and principal on an obligation resulting from the issuance of bonds.

EFFECTIVENESS: The extent to which the outcome of an action or set of actions produces the desired results or impact.

EFFICIENCY: A ratio between input (resources) and output (production).

ENTERPRISE FUND: A fund which pays for its costs of operations from user fees and does not generally receive property tax support.

ESTIMATED RECEIPTS: The legally authorized level of revenue expected to be received from individual revenue sources, as set by the Budget Commission. Generally, estimated revenues from any source for any given budget year cannot exceed ninety-nine percent (99%) of the actual prior year receipts. Estimated receipts are also referred to as "Anticipations."

FISCAL YEAR: A twelve month period (January 1 through December 31) at the beginning of which the city implements a new budget based on expected revenues and expenditures, and at the end of which the city determines its financial positions and the results of its operations.

GLOSSARY OF TERMS (CONTINUED)

FUND: A self-balancing set of accounts set aside and accounted for separately for the purpose of restricting specific revenues that are then spent for a specific set of activities.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, on a cost-reimbursement basis.

MANAGEMENT OBJECTIVE: Specific, measurable things to be accomplished which have the characteristic of being able to be controlled or affected by management decisions and direction.

MEASURE: An absolute indicator of the attainment of an objective. May be simply a determinable result, or may consist of statistical data.

MILL: A measure of the rate of ad valorem (property) taxation, representing one ($1) dollar of tax per one thousand ($1,000) dollars of assessed property value.

OBJECTIVE: Specific, measurable things to be accomplished.

OPERATING BUDGET: The annual budget for the routine, ongoing activities and work program of an organizational unit, as opposed to budgets which may also be established for capital projects, grant funded projects, and other activities of a non-permanent nature.

PROGRAM: A set of activities under a specific organizational unit.

PROGRAM CHANGE: A proposed activity which is not presently in an organization's work program, nor funded in it's budget.

PROPRIETARY FUND: A set of segregated revenue and expenditure accounts, set up for the purpose of showing net income, financial position, and changes in financial position. Enterprise Funds and the Internal Service Fund are Proprietary Funds.

RESERVE: An account used to set aside and earmark monies for future use. Monies must be appropriated from the reserve account to an expenditure account for a specific purpose before they can be spent.

REVENUE: The taxes, fees, charges, special assessments, grants, and other funds collected and received by the city in order to support the services provided.

USER FEES: The payment of a fee for direct receipt of a public service by the person benefiting from the service.

WORKLOAD: A measure of quantity produced, processed, handled, or otherwise acted upon or with by an organizational unit. Workload is preferably indicated with respect to a specific, identifiable period of time.

WORK PROGRAM: The detailed set of things to be accomplished, within specified time periods, for an organizational unit.

Prepared by

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