Opening & Call to Order

Niiobli Armah, Bloomberg Associates
Welcome

Rashad Taylor, Senior Advisor to the Mayor
Marilynn Winn, Director, Women on the Rise
Bill McGahan, Director, GeorgiaWorks!
Opinion: Purpose found, ideas sought for ATL city jail

Nov 26, 2019

By Bill McGahan and Marilynn Winn and Rashad Taylor
Updates & Timeline Review

Sheryl Ude, Senior Project Manager

Text NIIOLIARMAH051 to 22333 to join the session
What are two words that describe your *feelings* about this initiative, in response to the Co-Chairs’ reflections?

Text **NIIOBLIARMAH051** to **22333** with your responses
What is one thing you are most excited about for this initiative in 2020?

Text NIIOBLIARMAH051 to 22333 with your responses
Phases of the Initiative

Sheryl Ude, Reimagine ACDC Program Manager

- **Phase I**: Preliminary Feasibility Analysis and Conceptual Design
  *July 2019–April 2020*
- **Phase II**: Detailed Feasibility Analysis for Preferred Scenario selected by the Mayor
- **Phase III**: Pre-Development
- **Phase IV**: Construction
January:
Community Engagement data to be woven into Initial Proposals

February 25th:
Initial Proposals for review at Task Force Meeting 5

March:
Feedback on Proposals

April:
Final Proposals & Recommendations at Task Force Meeting 6

May:
Decision by the Mayor
Workgroup Updates
Maria Russo, Reimagine ACDC Program Manager
Policy Workgroup
• Early recommendation to the Mayor on State and City legislative changes

Building Workgroup
• Masterplan Workshop (Building Workgroup)
• Building Tours & Follow-Up Survey (January)

Program Workgroup
• 50+ service provider & practitioner interviews complete
• Workgroup efforts being folded into the DJDS coding process
• We will be in contact with the workgroup in early Jan on next steps
Task Force Meeting Progress Report

1. Community Engagement Report
2. Themes: Pathways and Intersections
3. Building Assessment
4. Building Design and Planning Features
5. Concept Development and Finance Strategies

December 10, 2019
COMMUNITY ENGAGEMENT PROGRESS REPORT
HOW

Community Engagement Tools, Methods, and Gatherings
Community Engagement

Stop / Start / Continue
Community Engagement

Menu Cards
Community Engagement

Seat at the Table
Community Engagement

Space Planning & Finance Game

Federal/State Contracts
- Head Start, Section 8
- VA Clinic, Pre-schools, Affordable Housing, Developers

City/County Contracts
- Clinics, Afterschool Programs, Childcare, Re-entry Programs, Adult Education, Workforce Development

Rent/Leases
- Commercial, Office, Housing
- Small Businesses, Social Enterprises, Coworking, Galleries, Manufacturing, Maker Spaces, Professional Services (Accounting, Private Medical/Office)

Philanthropy/Charitable Contributions
- Universities, Colleges, Tax-Exempt Entities, Community Based Organizations

Public Sales
- Commercial, Retail, Ticket Sales, etc.
- Restaurants, Stores, Gym, Bakeries, Social Enterprise, etc.
Community Engagement

Service Provider & Practitioner Stakeholder Interviews

Interviews held with over 50 Service Providers and Practitioners specializing in:

- Housing and Homelessness: 14
- Mental Health/Substance Abuse: 12
- Justice Reform: 17
- Employment and Financial Empowerment: 7
WHO & WHERE

The People & Places
Community Engagement 2019: At a glance

Over 600 Atlanta Residents reached

09/10/19: Task Force Meeting // 65 participants
10/03/19: Atlanta Victims Association // 6 participants
10/07/19: NPU-Y // 15 participants
10/?/19: NPU-V // 20 participants
10/08/19: Task Force Mini-Retreat // 10 participants
10/15/19: SPARK // 5 participants
10/17/19: NPU-M // 10 participants
10/17/19: Atlanta Harm Reduction Coalition // 5 participants
10/19/19: Atlanta Victims Association // 15 participants
10/29/19: Task Force Meeting // 50 participants
10/31/19: Gateway // 40 participants
11/01/19: Formerly Incarcerated or Detained People Town Hall // 150 participants
11/14/19: General Public Town Hall // 10 participants
11/15/19: @Promise Youth Townhall // 40 student participants
11/16/19: Ebenezer Baptist Church: Social Justice Ministry // 15 participants
11/18/19: Trans and Queer Communities Town Hall // 150 participants
11/20/19: Old Fourth Ward Business Association // 10 participants
11/25/19: Dept. of Corrections // 50+ participants
# 2019 Community Engagement Snapshot

<table>
<thead>
<tr>
<th>Category</th>
<th>Groups/Experts</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Formerly Incarcerated People</strong></td>
<td>Women on the Rise</td>
</tr>
<tr>
<td><strong>Harm Reduction Experts</strong></td>
<td>Atlanta Harm Reduction Coalition</td>
</tr>
</tbody>
</table>
| **Justice Experts**              | Dept. of Corrections
                                              Atlanta Police Department: HOPE Team
                                              Fulton County Public Defender's Office                                      |
| **Homelessness Experts**         | Gateway
                                              Project Community
                                              Connections Inc                                                            |
| **Survivors of violence:**       | Atlanta Victims Association
                                              Homicide Victims support group                                              |
| **Mental Health Experts**        | Georgia Department of Behavioral
                                              Health and Developmental Disabilities                                        |
| **Neighborhood Planning Units**  | NPU Y
                                              NPU V
                                              NPU M                                                                        |
| **Business Community:**          | Old Fourth Ward Business Association
                                              Invest Atlanta                                                              |
| **Youth**                        | Project South
                                              SPARK
                                              Georgia State State Students                                                |
Data Analysis Summary: Stakeholders

Who are you designing for?
WHAT WAS SAID

What would you like the Center for Equity to include?
Data Analysis Summary: Program & Uses — All Groups

What would you like the Center for Equity to include?
Data Analysis Summary: Program & Uses — All Groups

What would you like the Center for Equity to include?
Data Analysis Summary: Gateway Center

What would you like the Center for Equity to include?
Data Analysis Summary: Program & Uses — All Groups

What would you like the Center for Equity to include?

EDUCATION

141

- Parenting Support
- GED Classes
- ESL Classes
- Afterschool Programs
- Tutoring

ADULT EDUCATION 31%

K-12 EDUCATION 19%

LEARNING/STUDY SPACE 8%
Data Analysis Summary: Program & Uses — All Groups

What would you like the Center for Equity to include?

BEHAVIORAL HEALTH SERVICES
115

Mental Health Services 34%
Crisis stabilization beds
Anger management
Counseling, therapy
Triage

Drug Addiction Rehabilitation Program (AA, NA) 25%
Data Analysis Summary: @Promise Youth & Community Center

What would you like the Center for Equity to include?
Data Analysis Summary: Program & Uses — All Groups

What would you like the Center for Equity to include?

ARTS & CULTURE SPACE
115

PERFORMING ARTS SPACES
43%

ART STUDIOS, MAKERS’ SPACES
17%

FILM, PHOTOGRAPHY, MEDIA
9%

PUBLIC ART
8%

Music/dance/performing arts studio, school Performance Space Exhibitions
Data Analysis Summary: Program & Uses — All Groups

What would you like the Center for Equity to include?

HEALTH & WELLNESS / HOLISTIC SERVICES

- Healthcare
  - Clinic
  - Dental
  - 54%

- Holistic Services
  - Self Care, Grooming, Spa, Massage, Apothecary, Medical Marijuana
  - 14%

113
Data Analysis Summary: Program & Uses — All Groups

What would you like the Center for Equity to include?

FINANCIAL EMPOWERMENT

47
Data Analysis Summary: Program & Uses — All Groups

What would you like the Center for Equity to include?

COMMERCIAL
23

- OFFICE, WORKSPACE 69%
- CO-WORKING 26%

SPIRITUAL / FAITH-BASED
17

- CHAPEL, CHURCH 12%
Trans and Queer Communities:

Toni-Michelle Williams, Solutions Not Punishment Collaborative

Taviana Rouse, Solutions Not Punishment Collaborative

LET'S BUILD THE WORLD WE WANT TO SEE.

A SPACE TO VISION AND CREATE A WELLNESS AND EQUITY CENTER FOR TRANS AND QUEER FOLKS IN ATLANTA!

NOVEMBER 18TH, 2019, 6PM - 8PM
@THE BLACK MECCA PROJECT
1450 RALPH DAVID ABERNATHY BLVD.
ATLANTA, GA 30310
RSVP AT: SNAP4FREEDOM.ORG/EVENTS
How did we get here?

2013

In 2013, the Atlanta City Council considered an ordinance that would banish sex workers from parts of the city at first offense — like Midtown, a historic area for TLGBQ folks — and from Atlanta city limits at second offense.

The ordinance known as SOAP (Stay Out of Areas of Prostitution) or the Banishment Ordinance, was put forth because some residents of Atlanta's Midtown neighborhood felt uncomfortable about sex workers they referred to as a "gang of tranny prostitutes."
How did we get here?
2014-2016
Data Analysis Summary: Trans and Queer Town Hall

What would you like the Center for Equity to include?
Data Analysis Summary: Program & Uses — All Groups

What would you like the Center for Equity to include?

COMMUNITY & RECREATION
192

- Fitness: 12%
- Event space: 12%
- Youth space: 11%
- Library: 8%
- Space to relax: 7%

Swimming pool, basketball, football, gym
Game room, play area, Boys and Girls Club, playground
Tools, technology, computer lab
Data Analysis Summary: Program & Uses — All Groups

What would you like the Center for Equity to include?

RETAIL
59

JUSTICE SPACES
58

CHILDCARE
53

"Culturally-appropriate childcare, 24/7,"

Data Analysis Summary: Program & Uses — All Groups

What would you like the Center for Equity to include?

LEGAL SERVICES

49
Reimagine ACDC Taskforce:

Eugene Cooke,
Grow Where You Are

Ebony Thomas,
Grow Where You Are

The City of Atlanta Invites you to:

REIMAGINE ACDC

3rd Meeting of the
Reimagining Atlanta City Detention Center Task Force

Tuesday, October 29

5 PM - 7:30 PM
Fanplex
768 Hank Aaron Dr SE
Atlanta, GA 30315

This meeting is free and open to the public.
Data Analysis Summary: Task Force Meetings

What would you like the Center for Equity to include?

[Bar chart showing various categories and their percentage of responses]
Data Analysis Summary: Program & Uses — All Groups

What would you like the Center for Equity to include?

FOOD & AGRICULTURE
157

- **CULTIVATION** 18%
  - Farm / Grow Food
  - Aquaponics
  - Hydroponics
  - Permaculture
  - Cannabis growing

- **PREPARATION** 17%
  - Kitchen
  - Cooking Classes

- **DISTRIBUTION** 43%
  - Cafe, Restaurant
  - Food Court, Cafeteria
  - Farmer’s Market
  - Grocery Store
  - Food Truck
  - Food Bank
Data Analysis Summary: Program & Uses — All Groups

What would you like the Center for Equity to include?

EMPLOYMENT

75

- Vocational Training: 54%
- Job Placement: 46%

GREEN SPACES / OPEN + PUBLIC SPACES

70

- Garden: 33%
- Park: 9%
- Water Feature: 8%
Formerly Incarcerated Communities:

Bridgette Simpson, Women on the Rise

Marilynn Winn, Women on the Rise
Community Engagement: Women on the Rise & RJAC Survey

66% of people don’t like the fact that we spent 32.4 million on the ACDC and believe its not necessary.

“A center for social services including addiction, job training, counseling, resources. I would say homeless shelter, but I think a building that feels less like a jail would be better, although I think that option should be considered.”

“Temporary affordable housing, resource and direct services and employment training center. Make it a one stop shop.”

“Community center; low-cost space for progressive organizations; museum for art and writings by the formerly incarcerated.”

“Make it a one stop shop.”

“like the idea of the building becoming a hub for social services in Atlanta. This should be accessible to formerly incarcerated people and could include re-entry programs for those coming for Fulton County.”
Data Analysis Summary: Formerly Incarcerated Town Hall

What would you like the Center for Equity to include?
Data Analysis Summary: Program & Uses — All Groups

What would you like the Center for Equity to include?

RESOURCE SERVICES CENTER (ONE-STOP CARE)

170

"The center should seek to uplift individuals to become more self-sufficient. It should include areas designated for free childcare, free therapy, emergency shelter for domestic violence and human trafficking victims. It should also include programs to help rehabilitate individuals who may be suffering from poverty."

"The center should meet the basic needs of Atlanta victims and homeless. (Needs hierarchy: 1. Physiological, 2. Safety, 3. Love and Belonging, 4. Esteem, and 5. Self Actualization)"
Data Analysis Summary: Program & Uses — All Groups

What would you like the Center for Equity to include?

HOUSING
156

- Supportive Transitional: 43%
- Affordable Low-Income: 14%
- Senior: 5%
- Supportive Permanent: 6%
- Cooperative: 4%
- Mixed Use: 2%
THEMES // VILLAGE PATHWAYS & INTERSECTIONS
WHAT IS EQUITY?
Village Pathways & Intersections

A New Kind of One-Stop Shop

Community Hub
Retail Marketplace
Access to Justice
Healthy Mind & Body
Embedded Arts & Culture
Food Sovereignty
Knowledge Building
Financial Freedom
Home & Hospitality
Home and Hospitality (housing)

Creating a restorative transition

SPECIAL SPACES:

- FAMILY & STUDIO TRANSITIONAL HOUSING UNITS
- TRAUMA-INFORMED PROGRAM SPACES
- WELCOME / ACTIVATED LOBBY
- MULTIPURPOSE ROOM / COMMUNAL SPACE
- OUTDOOR SPACES

All functions should be via co-ops and worker-ownership with fair wages and at-cost goods. All surplus should go toward buying up more land.

Atlanta Mission Housing

Making a Way Housing

Project Return

Jail Adaptive Reuse: The View, Vancouver Canada

Mixed Use: The Marion West

Center for Equity Progress Report 12/10/19
**Financial Freedom**
(employment & empowerment)

- **Financial Literacy:** Baltimore Cash Campaign
- **Cooperative Credit Union**
- **Social Enterprise and Co-op Ownership:** Homeboy industries
- **Business Incubation:** Bitwise Industries & Industrial Sewing and Innovation Center

- **Time bank:** folks give their time to do needed work and in turn can get goods and services.
- **Create a foundation/nonprofit arm** for the Center for Equity as a fundraising mechanism.
- **Rent business space and the surplus goes towards setting up a land trust.**

**SPECIAL SPACES:**
- OFFICES/CO-WORKING SPACE
- RETAIL SPACE
- BANK: CO-OP OR CREDIT UNION
- CLASSROOMS
- MAKERSPACE
- SOCIAL SERVICE SUPPORT SPACES
Knowledge Building (education)

Adult Education (GED, HS): Five Keys Schools and Programs, Worksource Atlanta

Workforce Development: Worksource Atlanta

Intergenerational Programs & K-12

Resume Building, Job Placement

“Life skills development classes

“Intergenerational learning: tech

“Learning survival skills, participatory defense, making and mending clothing

SPECIAL SPACES:

• CLASSROOMS
• MAKER SPACES
• MULTIPURPOSE ROOMS
• COMMERCIAL OFFICES
• COMPUTER LABS
• LIBRARIES
Knowledge Building + Financial Freedom

Featured Precedent: Bitwise Industries

“Interrupt the school to prison pipeline through an intergenerational component where youth connect/work with previously incarcerated people.”

PROGRAM PRECEDENT: Bitwise Industries

- Activate human potential for the technology industry in underdog cities.
- Focus on education with the Geekwise Academy Program.
- Provide a physical home for aspiring technologists through over 1M SF of commercial real estate.

Geekwise Academy: tech training for underserved populations

Revitalizing cities through adaptive reuse

Community and Coworking spaces

Russell Center for Innovation & Entrepreneurship
Food Sovereignty (food & agriculture)

Healthy Food Ecosystem

Cultivation: Indoor & Outdoor Vertical, Aquaponic, Hydroponic

Process: Teens for Food Justice

Preparation: Kitchens for Good, San Diego & ROC United

Distribution: Homeboy Industries’ Homegirl Cafe & Colors Restaurant, The Marion West Cafe & Food Bank

“World’s longest table — everybody eats together”

“Edible park”

“Functional green spaces, allow us to take home seeds, plants, tools, knowledge to create our own”

SPECIAL SPACES:

- COMMERCIAL & TRAINING KITCHEN
- COMMERCIAL OFFICES
- RETAIL/CAFE
- FOOD STORAGE
- AQUAPONIC/HYDROPONIC GROW ROOMS
- CO-OP GROCERY STORE
Embedded Arts and Culture

Celebration of Atlanta’s cultural legacy

“Art to be play, not to be professionalized”

“Space that fosters cultural revolutions”

“A place that brings Atlanta together around history and reparations”

SPECIAL SPACES:

- ART/FILM/MUSIC/
- PHOTOGRAPHY STUDIOS
- PUBLIC ART
- EXHIBITION SPACES
- THEATER
- MAKER SPACES
- CLASSROOMS
- DANCE STUDIOS

Cultural Gateway

Film Industry Giant

Open Art Studios

Street Art: William Massey

Music Festivals

Trap Music

Southern Food & Hospitality

Underground Ballroom: Atlanta is Burning

Photo by James Emmerman

Krog Tunnel

Photo by Lee Coursey
Healthy Mind & Body
(behavioral health & holistic services)

Clinics
Apothecary
Atlanta’s Dirty South Yogafest
Beauty & Grooming
Compassion
Counseling
Spa & Massage
Fitness
Community

“Crisis response for mental health and addiction”

“Video game for folks with PTSD”

“Trauma-informed yoga education for families of incarcerated to support the person coming back home and into community.”

SPECIAL SPACES:
- CLINIC
- RETAIL
- CLASSROOMS
- MULTIPURPOSE ROOMS
- NONPROFIT & GOV’T OFFICE SPACE
Healthy Mind & Body + Embedded Arts & Culture

Featured Precedent: Nuçi’s Space

NUÇI’S SPACE
Athens, Georgia

Provides mental health services to musicians along with rehearsal studios, music library, performance venue.
Access to Justice (justice spaces)

Diversion, Re-entry, and Restoration

Legal Clinic: Georgia Justice Project, Detroit Justice Center

Diversion Programs: Restorative Justice, Pre-Arrest Diversion

Law Library

Family Resource Centers

“Space where people have capacity to deal with violence.
I run into the question all the time ‘What do we do with the harm...are there people that won’t change no matter what?’ I want them at peace. I want children born into peace.”

SPECIAL SPACES:

- RESTORATIVE MEETING ROOMS
- NON PROFIT/GOV’T OFFICES
- CLASSROOMS
- PRIVATE ONE ON ONE MEETING SPACES
- LIBRARY
Village Retail / Marketplace

Restorative Retail & Social Enterprise

- Laundry/Dry Cleaning
- Atlanta Mission Thrift Store
- Autobody & Bike Shop
- Local Shops
- Barber Shop
- Pop-ups
- Global Grub Collective

SPECIAL SPACES:
- KIOSKS
- GROUND FLOOR DAILY NEEDS RETAIL
- FRONT FACING FABRICATION / PRODUCTION SPACE
- PUBLIC SPACE WITH FREE WIFI

“Kiosk with all the center offers”

“Telephone charging room”

“Mailboxes for homeless and entrepreneurs”
Community Hub (Community and Rec)

Building Social Wealth

Recreational center — indoor and outdoor

Ceremony space — rewrite and celebrate human rites of passages: honoring different stages of life, progressing through different stages of trauma, grief

SPECIAL SPACES:

- LARGE MULTI PURPOSE SPACES
- LOCKER ROOMS
- GYMNASIUM
- CLASSROOMS
- COMMUNITY MEETING SPACES
Community Hub
Loft Legacy Teen Center: Youth Space

LOFT LEGACY TEEN CENTER
Denver Colorado

Apache County Juvenile Detention Center was converted into a teen center which offers communal space, free internet, a music room, and other entertainment for young people who have finished eighth grade.
BUILDING ASSESSMENT SURVEY
Building Assessment

Summary

EXISTING CONDITIONS:

- Existing roof
- Precast exterior wall system
- Existing windows 16” x 54”
- Heating and cooling
- Elevators
BUILDING DESIGN & PLANNING FEATURES
A New Entry
Ease, Accessibility, Invitation to Enter, Seamless
Welcome and Hospitality
The Super Lobby: Inclusive, Welcoming, Active, Trauma Informed
Multiple Entries
Supporting a mixture of uses

Potential for separate entries for uses that should remain distinct
Embedded Nature

Food Ecosystem

CULTIVATION

1. Aquaponics
2. Hydroponics
3. Mushroom Farming

PROCESSING

4. Incubator Kitchen
5. Culinary Education and Training

DISTRIBUTION

6. Grocery
7. Restaurants
8. Flower Kiosk

“Culinary arts school and training”

“Urban food production of sprouts and lettuce”

“Healthy food restaurants for downtown workers and residents”
Letting the Light In

Exterior Skin Systems

Prefab Panels
Window and Curtain Wall Systems
Screens and Fabrics
Letting the Light In
Featured Precedent: The View Apartments

THE VIEW
Vancouver Canada

Former jail repurposed into 96 new units of affordable housing in Vancouver’s downtown eastside in 2015.
Letting the Light In

Featured Precedent: 225 West Madison Justice Offices

225 WEST MADISON
Phoenix Arizona

Former jail converted into County Attorney’s offices, restricted to Maricopa County staff, there is no public programming.
Embedded Nature
Interior Green Space
CONCEPT DEVELOPMENT & FINANCE STRATEGIES
Finance & Development Strategy 1
Minimal Construction

**Strategy Narrative:**

- Balance the positive cash flow from complementary uses to subsidize/maximize the development the size of the Center of Equity
- Cash flow from complementary uses is maximized by the selection of the high rent-paying tenants that require minimal tenant improvements.

**Development Statistics:**

- Total Building Area - 460,000 SF | Rentable Area - 425,000 SF
- Center of Equity SF - 115,000 SF | Center as a % of Rentable Area - 25%
- Total Development Cost - $56M | Total Development Costs / SF - $132 / SF
- Market Rate Rents - $20 / SF | Center of Equity Rents (Blended) - $11 / SF
- Permanent Financing $40M | Perm. Financing as a % of Total Dev. Costs - 71%
- Operating Budget Coverage - 217% | Operations + Perm. Finance Coverage - 120%
Finance & Development Strategy 2
Full Repurposing

Strategy Narrative:

- Incorporation of desired programmatic uses and a full redevelopment of the existing structure is completed in a single-phase development.

- As the construction and intended programmatic uses will not create an independently feasible project, philanthropy will be needed to cover the financing gap. This strategy relies heavily on the power of the vision, which would compel/drive philanthropic giving.

Development Statistics:

- Total Building Area - 420,000 SF | Rentable Area - 360,000 SF
- Center of Equity SF - 360,000 SF | Center as a % of Rentable Area - 100%

- Total Development Cost - $148M | Total Development Costs / SF - $411 / SF
- Market Rate Rents - $27 / SF | Center of Equity Rents (Blended) - $17 / SF

- Permanent Financing $30M | Perm. Financing as a % of Total Dev. Costs - 21%
- Operating Budget Coverage - 205% | Operations + Perm. Finance Coverage - 120%
**Strategy Narrative:**

- Building is demolished and the site is conveyed to a private developer in exchange for some amount of mission-aligned space for the Center of Equity.
- In such a public-private partnership, there are opportunities for the City to create value through financial/transactional deal-making such as using its credit rating to lower the cost of capital, favorable zoning treatment, etc.
- The value of the land/site conveyed + other value created by City would be shared by the private developer in order to finance the construction of the Center.

**Development Statistics:**

- Total Building Area - 250,000 SF | Rentable Area - 225,000 SF
- Center of Equity SF - 45,000 SF | Center as a % of Rentable Area - 20%
- Total Development Cost - $92M | Total Development Costs / SF - $407 / SF
- Market Rate Rents - $30 / SF | Center of Equity Rents (Blended) - $16 / SF
- Permanent Financing $41M | Perm. Financing as a % of Total Dev. Costs - 45%
- Operating Budget Coverage - 328% | Operations + Perm. Finance Coverage - 120%
Development Strategies
Trade-Offs: Side by Side by Side Comparisons

<table>
<thead>
<tr>
<th>MINIMAL CONSTRUCTION</th>
<th>FULL REPURPOSING</th>
<th>NEW CONSTRUCTION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rent amount and lease term are linked. It is likely that higher rent-paying tenants will require longer lease terms to compensate for their upfront costs of moving in.</td>
<td>In comparison to new construction, the full repurposing will save time but add complexity and budgetary uncertainty.</td>
<td>Demolition costs at the current site versus acquisition cost of another site.</td>
</tr>
<tr>
<td>Longer lease terms limit the proximity and possibility of further expansion of the Center of Equity.</td>
<td>Loss of efficiency &amp; compromises involved in the change of use from jail to commercial may outweigh the cost savings of starting with a structure.</td>
<td>The current site may also be more or less supportive of the Center’s programmatic objectives than another site.</td>
</tr>
</tbody>
</table>
COMMUNITY DISCUSSION
Closing

Niiobli Armah, Bloomberg Associates
Visit our website at reimaginingacdc.org to stay up to date on all future public meetings.

Reach out to ReimagineACDC@AtlantaGA.Gov with any questions.

Join us at the next Task Force Meeting, to be held on February 25, 2020.